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# **DBA Month 1**

**Jan-Ru Muller**

**Oct 21, 2021**



## CONTENTS

<b>1</b>	<b>Introduction Module September 2021</b>	<b>3</b>
<b>2</b>	<b>Literature Search &amp; Review September 2021</b>	<b>7</b>
<b>3</b>	<b>Planning Academic Year 2021-2022</b>	<b>13</b>

















These are some notes on the first week of courses held from 27 September through 1 October 2021 via Zoom. The first five modules (Monday, Tuesday, Wednesday) have been taught by [Katleen De Stobbeleir](#).

The 'literature search & review' topic (Thursday, Friday) was covered by [Veroniek Collewaert](#).

## Student List


On Friday we met with the DBA team.


<div> <div>Everyone</div> <div>Groups</div> </div>				
<div> <div>Search people</div> <div>All roles ▾</div> </div>				
	Name	SIS ID	Section	Role
	Koen Batsleer	69063	DBA - Introduction Module September 2021	Student
	Giovanni Colucci	274524	DBA - Introduction Module September 2021	Student
	Eva Cools	48793	DBA - Introduction Module September 2021	PM
	Sofie De Beule-Roloff	245963	DBA - Introduction Module September 2021	Student
	Katleen De Stobbeleir	64179	DBA - Introduction Module September 2021	Teacher
	Xavier Jacques-Jourion	123482	DBA - Introduction Module September 2021	Student
	Dany Loret	32927	DBA - Introduction Module September 2021	Student
	Franck Madimba Muanza	291691	DBA - Introduction Module September 2021	Student
	Jan-Ru Muller	292017	DBA - Introduction Module September 2021	Student
	Monia Rottiers	66241	DBA - Introduction Module September 2021	Assistant
	Kelly Sherwin Trommels	119854	DBA - Introduction Module September 2021	Student
	Bart van der Heijden	132331	DBA - Introduction Module September 2021	Student
	Stefaan Van Waes	291456	DBA - Introduction Module September 2021	Student
	Abdelmalek Zarioh	249460	DBA - Introduction Module September 2021	Student

## INTRODUCTION MODULE SEPTEMBER 2021

≡ DBA/IM/SEP2021 > Announcements > Welcome!

Home  
Announcements  
Modules  
Assignments  
Grades  
People  
Discussions  
Attendance+  
Search





**Welcome!**  
Katleen De Stobbeleir  
All sections

Hello everyone!

Welcome to your DBA programme and to your very first course!

It's a privilege to guide you through your first steps in your doctoral journey! It will for sure be an exciting path, with many ups and probably also some downs. But one thing I know for sure: the journey will transform you in ways beyond your imagination!


If you have any questions about the course outline, the materials and/or you just want a sounding board, don't hesitate to reach out to me.


Wishing you all the best!

Katleen

This announcement is closed for comments

Unread





Literature, discussions and submissions on:


- About the research practice gap
- About our craft and having an impact
- Learning the craft of scholarship
- Academic styles
- Back to the future

Abdel and I 'volunteered' to be the spokespersons for module 4. Abdel led the discussion using the below 4 slides.



Ending this series of lectures / workshops, we all submitted a 'mental map':



