

# To Batch or Not to Batch: Sequential vs. Batched Testing Strategies in the ED

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This paper focuses on analyzing sequential versus batched testing strategies in an emergency department (ED) at Mayo Clinic Arizona, with respect to their associations impacts on patient length of stay, hospital readmission, and healthcare resource utilization. A theoretical model was developed and tested to identify patient and hospital features that may influence the decision to batch or sequentially order tests, such as patient complexity, physician experience, occupancy level and complexity. Finally, we performed retrospective analysis of ED operational data to investigate the impact of batching on our key outcomes. The overall result was that batch ordering tests was associated with greater patient length of stay and resource utilization, even when we control for variation in patient complexity, physician experience, and hospital occupancy.

*Key words:* Emergency Department, Operational Efficiency, Diagnostic Testing

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## 1. Introduction

Healthcare delivery, particularly in the emergency department (ED), is a delicate balance that involves ensuring optimal patient outcomes while optimizing resource utilization. Achieving these twin goals requires timely and accurate diagnosis, which in turn enables prompt and appropriate treatment, consequently improving patient prognosis and reducing the likelihood of adverse events. Furthermore, efficient patient discharge from the ED can help alleviate overcrowding, a severe issue with potential consequences including higher complication rates and increased mortality Bernstein et al. (2009).

One important factor that can impact the speed and effectiveness of diagnosis in the ED is the availability and performance of diagnostic tests Balogh et al. (2015). A variety of diagnostic tests are used in the ED, including laboratory tests, imaging studies, and specialized tests such

as electrocardiograms (ECGs) and point-of-care (POC) testing. These tests can provide valuable information about a patient’s condition and help to guide treatment decisions.

A critical question in this context pertains to whether physicians in the ED should batch order diagnostic tests or order them sequentially. This decision essentially represents a tradeoff between reducing patient length of stay and risk of over-testing. Over-testing, or performing unnecessary tests, can lead to increased costs, unnecessary patient anxiety, and potential harm from follow-up of false-positive results Koch et al. (2018). Conversely, keeping a patient for an extended time to perform all possible tests could lead to ED overcrowding, an issue associated with severe consequences, as mentioned earlier. Instead, what is needed is a reasonable balance between the number of diagnostic tests performed and the total time the patient is kept in the ED before either being admitted or discharged. Several studies have demonstrated that optimizing the ED patient flow process can result in significant improvements Saghaian et al. (2015), however, research surrounding test ordering strategies to improve the patient flow processes remains limited.

In this paper, we use data from over 45,000 patient visits to the ED that occur during our study period to quantify the benefits and consequences of batching versus sequentially ordering diagnostic tests on patient length of stay, re-admission, and resource utilization. Our empirical strategy exploits random assignment of patients to ED physicians who differ in their propensity to batch-order diagnostic tests. When patients arrive at the ED, they are assigned to a physician based on availability, with no discretion on either side. Thus, patients who arrive at the ED at similar times are randomly assigned to physicians who vary in their willingness to batch order diagnostic tests. We measure physician tendency to batch using a leave-out, residualized measure based on all other patients the physician has seen in the ED in the study period. The tendency measure strongly predicts the ED test batch outcome but is uncorrelated with patient and ED visit characteristics.

We start by evaluating the reduced-form effects of ED provider batch-ordering tendency on downstream patient outcomes and turnaround time. We find that practice variation as captured by physician batch-ordering tendency has large and significant consequences. Being treated by a provider in the top decile of the tendency distribution, compared to being treated by someone in the bottom decile [INSERT RESULTS].

Because of the institutional features of the ED, our research design closely approximates an RCT that assigns patients to batch-ordering or sequential-ordering arm. In the ED, patients have no discretion over choosing providers, and in our specific ED, physicians have discretion over choosing patients, alleviating major selection issues present in other health care settings. Furthermore, physicians exhibit wide variation in practice behavior in batch-ordering, even within the same hospital, while following the same guidelines. Finally, patient-physician interactions in the ED are

typically well documented, short, and one-off, constraining physician decision-making to a more limited, better-observed choice set than present in settings such as specialty or primary care.

In sum, exploiting practice variation in ED settings shuts down other (but not all) potential channels besides test batching that are present in other settings, determine length of stay, and impact patient outcomes. This approach allows us to move closer to identifying the causal impact of batch-ordering diagnostic tests on patient outcomes and resource utilization. It is important to note that this paper studies the impact of batch-ordering through a batching decision requiring clinical judgment (within practice norms) rather than through specific hospital policies, differences in adherence to clinical practice guidelines, or substandard care.

The remainder of this paper is structured as follows. The next section describes the data source and outlines our baseline sample. The empirical strategy and its accompanying identifying assumptions are laid out in Section III. Section IV presents the results. Section V draws implications for batch-ordering policies. The last section concludes.

## 2. Data and Definitions

Our analytical lens is focused on the Emergency Department at the Mayo Clinic of Arizona, a distinguished tertiary care establishment. During our study’s timeframe, the ED recorded an annual visitation of approximately 45,000 patients. The department is singularly staffed by board-eligible or board-certified emergency physicians, abstaining from the services of nurse practitioners or physician assistants. A notable observation was that residents in rotation oversaw a low fraction, roughly 10%, of the patient volume. Comprehensive patient data, encompassing demographics, chief complaints, vital signs, emergency severity, length of stay, and resource utilization metrics, were meticulously logged during the study period.

### 2.1. Sample Construction

Our research design focuses on adults who visit the Mayo Clinic of Arizona ED. We observe approximately 45,000 such visits until during the study period. To improve power, we drop encounters with rare chief complaints ( $< 1000$  total encounters of this kind) and complaints where a batch order occurs less than 10 percent of the time. Since batch orders are rare for these cases, our physician batch tendency instrument could suffer from a weak instrument problem were we to include them. Example complaints dropped include urinary complaints and \_\_\_\_\_. Excluding these conditions does not introduce selection bias only if physician test batching tendency is orthogonal to physician diagnosing behavior. While this assumption may be violated if we were to use a very detailed level of chief complaint information upon which to base our exclusion criterion, it is plausibly satisfied when using broad complaint categories<sup>1</sup>.

<sup>1</sup> The idea being that, for a patient who presents with an ankle fracture, different physicians may choose different detailed diagnosis codes within the three-digit ICD-9 824 (“Fracture of ankle”), but are unlikely to disagree at the broader chief complaint category.

