

Week 10 – Aggregating Enterprise Risks

Copyright 2016, William G. Foote, all rights reserved.

We can...

- ❶ Experiment with different degrees of freedom to sensitive ourselves to the random numbers generated.
- ❷ Parameterize correlations. This means assign correlations to a variable and place that variable into the σ matrix. This might get into trouble with an error. It would mean we would have to reassign the correlation. The mathematical problem is finding a **positive definite** variance-covariance matrix.
- ❸ How different are the value at risk and expected shortfall measures between the use of the Gaussian (normal) copula and the t-copula? Why should a decision maker care?

All of that experimentation begs for an interactive decision tool.

Let's build an app ...

The application (the “app”) will be housed in an R script that contain four architectural layers.

Four architectural layers

- 1 Analytics
- 2 User Interface (UI)
- 3 Server
- 4 Application generator

Analytics

- 1 Libraries used in app processes
- 2 Function that wraps analytical script
- 3 Inputs from UI layer to server layer
- 4 Outputs from server layer to UI layer

UI

- 1 Slide bars for user to input range of parameters
- 2 Plots to display results
- 3 Text to report results

Server

- 1 Run analytics with inputs from the UI and from a simulation function
- 2 Generate outputs for UI

Application generator

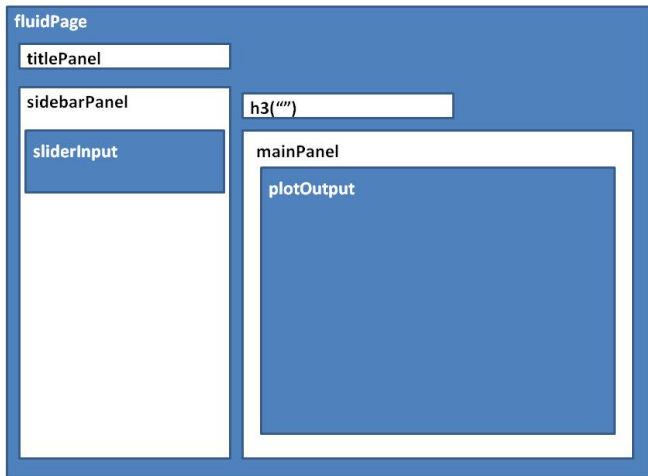
- Run application function with UI and Server inputs

The simulation function

```
library(shiny)
require(mvtnorm)
require(psych)
risk.sim <- function(input) {
  # Begin enterprise risk simulation
  set.seed(1016) # Freezes the random seed to reproduce results exactly
  n.risks <- 3 # Number of risk factors
  m <- n.risks
  n.sim <- 1000 # pull slider settings into the sigma correlation matrix
  sigma <- matrix(c(1, input[1], input[2], input[1], 1, input[3], input[2],
    input[3], 1), nrow = m)
  z <- rmvt(n.sim, delta = rep(0, nrow(sigma)), sigma = sigma, df = 6, type = "shifted")
  u <- pt(z, df = 6)
  x1 <- qgamma(u[, 1], shape = 2, scale = 1)
  x2 <- qbeta(u[, 2], 2, 2)
  x3 <- qt(u[, 3], df = 6)
  factors.df <- cbind(x1/10, x2, x3/10)
  colnames(factors.df) <- c("Revenue", "Variable Cost", "Fixed Cost")
  revenue <- 1000 * (1 + factors.df[, 1])
  variable.cost <- revenue * factors.df[, 2]
  fixed.cost <- revenue * factors.df[, 3]
  total.cost <- variable.cost + fixed.cost
  operating.margin <- revenue - variable.cost - fixed.cost
  analysis.t <- cbind(revenue, total.cost, operating.margin)
  colnames(analysis.t) <- c("Revenue", "Cost", "Margin")
  return(analysis.t)
}
```

The UI

Here is a mock-up of the screen we will implement in Shiny.



UI Design

Here is what the Shiny UI code looks like:

```
ui <- fluidPage(titlePanel("Enterprise Risk Analytics"), sidebarLayout(sidebarPanel(sliderInput(inputId = "cor.1",
  label = "Set the Revenue - Variable Cost Correlation", value = 0.5, min = 0.1,
  max = 0.9), sliderInput(inputId = "cor.2", label = "Set the Revenue - Variable Cost Correlation",
  value = 0.5, min = 0.1, max = 0.9), sliderInput(inputId = "cor.3", label = "Set the Variable - Fixed Cost Correlation",
  value = 0.5, min = 0.1, max = 0.9)), mainPanel(plotOutput("pairs.1"))))
```


The server

- The Shiny server is a function
- The function gets inputs from the UI
- Generates outputs that are sent back to the UI

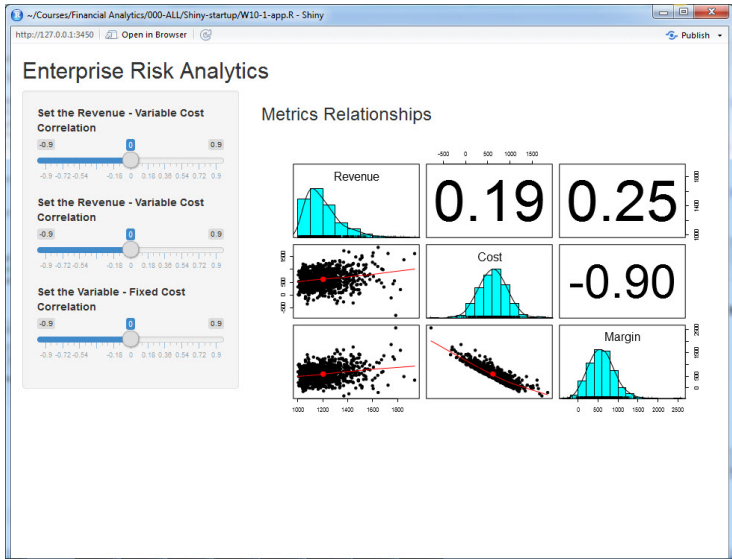
```
server <- function(input, output) {  
  output$pairs.1 <- renderPlot({  
    analysis.t <- risk.sim(c(input$cor.1, input$cor.2, input$cor.3))  
    pairs.panels(analysis.t)  
  })  
}
```

Run the app

This function call the Shiny application process with inputs `ui` and `server`.

```
shinyApp(ui = ui, server = server)
```

Here is what you see when you run the app in the script window of Rstudio.



ERM Application Screenshot

What else could we do?

- Build tabs for various components of the analysis
- Use tables to summarize metrics (e.g., VaR, ES)
- Whatever else the consumer of this analysis would need

Whitman
SCHOOL *of* MANAGEMENT
SYRACUSE UNIVERSITY

MBA@SYRACUSE