

# **On-Campus Student Supervisor Handbook**

Updated 7/24/13

# **Table of Contents**

SECTION I	Student Employment Value & Vision Statements, Equal Employment Opportunity Policy Overview of Student Employment	3
SECTION II	Hiring Hiring Process Forms Required for Hiring Classifications & Types of Positions Hours and Qualifications Minimum Wage	6
SECTION III	Legal Issues & University Policies Affirmative Action/Equal Employment Opportunity Anti-Harassment, Non-Discriminatory & Grievance Policy Risk Management & Safety, Policy on Minors Child Labor Law, Nepotism Policy	16
SECTION IV	Supervisor Responsibilities & Expectations Work Environment, Supervisor Expectations Interviewing and Sample Questions	22
SECTION V	Orientation & Training Problem Employees, Dress Recommendations	26
SECTION VI	On-the-Job Sample Handbook, Disciplinary Problems, Breaks Dress Code, Safety, Confidentiality	28
SECTION VII	Evaluation, Termination, & Recognition Job Evaluation Recognizing Outstanding Student Employees Termination Policy Termination Procedures/Process	32
SECTION VIII	Appendix Definitions FAQs Sample Interview Evaluation Sample Statement of Confidentiality Sample Student Employee Evaluation Form	36

# Student Employment

Section I

Because we, the Auburn University Career Center, support the Auburn Creed and the mission of Auburn University, we value:

- Empowering students with practical self assessment and job search skills so they may positively connect with employers.
- Providing an educational environment, training their minds to engage in research to choose a career path leading to career success.
- Teaching students honest and ethical ways to present and market themselves in their job search; as well as their legal rights as applicants and employees.
- Providing personalized services and valuing diversity while supporting students in the challenging process
  of choosing a major and pursuing a career.
- Striving to provide innovative services that best serve all cultures, generations and students. To accomplish this, we ourselves will continue learning and growing through research, outreach and instruction.

# **Vision Statement**

The Auburn University Career Center will emerge as one of the nation's preeminent comprehensive career development and planning service programs in the 21st century. Central to all its functions will be the Career Center core values and commitment of service to all its stakeholders including students, faculty, staff, alumni, administrators, businesses and places of employment, the local community and the State of Alabama. The Career Center will be widely recognized for the quality of its professional career development programs, the effectiveness of its consultation and outreach efforts, and the broad access to its services provided through the information technology.

# **Equal Employment Opportunity Policy**

Auburn University recognizes its ethical and legal obligation to provide a work environment in which employment opportunities are open to all qualified individuals without discrimination on the basis of race, color, sex, age, religion, national origin, disability, covered veteran status or genetic information. As a matter of policy, Auburn University prohibits sexual orientation discrimination in employment decisions regarding hiring, promotion, and termination. The University affirms its commitment to this principle and to an affirmative action program which not only establishes the goal of achieving equal opportunity in employment, but which also detects and eliminates any elements of discrimination in employment which may be found to exist within the institution. The University also commits itself to maintaining on a nondiscriminatory basis the conditions for continuing employment and for individual advancement within the job structure of the University.

# **Overview of Student Employment**

# Mission Statement

The mission of the Auburn University Student Employment Program in the Auburn University Career Center is to provide employment opportunities to currently enrolled Auburn University students. Student employment fosters leadership and career development, substantive employment opportunities, transferable life skills, and personal growth for student employees.

The Student Employment Program has the following objectives:

- To provide a broad range of job opportunities which provide leadership, transferable life skills and personal growth for student employees.
- To provide students with employment opportunities in jobs that are vital to the operation of Auburn University and the surrounding community.
- 3. To foster student career development through a variety of employment experiences.

# Services

Services provided by Student Employment include:

- maintaining a centralized listing of oncampus and off-campus student employment opportunities.
- developing quality on- and off-campus work experiences for students.
- providing assistance with resume writing, interview techniques, job search skills, and employment opportunities available.
- advising and training student employment supervisors.

# Responsibilities

Administrative Responsibilities include:

- administering the Student Employment Policies and Procedures.
- working with departments to provide a meaningful student employment experience that adheres to University policy.

# Contact Info & Staff:

Auburn University Career Center • 303 Martin Hall Auburn University, AL 36849

### **Nancy Bernard**

Director Auburn University Career Center nmb@auburn.edu (334) 844-4744

### **Haven Hart**

Student Employment Coordinator hhart@auburn.edu (334) 844-3867

### Karla Kirkemo

Administrative Support, AUCC kjk0018@auburn.edu (334) 844-4744

# Hiring

Section II

# Overview of On-Campus Hiring Process

- 1. Post positions for student recruitment on the Tiger Recruiting Link: www.hire.auburn.edu
- 2. Interview applicants and select your student worker(s)
- 3. Determine student enrollment in Auburn University Classes
- 4. Determine hiring status of the student
- 5. Determine the number of hours the student can work

# Step 1:

## **Recruitment of Student Worker:**

To ensure equal opportunity for all potential student employees, departments are strongly encouraged to post open positions on the Tiger Recruiting Link: <a href="https://www.hire.auburn.edu">www.hire.auburn.edu</a>

# Step 2:

## When Hiring a Student Worker:

- Discuss the student's class and exam schedule to ensure they have adequate time to balance work and school.
- If holidays and weekends are required, list the dates the student is expected to be available to work and have them agree before being hired.
- Develop and disseminate a Statement of Understanding outlining policies and expectations for requesting time off, dress code, eating on the job, etc. This should be signed before the student begins work or within the first three days of hire.
- The student is at Auburn University to receive an education, but part-time employment can help a student achieve that goal and at the same time enhance the education they receive. Give students work assignments that will enable him/her to enhance their skills and better prepare them for work beyond graduation.

### **Interviewing Candidates:**

# Choose applicants who:

- Fully complete your application requirements
- Follow all directions
- Meet your requested qualifications

### **Setting up the interviews**

- You may choose how many applicants to interview
- Invite applicants to interview
- Provide 2-3 time slots for them to choose from

## **During the interviews**

- Select job appropriate questions
- Ask all interviewees the same questions
- Ask open ended questions
- Limit interruptions
- Explain and clarify the job description
- Inform them of next steps and follow through

### Step 3:

# Determine if the Student is enrolled in Auburn University classes.

- Option 1: Ask students to provide a copy of their current class schedule. If they are not enrolled this
  semester, ask for a copy of last semester's class schedule and the next semester's schedule (if
  possible).
- Option 2:
  - 1. Log-in to AU Access.
    - a. Click on the Employee Services tab.
    - b. Scroll down to the Student Schedule Quick Links.
    - c. Click on "View/Print Student Schedules."
  - 2. Determining if a student that does not currently have a schedule can or cannot work:
    - a. Click on "Select Term" to ensure that you are looking at the semester in which you are hiring the student to work (i.e. If you are hiring for Fall 2013, you will need to look at the Fall 2013 schedule). Change to the term you need and hit "Submit."
    - b. On the next screen, click on "View Student Schedule."
    - c. Enter the student's Banner ID # in the "Student or Advisee ID:" box.
    - d. Verify the student's name and hit Submit.
    - e. If a schedule appears, continue to Step 4.
    - f. If a schedule does not appear, hit the "Back" button until you get back to the screen that allows you to "Select Term."
    - g. Click on "Select Term" and change it to the semester before the semester you are trying to hire the student to work (i.e. If you are hiring for Fall 2013, you will need to look at Summer 2013 schedule). Hit "Submit" once you have chosen the previous semester.
    - h. On the next screen, click on "View Student Schedule."
    - i. If a schedule appears for that semester, continue to Step 4.
    - j. If a schedule does not appear, the student is not eligible to work as a student employee and MUST go through Temporary Employment Services (TES) to work in your department. You will need to contact TES.