## 2.2. Variable Definitions

**2.2.1. Outcomes** In our instrumental variables (IV) analysis, the key explanatory variable,  $Batched_i$ , is an indicator for whether patient  $i$  has their tests batch ordered at their ED encounter. This variable is crucial for understanding the causal effects of batch testing on various patient outcomes and resource utilization. Below, we detail our main outcomes: (a) ED length of stay (LOS), (b) resource utilization, and (c) 72-hour return.

*ED length of stay (LOS).*— ED-LOS is a critical measure of efficiency and patient throughput in emergency care settings. It is defined as the duration from a patient’s arrival to the ED until their departure, whether by discharge or admission to the hospital. Although literature provides a range for long ED-LOS, for the purpose of this study, we operationalize long ED-LOS as stays exceeding the 75th percentile in our dataset. This approach allows us to contextualize the definition of long stays according to the specific demographics and case mix of the EDs under study.

*Resource Utilization.*— Resource utilization in the ED context typically refers to the extent of medical services and interventions a patient receives. In this study, we quantify resource utilization by the total number of diagnostic tests ordered per patient during their ED stay. This encompasses both initial and any subsequent tests. The hypothesis is that batch testing may lead to variations in the number of tests ordered, potentially influencing the overall healthcare expenditure and efficiency.

*72-hour Return.*— The rate of patients returning to the ED within 72 hours of their initial visit serves as a proxy for the quality of care received. A high 72-hour return rate might indicate inadequate treatment or diagnostic oversight during the initial visit. We measure this outcome as the proportion of patients who have a subsequent ED visit within 72 hours post-initial discharge.

**2.2.2. Batching** In the context of our study, batching in diagnostic test ordering is defined as placing multiple test orders for a single patient within a 5-minute interval. To ensure the robustness of our analysis, sensitivity tests were conducted on this cutoff point, affirming that our results are consistent and reliable irrespective of minor variations in the batching definition.

Our study identifies and differentiates between two distinct strategies of batching:

- **Lab + Image Batch:** This category of batch order includes instances where a patient’s batched diagnostic tests comprise a combination of at least one imaging test (such as a contrasted CT scan, non-contrasted CT scan, X-ray, or ultrasound) and one laboratory test. This mix is particularly interesting as it suggests a comprehensive diagnostic approach, possibly catering to complex medical cases.

- **Image + Image Batch:** This category encompasses batch orders where a patient’s diagnostic tests consist of two or more distinct imaging tests. The reliance solely on imaging in these batches

may indicate specific diagnostic pathways or a focus on conditions that primarily require visual diagnostic methods.

It is important to note the differing implications of these batching strategies. While lab tests often can be processed concurrently with imaging tests, causing minimal additional waiting time, a batch of multiple imaging tests requires the patient's presence for each test, potentially leading to significant increases in waiting time. Thus, the composition of a batch order can provide valuable insights into the physician's decision-making process, particularly in balancing between patient waiting times and diagnostic uncertainty. This balance can be especially crucial in the context of varying complexity levels of patient encounters.

Figure 1 illustrates the occurrence rates of each batching type across the top ten most frequently reported chief complaints, providing a visual representation of how batching practices vary with different patient presentations.

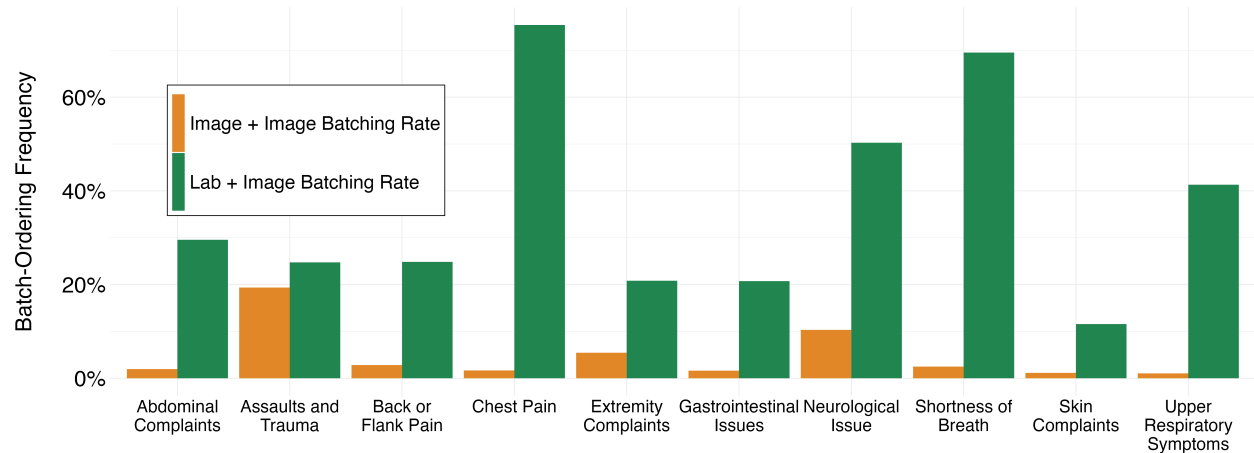


Figure 1 displays two statistics for the ten most common major chief complaint categories observed in our ED visit sample: the unadjusted batching rate for lab-image batching and image-image batching.

### 2.3. Summary Statistics

Table 1 presents a detailed overview of the emergency department (ED) characteristics, patient demographics, and medical tests for our baseline sample, derived from the data collected during the study period. On average, the emergency department manages a volume of approximately 24 patients (Mean = 24.18), indicating a significant but manageable patient load. Key physiological markers such as tachycardia (Mean = 0.19) and tachypnea (Mean = 0.09) are prevalent among patients, albeit at varying degrees, highlighting critical aspects of emergency care. Notably, a small proportion of patients exhibit febrile (Mean = 0.02) and hypotensive (Mean = 0.01) conditions, emphasizing the diversity of cases encountered in the ED setting. The Emergency Severity Index (ESI) averages at 2.78, suggesting that most cases fall within the moderate acuity level.

Common chief complaints in the emergency department paint a vivid picture of patient needs and healthcare demands. The data reveals abdominal complaints (Mean = 0.14), extremity complaints (Mean = 0.12), and chest pain (Mean = 0.08) as the most frequently occurring, followed by neurological (Mean = 0.08) and gastrointestinal issues (Mean = 0.08). This information is crucial in understanding the primary reasons for ED visits and the required resources for patient care.