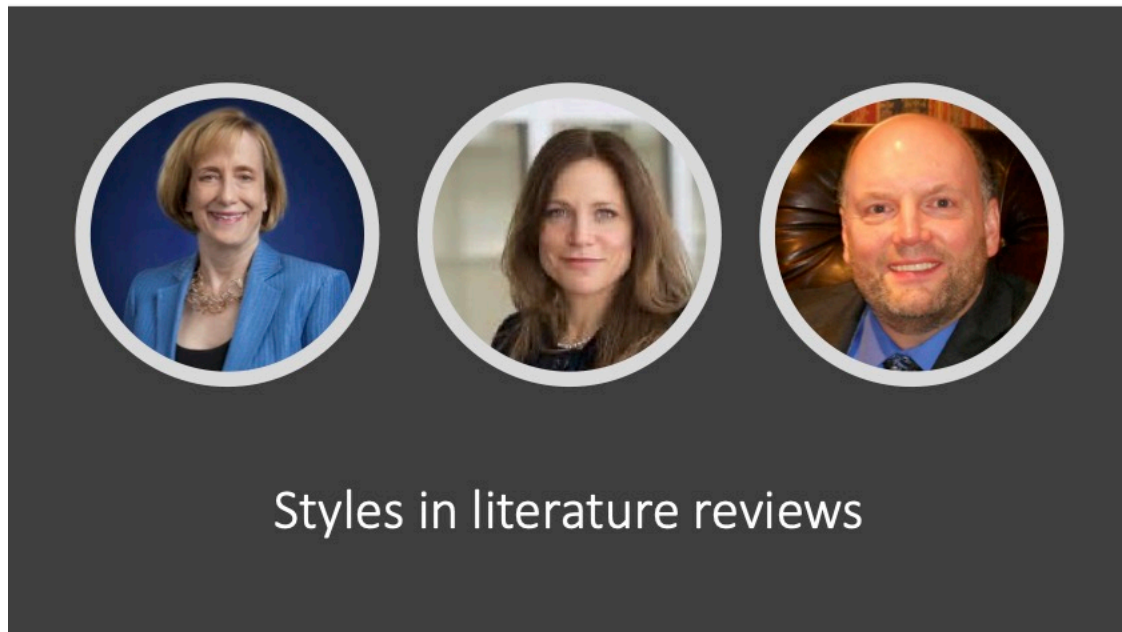


### REFLECTIONS ON THE CRAFT OF CLEAR WRITING

- WHAT IS CLEAR WRITING?
- THE INFORMAL POLL
- THREE PET PEEVES: PROBLEMS, REASONS, AND REMEDIES
  - Pet Peeve 1: Foggy Writing
  - Pet Peeve 2: Read My Mind
  - Pet Peeve 3: Story, Story, What's the Story?
- Clear Writing Recipes: Advice from the Reviewers
  - The Hook: Creating a Tasty Appetizer
  - Creating Coherence and Cohesion: Knowing Your Ingredients
  - Getting to the Core: Embracing the Lean Cuisine Approach
- CONCLUDING THOUGHTS



## Academic writing styles



Business Model Canvas*		Designed for:	Designed by:	Date:	Version:
		Vlerick DBA '21	Jan-Ru Muller	05/10/2021	0.2
<b>Key Partners</b> <ul style="list-style-type: none"> <li>Family</li> <li>DBA Team</li> <li>Vlerick DBA Cohort '21</li> <li>Promoters</li> <li>Advisory Committee</li> <li>Co-authors</li> <li>Corporates (data)</li> <li>Community (software)</li> </ul>	<b>Key Activities</b> <ul style="list-style-type: none"> <li>Reading</li> <li>Writing</li> <li>Programming</li> <li>Interviewing</li> <li>Collecting data</li> <li>Testing hypothesis</li> <li>Reviewing results</li> <li>Presenting</li> <li>Publishing</li> </ul>	<b>Value Propositions</b> <p>Services are we offering to each Customer Segment?</p> <p>The best version of Me</p> <ul style="list-style-type: none"> <li>Learn</li> <li>Process</li> <li>Disseminate</li> </ul> <p>and thus, contribute to</p> <ul style="list-style-type: none"> <li>Rigorous, relevant and responsible</li> <li>Academic research</li> <li>With impact</li> </ul>	<b>Customer Relationships</b> <ul style="list-style-type: none"> <li>Periodic meetings</li> <li>Emails / Newsletter</li> <li>Blog / Website</li> <li>Interaction at conferences</li> <li>Interaction at symposia</li> <li>Academic &amp; non-academic publications</li> </ul>	<b>Customer Segments</b> <ul style="list-style-type: none"> <li>Fellow Vlerick DBA students</li> <li>Fellow Vlerick PhD students</li> <li>Select Vlerick faculty</li> <li>Select Gent FEBA faculty</li> <li>Select KUL ETEW / FEB faculty</li> <li>Research Community</li> <li>Select HvA, UvA, VUJ faculty (Business, Finance, CS)</li> <li>One or two Alumni</li> <li>One or two Corporates</li> </ul>	
<b>Key Resources</b> <ul style="list-style-type: none"> <li>University &amp; Campuses</li> <li>Library</li> <li>Journals &amp; Papers</li> <li>Databases &amp; Datasets</li> <li>IT hardware &amp; software</li> <li>Time</li> </ul>		<b>Cost Structure</b> <p>TIME: considerable investment of 20 hrs/week for 4 years → 3.800 hrs</p> <p>MONEY: fixed €60.000, variable €10.000 (travel, stay, expenses) → €70.000</p> <p>OPPORTUNITY COST: no other activities</p>			
		<b>Revenue Streams</b> <p>W.I.P. : build credibility as an expert</p> <p>MILESTONE : obtain degree</p> <p>FUTURE: job (in education), consulting (in industry), business (new/existing)</p>			

