

**Directors' Report (continued)**

for the year ended 31 March 2021

**Branches Outside the UK**

Details of the Group's overseas branches can be found in note 37 by reference to the country of incorporation.

**Steamlined Energy and Carbon Reporting**

Following changes by the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 ('SI 2018/1155'), we are now obliged to report eligible group companies UK energy use. The only eligible group company in the year was Marina Developments Limited. The following data covers the period from 1 April 2020 to 31 March 2021.

Emission Type	Years ended		Years ended	
	31/03/2021	31/03/2020	31/03/2021	31/03/2020
	Total Volume kWh		Calculated Emissions tCO <sub>2</sub> e	
Scope 1 Emissions (direct)	1,558,442	3,733,355	288	690
Scope 2 Emissions (indirect)	5,599,529	9,910,130	1,305	2,533
Scope 3 Emissions (indirect)	68,904	126,468	17	31
Total	7,226,875	13,769,953	1,610	3,254
	£m Turnover		tCO <sub>2</sub> e/£m Turnover	
Carbon Intensity Ratio	33,575	35,233	0.05	0.09

**Quantification and Reporting Methodology**

The Group has taken guidance from the UK Government Environmental Reporting Guidelines (March 2019), the GHG Reporting Protocol - Corporate Standard, and from the UK Government GHG Conversion Factors for Company Reporting document for calculating carbon emissions. Energy usage information (gas and electricity) has been obtained directly from their energy suppliers and HH/AMR data, where available, for those supplies with HH/AMR meters. For supplies where there wasn't complete 12-month energy usage available, flat profile estimation techniques were used to complete the annual consumption. Transport mileage and/or fuel usage data was provided for their company and employee-owned vehicles. CO<sub>2</sub>e emissions were calculated using the appropriate emission factors from the UK Government GHG conversion information and retained within the Group's Data File for reference where required.

**Energy Efficiency Action**

In the past 12 months the Group has invested £157k in respect of the installation of photovoltaic (PV) panels at two marinas, with a further £71k committed in June 2021 to an additional installation at a further marina. In respect of installed PV panels, the Group has produced 141,265 kWh in 2020/21 across 3 marinas. In addition, we currently have 22 car charging points installed across the marina portfolio, with a further 12 approved for installation in 2021/22.

**Statement of Directors' Responsibilities**

The directors are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and regulation.