The patient characteristics in our sample depict a diverse demographic landscape. The average arrival age in the ED is approximately 58 years (Mean = 58.33), indicating a predominantly middle-aged population. The racial composition is predominantly White (Mean = 0.89), with smaller proportions of Black (Mean = 0.04) and Asian (Mean = 0.03) patients. Notably, a slight majority of the patients are female (Mean = 0.54), offering insights into gender dynamics in healthcare utilization.

In terms of diagnostic tests, the data reveals a high reliance on lab tests (Mean = 0.77), indicating their crucial role in patient diagnosis and management. X-Ray (Mean = 0.47) and CT scans, both non-contrast (Mean = 0.21) and contrast (Mean = 0.19), are also frequently employed, underscoring the importance of imaging in modern emergency medicine. Ultrasound usage (Mean = 0.11) and the practice of batch ordering tests (Mean = 0.38) further reflect the operational aspects of the ED and the strategies employed to manage patient care effectively.

### 3. Empirical Strategy

Our empirical strategy closely follows the literature that relies on quasi-random assignment of agents to cases, often referred to as the “judges design.” Papers in this literature typically exploit variation in the sentencing leniency of judges who work in the same court. Similarly, we explore batching variation across physicians who work in the same emergency department. In its reduced form, under the assumption of quasi-random assignment, this approach allows researchers to identify the causal effect of being assigned to different types of physicians. Under additional assumptions, an instrumental variable approach identifies the causal effect of a given medical decision. We employ both approaches and lay out their details in the next subsections.

#### 3.1. Institutional Details on Patient-Physician Assignment

Contrary to most healthcare settings where patients exhibit choice, they are predominantly passive in their physician assignment in the ED. In most EDs, however, physicians have discretion in picking their patients. In contrast, patients arriving at the Mayo Clinic ED are randomly assigned to physicians via a rotational patient assignment algorithm (Traub et al., 2016), which removes potential selection bias concerns for our analyses. In essence, barring arrival time and shift-level variation, the physician-to-patient matching can be deemed random. Table 2 displays that patient encounters (regarding chief complaints and emergency severity) are equitably distributed across physicians within our study’s cohort.

**Table 1** Summary Statistics

	Mean	Q1	Median	Q3
<b>ED Characteristics</b>				
ED Volume	24.18	15	25	32
Tachycardic	0.19			
Tachypneic	0.09			
Febrile	0.02			
Hypotensive	0.01			
ESI	2.78	2	3	3
Complaint: Abdominal	0.14			
Complaint: Extremity	0.12			
Complaint: Chest Pain	0.08			
Complaint: Neurological	0.08			
Complaint: Gastrointestinal	0.08			
<b>Patient Characteristics</b>				
Arrival Age	58.33	44	62	75
Race: White	0.89			
Race: Black	0.04			
Race: Asian	0.03			
Gender: Female	0.54			
<b>Tests</b>				
X-Ray	0.47			
Ultrasound	0.11			
Non-Contrast CT	0.21			
Contrast CT	0.19			
Lab	0.77			
Tests were Batch Ordered	0.38			

*Notes: This table reports summary statistics for the baseline sample of emergency department visits during the study period described in the text.*

### 3.2. Batch Tendency Construction

To measure physician batch tendency, we use the physician’s residualized leave-out average batch rate. This measure is derived from two steps following the approaches taken by Doyle et al. (2015), Dobbie et al. (2018), and Eichmeyer and Zhang (2022). First, we obtain residuals from a regression model, which includes all ED encounters in our sample period.

$$Batched_{i,t} = \alpha_0 + \alpha_{ym} + \alpha_{dt} + \alpha_{complaint} + \varepsilon_{i,t} \quad (1)$$

Where  $Batched_{i,t}$  is a dummy variable equal to one if patient  $i$  had their diagnostic tests batched on encounter that took place on data  $t$ . Fixed effects include year-month fixed effects,  $\alpha_{ym}$ , to control for time and seasonal variation in batching, such as hospital-specific policies (e.g. initiatives to eliminate excess testing) or seasonality in ED visits. We also control for “shift-level” variations that include both physician scheduling and patient arrival with day of week-time of day fixed effects,

**Table 2 Wald Test Results**

Chief Complaints	F-Statistic	$Pr(> F)$
Abdominal Complaints	1.37	0.106
Back or Flank Pain	1.00	0.451
Chest Pain	0.98	0.476
Extremity Complaints	0.97	0.495
Falls, Motor Vehicle Crashes, Assaults, and Trauma	0.73	0.812
Gastrointestinal Issues	0.98	0.480
Neurological Issue	0.75	0.793
Shortness of Breath	1.23	0.199
Skin Complaints	1.05	0.388
Upper Respiratory Symptoms	1.21	0.218
Emergency Severity	F-Statistic	$Pr(> F)$
ESI 1 or 2	1.09	0.346
ESI 3, 4, or 5	1.24	0.196

Table 2 reports the results of a Wald test which was conducted to assess the balance of chief complaints across providers in our dataset. A balanced distribution implies that complaints and severity are evenly distributed across providers, which we expect to be the case due to randomization. The Wald  $F$ -statistic and  $p$ -value are reported. Robust standard errors (type HC1) were used to account for potential heteroscedasticity in the data.

$\alpha_{dt}$ . Chief complaint by severity fixed effects,  $\alpha_{complaint}$ , were also included to increase precision. As stated earlier, these controls are what is required for our quasi-random assignment assumption. Under the assumption that we have captured the observables under which quasi-random assignment occurs in the ED, the unexplained variation— the physician’s contribution— resides in the error term,  $\varepsilon_{i,t}$ .

In step two, the leniency measure for patient  $i$  seen by physician  $j$  is computed as the average residual across all other patients seen by the physician that year:

$$Tendency_{i,j}^{phys} = \frac{1}{N_{-i,j}} \sum_{i' \in \{J \setminus i\}} \hat{\varepsilon}_{i'} \quad (2)$$

where  $\hat{\varepsilon}_{i'} = \hat{Batch}_{i'} - Batch_{i'}$  is the residual from equation (1);  $J$  is the set of all ED encounters treated by physician  $j$ ; and  $N_{-i,j} = |\{J \setminus i\}|$ , the number of cases that physician has seen that year, excluding patient  $i$ . This leave-out mean eliminates the mechanical bias that stems from patient  $i$ ’s own case entering into the instrument. The measure is interpreted as the average (leave-out) batch rate of patient  $i$ ’s physician, relative to other physicians in that hospital-year-month, hospital-day of week-time of day.

