PERSONAL AWARD RECOMMENDATION		1083175		The Privacy Act Statement for information on this form is contained in NAVMC Form 11000, Privacy Act Statement for Marine Corps Personnel and Pay Records.							
FROM: (Title and Address) Marine Forces North			rding Authority) MMARFORNORTH MARFORRES (R/U)								
2000 Opelousas Ave, New Orleans	114 <b>14. EXP. 0</b> 09/30/201		F ACTIVE	DUTY: IF RETIREM		EMENT, N	IENT, NUMBER OF YEARS:				
1. SOCIAL SECURITY #: 2. 06	EC/MOS:						8 Ferminal L mpact Aw				
3. NAME (Last,first,MI): GARCIA, RAFAEL J	. COMPO USN,USM JSMCR	16. NEW DUTY STATION (Home address if separation anticipated): 14THMAR 4TH MARDIV(Seal Beach, CA)									
5. GRADE/RANK: 17. UNIT AT SGT MARFORNO			ERVICE:			18. DUTY ASSIGNMENT: TSC SCTM					
6. WARFARE DESIGNATOR (Navy	<b>7. RUC</b> : 20016			. PREVIOUS PERS	NS AND PERIOD						
8. RECOMMENDED AWARD: NA - NAVY AND MC ACHIEVEME	. SPECIFI Yes	TIC ACHIEVEMENT:									
	ic Posthur orious Po			MIA							
11. NUMBER OF AWARD OF RECOMMENDED MEDAL:				20. PERSONAL AWARDS RECOMMENDED-NOT YET APPROVED:							
<b>12. ACTION DATE/MERITORIOUS PERIOD:</b> 10/06/2017 - 09/18/2018				21. OTHEI	R PI	ERSONNEL BEING	REC	MMC	IENDED F	OR SAME ACTION:	
13. GEOGRAPHIC AREA OF ACTION/SERVICE: OCONUS											
22. I certify that the facts contained in the summary of acti				e known to me X a matter					atter of re	of record	
NAME, GRADE, TITLE OF ORIGINATOR STRINGFELLOW, ROGER, Civ G-1 Administrative Officer			SIGNATUF Røger SI G-1 Admir		, ifficer				<b>DATE</b> 07/26/2018		
23. FORWARDING ENDORSEMEN	ITS BY VIA	ADDRE	SSEE(S).								
	RECOMMENDED AWARD		COMBAT '	'V"	SIGNATURE & GRADE			DATE FWD			
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24. TO BE COMPLETED BY AWAR	RDING AU	THORITY	•								
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## Citation

## NA approved as NA on 08/22/2018 18:07:35

PROFESSIONAL ACHIEVEMENT IN THE SUPERIOR PERFORMANCE OF HIS DUTIES WHILE SERVING AS COMMUNICATIONS AND LOGISTICS SUPPORT NONCOMMISSIONED OFFICER, THEATER SECURITY COOPERATION DETACHMENT, MARINE FORCES NORTH, FROM OCTOBER 2017 TO SEPTEMBER 2018. DURING THIS PERIOD SERGEANT GARCIA DEMONSTRATED NOTEWORTHY INITIATIVE, LEADERSHIP, AND SOLID CROSS-CULTURAL COMMUNICATIONS SKILLS TO ENABLE EFFECTIVE TRAINING FOR PARTNER NATION FORCES IN THE UNITED STATES AND ABROAD. IN ALL ACTIVITIES, HE SET THE STANDARD AS A NONCOMMISSIONED OFFICER AND ADVISOR, SUPERVISING AMMUNITION ACCOUNTABILITY AND MANAGEMENT, COORDINATING LOGISTICS, AND OVERSEEING A PATROLLING DEMONSTRATION FOR SENIOR LEADERS. HIS EFFORTS FACILITATED DELIVERY OF CRITICAL TACTICAL INSTRUCTION TO NEARLY 500 MEXICAN MARINES AND ROYAL BAHAMAS DEFENCE FORCE OFFICERS AND TROOPS PREPARING TO DEPLOY ON COUNTERNARCOTICS MISSIONS. SERGEANT GARCIA'S HONOR, FIDELITY AND PATRIOTISM HAVE FAITHFULLY SERVED BOTH CORPS AND COUNTRY IN TIMES OF WAR AND PEACE. SERGEANT GARCIA'S EXCEPTIONAL ABILITY, INITIATIVE, AND TOTAL DEVOTION TO DUTY REFLECTED CREDIT UPON HIM AND WERE IN KEEPING WITH THE HIGHEST TRADITIONS OF THE MARINE CORPS AND THE UNITED STATES NAVAL SERVICE.

