

Introduction

The healthcare industry faces stringent requirements for protecting patient information and complying with regulations such as the Health Insurance Portability and Accountability Act (HIPAA) of 1996 (U.S. Department of Health & Human Services (HHS), 2023). Small medical clinics are especially vulnerable to cybersecurity threats like phishing attacks, ransomware, and unauthorized access to patient records due to their limited financial resources and absence of dedicated Information Technology (IT) personnel (Argaw et al., 2021; Verizon, 2024). Maintaining confidentiality, integrity, and availability of electronic Protected Health Information (ePHI) is critical to patient trust and avoiding severe legal and financial penalties. This proposed project specifically addresses cybersecurity challenges identified through an initial assessment of a small medical clinic. This assessment highlighted key vulnerabilities that currently affect the clinic's cybersecurity posture and compliance with HIPAA. Therefore, the objective of this proposed project is to mitigate identified cybersecurity risks by developing effective Information Security Policies (ISPs) tailored specifically to the clinic's operational needs, and by establishing a comprehensive compliance plan to improve its overall regulatory adherence.

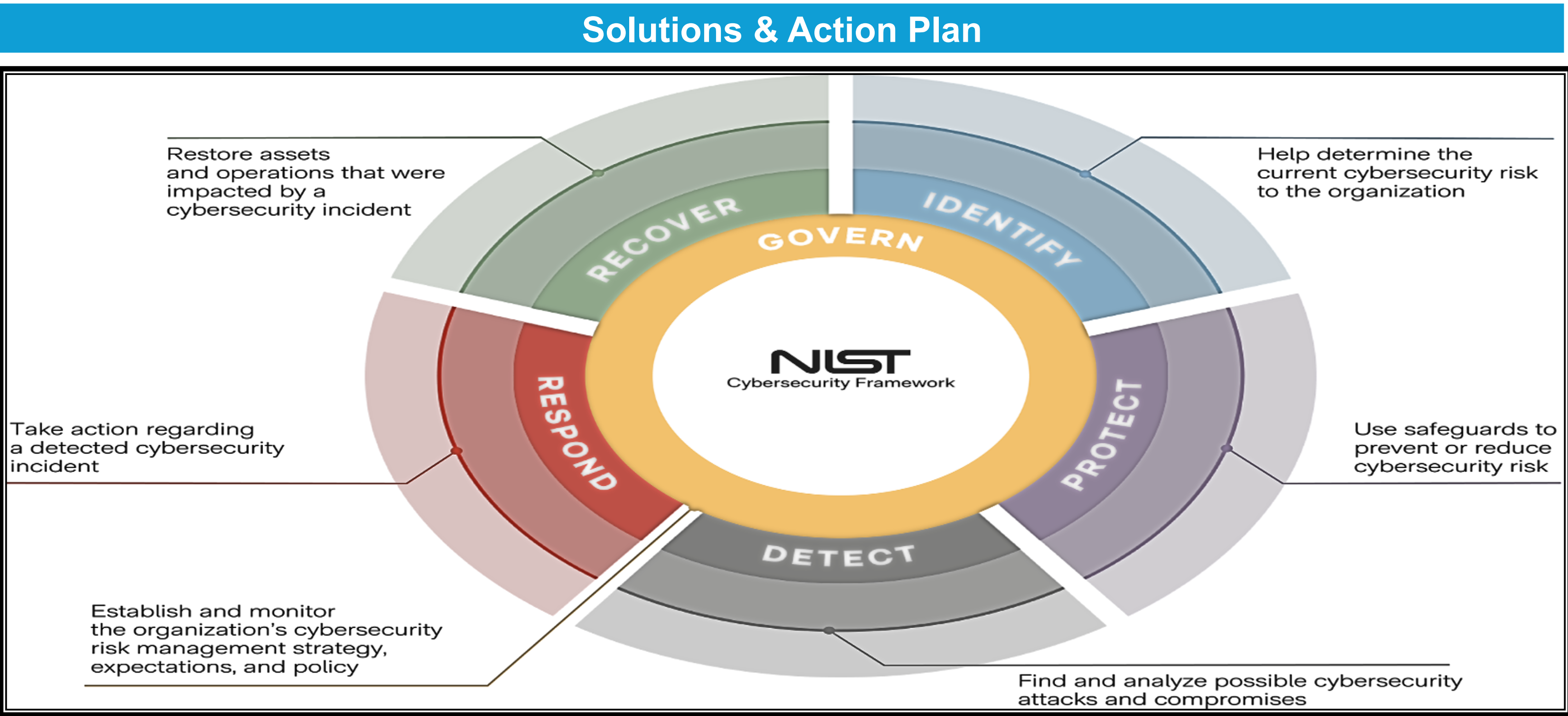
Problem & Definition

Small medical clinics face increased cybersecurity threats due to the high value of patient data on the black market, making them attractive targets for cybercriminals (Verizon, 2024). Specifically, smaller healthcare organizations like the one in this project often struggle because they lack adequate financial resources and cybersecurity expertise (Argaw et al., 2021). Without dedicated cybersecurity personnel, the clinic is particularly vulnerable to threats such as phishing attacks, ransomware, and unauthorized data access. One significant issue at the clinic identified in the initial assessment is the lack of clearly defined cybersecurity guidelines and policies tailored to their specific operational environment (HIMSS, 2020). Due to unclear cybersecurity guidelines, employees at the clinic may unknowingly engage in risky behaviors, including weak password management, improper handling of sensitive patient information, and susceptibility to phishing scams. These gaps further result in poor access controls, insufficient data encryption, and inadequate monitoring of cybersecurity activities within the clinic (U.S. Department of Health & Human Services, 2023).

- Facts**
- **Organizational:** The clinic operates on a limited budget and lacks dedicated cybersecurity personnel. IT duties are handled by administrative staff without proper training, which fails to meet HIPAA's requirement for role-based access controls and contradicts NIST's call for assigned security responsibilities.
 - **Cultural:** Staff show low awareness of cybersecurity risks, resist new protocols, and inconsistently follow procedures. This undermines both NIST's "Protect" and "Respond" functions and HIPAA's expectations for workforce security awareness and policy enforcement.
 - **Technological:** The use of outdated systems without a defined process for managing device security violates HIPAA's technical safeguards (e.g., access control, audit controls) and falls short of NIST's "Identify" and "Protect" functions.