We document that the Mayo Clinic ED physicians exhibit wide, systematic variation in their propensity to batch order diagnostic tests. Figure 2 graphs the histogram of batch-ordering fre-



quency by physician for popular chief complaints, highlighting that the variation in batching differs systematically. Table 3 presents the “first stage” in a regression table: being assigned to a 10 pp higher tendency physician is associated with a 8 pp increase in the likelihood of having tests batch-ordered in the ED. The F-statistic is 50 when all controls and fixed effects are included. The coefficient is greater than one because all emergency visits are used to construct the leniency instrument, while the first stage is calculated using the baseline sample only, which excludes the rare complaints.

**Table 3 First Stage: Effect of Batch Tendency on Test Batching**

	Model 1	Model 2	Model 3
Batching Tendency	1.06 *** (0.01)	1.08 *** (0.01)	1.08 *** (0.01)
F statistic (full model)	7.02	50.34	49.31
F (full model): p-value	< 0.001	< 0.001	< 0.001
Num. obs.	43327	43327	43327
Seasonality and shift fixed effects?	Yes	Yes	Yes
Chief Complaint?	No	Yes	Yes
Patient observables?	No	No	Yes

*Estimates of the first stage for the baseline sample described in the text. Seasonality shift fixed effects include Year-Month and Hospital-Day of week-Hour of day fixed effects. Chief complaint comes from the cleaned complaint that the patient came in with at the initial encounter. Patient observables include sex dummy, race/ethnicity, and age bins. Column 3 corresponds to the baseline controls. Robust standard errors are clustered at the physician level.*

\*\*\* $p < 0.001$ , \*\* $p < 0.01$ , \* $p < 0.05$ .

To estimate the reduced-form effects of being treated by a batch-preferring physician, we estimate the following equation:

$$Y_i = \mu_0 + \mu_1 Tendency_{i,j}^{phys} + \gamma X_i + \nu_i \quad (3)$$

This reduced form will allow us to check that our instrument is a strong instrument. To study the effects of test batching in the ED on an outcome  $Y_i$ , we estimate the following 2SLS equations using our baseline sample:

$$Y_i = \beta_0 + \beta_1 Batched_i + \theta X_i + \varepsilon_i \quad (4)$$

$$Batched_i = \delta_0 + \delta_1 Tendency_{i,j}^{phys} + \delta_2 X_i + \nu_i \quad (5)$$

Where  $Y_i$  represents our main outcomes of interest: length of stay, 72 hour readmission, and resource utilization. and  $X_i$  is the same as in the reduced-form approach.  $Batched_i$  variable suffers from potential endogeneity concerns. For example, injury severity may be unobserved and correlated with need to run multiple tests, which in turn also affects length of stay. Hence, we instrument  $Batched_i$  with the assigned physician  $j$ 's underlying tendency to batch,  $Tendency_{i,j}^{phys}$ . We cluster robust standard errors at the physician level to account for the assignment process of patients to physicians.

### 3.3. Identifying Assumptions

The reduced-form approach delivers an unbiased estimate of the causal effect of being treated by a higher tendency to batch physician, since assignment of patients to ED physicians is random, conditional on seasonality and shift ("conditional independence"). The residualization in equation (1) controls for more controls than required to achieve quasi-random assignment; they are included for statistical precision in measuring physician tendency to batch.

Our instrumental variable approach, which aims to recover the causal effect of having diagnostic tests batch ordered, relies on three additional assumptions: relevance, exclusion, and monotonicity. We reported a strong first stage (i.e., relevance) at the end of the previous Section. The exclusion restriction requires that the instrument must influence the outcome of interest only through its effect on test batching. This is perhaps our strongest assumption and is at its core, untestable. However, several features of the ED setting suggest that such violation may likely only have a small impact and may be less concerning than in other health care settings. First, unlike in primary care settings, where the patient and primary care provider have many repeat encounters, the scope of what the emergency physician can do to impact medium-term outcomes is limited and well-observed by the researcher. Second, any violation of the exclusion restriction needs to directly affect the specific outcome of interest. The channel by which ED physicians can influence length of stay relative outcomes is likely through testing and diagnosis. Nevertheless, we take this assumption seriously and perform a placebo check in Section 4.2 as well as various robustness checks in Section 4.4.

Finally, the monotonicity assumption is necessary for interpreting the coefficient estimates obtained from the IV approach as Local Average Treatment Effects (LATEs) if there are heterogeneous treatment effects. It requires that any patient who is (not) batched by a sequencer (batcher) would also (not) be batched by a batcher (sequencer) physician. The literature leveraging the judges design typically performs two informal tests for its implications. The first one provides that the first stage should be weakly positive for all subsamples (Dobbie, Goldin, and Yang 2018). The second implication asserts that the instrument constructed by leaving out a particular subsample

has predictive power over that same left-out subsample (Bhuller et al. 2020). Appendix Table 2 presents both of these tests in the two columns for various subsamples of interest. Finally, we check whether our main results hold using differential, mutually exclusive leniency measures (i.e., by complaint category) in Section 4.4.

## 4. Results

### 4.1. Reduced-Form Results

In this section, we examine the causal effects of provider batching tendency. Our reduced form regression results, as presented in Table 4, indicate that the physician’s batch tendency is associated with longer emergency department length of stay (ED LOS), a greater number of tests ordered, and does not significantly influence the likelihood of a 72-hour return. However, the relationship between batch tendency and our outcomes of interest is nuanced by the presence of testing inclination among physicians.

Similar to our method used to measure physician batch tendency, we use the physician’s residualized leave-out average test rate to get a measure of a physicians propensity to test (which we call testing inclination). A key consideration in our analysis is the strong positive correlation ( $r = 0.79$ ) between batch tendency and testing inclination. Such a high degree of correlation raises the concern that physicians with a higher testing inclination may batch more often because as a result of ordering more tests. Failure to control for this inclination could result in biased estimates of the effect of batch tendency. We note this assumption made on the causal pathway and further explore this in the section on mediation analysis.

In Model 2, we control for testing inclination and observe notable changes in the coefficients for batch tendency. The previously significant positive association with  $\ln(\text{LOS})$  diminishes, suggesting that the initial estimate may have been capturing the combined effects of batching and testing inclination. Estimated coefficients for batch tendency are scaled by the difference in batch tendency going from the ninetieth to tenth percentile in physician batch tendency—equal to 15.8 pp—for interpretability, and coefficients for testing inclination are scaled by the difference in testing inclination going from the ninetieth to tenth percentile in physician testing inclination—equal to 34.9 pp.