# Step 4:

### **Determine the Hiring Status of Student:**

- 1. Determine the hiring status of the student by reviewing the PEAEMPL screen in Banner Admin.
  - a. Type in the Banner ID# and click "Next Block."
  - b. Review the Employee Status and note the status. It should state "Active" or "Terminated."
  - c. Review the Home Department, Check Distribution, and District or Division. Does this have information in it?
  - d. Review the Last Work Date and note if it is blank or filled in.

### Scenarios:

### Scenario # 1:

- The Employee Status is "Active."
- The Home Department, Check Distribution, and District or Division are entered.
- The Last Work Date is blank.
- The number of hours the student can work will need to be determined (see Step 5).
- Complete an ePAF through Banner to add the new job.

### Scenario # 2:

- The Employee Status is "New Hire."
- The Home Department, Check Distribution, and District or Division are blank.
- The Last Work Date is blank.
- The student is a new hire and will need to fill out all paperwork.
- The paperwork should be sent to the Human Resources Records Office, 356 Foy.

### Scenario # 3:

- The Employee Status is "Terminated."
- The Home Department, Check Distribution, and District or Division are entered.
- The Last Work Date is filled.
- The student will need to be treated as a new hire and will need to fill out all paperwork.
- Send all completed paperwork to Human Resources Records Office, 356 Foy.

# Step 5:

### **Determine the Number of Hours the Student Can Work:**

- Student Employees can work up to 20 hours per week for all campus jobs combined and up to 40 hours per week for all campus jobs combined during the summer and during semester breaks.
- A student that is considered a new hire or has been terminated can work up to 20 hours per week.

FTE (Full-Time Equivalent)	# of Hours
1	40
.75	30
.50	20
.25	10

- A student that currently holds one position or more cannot work more than 20 hours per week (.50 FTE) for all campus jobs combined.
  - View the NBIJLST screen in Banner Admin to see a list of all current positions the student is holding (note: current jobs will have a Begin Date entered and the End Date field will be blank).
  - Double click on the Position box and the **NBAJOBS** screen will open.
  - Click "Next Block" to see the Job FTE for that position. Be sure to write this number down.
  - If the student holds multiple current positions, go back to **NBIJLST** and repeat these instructions. You will need to add all of the FTEs to determine if the student can work an additional position.
  - When you have determined the student's current FTE, you will need to subtract the current FTE from .50 to get the number of hours the student can work in your position.

### Example:

NBIJLST shows two positions

Position Suffix ST 5??? 00 ST 5X?? 00

**NBAJOBS** shows

 Position
 Suffix
 Job FTE

 ST 5???
 00
 .25

 ST 5X??
 00
 .15

The Student's Current FTE is .40 (.25 + .15 = .40)

Therefore the student cannot work more than an FTE of .10 (.50 - .40 = .10) in the position for which you are hiring that individual.

.10 FTE = 4 hours (.10 X 40 = 6)

### **FTE Conversion Chart**

FTE (Full-Time Equivalent) # of Hours

Regular Undergraduate and Graduate Student Employees can work up to 20 hours per week for all campus jobs combined and up to 40 hours per week for all campus jobs combined during the summer and during semester breaks.

# Step 6:

Hire the student and fill out appropriate paperwork/ePAF based on the above information.

All New Hire and Re-Hire Separated Paperwork should be sent to the Human Resources Records Office, 356 Foy Hall.

ePAFs are submitted electronically through AU Access.

# Hiring

*ST positions:* Send completed paperwork (New Hire and Re-Hire Separated) to Human Resources Records Office, 356 Foy.

*WA (Work Study) positions:* Send completed paperwork New Hire and Re-Hire Separated) to Student Financial Services, 203 Mary Martin Hall.

Check the <u>Human Resources webpage</u> for updated versions of the forms listed below.

Forms	New Hire	Re-Hire Separated	Re-Hire Active	Currently Employed	Description
Bi-Weekly Paid Student Authorization Form	X	X			
Copy of Student's Schedule	X	X			Attach a copy of student's current schedule or previous and next semester's schedule to verify eligibility.
Personal Data Form	X	X			Serves as an information sheet on the student employee. Any new job appointment requires a new Personal Data Form.
A-4 Form	X	X			Alabama Employee's Withholding Exemption Certificate
I-9 Form & supporting Documents	X	X			This form is used to verify that new employees, whether U.S. citizens or resident aliens, are eligible for employment. See I-9 instructions for required supporting documents.
W-4 Form	X	X			Unless a student wants to make changes, this form is only required of New Hire and Re-Hire Separated employees. This form indicates the employee's tax exemption choice.
Direct Deposit Information	X	X			All student employees must enter and/or update their Direct Deposit information for Payroll. Once the student employment paperwork is entered into Banner, an "Employee" tab will appear in the student's AU Access account. Students will then enter their information via the Self-Service Banner. Though this information is required only for new and re-hired employees, students are able to update Direct Deposit Information anytime as needed.
Electronic Personnel Action Form (EPAF)			X	X	Student may begin working ONLY after this form is submitted and approved. This form is available via Self-Service Banner in AU Access.

International Students must go to the Office of International Programs.

International students must also complete the **Alien Employment Form.** These forms are available in the Office of International Programs.

# Classifications

### **New Hires**

This is a student who has never been employed at Auburn University. The student will need to complete all applicable employment, tax, and payroll forms.

# **Re-Hire Separated**

This is a student who has been employed at Auburn University but is currently inactive in Banner HR as an employee. The student will need to complete all applicable employment,

tax, and payroll forms. St. positions: Send completed paperwork (New Hire and Re-Hire Separated) to Human Resources Rective Office, 356 Foy.

This is warden by phasions. Sendoved pleted paper which in each are distributed at the supplemental and the supplementations of the complete an epaf in Banner Self-Serve for approval to hire.

# **Currently Employed**

This is a student who currently holds an active position(s) on campus. The student may work up to 20 hours per week for all campus jobs combined and up to 40 hours per week for all campus jobs combined during the summer and during semester breaks.

# Types of Student Positions:

# **On-Campus Regular Student Employee Positions**

These positions are open to all currently enrolled Auburn University students. The department pays 100% of student wages for regular student employees. Students are employed in a variety of positions in numerous areas of the University.

