

DOBBIES GARDEN CENTRES GROUP LIMITED

DIRECTORS' REPORT FOR THE 52 WEEKS ENDED 28 FEBRUARY 2021 (continued)

Directors and their interests

The following Directors served during the period and up to the date of signing the financial statements.

Andrew Bracey
David Burgess
Aidan Clegg
Neil Currie
Lynne Gilder (appointed 21 April 2021)
Frederick Goltz
Graeme Jenkins
Fiona Larkin (resigned 20 April 2021)

None of the Directors had any disclosable interests in the Group during this period. The Group has maintained a directors' and officers' liability insurance policy throughout the financial period.

Disclosure of information to auditors

Each Director who is a Director of the Company at the date of approval of this Annual Report and Financial Statements confirms that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- he/she has taken all the steps that he/she ought to have taken as a Director to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Ernst & Young LLP offer themselves for reappointment as auditors in accordance with section 485(4) of the Companies Act 2006. A resolution to reappoint them will be proposed at a forthcoming Board meeting.

Events after the Balance Sheet date

On 19 April 2021, Dobbies Garden Centres Limited acquired the entire share capital of Johnsons Garden Centre (Boston) Limited for £3.8m. The company operated one garden centre in Boston. The centre has been refurbished post acquisition and the trade transferred to Dobbies Garden Centres Limited.

In addition to this the Group has signed heads of terms for newly developed leased premises at The Junction Retail and Leisure Park in Antrim for a second store in Northern Ireland. The site is expected to be ready in Spring 2023.

The sale and leaseback of our Reading store has also been completed, subject to planning permission. The financing agreement will facilitate the redevelopment of the site, with the construction of a new, enlarged garden centre and retail development.

Streamlined Energy Carbon Reporting (SECR)

This report was prepared in accordance with the Streamlined Energy and Carbon Reporting (SECR) requirements outlined in Companies Act 2006 for large quoted and unlisted companies, which Requires Dobbies Garden Centres Limited to report on its Greenhouse Gas (GHG) emissions.

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DIRECTORS' REPORT FOR THE 52 WEEKS ENDED 28 FEBRUARY 2021 (continued)

Streamlined Energy Carbon Reporting (SECR) (continued)

Methodology

For the 52 weeks ended 28 February 2021 we have collected energy usage data for our stores and office buildings. This includes Electricity consumption (kWh) & Natural Gas consumption (kWh). For Heating Oil and LPG, figures are based on litres delivered and for Wood Pellets based on tonnes delivered and converted to kWh using 2020 conversion tables. In our consumption numbers we have included whole site utilities where Dobbies are main site Occupant, and metered electricity usage for sites where Dobbies are a tenant.

Calculation Methodology

We have used Department for Business, Energy and Industrial Strategy (BEIS) methodology to compile this GHG data and have calculated our GHG emissions in accordance with UK Government reporting guidelines for company reporting. For consistency all GHG emissions are reported in Tonnes of CO₂e (tonnes of carbon dioxide equivalent) and using 2020 GHG Conversion Factors for company reporting published by BEIS. Where incomplete datasets have been used, estimates based on the pro-rated consumption of prior/subsequent months were used to extend data to full year dataset.

GHG Emissions Scopes

The following reporting scopes (as outlined by the GHG protocol) are included within this disclosure;

- Scope 1 emissions: Direct emissions from sources which the Company owns or controls, including Gas Consumption, Heating Oil, LPG, Wood Pellets (N₂O and CH₄ only)
- Scope 2 emissions: indirect emissions relating solely to the generation of purchased electricity that is consumed by the Company
- Outside of Scope: CO₂ emissions from consumption of Biomass (Wood Pellets) is deemed outside of Scope, since the levels of CO₂ released is analogous to the level of CO₂ absorbed during the growth of the wood.

Emissions Disclosures

The tables below display our UK greenhouse gas emissions and energy use data for the 52 weeks ended 28 February 2021. As per SECR reporting requirements this information is presented in kilowatt hours (kWh);

Energy consumption used to calculate emissions (kWh)

| | |
|---|-------------------|
| Electricity (Scope 2) | 32,675,231 |
| Natural Gas (Scope 1) | 23,234,984 |
| Kerosene (Scope 1) | 913,195 |
| Gas Oil (Scope 1) | 1,667,717 |
| Wood Pellets (Scope 1) | 917,120 |
| LPG (Scope 1) | 2,369,043 |
| Total energy consumption used to calculate emissions (kWh) | 61,777,290 |

Gross emissions in metric tonnes CO₂e

| | |
|---|---------------|
| Scope 1 Direct Emissions (from combustion fuels) in Metric Tonnes CO ₂ e | 5,448 |
| Scope 2 Indirect Emissions (electricity purchased) in Metric Tonnes CO ₂ e | 7,618 |
| Total gross emissions in metric tonnes CO₂e | 13,066 |

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Streamlined Energy Carbon Reporting (SECR) (continued)

Intensity ratio

| | |
|--|--------|
| Revenue (£m) | 224 |
| Total Scope 1 and 2 emissions (tones CO2e) | 13,066 |
| Emissions per £m | 58 |

Outside of scope

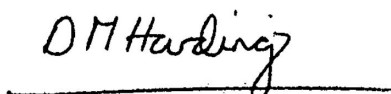
| | |
|---|-----|
| Tonnes of CO2 from the consumption of Wood Pellets. | 321 |
|---|-----|

Distribution is outsourced to a third-party Logistics partner and is therefore outside of reporting scope for SECR. Transport mileage is solely from business mileage expense claims. The impact of COVID 19 has resulted in most employees working from home throughout the year, resulting in minimal reported mileage during the year.

Energy Consumption and Sourcing

The company is committed to improving energy efficiency and reducing its GHG emissions from operations. We have rolled out various initiatives to achieve that goal, including switching to LED lighting for all Centres, switching to Biofuels for our heating requirements (Currently at 50%), targeting 100% of Electricity provided from renewable sources by end of 2022 and aiming for 60% reduction in supplier road miles through our new supply chain solution.

By order of the Board



Debbie Harding
Company Secretary
28 June 2021