Designed by: The Business Model Foundry ([www.businessmodelgeneration.com/canvas](http://www.businessmodelgeneration.com/canvas)) PowerPoint Implementation by: Neos Chronos Limited (<https://neoschronos.com/>) License: CC BY-SA 3.0

\*) Alexander Osterwalder and Yves Pigneur

**LITERATURE SEARCH & REVIEW SEPTEMBER 2021**

<b>Context</b>		
<pre> graph LR     Regulator --&gt; Auditor     Regulator --&gt; Lawyers     Auditor --&gt; AC[Audit Committee]     Auditor --&gt; CFO[Chief Financial Officer]     Auditor --&gt; BM[Board Member]     Auditor --&gt; Board     Lawyers --&gt; BM     Lawyers --&gt; Board     Lawyers --&gt; CS[Corporate Secretary]     BM --&gt; MT[Management Team]     Board --&gt; MT     CS --&gt; MT </pre>		
<b>Research topic working title:</b>		
Managing business processes for regulatory compliance: Design science research		
<b>Research Question</b>		
RQ Can the adoption of industry specific standard processes increase BPM agility and help the Board create value from BPM?		
<b>Subquestions</b>		
RQ1 How is regulatory compliance measured and reported in practice?		
RQ2 How can boards simulate system changes with respect to regulatory compliance?		
RQ3 Which are the commonalities between governance, risk and control systems and BPM?		
RQ4 How can real-life business process management cases in the financial services industry be classified and summarized		
<b>Purpose of literature search</b>		
To do a systematic literature review in order to learn about prior publications and identify a research gap.		
<b>Key terms to search for</b>		
"business process management", synonym BPM		
"risk management"		
"non financial information"		
"compliance disclosure"		
"governance, risk management and compliance", synonym GRC		
"audit"		
<b>Prelim searches</b>		
source	search terms	hits
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management"	202,000
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "systematic literature review"	8,030
* <a href="https://scholar.google.com">scholar.google.com</a>	blockchains for "business process management"	4,050
* <a href="https://scholar.google.com">scholar.google.com</a>	inter-organisational "business process management"	3,050
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "systematic literature review" compliance	3,360
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "regulatory compliance"	2,850
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "regulatory compliance" "systematic literature review"	237
<a href="https://scholar.google.com">scholar.google.com</a>	"industry specific" "standard business processes"	138
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "regulatory compliance" "systematic literature review"	12
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management for regulatory compliance"	0
<a href="https://scholar.google.com">scholar.google.com</a>	"risk management"	2,080,000
<a href="https://scholar.google.com">scholar.google.com</a>	"risk management" compliance	429,000
<a href="https://scholar.google.com">scholar.google.com</a>	"risk management" "business process"	67,100
<a href="https://scholar.google.com">scholar.google.com</a>	"compliance risk management"	3,910
<a href="https://scholar.google.com">scholar.google.com</a>	"regulatory compliance costs"	3,530
<a href="https://scholar.google.com">scholar.google.com</a>	"legal risk management" board	1490
<a href="https://scholar.google.com">scholar.google.com</a>	"regulatory risk management"	1,260
<a href="https://scholar.google.com">scholar.google.com</a>	"risk management in business"	1,240
<a href="https://scholar.google.com">scholar.google.com</a>	"measure regulatory compliance"	63
<a href="https://scholar.google.com">scholar.google.com</a>	"compliance disclosure requirements"	47
<a href="https://scholar.google.com">scholar.google.com</a>	"managing risk and regulatory compliance"	11
<a href="https://scholar.google.com">scholar.google.com</a>	"managing regulatory compliance in business processes"	1
<a href="https://scholar.google.com">scholar.google.com</a>	"non financial information"	30,100
<a href="https://scholar.google.com">scholar.google.com</a>	"non financial information" analysis	26,300
<a href="https://scholar.google.com">scholar.google.com</a>	"non financial information" disclosure	20,700
<a href="https://scholar.google.com">scholar.google.com</a>	"non financial information" "risk management"	8,060
<a href="https://scholar.google.com">scholar.google.com</a>	"disclosure of non financial information"	2,830
<a href="https://scholar.google.com">scholar.google.com</a>	"reporting of non financial information"	534
<a href="https://scholar.google.com">scholar.google.com</a>	"reporting of non financial information" legal	428
<a href="https://scholar.google.com">scholar.google.com</a>	"analysis of non financial information"	94
<a href="https://scholar.google.com">scholar.google.com</a>	"non financial information" GRC	88
<a href="https://scholar.google.com">scholar.google.com</a>	"analysis of non financial information" compliance	55
<a href="https://scholar.google.com">scholar.google.com</a>	"business process management" "risk management" "non financial information"	139