### **Federal Work Study Students**

Federal Work Study provides job opportunities for graduate and undergraduate students demonstrating financial need to help pay for educational expenses. Financial need is derived from a student's FAFSA (Free Application for Federal Student Aid) information, and work study is part of a student's financial aid package. Off-campus work study jobs must be with a private non-profit organization or a public agency—work must be in the "public interest." Student work hours are dictated by recognized need, and the total amount earned cannot exceed the Work Study Award. A portion of the student's wage is subsidized by the government. For more information, visit the Student Financial Services Office at 203 Mary Martin Hall or call 844-4367.

### **Off-Campus Student Employment Positions**

Off-campus, part-time student employment opportunities are available in the Auburn/ Opelika area and include yearly, seasonal, temporary and summer jobs. Wages and hours are set by off-campus employers. To view listed positions, visit the Tiger Recruiting Link at: www.jobs.auburn.edu

### **Graduate Assistantships**

Graduate Assistantships are administered and processed through the Graduate School. For more information, visit the *Graduate Assistant Handbook at* www.grad.auburn.edu

# **Guidelines for Work Hours**

Studies report that students who work in oncampus part-time jobs find beneficial effects such as gaining experience and generating an interest in a particular academic field. Generally, students who work part-time only replace nonproductive activities such as watching television (Kind & Bannon, p. 1; Learning, p.1). A Washington State Work Study Program survey found that "students who work 10 to 20 hours a week performed better academically than students who did not work, or who worked less than 10 hours a week" (Work, p. 1).

However, students report that working 25 or more hours a week negatively effects their studies, reduces and limits their class schedules, the number of classes they take and their ability to access the library. Ultimately, students are covered by the Fair Labor Standards Act so if they work 40 or more hours a week, they qualify for time and a half pay.

# **Graduate Students:**

Graduate students may work up to 20 hours per week (.50 FTE) for all assistantships and other campus jobs combined. (Students are permitted to work up to 40 hours per week (1.0 FTE) for all jobs combined in the summer and during breaks between semesters.)

**Note:** An exception is automatically allowed in the special case of a graduate assistant assigned to teach one four credit course and one three/ four credit course. In such cases, appointments will be made at .58/.67 FTE respectively. Other exceptions may be requested with compelling academic justification, in writing to the Provost by the academic dean.

# Eligibility for On-Campus Student Employees

- An individual enrolled in one or more semester hours at Auburn University.
- An individual not enrolled for the current semester but enrolled for the previous semester and the following semester.
- An incoming student is not eligible to begin work on-campus at Auburn University until five days before classes start. The five days should be used as a training period. Prior to this time, individuals must be employed through Temporary Services.

# International Students

Before accepting a job offer, international students must go to the Office of International Programs (OIP), located in 228 Foy Hall, to be counseled on their work status. Students hold varying types of Visas, and to best protect our international population, OIP determines if international students are allowed to work. OIP provides eligible international students with the Alien Employment Form.

Maximum Hours for Undergraduate and Graduate International Students:

**Semesters Enrolled in Classes** 

≤ 20 hours/week or ≤ .50 FTE

# Minimum Wage Information

The Student Employment Wage Scale is offered as a guideline to help supervisors assign appropriate wages for student employees. Please remember that it is never appropriate to pay high hourly wages as a favor to students or arbitrarily without consideration of qualifications, responsibilities or skills required for the job. On the other hand, do not underpay a student or demand more from the student than the wage indicates.

Pay increases are an excellent way to recognize students for merit, number of hours worked and seniority, and are often given on a semester or annual basis. Recognizing students' contributions through raises is an excellent way to decrease turn-over and increase morale.

Job Level	Suggested Wage Range	General Job Characteristics	
Basic	\$7.25 to \$15.00	Minimum or no skills, limited responsibilities, limited to no previous experience. Duties are generally simple in nature and are closely supervised. Examples: custodial; data entry; filing; general office work; lawn care; making deliveries; mail processing; photocopying; snow/ice removal; receptionist/night-hosting; telemarketing; typing; and word processing.	
Intermediate	Up to \$18.00	Some special training required, may be of a complex or difficult nature. Examples: supervision of other student assistants; use of software that requires programming skills or text/graphic manipulation for design purposes; configuring/repairing equipment or use of materials that require special skills or knowledge because of danger or difficulty; making presentations to groups and responding to questions; tutoring; life-guarding; instruction; or coaching.	
Advanced	Up to \$22.00	Special skill or combination of special skills that may have been acquired through prior experience, through course work or both required. Little supervision required. This category covers those students performing professional level skills who are NOT pre-veterinary or pre-pharmacy students.	
Project Based	Determined per position	Positions that pay students on the basis of work accomplished. Examples: written articles submitted on a random basis or for contributing to the work involved in putting on a special event. These might be positions that pay stipends.	
Pre- Professional	Up to \$22.00	Positions for pre-veterinary and pre-pharmacy students who perform highly specialized tasks.	

# Notes for Hiring (New Hires)

<b>Do not</b> allow a student to begin work until paperwork has been processed completely by your department.
<b>Do</b> type student's name as it appears on his/her legal documents when submitting all forms.
<b>Do</b> encourage students to use their permanent address, not their school address, on official forms, and encourage them to update their paperwork if the permanent address changes.
<b>Do</b> view official, signed cards/document, <b>not a copy or fax</b> , before completing a student's paperwork. (i.e. per instructions as noted on the I-9 Form)
Do not allow a student to work during scheduled class hours or exams.
<b>Do</b> keep written documentation of all incidents.

# Resources

- AA/EEO Office Web site. (2002) [On-line]. Available: http://www.auburn.edu/administration/aaeeo/.
- A guide to employee evaluations. (2001) *University of Wisconsin, Stevens Point, Student Employment Office Web site*: [On-line]. Available: http://www.uwsp.edu/centers/sieo/employeevaluation.htm.
- Employee conduct and job performance rules. (2001). *Auburn University Human Resources Office Web site*: [On-line]. Available: www.auburn.edu/administration/human\_resources/manual/sect08.htm
- HR 80/Corrective action report. (2001). *Auburn University Human Resources Office Web site*. [On-line]. Available: www.auburn.edu/administration/human\_resources/forms/index.html
- King, T & Bannon, E. (2002, April) At what cost? The price that working college students pay for a college education. *The State PIRGs' Higher Education Project*. Washington, D.C.
- Learning and earning: Working in college. (2001). *Upromise Web site*. [On-line]. Available: www.upromise.com/corp/inthenews/research/learnearn.html.
- Student employment at the University of Florida: Employer's handbook. (2000). *University of Florida, Office of Financial Affairs*. [Brochure]. Gainesville, FL.
- Supervisor's guide to student employee conduct. (2001). *University of Wisconsin, Stevens Point, Student Employment Office Web site*: [On-line]. Available: http://www.uwsp.edu/centers/sieo/employeeconduct.htm.
- Tips for the good supervisor. (2001, Summer). NSEA News. 20 (7), 17.
- Wersch, M.A. (1998). Interview guide for supervisors. Fifth Edition. College and University Personnel Association. Washington, DC.
- Work works: Student jobs open front doors to careers. (2002). *NACE Web site*: [On-line]. Available: http://www.naceweb.org/info\_public/publications.htm

# Legal Issues & University Policies

Section III

# Federal Constitutional & Statutory Provisions

Regarding Affirmative Action/Equal Employment Opportunity

# UNITED STATES CONSTITUTION Fourteenth Amendment

Guarantees equal protection of the laws.