Assignment to a physician in the top batching decile (relative to one in the bottom decile) is associated with a 0.2 unit increase in the number of diagnostic tests being ordered per patient encounter, without any additional change in the likelihood of a 72-hour return. With an average of 1,805 patient encounters per physician in our study period, this translates to an additional 361 diagnostic tests with no perceived benefit in terms of reducing returns or length of stay.

The effects of testing inclination are also striking. We find that a movement from a physician in the top testing decile (relative to one in the bottom decile) is associated with 0.6% change in the

**Table 4 Reduced-Form Results: Length of Stay, Number of Tests, and 72-Hour Return**

	ln(LOS) (1)	Number of Tests (2)	72-Hour Return (3)
<i>Model 1</i>			
Batch Tendency	0.138*** (0.047)	0.270*** (0.052)	-0.004 (0.003)
Seasonality and shift fixed effects?	Yes	Yes	Yes
Chief Complaint?	Yes	Yes	Yes
Patient observables?	Yes	Yes	Yes
Hospital volume?	Yes	Yes	Yes
<i>Model 2</i>			
Batch Tendency	-0.018 (0.071)	0.019** (0.007)	0.003 (0.003)
Testing Inclination	0.595** (0.234)	0.962*** (0.021)	-0.027** (0.011)
Seasonality and shift fixed effects?	Yes	Yes	Yes
Chief Complaint?	Yes	Yes	Yes
Patient observables?	Yes	Yes	Yes
Hospital volume?	Yes	Yes	Yes
Mean number of encounters per physician	1805.3		

*Estimates of the reduced form are for the baseline sample described in the text. Coefficients on batch tendency and testing inclination are scaled by the difference between batch tendency and testing inclination respectively of the ninetieth and tenth percentile physicians for interpretability. Seasonality shift fixed effects include Year-Month and Hospital-Day of week-Hour of day fixed effects. Chief complaint comes from the cleaned complaint that the patient came in with at the initial encounter. Patient observables include sex dummy, race/ethnicity, and age bins. Robust standard errors are clustered at the physician level.*

\*\*\* $p < 0.001$ , \*\* $p < 0.01$ , \* $p < 0.05$ .

length of stay in the emergency department, a 0.96 unit increase in the number of diagnostic tests being ordered per patient encounter, and -0.03 pp change in the probability of a patient returning within 72 hours. Given the average number of patient encounters per physician in our study period this translates to an additional [...] patient hours in LOS, [...] diagnostic tests, and [...] avoided 72-hour returns.

## 4.2. Placebo Check

In this section we investigate whether the reduced-form effects observed in Section 4.1 are due to differences in batch rates across providers or due to other provider differences correlated with

batch tendency We start by studying reduced-form effects among patients with complaints that are never batched, as a “placebo/falsification check.” By way of example, consider a patient who arrives at the ED with a urinary tract infection—a condition for which patients rarely undergo imaging testing. For such patients, we should expect to see no impact of batch tendency only if high batching and low batching physicians do not systematically differ in other dimensions of care relevant to patient outcomes. Conversely, if we do find a reduced-form effect for these patients, then high batch tendency physicians must systematically differ from low batch tendency physicians in other dimensions of care, beyond batching.

To that end, we restrict attention to ED visits for complaints where batching occurs no more than 10 percent of the time (recall that our baseline sample only includes complaints with a >10 percent batching rate). We estimate a reduced-form regression of each main outcome on physician prescribing leniency for the subsample, following equation (3). The results of this exercise are displayed in Table 5. They show that in contrast to results for our main sample, the association between physician tendency to batch and a given outcome is statistically indistinguishable from zero and much smaller in magnitude for the samples of patients who visit the ED with health conditions that are rarely batched.

### 4.3. Instrumental Variables Results

In this section we examine the causal effects of batch ordering in the ED. Mirroring our presentation of the reduced-form results, we turn to presenting effects in Table 6 on our main outcomes of ED LOS, number of tests, and 72-hour return.

*ED length of stay (LOS).*— Our analysis reveals that batch ordering does not significantly reduce the length of stay in the ED. This finding holds even after accounting for various control variables. Contrary to common assumptions that batching tests could expedite patient throughput, our results suggest that the efficiency gains are offset. A possible explanation lies in the additional time needed to process the increased volume of tests ordered through batching. These findings challenge prevailing perceptions and call for a reevaluation of batching as a time-saving strategy in ED operations.

*Resource Utilization.*— The impact of batching on resource utilization is pronounced. We observe a 0.135 increase in the number of tests ordered due to batching, corresponding to approximately 2,206 additional tests in our dataset. Particularly noteworthy is the substantial rise in X-Ray orders (by 28.8 percentage points), as shown in Table 7. This trend towards increased X-Ray orders raises questions about potential over-testing and its implications for healthcare resources and patient care, especially considering the risks associated with unnecessary radiation exposure.

*72-hour Return.*— Our findings indicate that batch ordering does not significantly impact the likelihood of a 72-hour return. This suggests that despite the increased number of tests, there is no

**Table 5 Placebo Exercise: Reduced-Form Results for Rarely Batched Samples**

	ln(LOS) (1)	Number of Tests (2)	72 Hour Return (3)
<b>Controls: Time</b>			
Batch Tendency	−0.529 (0.710)	−0.760 (0.490)	−0.006 (0.094)
Testing Inclination	0.812** (0.343)	0.892*** (0.194)	−0.001 (0.045)
<b>Controls: Time + Complaint</b>			
Batch Tendency	−0.517 (0.660)	−0.714 (0.446)	−0.015 (0.092)
Testing Inclination	0.848** (0.334)	1.031*** (0.189)	−0.010 (0.045)
<b>Controls: All Controls</b>			
Batch Tendency	−0.465 (0.645)	−0.699 (0.427)	−0.011 (0.095)
Testing Inclination	0.818** (0.322)	1.011*** (0.183)	−0.009 (0.046)
Observations		2,361	

*This table reports the estimated coefficients of a reduced-form regression of our main outcomes on physician batching tendency for samples based on the patient’s chief complaint field. Estimates come from regression on conditions that are batched less than 10 percent of the time. See text for residualization fixed effects and baseline controls. Robust standard errors are clustered at the physician level.*

\*\*\* $p < 0.001$ , \*\* $p < 0.01$ , \* $p < 0.05$ .

corresponding decrease in short-term readmission rates. This highlights the need for more targeted testing strategies that balance comprehensive assessment with resource efficiency.