**CONNECTED PAPERS**
Share

Prior works

Derivative works

Process Mining Manifesto

Search...

Expand

**Origin paper**

**Process Mining Manifesto**

W. Aalst, A. Adriansyah, A. A. D. Medeiros, F. Arcieri, ... 2011

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**Process Mining - Discovery, Conformance and Enhancement of Business Processes**

W. Aalst 2011

---

**Process Mining in Auditing: From Current Limitations to Future Challenges**

Mieke Jans 2011

---

**Analysis of the Volvo IT Incident and Problem Handling Processes using Process Mining and Social Network...**

Z. Paszkiewicz, W. Picard 2013

---

**Benchmarking of Five Dutch Municipalities with Process Mining Techniques Reveals Opportunities for...**

U. Ham 2015

---

**BPIC 2013: Volvo Incident and Problem Management Behavior Analysis**

Michael Arias, Eric Rojas 2013

---

**Volvo Incident and Problem Management Behavior Analysis**

Michael Arias, Eric Rojas Cordoba 2013

---

**BPIC 2017 : Density Analysis of the Interaction With Clients**

Elizaveta Povalyaeva, Ismail Khamitov, A. Fomenko 2017

---

**Workflow mining: discovering process models from event logs**

W. Aalst, A. Weijters, L. Maruster 2004

---

**Conformance checking of processes based on monitoring real behavior**

A. Rozinat, W. Aalst 2008

---

**Workflow mining: A survey of issues and approaches**

W. Aalst, B. V. Dongen, J. Herbst, L. Maruster, G. Schimm, ... 2003

---

**Process mining: a research agenda**

W. Aalst, A. Weijters 2004

---

**Fuzzy Mining - Adaptive Process Simplification Based on Multi-perspective Metrics**

C. Günther, W. Aalst 2007

---

**Rabobank : a process mining case study BPI Challenge 2014 report**

G. Cacciola, R. Conforti, H. Nguyen 2014

**CONNECTED PAPERS**

Prior works   Derivative works        

Origin paper	Year
<b>Business Process Management: Concepts, Languages, Architectures</b> M. Weske	2007
<b>Business Process Management: A Survey</b> W. Aalst, A. Hofstede, M. Weske	2003
<b>Business Process Management Demystified: A Tutorial on Models, Systems and Standards for Workflow...</b> W. Aalst	2003
<b>Business process management : a personal view</b> W. Aalst	2004
<b>Case handling: a new paradigm for business process support</b> W. Aalst, M. Weske, Dolf Grünbauer	2005
<b>Pattern and XPD: a critical evaluation of the XML process definition language</b> W. Aalst, V. Der	2003
<b>Pi calculus versus petri nets: let us eat humble pie rather than further inflate the Pi hype</b> W. Aalst	2005
<b>History Of PAIS 's And Concurrency</b> A. Holt, Michael D. Zisman	2005
<b>Change patterns and change support features - Enhancing flexibility in process-aware information...</b> B. Weber, M. Reichert, S. Rinderle-Ma	2008
<b>Design and Implementation of the YAWL System</b> W. Aalst, L. Aldred, M. Dumas, A. T. Hofstede	2004
<b>Business Process Model and Notation - BPMN</b> Mark von Rosing, Stephen White, F. Cummins, H. D. Man	2015
<b>Business Process Management: A Comprehensive Survey</b> W. Aalst	2013
<b>Challenges in Business Process Management: Verification of Business Processing Using Petri Nets</b> W. Aalst	2003
<b>Advances in business process management</b> M. Weske, W. Aalst, H. Verbeek	2004
<b>Translating unstructured workflow processes to readable RPEL : Theory and implementation</b> W. Aalst, M. Weske, H. Verbeek	2004