# FEDERAL STATUTES AND EXECUTIVE ORDERS Equal Pay Act of 1963

Prohibits discrimination on the basis of sex in paying wages for equal work on jobs, the performance of which requires equal skill, effort and responsibility, under similar working conditions.

# Title VI, Civil Rights Act, 1964

Prohibits discrimination on the basis of race, color, or national origin in programs and activities receiving federal assistance.

**Title VII, Civil Rights Act, 1964**, (as amended by the Equal Employment Opportunity Act of 1972) Prohibits discrimination on the basis of race, color, religion, sex/gender, or national origin.

Age Discrimination in Employment Act, 1967, as amended, 1974 - Prohibits discrimination in employment decisions on the basis of age against any individual age 40 and over.

### **Older Workers Benefit Protection Act**

Amended ADEA to specifically prohibit discrimination against older Americans in all employee benefits when age-based reductions in employee benefit plans are justified by significant cost considerations. Added rules on open window early retirement plans and releases.

### Executive Order 11141, 1964

Prohibits age discrimination by federal contractors except on the basis of a bona fide occupational qualification.

### Section 503 of the Rehabilitation Act of 1973

Requires government contractors to take affirmative action to employ and promote qualified handicapped individuals. Also prohibits employment discrimination against qualified persons with disabilities.

### Section 504 of Rehabilitation Act of 1974

Prohibits discrimination against qualified individuals with disabilities in programs and activities receiving federal funds.

### Vietnam Era Veterans Act, 1972

Requires all Federal government contractors to take affirmative action to employ and promote Vietnam veterans.

### **Civil Right Restoration Act of 1988**

Overturns U.S. Supreme Court's 1984 decision in Grove City vs. Bell, and specifies that recipients of federal funds must comply with civil rights laws in all areas, not just in the particular program or activity that receives federal funding. Applies to Title IX of the Educations Amendments of 1972, Rehabilitation Act of 1973, Title VI of the Civil Rights Act of 1964, and Age Discrimination in Employment Act.

### Civil Rights Act, 1968

Provides criminal penalties for interfering with employment based on race, color, sex, religion, and national origin.

### **Intergovernmental Personnel Act**

Requires state and local governments receiving IPA grants to treat all applicants and employees without regard to race, color, religion, sex, or national origin. It also requires affirmative action.

# Executive Order 11246, as amended

Prohibits federal contractors from discriminating in employment decisions on the basis of race, color,

religion, sex, or national origin. Further requires federal contractors to take affirmative action to hire and promote qualified minorities and women. Employers above \$50,000 threshold required to devise and implement an Affirmative Action Plan (AAP) consisting of a "Workforce Analysis" and a "Utilization Analysis."

# Title IX, 1972 Education Amendments to Civil Rights Act

Prohibits discrimination based on gender in all programs receiving federal funds. Non-discrimination on the basis of sex/gender in program and services. Regulations require gender equity in various programs and services. Parallels Title VII in employment, including coverage of sexual harassment, and extends same principles to harassment of students by employees.

### **General Revenue Sharing, 1972**

Prohibits discrimination based on race, color, sex or national origin in programs funded by General Revenue Sharing.

### Americans with Disabilities Act of 1990

Title I protects all applicants and employees with disabilities, defined as physical or mental impairments that restrict major life activities. Title I prohibits discrimination in hiring and terms and conditions of employment based upon disability; requires reasonable accommodation of disabilities; restricts collection and use of medical information from applicants and employees.

Title II covers all beneficiaries of programs and services of a public institution, including students and members of the public. Title II requires accessibility of all programs and services, including employment.

### Civil Rights Act of 1991

Amends the Civil Rights Act of 1964 to restore and strengthen civil rights laws against discrimination in employment. Changes statute of limitation from 180 days to 2 years, provides for jury trial of discrimination cases, and for compensatory and punitive damages.

# Policy Regarding Prohibited Harassment of Students

### 1. INTRODUCTION

Auburn University is committed to providing a working and academic environment free from discrimination and harassment and to fostering a nurturing and vibrant community founded upon the fundamental dignity and worth of all it members.

### 2. POLICY

In accordance with applicable federal law, Auburn University complies with all regulations regarding unlawful discrimination against or harassment of its students. Any form of discrimination or harassment related to a student's race, color, sex, religion, national origin, age, sexual orientation, or disability (protected classes) is a violation of University policy. This policy is intended to cover any prohibited harassment of or discrimination against a student by other students, employees, or University agents. This policy also covers harassment of students by non-employees on University property or while engaged in University sponsored activities, as well as prohibited discrimination against students by University contractors. Student-on-student complaints of sexual harassment or sexual misconduct, up to and including sexual assault, will be handled according to the University's Title IX Policy and Procedures for Student Sex Discrimination.

### 3. DEFINITION

Harassment in academic settings and in the employment arena where students are involved is defined as: Conduct (physical, verbal, graphic, written, or electronic) that is (1) unwelcome; (2) discriminatory on the basis of race, color, sex, religion, national origin, age, sexual orientation, or disability; (3) directed at an individual or group in one of the protected classes outlined in this policy; and (4) so severe or pervasive and

# **Legal Issues & University Policies**

objectively offensive that it unreasonably interferes with volves gathering facts and circumstances surrounding the victim's ability to participate in or to realize the intended benefits of an institutional activity, opportunity, or resource, unreasonably interferes with the victim's work or living environment, or deprives the victim of some other protected right.

### 4. PROHIBITION AGAINST RETALIATION

It is a violation of this policy to take an adverse employment or academic action against a student, faculty, or staff member because they have opposed a practice they reasonably believe to be discriminatory, or filed any complaints or charges with any state or federal agency or participated in any agency investigation or proceeding.

### 5. REPORTING AND RESOLUTION PROCEDURES

Students who believe they have been discriminated against on the basis of their race, color, sex, religion, national origin, age, sexual orientation, or disability should report incidents to the Office of Affirmative Action/Equal Employment Opportunity (AA/EEO). In addition to the Office of Vice President for Student Affairs, all faculty, staff, and administrators should assist students in directing their harassment and/or discrimination complaints to the Office of AA/EEO.

The Office of AA/EEO will investigate the incident and will consult with witnesses and other appropriate University officials as necessary. Complaints will be handled on a "need to know" basis with a view toward protecting the complaining party from possible reprisal and protecting the accused from irresponsible or mistaken complaints.

The Office of AA/EEO will first attempt to see if the complaint can be resolved on an informal basis by agreement of the complaining party and the accused. Each individual has the right to proceed with or withdraw from the informal grievance procedure once it has been initiated. Every effort will be made to resolve complaints within 90 days. The informal process in-

the complaint. Along with guidance and direction from the AA/EEO staff, each party will be asked to provide proposed solutions to the complaint.

If the complaint is not resolved on an informal basis, a student may file a formal complaint or grievance. Issues should not be changed once the charge has been made. However, administrative procedures may be revised to accommodate issues arising during the investigation which were not known to the student when the initial complaint was filed.

