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Subject: Strategic Recommendation – Paper Permit Elimination by 2017

Issued by: Working Group on Mobility Digitization (WMD)

This document laid out a roadmap for phasing out paper-based travel permits across all civil agencies.

Proposed milestones (non-binding):

- Digital permit rollout in pilot agencies by Q1 2016
- Suspension of manual approval codes by Q4 2016
- Archival migration of legacy paper records by mid-2017

While conceptually aligned with later structural reforms, this strategy document predates all observed process changes by nearly two years.

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