Overland Park, KS 815.307.5362

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## SENIOR IT MANAGER | DIRECTOR LEVEL

I am a Senior IT Manager experienced in planning, managing, leading, and delivering IT strategy and projects. I combine a unique blend of formal education, technology acumen, managerial and personal traits, and a business mindset to deliver continuous improvement, compliance, and innovation projects. I have earned a Bachelor's Degree in Computer Science, a Master's Degree in Project Management, and most recently, a Professional Certificate in Project Management, and I am currently enrolled in a Flex Stack Coding Boot Camp.

Over the last twenty years of my professional career, I have provided strategic oversight and leadership to organizations in the manufacturing, distribution, and government industries in building, managing, and supporting high-performing IT teams. All this experience has led me to become more proficient in understanding and expressing complex ideas from or to an executive, functional, or technical audience.

Personally, I am amicable and enjoy building durable professional relationships. I learn new and complex concepts very fast. I am also proficient with speaking, reading, and writing in English and Spanish, and knowledgeable about German; and I show my language skills when there is a chance.

#### Core competencies include:

Management and Strategy Leadership and Staff Development Project Management Stakeholder Management ERP/CRM/WMS/EDI/VCP/OTM Application Architecture
Application Development
Application Support
Change Management
Waterfall and Agile Methodologies

Business Intelligence Artificial Intelligence Process Automation DevOps Practices Cloud Computing

## **EXPERIENCE**

# Compass Minerals, Overland Park, KS, USA Manager of Applications Development

**February 2018 – August 2020** 

Directed and led a team of on-shore and off-shore application architects, software engineers, and business system analysts in charge of implementing, enhancing, and maintaining the business systems of the organization. Joined forces with business and IT stakeholders to plan and deliver several information system projects including upgrades, disaster recovery, high availability, cybersecurity, networking, telecommunications, etc.

- Directed and led a team of highly-skilled application architects, software engineers, and integration specialists
  in the implementation, enhancement, and maintenance of the business systems of the organization, including
  ERP, CRM, EDI, WMS, Supply Chain Management, Logistics Management, Order Bidding, Order Fulfillment, BI,
  and other on premise and cloud systems. The team included 6 on-shore members, 2 full-time off-shore
  members, and up to 12 additional off-shore members added on a project basis.
- Managed the execution of large-scale software development, automation, and upgrade projects to improve the order-to-cash, procure-to-pay, and record-to-record processes of the organization.
- Participated in the development of economic measures for project selection, and directed and led the planning and execution of projects within approved requirements and constraints.
- Assisted the interim VP of IT with the planning of a large-scale modernization program to the ERP and BI systems, which consisted of 10 projects involving mission-critical systems in the order-to-cash process.
   Managed the software development efforts of the entire program through its successful delivery.
- Collaborated with other IT stakeholders and developed a strategy to modernize the application integration approach from a monolithic to a SOA architecture that will enable the organization's digital transformation.

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- Coordinated the proof-of-concept and vendor evaluation for the implementation of an iPaaS solution to support the new system architecture.
- Developed a multi-year and multi-million software implementation plan and obtained approval and funding for its implementation.
- Managed vendor relationships, including developing and negotiating staffing plans, and procuring and supervising the work of contractors.
- Established a team culture that encourages operational excellence and individual performance by linking projects to organizational and individual targets, and by empowering the team to deliver results (focus was on business value, performance, agility, collaboration, accountability, compliance, self-improvement, and continuous improvement).
- Directed, led, and guided team members by clarifying business objectives, analyzing customer needs, managing threats and opportunities, dealing with issues, setting team goals, and by providing constructive and performance feedback.
- Developed strategies to retain skilled and engaged team members and to attract and hire talent by providing training, challenging work, and opportunities for career growth, and by promoting high performers to more challenging roles.
- Implemented a knowledge transfer and training program to ensure that the team has the knowledge, training, and resources necessary to achieve its goals.
- Attended training sponsored by the business with the purpose of applying this new knowledge to improve business processes and further leverage the technology footprint of the organization.
- Ensured that the team follows established procedures and standards for change management by ensuring the execution of joint design sessions, code reviews, and audits, and by developing preventive and corrective actions and plans.
- Built and maintained collaborative relationships with IT and business stakeholders by effectively managing expectations, interests, and communications.
- Worked with the business solutions team, functional users, and other IT teams to gather, refine, and document system requirements following Waterfall, Iterative, and Agile methods.
- In collaboration with other IT teams, coordinated application architects and engineers in the implementation of a prototype for an e-Commerce portal to facilitate customers to track orders, check account status, print invoices, and other features using and Agile approach for project management, and Angular, Java, JavaScript, HTML5, Oracle JDE Orchestrator, and AuthO/Okta for technology.
- Collaborated with IT and business stakeholders and managed several migration and upgrade projects for mission-critical business systems. One of the projects saved the company more than \$600K in execution costs.
- Managed an annual budget for professional services and software maintenance of more than \$1MM.