The investigation record will consist of informal statements (not taken under oath) from the alleged victim, the alleged offender, and the witnesses.

If the results of the preliminary University investigation are accepted by the alleged victim as conclusive, and if he/she desires no further University action against the alleged offender, he/she shall sign a statement requesting the University take no further action.

If the complaint is not resolved conclusively by the preliminary investigation, the Office of AA/EEO will refer the matter to the University Provost or the President's appointed alternative.

It is the intention of the University to resolve complaints as quickly as possible. Except in extraordinary cases, all formal complaints will be investigated and resolved by the University Provost or the President's appointed alternative within 60 days of receipt.

If formal disciplinary action is warranted, a recommendation will be made to the appropriate University official for implementation of disciplinary action against any student, faculty member, or other University employee. Appropriate action will also be taken against non-University personnel who violate this policy, including formal complaints to their employer and/or restricting access to University property.

# Legal Issues & University Policies

gation are accepted by the alleged victim as conclusive, and if he/she desires no further University action against the alleged offender, he/she shall sign a statement requesting the University take no further action.

If the complaint is not resolved conclusively by the preliminary investigation, the Office of AA/ EEO will refer the matter to the University Provost or the President's appointed alternative.

It is the intention of the University to resolve complaints as quickly as possible. Except in extraordinary cases, all formal complaints will be investigated and resolved by the University Provost or the President's appointed alternative within 60 days of receipt.

If formal disciplinary action is warranted, a recommendation will be made to the appropriate University official for implementation of disciplinary action against any student, faculty member, or other University employee. Appropriate action will also be taken against non-University personnel who violate this policy, including formal complaints to their employer and/or restricting access to University property.

SOURCE: http://www.auburn.ed/administration/aaeeo/ policies/policiesframe.html

# Risk Management & Safety

All supervisors are responsible for ensuring students fully understand the hazards associated with their jobs and have been trained on the proper safety procedures that are necessary to prevent injury or illness. Supervisors are responsible for providing all the necessary personal protective equipment and training students on its proper use. Written safety procedures will be developed by the department and used in conjunction with established university safety policies and procedures. This training should be documented by the supervisor and kept in the student employee's file.

If the results of the preliminary University investi- It is Auburn University's sincere desire that students attending the University receive a good education which will prepare them for a prosperous, fulfilling life without suffering injury resulting from accidents. For this reason, it is extremely important that students conduct themselves in a mature, responsible and safe manner.

> Students entering Auburn University have agreed to conform to its regulations and policies ... And acknowledge that they retain the responsibility as a citizen to obey all public laws (Code of Student Discipline, adopted March, 1987, I. General Policy, Paragraph A.) In keeping with this policy, students are required to obey all traffic laws and safety regulations of the University.

> The basis for the University's safety regulations is established in the Auburn University Safety Program, Policy and Administration Manual (Safety Manual). In addition to the regulations contained in the Safety Manual, other sources of safety rules and regulations exist, including: specific safety manuals (such as the Laboratory Safety Manual, the Bio-safety Manual, etc.), unit safety policy manuals, and safety instructions issued by professors, teaching assistants and instructors. Failure to comply with laws and safety regulations may result in disciplinary action as outlined in the Code of Student Discipline.

> Please go to the Risk Management and Safety website for full details at

> www.auburn.edu/administration/safety or 844.4805 with all questions.

# Policy on Minors

For more information on the Policy on Minors Involved in University-Sponsored Programs or Programs Held at the University and/or Housed in University Facilities, go to: Auburn University Minors Policy.

# Alabama Child Labor Law

You must keep a separate file for each employee under 19 years of age. The file shall contain the Employee Information Sheet which includes the employee's name, home address, date of birth, date of hire, proof of age, and school of attendance. Employers must also maintain time records showing number of hours worked each day, starting and ending times and break times.

TES will maintain these files for any minors employed through them, but departments will be required to maintain these files on University student employees. The files **must be kept for 3 years**. For more information on the Alabama Child Labor Law, click <a href="https://example.com/here">here</a>.

# Auburn University Nepotism Policy

The nepotism policy states: "No person will be hired, either as a regular or temporary employee, for a position over which a member of the employee's immediate family exercises supervisory or managerial authority."

For the purposes of this policy, the definition of immediate family member is the same as is covered by our leave policies. Immediate family includes spouse, son, daughter, parents, stepchild, stepparent, brother, sister, stepbrother, stepsister, half-brother, half-sister, father-in-law, mother-in-law, brother-in-law, sister-in-law, son-in-law, daughter-in-law, grandchild, grandparent, and grandparent-in-law.

This policy covers all Administrative/Professional, University Staff and temporary employees, as well as University student employees.

# Supervisor Responsibilities & Expectations

**Section IV** 

# Supervisor Responsibilities & Expectations

Before adding student employees to your office staff, you should recognize that student employees are different from other University employees. A student employee is a student first and a worker second. This section offers you tips and guides you through hiring, training, supervising and rewarding outstanding employees and dealing with problem employees.

# **Student Employer Tips:**

- 1. Establish clear goals.
- 2. Delegate!
- 3. Set a positive example of professional, polite and ethical behavior.
- 4. Remember that student employees are students first.
- 5. Show appreciation for exceptional work.
- 6. Ask for students' input.
- 7. Be an accessible supervisor.
- 8. Be a student.
- 9. Be a teacher.
- 10. Encourage risk taking and decision-making.
- 11. Communicate openly and honestly.

# Work Environment

We recommend these steps to creating a better work environment for you and the student employees:

- 1. Create a training or a policy and procedures handbook for your student employees.
- 2. Train your students in the skills you want them to perform. Do not assume that the student will "figure it out" or "learn the ropes."
- Talk to your student employees about their schedule, how they will be paid and policies on absenteeism.
- 4. Provide the student with a learning experience—delegate more advanced responsibilities to students as they learn.
- 5. Create a pay scale that rewards for returning or for achievement.
- 6. Evaluate and offer constructive feedback to students. (Evaluation Form, Appendix A)

# **Supervisor Expectations**

Supervisors are expected to serve as role models and provide a superior level of leadership to student employees:

- Provide an environment where students will learn transferable life skills and leadership skills
- Provide accurate job descriptions and clear job expectations for student employees
- Conduct a formal and legal hiring process
- Complete necessary student employment forms required by Auburn University
- Provide orientation, training, and evaluation for all student employees
- Recognize and energize student employees
  - → Consider nominating a student employee for Auburn University Student Employee of the Year Award. Nominations are usually submitted in January of each year.
  - → Celebrate success by:
    - Writing a note of appreciation
    - Sending an e-card
    - Giving a sincere compliment

# **Supervisor Responsibilities & Expectations**

# **Interviewing Students**

### **Define the Job**

- 1. Analyze the job
  - Ask colleagues and current student employees what jobs they perform and what voids need to be filled.
  - Determine what office needs a student will fill.
- 2. Create a job description
  - Clearly and concisely define the job identify essential job functions the employee is to perform.
- 3. Determine required skills and experience
  - Identify the knowledge, skills and abilities an applicant must possess to adequately perform the job.
- 4. Create application if necessary or utilize the on-line resume application.
- 5. Post the job at www.hire.auburn.edu.