The instrumental variable analysis presented here underscores the complexities underlying batch ordering practices in the ED. While batching is often seen as a method to enhance efficiency, our findings suggest that it may lead to increased resource utilization without corresponding gains in patient throughput or reductions in short-term return rates. These insights point to the need for a more nuanced approach to test ordering in emergency care, one that carefully weighs the benefits of comprehensive assessment against the risks and costs of potential over-testing.

**Table 6    2SLS Results: Length of Stay, Number of Tests, and 72-Hour Return**

	ln(LOS)	Number of Tests	72 Hour Return
	(1)	(2)	(3)
Batch	−0.086 (0.419)	0.135*** (0.046)	0.018 (0.018)
Testing Inclination	0.210** (0.082)	0.335*** (0.008)	−0.009*** (0.003)
Seasonality and shift fixed effects?	Yes	Yes	Yes
Chief Complaint?	Yes	Yes	Yes
Patient observables?	Yes	Yes	Yes
Hospital volume?	Yes	Yes	Yes
$N$	41,929	41,929	41,929
$R^2$	0.199	0.312	0.008
Adjusted $R^2$	0.194	0.307	0.002
Residual Std. Error (df = 41667)	0.496	0.817	0.184

*Estimates of the IV model are for the baseline sample described in the text. Coefficients on testing inclination are scaled by the difference between testing inclination of the ninetieth and tenth percentile physicians for interpretability. Seasonality shift fixed effects include Year-Month and Hospital-Day of week-Hour of day fixed effects. Chief complaint comes from the cleaned complaint that the patient came in with at the initial encounter. Patient observables include sex dummy, race/ethnicity, and age bins. Robust standard errors are clustered at the physician level.*

\*\*\* $p < 0.001$ , \*\* $p < 0.01$ , \* $p < 0.05$ .

#### 4.4. Investigating Mechanisms: Excess X-Rays

#### 4.5. Robustness

The 2SLS results presented in the previous sections are robust to several alternative specifications probing the key identifying assumptions of independence, exclusion, and monotonicity. We describe each robustness check in detail in Appendix \_\_\_ and provide a brief overview here . . . .

Across all robustness checks and main outcomes, we find magnitudes of our estimates broadly unchanged.

## 5. Conclusion

**Table 7 2SLS Results: Specific Tests**

	X-Ray	Ultrasound	Non-Con CT	Con CT	Lab
	(1)	(2)	(3)	(4)	(5)
Batch	0.288** (0.126)	-0.003 (0.051)	0.095 (0.087)	-0.242*** (0.056)	-0.003 (0.080)
Testing Inclination	0.240*** (0.056)	0.086*** (0.024)	0.096** (0.039)	0.253*** (0.027)	0.286*** (0.038)
Test Ordering Frequency	0.47	0.11	0.21	0.19	0.77
$N$	41,929	41,929	41,929	41,929	41,929
$R^2$	0.350	0.077	0.236	0.017	

*Estimates of the IV model are for the baseline sample described in the text. Coefficients on testing inclination are scaled by the difference between testing inclination of the ninetieth and tenth percentile physicians for interpretability. Seasonality shift fixed effects include Year-Month and Hospital-Day of week-Hour of day fixed effects. Chief complaint comes from the cleaned complaint that the patient came in with at the initial encounter. Patient observables include sex dummy, race/ethnicity, and age bins. Robust standard errors are clustered at the physician level.*

\*\*\* $p < 0.001$ , \*\* $p < 0.01$ , \* $p < 0.05$ .



## Appendix. General appendix

Table 8: Chief Complaints

Complaint Area	Complaints
Abdominal Complaints	Abdominal Cramping, Abdominal Distention, Dyspepsia, Abdominal Pain, Ascites, Hernia, Abdominal Aortic Aneurysm, Abdominal Injury, Pancreatitis, Umbilical Hernia
Abnormal Test Results	Abnormal Lab, Abnormal Potassium, Abnormal Calcium, ECG Changes, Abnormal ECG, Abnormal Test Result, Blood Infection, Acute Renal Failure, Hypocalcemia, Chronic Renal Failure, Pulmonary Embolism, Abnormal X-ray, Hypoglycemic Unawareness, Elevated Blood Pressure, Abnormal Sodium, Hyperglycemia, Hyponatremia, Platelet Disorders, Anemia, Hypoglycemia, Hypertension, Hypotension, Abnormal Chest Imaging, Abnormal Oximetry, Abnormal Stress Test, Blood Sugar Problem, Hypocalcemia, Hyponatremia
Allergic Reaction	Allergic Reaction, Anaphylaxis
Back or Flank Pain	Back Pain, Back Problem, Flank Pain, Sciatica, Back Injury, Disc Disorder
Breast Complaints	Breast Mass, Breast Pain, Breast Problem, Breast Discharge, Breast Cancer, Breast Discharge, Breast Inflammation
Cardiac Arrhythmias	Atrial Fibrillation, Atrial Flutter, Cardiac Valve Problem, Bradycardia, Irregular Heart Beat, Palpitations, POTS, Ventricular Tachycardia, Rapid Heart Rate, Heart Problem, Cardiac Arrest, Congestive Heart Failure, Circulatory Problem, Transient Ischemic Attack, Ventricular Tachycardia
Chest Pain	Chest Injury, Chest Pain, Chest Wall Pain, Angina, Collarbone Injury, Rib Injury, Heart Pain
Dizziness / Lightheadedness / Syncope	Dizziness, Near Syncope, Syncope, Vertigo, Spells, Hypotension, Paroxysmal Positional Vertigo, Paroxysmal Positional Vertig
Ear Complaints	Cerumen Impaction, Ear Drainage, Ear Fullness, Ear Laceration, Ear Problem, Earache, Hearing Problem, Tinnitus, Ear Injury, Hearing Loss, Nasal Trauma
Epistaxis	Epistaxis, Epistaxis (Nose Bleed), Nose Problem
Exposures, Bites, and Envenomations	Animal Bite, Body Fluid Exposure, Chemical Exposure, Poisoning, Exposure to STD, Insect Bite, Smoke Inhalation, Radiation, Snake Bite, Toxic Inhalation
Extremity Complaints	Ankle Injury, Ankle Pain, Arm Injury, Arm Pain, Cold Extremity, Arm Swelling, Arthritis, Elbow Injury, Elbow Pain, Pseudogout, Extremity Pain, Extremity Weakness, Finger Injury, Hip Injury, Extremity Weakness, Finger Injury, Finger Pain, Dislocation, Foot Infection, Foot Injury, Foot Numbness, Foot Pain, Foot Swelling, Foot Ulcer, Foot Wound Check, Hand Injury, Hand Pain
Eye Complaints	Blurred Vision, Decreased Visual Acuity, Diplopia, Detached Retina, Eye Drainage, Eye Exposure, Eye Pain, Eye Problem, Eye Swelling, Eye Trauma, Foreign Body Eye, Flashes / Light, Loss of Vision, Red Eye, Visual Field Change, Eyelid Problem, Itchy Eye, Eye Exam, Burning Eyes, Eye Twitching, Eyelid/brow Lift Evaluation, Strabismus, Glaucoma, Spots / Floaters
Falls, Motor Vehicle Crashes, Assaults, and Trauma	Assault Victim, Concussion, Facial Injury, Fall, Nasal Trauma, Head Injury, Head Laceration, Motor Vehicle Crash, Puncture Wound, Sexual Assault, Trauma, Domestic Violence, Gun Shot Wound, Work Related Injury, Motorcycle Crash, Injury, Bicycle Accident, Near Drowning, Lip Laceration
Fatigue and Weakness	Difficulty Walking, Fatigue, Gait Problem, Weakness-Generalized, Chronic Fatigue, Weakness- Generalized
Fevers, Sweats or Chills	Chills, Diaphoresis, Fever, Night Sweats, Diaphoretic, Diapohresis, Hoarseness, Laryngitis
Foreign Body	Food Bolus, Foreign Body, Foreign Body in Ear, Foreign Body in Skin, Foreign Body in Vagina, Swallowed Foreign Body, Foreign Body in Nose, Foreign Body, FB eye, Foreign Body in Rectum