The graph illustrates the interconnectedness of research in Business Process Management. Key nodes include 'Weske, 2007' (a central hub), 'Aalst, 2003' (a large node with many connections), 'Medeiros, 2004', 'Aalst, 2004', 'Aalst, 2005', 'Aalst, 2008', 'Aalst, 2012', 'Aalst, 2013', 'Aalst, 2015', 'Aalst, 2016', 'Aalst, 2017', 'Aalst, 2018', 'Aalst, 2019', 'Aalst, 2020', 'Aalst, 2021', 'Aalst, 2022', 'Aalst, 2023', 'Aalst, 2024', 'Aalst, 2025', 'Aalst, 2026', 'Aalst, 2027', 'Aalst, 2028', 'Aalst, 2029', 'Aalst, 2030', 'Aalst, 2031', 'Aalst, 2032', 'Aalst, 2033', 'Aalst, 2034', 'Aalst, 2035', 'Aalst, 2036', 'Aalst, 2037', 'Aalst, 2038', 'Aalst, 2039', 'Aalst, 2040', 'Aalst, 2041', 'Aalst, 2042', 'Aalst, 2043', 'Aalst, 2044', 'Aalst, 2045', 'Aalst, 2046', 'Aalst, 2047', 'Aalst, 2048', 'Aalst, 2049', 'Aalst, 2050', 'Aalst, 2051', 'Aalst, 2052', 'Aalst, 2053', 'Aalst, 2054', 'Aalst, 2055', 'Aalst, 2056', 'Aalst, 2057', 'Aalst, 2058', 'Aalst, 2059', 'Aalst, 2060', 'Aalst, 2061', 'Aalst, 2062', 'Aalst, 2063', 'Aalst, 2064', 'Aalst, 2065', 'Aalst, 2066', 'Aalst, 2067', 'Aalst, 2068', 'Aalst, 2069', 'Aalst, 2070', 'Aalst, 2071', 'Aalst, 2072', 'Aalst, 2073', 'Aalst, 2074', 'Aalst, 2075', 'Aalst, 2076', 'Aalst, 2077', 'Aalst, 2078', 'Aalst, 2079', 'Aalst, 2080', 'Aalst, 2081', 'Aalst, 2082', 'Aalst, 2083', 'Aalst, 2084', 'Aalst, 2085', 'Aalst, 2086', 'Aalst, 2087', 'Aalst, 2088', 'Aalst, 2089', 'Aalst, 2090', 'Aalst, 2091', 'Aalst, 2092', 'Aalst, 2093', 'Aalst, 2094', 'Aalst, 2095', 'Aalst, 2096', 'Aalst, 2097', 'Aalst, 2098', 'Aalst, 2099', 'Aalst, 2100', 'Aalst, 2101', 'Aalst, 2102', 'Aalst, 2103', 'Aalst, 2104', 'Aalst, 2105', 'Aalst, 2106', 'Aalst, 2107', 'Aalst, 2108', 'Aalst, 2109', 'Aalst, 2110', 'Aalst, 2111', 'Aalst, 2112', 'Aalst, 2113', 'Aalst, 2114', 'Aalst, 2115', 'Aalst, 2116', 'Aalst, 2117', 'Aalst, 2118', 'Aalst, 2119', 'Aalst, 2120', 'Aalst, 2121', 'Aalst, 2122', 'Aalst, 2123', 'Aalst, 2124', 'Aalst, 2125', 'Aalst, 2126', 'Aalst, 2127', 'Aalst, 2128', 'Aalst, 2129', 'Aalst, 2130', 'Aalst, 2131', 'Aalst, 2132', 'Aalst, 2133', 'Aalst, 2134', 'Aalst, 2135', 'Aalst, 2136', 'Aalst, 2137', 'Aalst, 2138', 'Aalst, 