# Prepare for the Interview

To best evaluate each student equally, go through a standard preparation for each interview. Following is an interview outline:

- 1. Review job description and specifications.
- 2. Determine which skills, traits and attitudes made past student employees successful or unsuccessful.
- 3. Develop interview questions.
- 4. Select interviewers.
  - Will you conduct interviews? Will students interview with more than one staff member?
  - Train and educate those who will conduct interviews.
- 5. Set up the interview.
  - How long will each interview last?
  - Contact each candidate in a timely fashion to inform of interview time.
- 6. Review resume and application.
  - Refresh your memory about the candidate before the interview.

### **Conduct the Interview**

- 1. Establish rapport with the applicant.
- 2. Explain the purpose and the organization of the interview.
- 3. Gather information.
  - Interviewer should not talk more than 25 percent of the time.
  - · Practice good listening and open non-verbal skills.
  - Ask open-ended and behavioral based questions rather than leading questions.
  - Do not be afraid of silence as the applicant prepares answers.
- 4. Describe the job and office/department.
- 5. Answer questions and allow applicant to add information.
- 6. Conclude the interview.
  - Inform the candidate of the next step in the interview process and when he or she will be contacted.

### **Post-Interview Procedures**

- 1. Evaluate information. Sample Interview **Evaluation: Appendix A.**
- 2. Check references.
- 3. Notify applicants of their status—those to be hired and those who will not to be hired.
- 4. Make a job offer.
- 5. Please notify the other applicants when position(s) are filled.

# **Interview Topics to Avoid**

- Arrest or conviction Citizenship, national records
- Less-thanhonorable military discharges
- Gender and marital status, maiden name
- Number of children •
- Credit cards

- origin or other
- languages spoken Place of birth
- Disabilities or handicaps
- Weight
- Age
- Religion or church
  - affiliation

# **Supervisor Responsibilities & Expectations**

# Suggested Interview Questions

# **Suggested Interview Questions**

- 1. Tell me about yourself.
- 2. What are your greatest strengths and weaknesses?
- 3. How would a friend or professor describe you?
- 4. Why should I hire you?
- 5. Why do you seek a job with this office/department?
- 6. What are your long and short range goals and objectives—personally and professionally? When and why did you establish these goals and how are you preparing yourself to achieve them?
- 7. What motivates you most?
- 8. What qualifications do you have that will make you successful for this position? How will you make a contribution to our office/department?
- 9. What two or three accomplishments have given you the most satisfaction? Why?
- 10. How do you work under pressure?
- 11. Describe a major problem you have encountered and how you dealt with it.
- 12. What have you learned from your mistakes?
- 13. What do you see yourself doing in five years?
- 14. What are your career goals?
- 15. How do you determine or evaluate success?
- 16. Describe the relationship that should exist between a supervisor and those reporting to him or her.
- 17. If you were hiring a student for this position, what qualities would you look for?
- 18. In what kind of work environment are you most comfortable?
- 19. What do you know about our office/department?

# Illegal Interview Questions

# **Examples of Illegal Interview Questions**

- 1. Where were you born?
- 2. What is your native language?
- 3. Are you married?
- 4. Do you have children?
- 5. Do you plan to get pregnant?
- 6. How old are you?
- 7. Do you have a disability or chronic illness?
- 8. Do you smoke or use alcohol?
- 9. Do you observe Yom Kippur/Good Friday/Ramadan, etc.?
- 10. Are you a U.S. citizen?

# Orientation & Training

Section V

# **Orientation & Training**

# **Training Student Employees**

You will want to orient your new student employees to your office or department and provide them with written, verbal and on-the-job training. Below, you will find suggested training topics and a recommended outline for a student employee handbook.

# **Suggested Training Topics**

- Specific office duties and responsibilities
- Customer service/communication skills
- Phone etiquette
- Filing system
- Opening mail and distributing process
- Respect gained in punctuality
- Use of office resources, e-mail, phones, visitors, homework, breaks, food etc.
- Process when unable to work shift
- How and when to complete time cards
- Emergency procedures
- Terms for termination

# **Orientation Topics**

- Office etiquette & dress code
- Confidentiality policy & procedures
- Use of office resources, e-mail, phones, visitors, homework, breaks, food etc.
- Process when unable to work shift
- How and when to complete time cards
- Emergency procedures
- Terms for termination

# Working with Problem Employees

While students are considered "at will" employees and no termination process is required, it is still to your benefit and the student employee's to create a healthy work environment for the student by offering him or her a verbal warning and documenting any offenses on paper. Offer the student constructive criticism—make this just as much a learning environment for the student as the classroom.

# **Termination Policy**

In training, please discuss with your student employees that they are "at will" temporary employees and are not guaranteed employment.

# **Dress Recommendations**

While there is no formal dress code for student employees, they are representatives of both Auburn University. Every student worker should dress in a manner which reflects the professional standards of his/her department.

### **Recommendations for Student Employers**

Employers should encourage student workers to *avoid* the following:

- Dirty or wrinkled clothing
- Excessive jewelry (including body jewelry), perfume or cologne
- Hats or baseball caps
- · Tight or revealing clothing

Student workers should be *encouraged* to wear:

- A smile
- Clothing that fits the position and work environment

# On-the-Job

**Section VI** 

# Sample Student Employee Handbook

- I. Office/Department Introduction
- II. Equal Opportunity and Harassment Policies
- III. Job Description and Responsibilities
  - A. List duties specific to office
  - B. Phone etiquette, customer service skills, etc.
- IV. Professional Expectations and Acceptable Behavior
  - A. Scheduling and punctuality
  - B. Drinks/Food
  - C. Dress code
  - D. Personal phone calls, texting, visits, email, etc.
  - E. Confidentiality statement to sign if applicable
  - F. What to do during down time
  - G. Where to store personal items
  - H. What to do if unable to work shift
- V. Cause for termination
  - A. Probation period
  - B. No show for work—two written warnings (signed by student) and dismissed third time
  - C. Immediate dismissal for drug or alcohol use and stealing
- VI. Process to get paid
  - A. When, where and how to clock-in
  - B. How to list time worked Example: Monday: 11 a.m.—1:20 p.m. = 1.25 hours worked)
  - C. List who approves student time cards, Payroll deadlines, etc.
- VII. Emergency procedures for office/department
  - A. Act of nature
  - B. Threat
  - C. Illness/death
- VIII. Signed statement, acknowledging student has read and understands handbook

# **Disciplinary Problems**

While students are considered "at will" employees and no termination process is required, it is still to your benefit and the student employee's to create a healthy work environment for the student by offering him or her a verbal warning and documenting any offenses on paper. Offer the student constructive criticism—make this just as much a learning environment for the student as the classroom.

### **Termination Policy**

In training, please discuss with your student employees that they are "at will" temporary employees and are not guaranteed employment.

# **Lunch Hour & Breaks**

Fifteen minute breaks are normally allowed with the approval of the supervisor for each four-hour period worked consecutively. The time of the break is left to the discretion of the supervisor. University policy states that break time is not cumulative. Saving breaks for time off at a later date is not allowed. Breaks are not allowed during the last hour of a shift, i.e. so employees may leave early.