## Scot Forge, Spring Grove, IL, USA Senior JDE Analyst / Developer

October 2013 – February 2018

Led the implementation, enhancement, and maintenance of the ERP system of the organization. Built a complete system to manage quality. Developed and implemented integrations between the ERP and legacy systems. Managed a training and knowledge transfer program, and coached new developers.

 Analyzed business requirements and customer needs, designed functional and technical specifications, and implemented, enhanced, and supported the ERP system for the customer service, sales, manufacturing, procurement, and finance business units.

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- Collaborated with multi-disciplinary project team members to identify inefficiencies or opportunities to improve business processes, determine corrective actions, and evaluate innovative solutions with agility and a servant leadership mindset.
- Built a complete new system for managing quality in manufacturing processes that integrates with the financial system in real time, made possible tracking costs by business unit and product, and increased user productivity.
- Designed and developed integrations between the ERP and legacy systems to facilitate printing of invoices and product certifications and that decreased errors and increased productivity.
- Implemented APIs in legacy systems developed in Java and .Net, built stored procedures in PL/SQL, and used Magic XPI as an integration platform.
- Developed and managed a knowledge transfer and training program aimed at identifying capability gaps, building new capabilities, aligning team capabilities, improving team agility, retaining skilled and motivated team members, and reducing expenses on professional services.
- Provided guidance to the new breed of developers.
- Worked together with vendors and contractors to unify software and technology implementation efforts in order to make sure that solutions fit business purposes.
- Attended post-graduate education and training sponsored by the business with the purpose of applying this
  new knowledge to improve business processes and further leverage the technology footprint of the
  organization.
- Organized and managed an innovative project aimed at predicting mechanical properties of forged products by
  using advanced techniques for AI and machine learning. The proof-of-concept achieved a predictive accuracy
  of more than 80%, which resulted in the creation of a new team in charge of making this technology operational.

#### Boumatic, Madison, WI, USA

#### JDE Analyst / Developer / OBIA Architect

May 2012 – September 2013

Developed, enhanced, and maintained the ERP system of the organization. Built and customized reports, dashboards, and KPIs in BI using Oracle and Informatica products for data integration. Created inbound and outbound integrations between the ERP and the CRM and BI systems in *on premise* and *cloud* deployments.

- Analyzed business requirements and customer needs, designed functional and technical specifications, and implemented, enhanced, and supported the ERP and BI systems for the customer service, sales, manufacturing, supply chain, and finance business units.
- Collaborated with multi-disciplinary project team members to identify inefficiencies or opportunities to improve business processes, determine corrective actions, and evaluate solutions with agility and a customerfocused mindset.
- Designed and developed integrations between the ERP and the CRM on the cloud to share customer and sales data inbound and outbound. Leveraged APIs in both systems, and developed proxy classes in Java and XML.
- Managed the implementation, enhancement, and maintenance of the BI system, which supported the objective for executives to achieve a more timely view of the business operation.
- In collaboration with vendors and business stakeholders, implemented the OBIA system and customized reports, dashboards, and KPIs for Financial Analytics, Procurement and Spend Analytics, and Supply Chain and Order Management Analytics using Informatica Power Center and Oracle Data Access Components as integration technology.
- Working together with the CFO/CIO and business stakeholders, planned and executed the acquisition of new OBIA licenses increasing user adoption by 150% and reducing the cost per license.

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- Summarized and effectively communicated the status of projects to the CFO and CIO and other relevant stakeholders.
- Attended training sponsored by the business with the purpose of applying this new knowledge to improve business processes and further leverage the technology footprint of the organization.

## OCAL, S.A., Managua, Nicaragua

March 2005 - March 2012

## Manager of Applications Development / Analyst / Developer / Architect

Directed and led a team of senior software engineers and consultants in charge of implementing, enhancing, and maintaining the business systems of the organization. Led the implementation and support of several systems, including ERP, SFA/CRM, WMS, HCM/Payroll, BI, and other *on premise* and *cloud* systems. Collaborated with other IT managers and the IT Director to develop strategies to further leverage the technology footprint of the organization and take advantage of new technology.