Gastrointestinal Issues	Anal Fissure, Black or Bloody Stool, Constipation, GERD, Anal Fistula, Diarrhea, Dysphagia, Fecal Impaction, Fistula Follow Up, GIbleeding, GI Problem, Hemorrhoids, Morning Sickness, Nausea, Ostomy Care, Rectal Bleeding, Rectal Pain, Vomiting, Vomiting Blood, Vomiting During Pregnancy, GI Bleeding, Fecal Incontinence, Bloating, Hematochezia, Urine Leakage, Heartburn, Rectal Discharge, Urolithiasis, Ulcerative Colitis, Irritable Bowel Syndrome, Rectal Prolapse, Fistula Evaluation, Rectal Problems, Perianal Abscess, Fisula Evaluation, Stoma Dysfunction
Genital Complaints	Groin Burn, Groin Pain, Groin Swelling, Inguinal Hernia, Menstrual Problem, Pelvic Pain, Penis Pain, Priapism, Testicle Pain, Menorrhagia, Vaginal Bleed, Vaginal Bleeding, Vaginal Itching, Bartholin's Cyst, Genital Warts, Groin Injury, Vaginal Bleeding-Pregnant, Vag Bleed Pregnant, Female Genital Issue, Penis Injury, Vaginal Discharge, Vaginal Pain, Erectile Dysfunction, Vaginal Prolapse, Urethral Stricture, Penile Discharge, Menorrhagia, Gynecologic Exam, Menstrual Problem, Vaginitis/Bacterial Vaginosis, Ovarian Cyst, Vaginitis / Bacterial Vaginosis
Medical Device or Treatment Issue	Cast Problem, Device Check, Dressing Change, Feeding Tube, AICD Problem, Insulin Pump Visit, Gastrostomy Tube Change, Medication Reaction, Shunt, Appliance Removal, Tube Problem, Urinary Catheter Change, Vascular Access Problem, Enteral Nutrition Evaluation, Device Malfunction, Pacemaker Problem, Removal / Exchange Catheter, Drain Removal, Outpatient Infusion, Treatment, Heart Assist Device, Stoma Dysfunction, Tracheostomy Tube Change, Ureteral Stent Exchange
Medication Request	Immunizations, Infusion / Injection Administration, IV Medication, Infusion/Injection Administ, Med Refill, Medication Visit, Pain Management, Blood Product Administration, Labs Only, Tetanus (Td & Tdap), Wound Care
Neurological Issue	Altered Mental Status, Cognitive Concerns, Facial Droop, Pre Syncope, Focal Weakness, Headache, Memory Loss, Migraine, Dementia, Dysphasia, Neuro Problem, Numbness, Paralysis, Seizures, Slurred Speech, Spasms, Stroke Like Symptoms, Tingling, Tremors, Trigeminal Neuralgia, Unable to Speak, Seizure Disorder, Insomnia, Parkinson's Disease, Loss of Consciousness, Neuropathy, Ataxia, Unable to speak, Peripheral Neuropathy, Stroke, Cerebrovascular Accident, Speech Problem, Acute Neurological Problem, Flashes, Light, Unresponsive, Multiple Sclerosis, Parkinson's Disease, Febrile Seizure, Paresthesia, Peripheral Neuropathy, Hydrocephalus, Spasticity, Neuroendocrine Tumor
Other	Dehydration, Fisula Evaluation, Follow-Up, Illness, Letter for School/Work, Aneurysm, Lung Eval, Error, Mass, Oral Swelling, Other, Advice Only, Deformity, Electric Shock, Personal Problem, Shaking, Swelling, Swollen Glands, Adenopathy, Adrenal Problem, Thrombophilia, Weight Gain, Weight Loss, Hiccups, , Chemo Related Symptoms, Hot Flashes, Follow-up, Non Healing Wound, (Other), Mouth Injury, Xerostomia, Prostate Check, Suture / Staple Removal, Wellness, Voice Changes, Vital Sign Check, Coagulation Disorder, Cold Exposure, Consult, Dental Problem, Tetanus (Td & Tdap), Infusion/Injection Administ, Tracheostomy Tube Change, Medical Information, Neutropenic Fever, Infection, Leukemia, Heat Exposure, Poor Appetite, Gingivitis, Pre-op Exam, gingivitis, Loss of appetite, Failure To Thrive, Referral, Lymphoma, Hot Flashes, Neutropenia, Radiation, Ingestion, TB Test, Fussy, Lupus, Toxic Inhalation, Lung Screening, Leakage/Loss of Fluid, Liver Eval, Hepatic Cancer, Lung Mass, Venous Thromboembolic Disease, Insulin Pump Visit, Preventive Visit, Avulsion, Peripheral Edema, Hypoglycemic Unawareness, Immobility, Giant Cell Arteritis, Polydipsia, Platelet Disorders, Post-procedure, Lung Follow-up, Poisoning, Injections, POTS, Insulin Reaction, Liver Transplant, Labs Only