When working six consecutive hours or more, the employee must take a lunch/dinner break of at least one-half hour. Lunch/dinner is not considered a paid break so remember to clock out before leaving for lunch and clock in when returning.

# Sample Dress Code

Student assistants will be provided with a name badge that must be worn at all times while on duty. There is no formal dress code for student employees in Student Employment, but keep in mind a patron's first impression is often based on appearance. Dress sensibly while at work. The Auburn University Student Employment office suggests the following guidelines:

- Clothes clean and pressed;
- No hats or baseball caps;
- "Clean" image (including limiting makeup)
- Limit jewelry and other accessories, including body jewelry.

Wear a smile.

Portable electronic devices – including <u>but not</u> <u>limited to television sets, radios, laptop</u> <u>computers, CD players, cell phones, beepers – are not allowed in the work area.</u>

# SafetyInformation

### **Emergency Preparedness**

In the event of an emergency, notify a member of the Student Employment Staff immediately.

In an emergency situation:

- Always remain calm.
- Assess personal safety and act accordingly.
- Get help from a supervisor/co-worker or another person in the area.
- Protect lives and then personal property.
- If evacuation is required, do not spend extra time to gather books, personal belongings, etc.
- Do not use any elevator, use the stairs.

### On-the-Job Injury, Accident or Illness

Employees who are injured on the job should inform the supervisor or Coordinator immediately. An On-the-Job Injury form needs to be completed within 5 days of the injury. Forms may be obtained from the Office Administrator

Employees, students, visitors, etc, who are involved in an accident, injury, illness, or an incident involving property damage should complete the Auburn University Accident/Injury/ Illness Incident Report ISHE 101-97). The individual involved in the accident and his/her supervisor should complete the form. In addition, if an employee sustains an injury or illness, an on-the-job injury (OJT form) should be completed. For more information about the University's on the job injury program including links to forms, click <a href="https://example.com/heres/bases/">heres</a>.

### First Aid Kit

A first aid kit is located in what area of the department.

# Fire/Fire Alarm Procedure

If fire is discovered, pull the nearest fire alarm. DO NOT try to put out a fire if it involves any personal danger. Notify the supervisor immediately, If a fire alarm sounds, evacuate the building. Do not take extra time to gather books, personal belongings, etc. Employees need to help to ensure everyone is evacuated from the area (offices, classrooms, etc.) Specific evacuation plans are posted throughout the department. All employees should be familiar with them.

# Confidentiality

In the course of your employment in your office or department, you may see information that is considered private and confidential. The Family Educational Rights and Privacy Act (FERPA) (20 U.S.C. § 1232g; 34 CFR Part 99) is a Federal law that protects the privacy of student education records. The law applies to all schools that receive funds under an applicable program of the U.S. Department of Education.

All employees of Student Employment and Auburn University are expected to comply with this federal law. Specifically, Student Employment employees:

**Do NOT** leave information on a computer screen longer than necessary to process hiring requests.

**Do NOT** reveal the identity of one patron to another.

**Do NOT** access student records for personal use. Student records are considered private information, and if it could be proven beyond a reasonable doubt that information has been obtained on the job, the employee would not only be subject to immediate dismissal, but possible legal action as well.

**Do NOT** provide information about materials charged to a patron, except to the patron him/herself after proper identification has been presented.

**Do NOT** provide information about fines charged to a patron except to the patron him/herself after proper identification has been presented

**Do NOT** provide name and home telephone number of other employees to others.

# Evaluation, Termination, & Recognition

**Section VII** 

# Evaluation, Termination, & Recognition

# **Evaluating Student Employees**

Continuous and effective evaluations can immediately impact a student's job performance. Also, you have the opportunity as a student employer to aid in the personal and skill development of a student.

Proper evaluations can provide a student with an understanding of world of work priorities and objectives through clear expectations and feedback. Evaluations also help a student create personal objectives while he or she works to fulfill the office objectives. If you take a few minutes each day to give feedback to your student employees, you will enhance their work experience, increase job retention and improve performance.

# Steps to an Effective Evaluation Set the Stage

- Notify employees well in advance of the evaluation process, when it will occur, how to prepare for it, how long it will take, and the purpose of the evaluation.
- Make sure all of your comments, written and verbal, are completely confidential. You may want to speak with your supervisor (it's encouraged) regarding a potentially difficult evaluation.
- 3. At no time should information given at an evaluation be a surprise to the person being evaluated. If an employee has not been performing, an meeting should occur before the evaluation to give the employee an opportunity to correct the behavior.
- 4. Give each employee a copy of the evaluation. Ask them to complete it from their perspective and have them bring it to the evaluation session.

### **Prepare for Evaluation Session**

- 1. Create a private setting—place sign on door to ward off visitors and turn off phone ringer.
- Have all written comments completed before employee arrives. See Appendix for Sample Evaluation.
- 3. Clean meeting place so all attention is on employee.
- 4. Plan comments before employee arrives—especially

if you foresee a difficult session.

5. Evaluate entire evaluation period, not just certain instances, and avoid "average" ratings.

# **During the Evaluation**

- 1. Introduce the goal and purpose of meeting.
- 2. Allow employee to speak first—let him/her go through his/her perspective of evaluation.
- 3. Encourage employee to address his/her positive work habits—build confidence.
- 4. Stay on task.
- 5. Go through written comments; give specific examples.
- 6. Ask employee to respond to your comments.
- 7. If there are negatives to address, focus on behaviors and actions, not the person.
- 8. Ask how you can be a better supervisor—let employee know to expect this question before the session.
- 9. Ask employee what you can do to help him/her become a better employee or gain more skills.
- 10.Emphasize employee's importance and value to team.

Addressing negatives: Focus on behaviors and actions, not the person. "What do you believe caused this to fail?" "How do you think this behavior can be changed?" "How can I help you be successful?"

### After the Evaluation

- 1. Thank the employee for his/her time.
- 2. Let employee know he/she will receive a copy of the evaluation within a few days.
- 3. If new information surfaced during session, be prepared to adjust the evaluation form.

Adapted from *A guide to employee evaluations*. University of Wisconsin, Stevens Point, <u>Student Involvement and Employment</u> <u>Office Website</u>

# Evaluation, Termination, & Recognition

# Rewarding Outstanding Employees

- · Offer verbal accolades.
- Present certificates of thanks.
- Reward outstanding employees with a wage increase after each semester or year commitment.
- Have "thank you" luncheons or celebrations to thank your student employees.

# Student Employee of the Year (SEOTY)

SEOTY allows employers to recognize outstanding contributions and achievements made by students who work while attending college.

Nominated students must have worked oncampus for a minimum of six months as a student employee—either funded through federal work study or the department.

Nomination forms are due to Student Employment in January. All nominated students are recognized at a luncheon, and the winner receives special recognition and a nomination to the regional SEOTY program sponsored by the Southern Association of Student Employment Administrators.

# **Termination Policy**

In training, please discuss with your student employees that they are "at will" temporary employees and are not guaranteed employment.