## Summary of Action

Sergeant Rafael Garcia is enthusiastically recommended for the award of the Navy and Marine Corps Achievement Medal for exceptional performance of duties while serving as Unit Level Training (ULT) Communications and Logistics Support Non-commissioned Officer (NCO), U.S. Marine Corps Forces North (MARFORNORTH) Theater Security Cooperation (TSC) Detachment from October 2017 to September 2018.

Mobilized under 12304b authorities in support of the critical U.S. Northern Command mission to build partner nation capacity against violent narcotraffickers along the southern approaches to the United States, Sergeant Garcia successfully completed the Marine Advisor Course program of instruction with the Marine Corps Security Cooperation Group (MCSCG) in Little Creek, VA, and then reported to MARFORNORTH for duty in November 2017.

Upon arriving in November 2017, Sergeant Garcia was integral to the rapid establishment of solid working relationships with 12 Mexican Marine and three Royal Bahamas Defence Force (RBDF) instructors as they coalesced to form the cadre overseeing one of the first TSC training engagements of fiscal year 2018 (FY18), the Junior Officer Advanced Course (JOAC), held at Camp Shelby, MS. Sergeant Garcia's noteworthy cross-cultural communications skills and his working proficiency with Spanish enabled him to rapidly forge professional bonds with other U.S. Marines and our international partners, ensuring more than 30 Mexican Marine and 10 RBDF junior officers received high-quality, immediately applicable instruction in combat marksmanship; urban tactics; tactical convoy operations; machine guns and machine gun gunnery; leadership; and operational planning for platoon commanders. This critical month-long training period in the United States laid the groundwork for follow-on training abroad, and provided a necessary foundational capability set to a generation of young officers who would rapidly find themselves on the front lines of the fight against violent illicit traffickers.

Deploying to a training site in Mexico in January 2018, Sergeant Garcia distinguished himself through tireless efforts to improve the professionalism and efficiency of the ULT programs focused on critical predeployment training for Mexican Marines destined for 'high impact' counternarcotics operations. Tasked with maintaining accountability of logistical gear and ammunition used in the pre-deployment training courses, Sergeant Garcia displayed noteworthy initiative by conducting a full inventory of Detachment assets on the site, determining maintenance and logistical requirements for sustainment, and developing a more effective process to maintain accountability of equipment used in training with international partners. During his tenure in this position, Sergeant Garcia maintained accountability for, and monitored the expenditure of, over 1.1 million rounds of ammunition, ensuring Detachment leadership and MARFORNORTH staff members were able to monitor expenditures for specific courses of fire and maintain awareness of on-hand and required ammunition quantities.

Sergeant Garcia also developed and executed a patrolling exercise with Mexican Marine students, which was presented in vignette form to the Commandant of the Marine Corps, General Robert Neller, and the Coordinator General of the Mexican Marines, Vicealmirante Rafael López Martínez during Mexico's first ever hosting of the Marine Leaders of the Americas Conference (MLAC) in March 2018. Sergeant Garcia's tireless efforts and attention to detail succeeded in showcasing to these senior leaders MARFORNORTH's uniquely robust and critical relationship with the Mexican Marines.

Throughout nearly eight months of deployed time, Sergeant Garcia demonstrated an unmatched ability to build rapport with partner nation personnel of all ranks. His linguistic and cultural skills enabled development of strong relationships with leaders and facilitators who gained a positive impression of U.S. Marines and subsequently went out of their way to support the mission. The trust established through those relationships led to improved interoperability, increased influence on planning, training and evaluations, and improved living and working conditions. Through Sergeant Garcia's efforts to coordinate logistics and serve as an interpreter for other members of his team, the quality of the training experience was greatly enhanced for both the U.S. and Mexican Marines.

Sergeant Garcia's efforts were instrumental to the delivery of high-quality, professional training to four company task forces, all of which deployed shortly after their training to combat Transnational Criminal Organizations. Mexican Marines who graduated from MARFORNORTH security cooperation training formed the backbone of the Mexican government's effort to disrupt violent cartels in a crucial and hotly contested region near the border with the United States. Sergeant Garcia facilitated mentoring and advising Mexican Marine noncommissioned officers to enable the readiness of more than 550 troops deploying to high risk areas.

Sergeant Garcia consistently delivered exceptional performance, setting a high standard and excelling well beyond his rank and military occupational specialty. His willingness to face and overcome challenges to thrive in unfamiliar conditions demonstrates his exceptional professionalism. His initiative, dedication, and commitment to excellence unquestionably merit the special recognition provided by the award of the Navy and Marine Corps Achievement Medal.