(Advanced) Software Engineering 401/601

Week 4

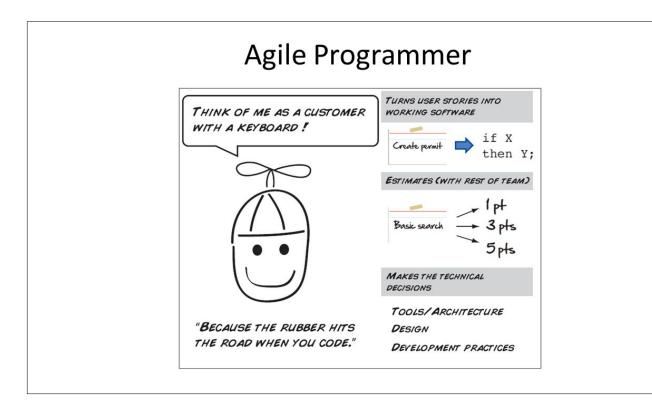
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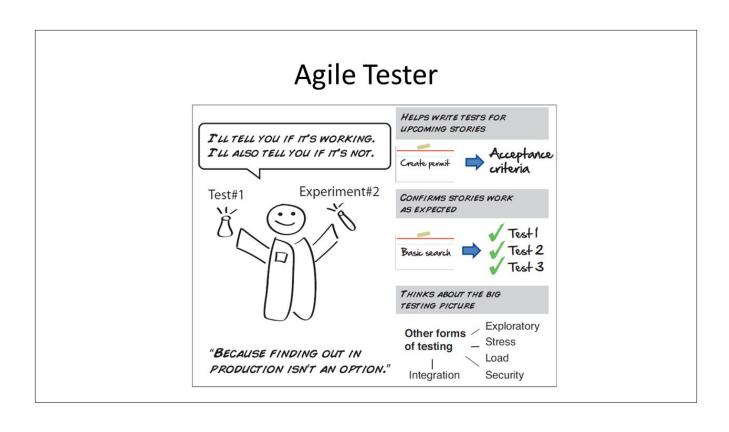
Lecture 8

Three simple truths in engineering projects

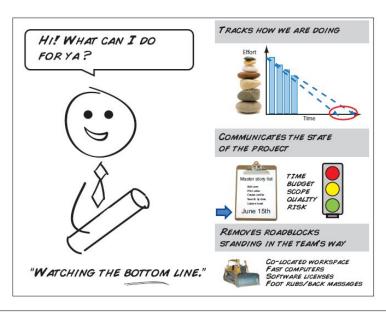
- 1. It is impossible gather all the requirements at the beginning of a project
- 2. Whatever requirements you do gather are guaranteed to change
- 3. There will always be more to do that time and money will allow

Agile Analyst You can count on me to do our homework, for each and every iteration! Does the detailed analysis Makes sure we've done our homework Our homework T sweat the details." Makes sure we've done our homework Analysis artifacts

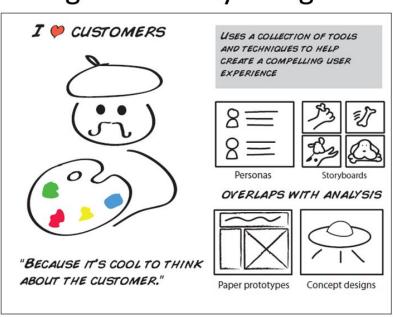




Agile Manager







Building an Agile team - who do I pick?

- Generalists: team members need to follow through and own opportunities e2e
 - Programmers: ones who can deal with the entire stack
 - Analysts and testers: comfortable in these areas
 - · Comfortable wearing many hats
- Cool with ambiguity
 - Things are not always neat and tidy
- Team players who check their egos at the door

Kicking off a project

"The Inception Deck"

- 10 Questions that you need to ask
- Get everyone pointing to the same directions
 - Shared goal, vision, context

The Inception Deck

Why are we here?

Elevator pitch

Product Box

NOT list

Meet the neighbors

Show solutions

Up at night

Size it up

What's going to give?

What is it going to take?

Why are we here?

Reason #1

Reason #2

Reason #3

#1 Reason for this project

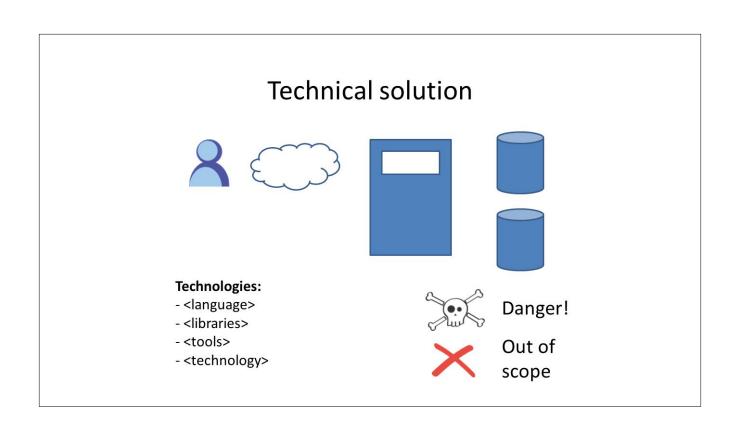
The elevator pitch

- For [target customer]
- Who [statement of need or opportunity]
- The [project name]
- Is a [product categorty]
- That [key benefit, compelling reason to buy]
- Unlike [primary competitive alternative]
- Our project [statement of primary differentiation]

The NOT list

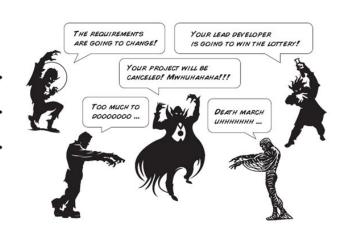
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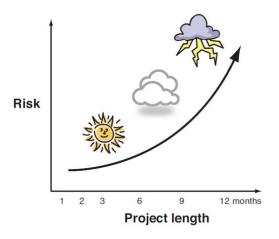
What keeps us up at night

- <scary thing #1>
- <scary thing #2>
- <scary thing #3>









The risk of project failure increases over time – think small