# Notes

# **Appendix**

**Appendix A**: Definitions

**Appendix B**: Frequently Asked Questions

**Appendix C**: Sample Interview Evaluation

Interviews and evaluations should be equal for all applicants. This provides only an example. Your evaluation should be appropriate to the skills and requirements you are

seeking.

**Appendix D**: Sample Statement of Confidentiality

This is a suggested Statement.

**Appendix E**: Sample Student Employee Evaluation Form

Use to evaluate and offer constructive feedback to your student employees.

- New Hire Student Employee: A student who has not previously been employed at Auburn University.
- **Re-Hire Separated Student Employee**: A student who has been previously employed at Auburn University but is currently inactive in the Banner HR system as an employee.
- **Re-Hire Active Student Employee**: A student who has been previously employed at Auburn University and is still active in the Banner HR system as an employee but does not have any current positions.
- **Federal Work Study**: A form of financial aid in which an eligible student may work and receive wages partially subsidized by the government. Students must complete a FAFSA to determine eligibility for work study aid.
- **Accepted Student**: A student who has been approved by the Office of Admissions for enrollment at Auburn University.
- **Incoming Student**: A student who has been accepted to Auburn University and who has reserved a place in the incoming class by paying a tuition deposit.

**Enrolled Student**: A student who is currently registered for classes at Auburn University.

# Q: I have an awesome student employee who students, graduate students) may work up to 20 consistently outperforms and exceeds expecta- hours per week during the fall and spring semestions. How can I reward them for their hard ters and up to 40 hours per week during the sumwork?

A: Nominate your student for Student Employee of the Year! Nominations are accepted in February and an awards reception is held in April of each year.

### Q: What do I do to hire a student?

A:

- 1. Post your position on the student employment
- Interview candidates.
- follow the Student Employment Paperwork Instructions to determine: the number of hours he/ in Banner HR. Do they need to fill out paperwork she can work; and the paperwork that is needed to again? be completed and where it needs to be sent.

### Q: How do I hire an international student?

(Office of International Programs located in 228 Foy Hall). OIP will verify the number of hours the student can work.

### Q: When can an incoming student start working?

A: An incoming student enrolled in classes at Auemployee five business days before the first day of classes as a training period only. The regular work schedule begins on the first day of classes.

# Q: What is the recommended maximum number of hours I should employ a student per week?

A: All currently enrolled students who work as hourly employees (undergraduates, work study

mer and on breaks (spring break, breaks between semesters, etc.)

For Graduate Assistants, an exception is automatically allowed if the student is assigned to teach one four credit course and one three/four credit course. In such cases, appointments will be made at .58/.67 FTE respectively. Other exceptions may be requested with compelling academic justification, in writing to the Provost by the academic dean.

# 3. Once you select your candidate, you will need to Q: A student I am hiring has been previously employed by the University but is currently inactive

A: Yes. A student who was previously employed by the University but is currently inactive in Banner HR is classified as a Re-Hire Separated and will A: The employer should send the student to OIP need to submit all "New Hire" paperwork to the Human Resources Records Office in 356 Foy Hall.

# Q: What is the procedure regarding university holidays and student employees?

A: On-Campus hourly employees should be allowed off for university holidays. To request an burn University may begin working as a student exception, contact the Student Employment Coordinator at 334-844-4744. Graduate Assistants receive pay monthly regardless of holidays and must work their required hours per week. See the Graduate Assistant Handbook for more information on assistants.

Student's Name		
Student's Name		

# STUDENT EMPLOYMENT EVALUATION INTERVIEW SCORE SHEET

	<b>Score</b> : Poor . 1 2 4 5 Excellent
	<b>Appearance and Presentation</b> : Professional and appropriate dress and appearance, makes eye contact, has a good handshake, uses appropriate body language and presents an image conducive to our office's image
	<b>Preparation for the Interview</b> : Knowledgeable of the office/department, understands job expectations, demonstrates preparedness for the job, able to ask pertinent questions and has related work and academic experiences
	<b>Verbal Communication/Content of Answers</b> : Persuasive/passionate in presenting ideas, quickly grasps concepts/questions, responds directly to questions, uses correct grammar and vocabulary, articulate and presents ideas logically and succinctly
	Interpersonal Skills: Enthusiastic, energetic, motivated, mature and has initiative; comfortable and confident around multiple personality types: open, engaging and candid demeanor; demonstrates listening skills and empathy
	Desire/Interest: Determined, eager, sincere, passionate, wants position and will work hard after hired
	Skill Level: Possesses required skills
	<b>Overall Asset to Office</b> Reflects the office/department goals, willing and able to perform extra tasks and/or presentations, able to perform well in team oriented situations, brings a special skill or dynamic to the office/department
	1 = No asset to program – PLEASE EXPLAIN. 2 = Small Asset to Program – PLEASE EXPLAIN. 3 = Moderate Asset to Program 4 = Good Asset to Program 5 = Tremendous Asset to Program
	TOTAL
	Interviewer's Initials
Comments:	:

# STATEMENT OF CONFIDENTIALITY

The Family Educational Rights and Privacy Act (FERPA) as amended in 1976, and Auburn University policy restricts the release of information except for directory information. Information maintained in and generated from Auburn University Information System and Student Affairs, which includes original documents, stored electronic information, computer generated reports, etc., is covered by FERPA and University policy as private information. This information is available to Auburn University personnel only when required in the performance of their duties or when it serves a legitimate educational interest.

As part of my duties and responsibilities as an employee of Auburn University and the			
office/department, I may be given			
access to information that is confidential. I am responsible for maintaining the confidentiality of all			
information in my possession, whether this information is on an original handwritten document,			
displayed on a computer screen, contained in computer generated reports, communicated to me			
verbally or any other information related to budget planning or personnel issues.			
My duties and responsibilities may require that I be given access to the Auburn University Computer System, which is protected through the use of passwords. If given a password, I will keep my password confidential and not allow unauthorized access to the Auburn University System.			
My signature on this document indicates that I have read this statement and am willing to comply with all regulations.			

### **STUDENT EMPLOYMENT OFFICE**

303 Martin Hall Phone: 334.844.4744 Fax: 334.844.3878

Auburn University Career Center

Student Employe			
Student Name			
Banner ID Number		Departme	ent
Please rate thi	s student taking in	to consideration his/her	classification and experience.
Fulfills Schedule/Punctual  Below Average	Average	" Above Average	" Exceptional
Maintains Office Expectat  Below Average	ions (dress, custor " Average		
<b>Quality of Work</b> Below Average	" Average	" Above Average	" Exceptional
Initiative  Below Average	" Average	" Above Average	" Exceptional
Creativity  Below Average	" Average	" Above Average	" Exceptional
Cooperation and Attitude  Below Average	" Average	" Above Average	" Exceptional
Aptitude for Learning  Below Average	" Average	" Above Average	" Exceptional
Comments			
Do you wish to hire this stud	dent in your office.	/department next acader No	nic year?
Supervisor		Title	
Phone			
Supervis	or Signature		Date
Studen	t Signature		Date
	STUD	ENT EMPLOYMENT OI	FICE

303 Martin Hall Phone: 334.844.4744 Fax: 334.844.3878 **Auburn University Career Center**