2139', 'Aalst, 2140', 'Aalst, 2141', 'Aalst, 2142', 'Aalst, 2143', 'Aalst, 2144', 'Aalst, 2145', 'Aalst, 2146', 'Aalst, 2147', 'Aalst, 2148', 'Aalst, 2149', 'Aalst, 2150', 'Aalst, 2151', 'Aalst, 2152', 'Aalst, 2153', 'Aalst, 2154', 'Aalst, 2155', 'Aalst, 2156', 'Aalst, 2157', 'Aalst, 2158', 'Aalst, 2159', 'Aalst, 2160', 'Aalst, 2161', 'Aalst, 2162', 'Aalst, 2163', 'Aalst, 2164', 'Aalst, 2165', 'Aalst, 2166', 'Aalst, 2167', 'Aalst, 2168', 'Aalst, 2169', 'Aalst, 2170', 'Aalst, 2171', 'Aalst, 2172', 'Aalst, 2173', 'Aalst, 2174', 'Aalst, 2175', 'Aalst, 2176', 'Aalst, 2177', 'Aalst, 2178', 'Aalst, 2179', 'Aalst, 2180', 'Aalst, 2181', 'Aalst, 2182', 'Aalst, 2183', 'Aalst, 2184', 'Aalst, 2185', 'Aalst, 2186', 'Aalst, 2187', 'Aalst, 2188', 'Aalst, 2189', 'Aalst, 2190', 'Aalst, 2191', 'Aalst, 2192', 'Aalst, 2193', 'Aalst, 2194', 'Aalst, 2195', 'Aalst, 2196', 'Aalst, 2197', 'Aalst, 2198', 'Aalst, 2199', 'Aalst, 2200', 'Aalst, 2201', 'Aalst, 2202', 'Aalst, 2203', 'Aalst, 2204', 'Aalst, 2205', 'Aalst, 2206', 'Aalst, 2207', 'Aalst, 2208', 'Aalst, 2209', 'Aalst, 2210', 'Aalst, 2211', 'Aalst, 2212', 'Aalst, 2213', 'Aalst, 2214', 'Aalst, 2215', 'Aalst, 2216', 'Aalst, 2217', 'Aalst, 2218', 'Aalst, 2219', 'Aalst, 2220', 'Aalst, 2221', 'Aalst, 2222', 'Aalst, 2223', 'Aalst, 2224', 'Aalst, 2225', 'Aalst, 2226', 'Aalst, 2227', 'Aalst, 2228', 'Aalst, 2229', 'Aalst, 2230', 'Aalst, 2231', 'Aalst, 2232', 'Aalst, 2233', 'Aalst, 2234', 'Aalst, 2235', 'Aalst, 2236', 'Aalst, 2237', 'Aalst, 2238', 'Aalst, 2239', 'Aalst, 2240', 'Aalst, 2241', 'Aalst, 2242', 'Aalst, 2243', 'Aalst, 2244', 'Aalst, 2245', 'Aalst, 2246', 'Aalst, 2247', 'Aalst, 2248', 'Aalst, 2249', 'Aalst, 2250', 'Aalst, 2251', 'Aalst, 2252', 'Aalst, 2253', 'Aalst, 2254', 'Aalst, 2255', 'Aalst, 2256', 'Aalst, 2257', 'Aalst, 2258', 'Aalst, 2259', 'Aalst, 2260', 'Aalst, 2261', 'Aalst, 2262', 'Aalst, 2263', 'Aalst, 2264', 'Aalst, 2265', 'Aalst, 2266', 'Aalst, 2267', 'Aalst, 2268', 'Aalst, 2269', 'Aalst, 2270', 'Aalst, 2271', 'Aalst, 2272', 'Aalst, 2273', 'Aalst, 2274', 'Aalst, 2275', 'Aalst, 2276', 'Aalst, 2277', 'Aalst, 2278', 'Aalst, 2279', 'Aalst, 2280', 'Aalst, 2281', 'Aalst, 22

