

Ontario Holding Limited

Directors' Report (continued) For the 52 week period ended 27 March 2021

Greenhouse gas emissions, energy consumption and energy efficiency action for the 52 week period ended 27 March 2021

Reported energy and GHG emissions data is compliant with SECR requirements and has been calculated in accordance with the GHG Protocol and SECR guidelines. Energy and GHG emissions are reported from buildings and transport where operational control is held - this includes electricity, natural gas, and business travel in company-owned or grey-fleet cars. Business travel in the reporting year is entirely within the UK.

The table below details the regulated SECR energy and GHG emission sources from the current reporting period.

Energy (kWh)	2021
Natural Gas	86,966,858
Electricity	45,750,616
Transport	1,028,344
Total Energy (kWh)	133,745,818
Emissions (tCO ₂ e)	
Natural Gas	15,991
Electricity	10,666
Transport	248
Refrigerant Gas	7,545
Total emissions (tCO₂e)	34,450
Intensity metric (tCO₂e / Tonnes of Product)	0.40

Quantification

The company has set a formal objective to reduce its carbon footprint as part of its Sustainability Strategy. The aim is to improve our sustainability by reducing energy usage and improving our refrigeration systems whilst also trying to save as much energy as possible through investment and changes in working practice. All of the Company's production facilities are party to the Climate Change Agreement energy schemes and on track to achieve CCA targets.

Actions to achieve this objective have included installation of more sub metering, variable speed inverter drives, and LED lighting across all sites. Since mid-March 2020 we have increased video conferencing for meetings, which has significantly reduced the need for travel.

We have plans in place to replace some of our older refrigeration units. 2021 will see a much larger proportion of our refrigeration gas being Ammonia rather than F Gas which will help to reduce our carbon significantly next year. Where F Gases are still being used, lower global warming potential (GWP) gases are being evaluated as replacements.

We have an environmental management system ("EMS") at all sites. Our Wrexham facility recently achieved the top grade Green Dragon level 5 (equivalent to ISO14001) for the 5th year in a row. Green Dragon is an environmental standard that is awarded to organisations that are taking action to understand, monitor and control their impacts on the environment.

Statement of corporate governance arrangements

In accordance with the Large and Medium-sized Companies and Group (Accounts and Reports) Regulations 2008 (as amended by The Companies (Miscellaneous Reporting) Regulations 2018) (the 'Regulations'), for the year ended 27 March 2021, the Company has in its corporate governance arrangements considered the Wates Corporate Governance Principles for Large Private Companies (the 'Principles'), which are available at frc.org.uk. Whilst the Company has not sought to fully comply with the Principles, the following section explains the Company's approach to corporate governance, and its consideration of the Principles.