Other Pain	Dental Pain, Facial Pain, Generalized Body Aches, Myalgia, Dental Injury, Jaw Pain, Muscle Pain, Neck Pain, Pain, Sick Cell Pain Crisis, Paresthesia, Torticollis, Chronic Pain, Cancer Pain, Incisional Pain, Bone Pain, Tailbone Pain, Gout, Muscle pain/Weakness, Pseudogout
Post-Op Issue	Post-Op, Post-Procedure, Post-Op Problem, Post-op, Post-Op Issue, Wound Dehiscence, Post-op Problems, Post-op Problem
Psychiatric Complaints	Anxiety, Auditory Hallucinations, Depression, Panic Attack, Homicidal, PTSD (Post-Traumatic Stress, Delusional, Fussy, Paranoia, Suicide Attempt, Hallucinations, Manic Behavior, Eating Disorder, Suicidal, Agitation, Psychiatric Evaluation, Aggressive Behavior, Mental Health Problem, Inappropriate Words
Shortness of Breath	Airway Obstruction, Aspiration, Pain With Breathing, Near Drowning, Respiratory Distress, Shortness of Breath, Wheezing, Increased Work Of Breathing, Difficulty Breathing, Choking, Oxygen Dependence, Hyperventilating, Orthopnea
Skin Complaints	Abrasion, Abscess, Bleeding/Bruising, Blister, Angioedema, Lip Laceration, Burn, Cellulitis, Cyst, Drainage from Incision, Disturb of Skin Sens, Edema, Extremity Laceration, Facial Burn, Cyanosis, Impetigo, Facial Laceration, Facial Swelling, Finger Laceration, Leg Rash, Herpes Zoster, Hives, Itching, Jaundice, Diabetic Ulcer, Diabetic Wound, Laceration, Mouth Lesions, Non-Healing Wound, Rash, Recurrent Skin Infections, Skin Problem, Sore, Scabies, Suture \Staple Removal, Wound Check, Wound Infection, Lesion, Skin Check, Minor Skin Infection, Skin Ulcer, Skin Discoloration, Sunburn, Head Lice, Scabies, Fungal Infection, Leg Rash, Impetigo
Substance Abuse Issues	Alcohol Intoxication, Alcohol Problem, Withdrawal, Drug Overdose, Drug / Alcohol Dependency, Addiction Problem, Addiction Assessment, Delirium Tremens (DTS)
Upper Respiratory Symptoms	Congestion, Cough, Coughing Up Blood, Flu Symptoms, Enlarged Tonsils, Peritonsillar Abscess, Nasal Congestion, Sinus Symptoms, Sinusitis, Sore Throat, Hoarseness, Throat Problem, Upper Respiratory Infection, Influenza, Laryngitis, Respiratory Arrest, Pneumonia, Pleural Effusion, Asthma, Croup, URI, Peritonsillar Abscess
Pregnancy Related	Pregnancy Problem, Miscarriage, Contractions, Ectopic Pregnancy, Laboring, Possible Pregnancy, Pregnancy Related
Renal	Av Fistula, Kidney Transplant, Elevated Serum Creatinine, End-Stage Liver Disease, Hemodialysis Access, Nephritis, Ureteral Stent Exchange
Urinary Complaints	Bladder Problem, Blood in Urine, Cystitis, Difficulty Urinating, Dysuria, Gross Hematuria, Painful Urination, Urinary Frequency, Urinary Symptom, Urinary Incontinence, Urinary Problem, Urinary Retention, Slowing Urinary Stream, Urinary Tract Infection, Urinary Urgency, Voiding Dysfunction, Hesitancy Urinary

**Table 9 First Stage over all Subsamples**

Complaint	Batch Tendency	N	R <sup>2</sup>
Extremity Complaints	0.662*** (0.079)	5,259	0.126
Upper Respiratory Symptoms	1.205*** (0.445)	1,915	0.262
Abnormal Test Results	0.670** (0.325)	1,816	0.141
Falls, Motor Vehicle Crashes, and Trauma	0.640** (0.264)	2,381	0.220
Shortness of Breath	1.574*** (0.468)	2,963	0.147
Gastrointestinal Issues	1.080*** (0.241)	3,323	0.094
Chest Pain	0.790*** (0.253)	3,521	0.140
Dizziness/Lightheadedness/Syncope	1.343*** (0.220)	1,894	0.208
Back or Flank Pain	0.859** (0.385)	2,550	0.123
Neurological Issue	0.416* (0.232)	3,492	0.232
Fatigue and Weakness	1.728*** (0.414)	1,494	0.193
Cardiac Arrhythmias	2.432*** (0.548)	1,044	0.327
Abdominal Complaints	1.775*** (0.350)	6,231	0.086
Skin Complaints	0.205 (0.212)	2,176	0.133
Fevers, Sweats or Chills	1.650*** (0.576)	1,842	0.211

**Table 10 Regression Results by Complaint**

	nEDTests		
	Dizziness/Syncope	Extremity Complaints	Upper Respiratory Symptoms
	(1)	(2)	(3)
Testing Inclination	1.156*** (0.291)	0.901*** (0.111)	0.516*** (0.194)
Batch	0.655* (0.368)	0.479** (0.242)	0.501* (0.283)
N	1,895	5,265	1,917
R <sup>2</sup>	0.400	0.348	0.461
Adjusted R <sup>2</sup>	0.338	0.324	0.404
Residual Std. Error	0.801 (df = 1715)	0.765 (df = 5079)	0.741 (df = 1733)

Notes:

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

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**Table 11 Regression Results by Complaint**

	Abdominal Complaints	nEDTests Cardiac Arrhythmias	Fatigue and Weakness
	(1)	(2)	(3)
Testing Inclination	0.913*** (0.068)	0.695*** (0.180)	0.870*** (0.195)
Batch	-0.135** (0.066)	0.708*** (0.129)	0.333* (0.189)
<i>N</i>	6,232	1,045	1,494
<i>R</i> <sup>2</sup>	0.038	0.525	0.294
Adjusted <i>R</i> <sup>2</sup>	0.009	0.428	0.203
Residual Std. Error	0.752 (df = 6046)	0.595 (df = 866)	0.828 (df = 1322)

Notes:

\*\*\*Significant at the 1 percent level.

\*\*Significant at the 5 percent level.

\*Significant at the 10 percent level.

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