 Share

Q A Frame of Reference for Research of Integrated Governance, Risk and Compliance (GRC)

Expand

2010

2010

2011

2011

2009

2010

2009

2013

2007

2011

2009

2010

2012

201 A





## PLANNING ACADEMIC YEAR 2021-2022

	month	week	startdate	course	deliverable	status
	Aug	35	30-08-2021			
	Sep	36	06-09-2021			
	Sep	37	13-09-2021			
	Sep	38	20-09-2021			
	Sep	39	27-09-2021	Week 1		
	Okt	40	04-10-2021			
	Okt	41	11-10-2021			
<b>-now-&gt;</b>	<b>Okt</b>	<b>42</b>	<b>18-10-2021</b>			<b>Meeting 1</b>
	Okt	43	25-10-2021			
	Nov	44	01-11-2021			
	Nov	45	08-11-2021		Paper 1	
	Nov	46	15-11-2021			
	Nov	47	22-11-2021			Meeting 2
	Nov	48	29-11-2021			
	Dec	49	06-12-2021	Week 2		
	Dec	50	13-12-2021			
	Dec	51	20-12-2021			Meeting 3
	Dec	52	27-12-2021			
	Jan	1	03-01-2022		Paper 2*	
	Jan	2	10-01-2022			
	Jan	3	17-01-2022			
	Jan	4	24-01-2022			
	Feb	5	31-01-2022			
	Feb	6	07-02-2022	Week 3		
	Feb	7	14-02-2022			
	Feb	8	21-02-2022			Meeting 4
	Feb	9	28-02-2022			
	Mar	10	07-03-2022		Paper 3*	
	Mar	11	14-03-2022			
	Mar	12	21-03-2022			
	Mar	13	28-03-2022	Week 4		
	Apr	14	04-04-2022			
	Apr	15	11-04-2022			Meeting 5
	Apr	16	18-04-2022			
	Apr	17	25-04-2022		Paper 4*	
	May	18	02-05-2022			
	May	19	09-05-2022			

continues on next page

Table 3.1 – continued from previous page

	month	week	startdate	course	deliverable	status
	May	20	16-05-2022			
	May	21	23-05-2022			
	May	22	30-05-2022	Week 5		
	Jun	23	06-06-2022			
	Jun	24	13-06-2022			Meeting 6
	Jun	25	20-06-2022			
	Jun	26	27-06-2022		Paper 5*	
	Jul	27	04-07-2022			
	Jul	28	11-07-2022			
	Jul	29	18-07-2022			
	Jul	30	25-07-2022			
	Aug	31	01-08-2022			
	Aug	32	08-08-2022			
	Aug	33	15-08-2022			Meeting 7
	Aug	34	22-08-2022			

\*) I don't yet know when papers 2 through 5 are due. For now these papers are assumed to be due 4 weeks after course week. When the actual data become known this planning will be updated.