

Report of the Directors
for the Period 3 August 2020 to 1 August 2021

The directors present their report with the financial statements of the company for the period 3 August 2020 to 1 August 2021.

PRINCIPAL ACTIVITY

The principal activity of the company in the period under review was that of an online retailer.

DIVIDENDS

The directors do not recommend payment of a dividend (2020 - £Nil)

DIRECTORS

The directors shown below have held office during the whole of the period from 3 August 2020 to the date of this report.

D M Evans
S Hill
T W Larnder
R Morris
A H Povlsen (non-executive)
M A Tomkins (non-executive)

POLITICAL AND CHARITABLE DONATIONS

The company made no political donations during the year (2020 - £Nil).

Donations to UK charities in the year totalled £456,000 (2020 - £186,000).

STREAMLINED ENERGY AND CARBON REPORTING

Information relating to the company's energy consumption and green house gas emissions is set out below:

Energy Consumption	1/8/21 kWh	2/8/20 kWh	Variance
<u>Scope 1: Combustion of fuel and operation of facilities</u>			
Natural Gas	2,556,064	2,134,011	20%
Direct Transport	65,662	81,414	(19%)
Fuel Oil	930,253	348,376	167%
Total Scope 1 Energy	<u>3,551,980</u>	<u>2,563,801</u>	<u>39%</u>
<u>Scope 2: Electricity purchased</u>			
Total Electricity	<u>2,621,119</u>	<u>2,349,436</u>	<u>12%</u>
Total Scope 1 and 2 Energy Consumption	<u>6,173,099</u>	<u>4,913,237</u>	<u>26%</u>
Emissions Assessment	1/8/21 tCO₂e	2/8/20 tCO₂e	Variance
<u>Scope 1: Combustion of fuel and operation of facilities</u>			
Natural Gas	470.0	392.4	20%
Direct Transport	16.3	22.3	(27%)
Fuel Oil	249.5	93.3	167%
Total Scope 1	<u>735.8</u>	<u>508.0</u>	<u>45%</u>
<u>Scope 2 Electricity purchased and heat and steam generated</u>			
Location Based	<u>556.5</u>	<u>547.7</u>	<u>2%</u>
Market Based	<u>700.3</u>	<u>586.3</u>	<u>19%</u>
Location based - Total Scope 1 and 2 Emissions	<u>1,292.3</u>	<u>1,055.7</u>	<u>22%</u>
Market Based - Total Scope 1 and 2 Emissions	<u>1,436.1</u>	<u>1,094.3</u>	<u>31%</u>

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Intensity Metric Assessment	1/8/21	2/8/20	Variance
tCO 2e / Turnover £m	<u>4.2</u>	<u>4.4</u>	<u>(5%)</u>

- Exclusions: No mandatory emissions have been excluded from this report.
- Emissions factors applied: DEFRA 2020/21
- Methodology: This report is aligned with GHG protocol and Environmental Reporting Guidelines including streamlined energy and carbon reporting guidance.
- Estimations: 1% of Total Scope 1 and 2 Energy Consumption (kWh) and 1% of Total Scope 1 and 2 - Emissions (tCO 2e) have been estimated.
- Scope of emissions included in this report: Electricity, gas, direct transport and fuel oil

The company had extra temporary heater units installed in a series of marquees through winter 2020 that were installed to ensure adequate space for social distancing.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 101 'Reduced Disclosure Framework'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

T W Larnder - Director

16 December 2021