- Directed and led a team of senior software engineers and consultants in charge of the implementation, enhancement, and maintenance of the business systems of the organization, including ERP, SFA/CRM, WMS, Payroll, BI, and other *on premise* and *cloud* systems.
- Managed the execution of software development, automation, upgrade, and migration projects aimed at improving the order-to-cash, procure-to-pay, and record-to-record processes of the organization.
- Developed and executed plans for recruiting, hiring, training, and developing team members.
- Formed part of the steering committee charged with the development of economic and functional measures
  for project selection, and directed and led the planning and execution of projects within approved requirements
  and constraints. Examples of these projects include the ERP (JDE), SFA/CRM, WMS, and BI.
- Directed and led the design and implementation of the SFA/CRM system using mobile devices (PDA) with features to process and inquire sales orders, customers, inventory, price, and discounts. Parameters were loaded in the mobile devices and when synchronized remotely, new customers and sales orders were processed in the ERP system, and new data were loaded to the mobile devices.
- Directed and led the design and implementation of the WMS system using mobile barcode computers with features to process, inquire, and report inventory transactions, perform cycle count and physical inventory, manage security, integrate with the ERP and BI system in real time, and many other features.
- Led a team of highly skilled software engineers in the implementation, enhancement, and maintenance of business applications using JDE, BSSV, Oracle Database, Forms and Reports, PL/SQL, Microsoft SQL Server, Visual Basic, .NET, Crystal Reports, Java, and XML.
- Installed and configured OBIEE on Fedora Linux, and created the necessary processes to extract, transform, and load data from the ERP running on Oracle Database and Microsoft Windows.
- Created a data warehouse to consolidate data from disparate sources including ERP, SFA/CRM, WMS, and HCM/Payroll, and developed KPIs for sales, marketing, logistics, and finance business units.
- Working together with the IT Director and other managers, developed strategies for taking advantage of software and hardware technology to improve revenues, streamline business processes, comply with regulations, and keep the business competitive.
- In collaboration with other IT managers, planned and managed the execution of several upgrade and migration projects including JDE, Oracle Database, and Microsoft Windows.
- Planned and supported the database migration from Oracle Database x32 to Oracle Database x64.
- Supported the installation of Microsoft Windows Server 2008 R2 where the Oracle Database x64 would reside.

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- Implemented, enhanced, and maintained business applications using JDE, BSSV, Oracle Database, WebLogic,
   Forms and Reports, PL/SQL, Microsoft SQL Server, Visual Basic, NET, Crystal Reports, Java, and XML technologies.
- Developed the HR/Payroll system including the interfaces with the ERP using Oracle Forms, Oracle Reports,
  Oracle PL/SQL, and Oracle Database. This system increased financial visibility, reduced reconciliation errors, and
  improved regulatory compliance.
- Performed advanced JDE CNC tasks including upgrading the JDE tools release from 8.96 to 8.98, system
  patching, installing ASUs and ESUs, and building and deploying packages.
- Developed change management and security policies for JDE, Oracle Database, Microsoft SQL Server, and Microsoft Windows.

# Inter-American Development Bank – Managua, Nicaragua Systems Manager (Consultant)

#### February 2004 to September 2004

Directed and led a team of international consultants tasked with the implementation of the "SIGPRO" Project, a web system to serve the general public by providing a central repository of academic information from several national universities. The project was a component of a major program aimed at accrediting the tertiary education in the country.

- Working with the Program Director, a multidisciplinary team of functional and technical consultants from several countries, and key members of prestigious universities from the country, directed and led the planning and execution of the SIGPRO Project aimed at building a public-domain web system to collect, integrate, and analyze the academic offer from 26 Nicaraguan universities.
- Managed a team of application architect, database architect, and software engineer consultants in charge of implementing the project using PHP, JavaScript, XML, MySQL Server, SQL Server, Apache Tomcat, and OLAP O3.
- Supported the system rollout and subsequent maintenance phases.
- Implemented preventive and corrective maintenance work, and installation and configuration of hardware and software for the computer, servers, and network equipment assigned to the program.

# Inter-American Development Bank – Managua, Nicaragua Software Engineer

#### May 2001 to February 2004

Collaborated with senior software engineers in the implementation, enhancement, and maintenance of the SIGFA Project, a large-scale web system to support the processing of financial records for the national government. Developed web applications using Oracle and Microsoft technology.

- Worked alongside senior application architects and software engineers to implement, enhance, and support the SIGFA Project, a large-scale web system called "e-SIGFA" for collecting, integrating, and reporting financial information for all public institutions in the Nicaraguan government.
- Architected a prototype for web applications using Java, JSP, Servlets, HTML/CSS, XML, Oracle Database, PL/SQL, OAS, and Portals, which the team later incorporated as a foundation for developing new web applications ready for production.
- Developed applications and reports for the e-SIGFA using Oracle Forms, Oracle Reports, Oracle Designer, Oracle PL/SQL, Oracle Database, and Oracle Application Server.
- Implemented, enhanced, and maintained a small version of the e-SIGFA using Microsoft stack. This system was deployed to remote government institutions with limited Internet connectivity.

