

DORLING KINDERSLEY LIMITED  
ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020

STRATEGIC REPORT (continued)

DK Streamlined Energy and Carbon Reporting

In compliance with The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 ("the 2018 Regulations"), the PRH group reports its global energy use and emissions relating to gas, electricity and transport fuel for the year ended 31 December 2020. Previous years 2018 and 2019 have been included to demonstrate Penguin Random House's commitment to reducing their energy use and greenhouse gas emissions.

As Dorling Kindersley UK Ltd are situated within the Penguin Random House UK Ltd buildings, their Scope 1 and Scope 2 Emissions are reported as part of the PRH SECR Disclosure.

Site related emissions	unit	2018	2019	2020	Δ 2019	Δ 2018
Scope 1 Mobile Fuels	t CO2e	63	58	40	-30%	-36%
Scope 1 Stationary Fuels	t CO2e	132	-	71	-	-46%
Scope 2 Electricity	t CO2e	775	102	358	252%	-54%
Scope 2 Heat	t CO2e	287	236	417	76%	45%
Scope 1 Refrigerant Losses	t CO2e	19	19	19	0%	0%
Scope 3 Waste	t CO2e	0	0	0	0%	0%
<b>Total</b>	<b>t CO2e</b>	<b>1,276</b>	<b>415</b>	<b>905</b>	<b>118%</b>	<b>-29%</b>

Employee related emissions	unit	2018	2019	2020	Δ 2019	Δ 2018
Scope 3 Business Travel	t CO2e	154	22	137	534%	-10%
Scope 3 Hotel	t CO2e	39	40	12	-70%	-70%
Scope 3 Employee Commuting	t CO2e	566	577	348	-40%	-38%
Scope 3 Office Paper	t CO2e	4	1	6	301%	33%
Scope 3 IT Devices	t CO2e	102	102	273	169%	169%
<b>Total</b>	<b>t CO2e</b>	<b>865</b>	<b>742</b>	<b>776</b>	<b>5%</b>	<b>-10%</b>

Product related emissions	Unit	2018	2019	2020	Δ 2019	Δ 2018
Scope 3 Paper Mills	t CO2e	23,072	20,073	19,286	-4%	-16%
Scope 3 Printers / Printing Materials	t CO2e	11,058	9,621	9,243	-4%	-16%
Scope 3 Press / Press Materials	t CO2e	-	-	-	-	-
Scope 3 Warehouses	t CO2e	808	723	695	-4%	-14%
Scope 3 Transport	t CO2e	-	-	-	-	-
Paper Mill to Printer	t CO2e	3,536	3,173	2,942	-7%	-17%
Other Materials to Printer	t CO2e	-	-	-	-	-
Printer to Warehouse	t CO2e	4,833	4,205	4,040	-4%	-16%
Distribution (Delivery & Returns)	t CO2e	119	103	99	-4%	-16%
Scope 3 End of Life (product waste)	t CO2e	552	496	476	-4%	-14%
Other Emission Sources	t CO2e	-	-	-	-	-
<b>Total before consolidation</b>	<b>t CO2e</b>	<b>43,976</b>	<b>38,394</b>	<b>36,781</b>	<b>-4%</b>	<b>-16%</b>
<i>note: intra-divisional consolidation</i>	<b>t CO2e</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Total Emissions</b>	<b>t CO2e</b>	<b>46,117</b>	<b>39,551</b>	<b>38,463</b>	<b>-3%</b>	<b>-17%</b>
<i>note: Total Emissions after consolidation</i>	<b>t CO2e</b>	<b>46,117</b>	<b>39,551</b>	<b>38,463</b>	<b>-3%</b>	<b>-17%</b>

Total Emissions	Unit	2018	2019	2020	Δ 2019	Δ 2018
Scope 1	t CO2e	214	77	130	70%	-39%
Scope 2	t CO2e	1,062	338	775	129%	-27%
thereof heat	t CO2e	287	236	417	76%	45%
Scope 3	t CO2e	44,841	39,135	37,558	-4%	-16%
<b>Summe S1+S2+S3</b>	<b>t CO2e</b>	<b>46,117</b>	<b>39,551</b>	<b>38,463</b>	<b>-3%</b>	<b>-17%</b>

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**STRATEGIC REPORT (continued)**

Intensity Ratio	Unit	2018	2019	2020	D2019	D2018
Tonnes of CO2e per £M						
Revenue	t CO2e	400.57	331.88	334.69	1%	-16%

**DK Streamlined Energy and Carbon Reporting (continued)**

Scope 1 emissions: direct emissions from owned or controlled sources.

Scope 2 emissions: indirect emissions from the generation of purchased energy.

Scope 3 emissions: Other indirect emissions, not covered by scope 2.

Acronyms: tonnes carbon dioxide equivalent (tCO2e); kilowatt hours (kWh); kilograms carbon dioxide equivalent per square foot of net lettable area (kgCO2e/sq.ft).

**Reporting Methodology**

We have followed the UK BEIS (Department Business, Energy & Industrial Strategy) 2019 guidance. The energy and emission figures provided are taken from Bertelsmann's "Green Screen", this a Bertelsmann owned internal recording application used by all companies within the Bertelsmann Group including Penguin Random House UK. All conversions are completed using government guidance ratios and the scopes 1, 2 and 3 are as outlined by BEIS guidance pages 50 and 51.

**Shareholders**

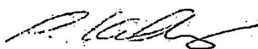
The board recognises the importance of regular and open dialogue with the shareholders and the need to ensure the strategy and goals of the company are effectively communicated to them.

Feedback on these plans and objectives is welcomed by the directors and major business decisions are made closely and with the approval of the shareholders.

**General**

The company is presenting the financial statements in accordance with Financial Reporting Standard 101, 'Reduced Disclosure Framework' (FRS 101).

On behalf of the Board



**Paul Kelly**  
 Director

11 November 2021