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Attended post-graduate education and training sponsored by the business with the purpose of applying this
new knowledge to improve business processes and further leverage the technology footprint of the
organization.

#### **EDUCATION**

Project Management Professional Certification, Project Management Institute, Newtown Square, PA Master of Science in Project Management, University of Wisconsin, Platteville, WI Computer Network Administration Certification, National University of Engineering, Nicaragua Bachelor of Science in Computer Engineering, National University of Engineering, Nicaragua

#### PROFESSIONAL TRAINING AND DEVELOPMENT

#### Kansas University:

• Enrolled in Full Stack Coding Boot Camp, Kansas University, March 2021 to August 2021

#### AWS Training and Certification:

- AWS Technical Essentials Day, AWS, March 2021
- Migrating to AWS: A High Level Introduction, AWS, February 2021

## **SnapIT Solutions:**

• IT Project Management, SnapIT Solutions, November 2020

### Career Academy:

- IT Operations Specialist, Career Academy, February 2021
  - CompTIA A+ & Network +

#### Oracle University:

- Java Design Patterns Ed 1, Oracle University, August 2019
- JavaScript and HTML5: Develop Web Applications Ed 1, Oracle University, August 2019
- Oracle Service Bus 12c: Administration Ed 1, Oracle University, July 2019
- Oracle SOA Suite 12c: New Features and Capabilities Ed 1, Oracle University, July 2019
- Oracle 9IAS Portal, Oracle University, 2002
- Administering Oracle 9i Application Server, Oracle University, 2002
- Oracle9i: Access the Database with Java and JDBC, Oracle University, 2002
- XML: Develop Applications, Oracle University, 2002
- Create Servlets and Java Server Pages, Oracle University, 2002
- Java Programming, Oracle University, 2002
- Oracle Designer: Repository, Oracle University, 2002
- Oracle Designer 6i: PL/SQL Web Design and Generation, Oracle University, 2002
- Oracle Designer 6i: Forms Design and Generation, Oracle University, 2002
- Oracle Designer 6i: Systems Modeling, Oracle University, 2002
- Oracle Designer 6i: First Class, Oracle University, 2002
- Enterprise DBA Part II: Performance and Tuning, Oracle University, 2002

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- Enterprise DBA Part IB: Backup and Recovery, Oracle University, 2002
- Enterprise DBA Part IA: Administration and Architecture, Oracle University, 2002
- Oracle Reports Developer: Build Internet Applications, Oracle University, 2002
- Oracle Forms Developer: Build Internet Applications II, Oracle University, 2002
- Oracle Forms Developer: Build Internet Applications I, Oracle University, 2002
- Oracle Developer: Release 1 to Release 6 New Features, Oracle University, 2002
- Oracle: PL/SQL Program Units, Oracle University, 2002
- Introduction to Oracle SQL and Oracle PL/SQL, Oracle University, 2002

## Informatica University:

- Informatica Power Center 9.x Administration, Informatica University, April 2013
- Informatica Power Center 9.x Level 2 Developer, Informatica University, April 2013
- Informatica Power Center 9.x Level 1 Developer, Informatica University, April 2013

#### **KPI University:**

- Certified Associate of Business Intelligence, KPI University, May 2012
- Oracle BI Analysis & Dashboards 11g, KPI University, May 2012
- Oracle Data Warehouse Administration Console (ODAC) 10g Administration, KPI University, May 2012

#### Magic XPI:

• Magic XPI 4.0, Magic XPI, 2014

#### Other Certificates:

- A Leader's Thoughts on Strategy, Vado, January 2020
- Creating Accountability for Business Results, Vado, January 2020
- Inspirational Leadership, Learning Heroes, January 2020
- Giving Feedback That Gets Results, Enspark, January 2020
- Diversity: Unconscious Bias, SAI Global, April 2020
- Global Anti-Corruption, SAI Global, June 2019
- Safeguarding Confidential Company Information, SAI Global, May 2018

#### **TECHNOLOGIES AND PLATFORMS**

ERP, JDE, CRM, EDI, DSI, WMS, VCP, OTM, BI, Salesforce, AI, SOA, Java, PHP, C, JavaScript, Informatica, ODAC, MuleSoft, Magic XPI, SaaS, PaaS, Oracle Database, Microsoft SQL Server, Oracle MySQL

#### PROFESSIONAL ASSOCIATIONS

- Project Management Institute (PMI)
- Association for Computing Machinery (ACM)
- Institute of Electrical and Electronic Engineers (IEEE)

### **LANGUAGES**

English (Fluent), Spanish (Native), German (Intermediate), French (Beginner), and Italian (Beginner)