 - **Behavioral:** Frequent risky actions, such as clicking phishing links or mishandling patient data, combined with the absence of regular training, conflict with HIPAA's security awareness and training standards and NIST's emphasis on user behavior in the "Protect" and "Respond" domains.

Project Scope & Goals

This project aims to improve the overall information security practices of a small medical clinic by developing and implementing comprehensive ISPs. These policies will be specifically designed to support the clinic's daily operations while aligning with HIPAA regulatory requirements. The ISPs will cover essential areas such as password management, data handling, and incident response. Rather than asserting absolute compliance, the project emphasizes the development of structured and actionable policies that promote risk reduction, encourage staff accountability, and support long-term adherence to security and privacy standards.



| Table 1. Action Plan | | | |
|----------------------|--|--------------------|-------------|
| ACT# | Action | Responsible Person | Action Type |
| ACT #1 | Develop and implement multiple ISPs (password management, data handling, incident response policies) | Project Team | Managerial |
| ACT #2 | Conduct mandatory cybersecurity raining focused on ISPs compliance | Clinic Manager | Managerial |
| ACT #3 | Conduct regular ISPs compliance audits and cybersecurity reviews | Clinic Manager | Managerial |
| ACT #4 | Implement and enforce strong password management policy | Clinic Manager | Technical |
| ACT #5 | Develop formal incident response policy and conduct practice drills | Project Team | Managerial |

| Table 2. Risk Management | | | | | |
|--------------------------|---------------------|---|------------|--------|--|
| Rank | Cyber Threat | Risk Statement | Likelihood | Impact | Mitigation Actions (Policies & Compliance) |
| 1 | Data breach | Unauthorized access to patient data due to absence of formal ISPs may lead to regulatory penalties and reputational harm. | High | High | Develop and implement clear ISPs outlining password policies, access control, and data management guidelines. |
| 2 | Phishing attack | Successful phishing attacks targeting untrained employees may result in unauthorized access to clinic systems and patient data. | High | High | Establish regular mandatory cybersecurity awareness training programs for clinic staff, specifically addressing phishing risks. |
| 3 | Data breach | Outdated data handling procedures may lead to improper storage or transmission of patient information, increasing the risk of HIPAA violations. | Medium | High | Develop a clear data handling policy compliant with HIPAA, including encryption requirements and data storage guidelines. |
| 4 | Ransomware attack | Delayed incident response to cybersecurity attacks may exacerbate damage and prolong system downtime. | Medium | Medium | Establish a formal incident response policy clearly defining steps for reporting, handling, and reviewing cybersecurity incidents. |
| 5 | Malware infection | Failure to conduct regular compliance audits may allow unnoticed vulnerabilities to be exploited by attackers. | Medium | Medium | Implement a structured compliance plan including quarterly audits of policy adherence and security reviews. |
| 6 | Unauthorized access | Weak password management practices may lead to unauthorized access to clinic systems and sensitive patient data. | Medium | Medium | Develop and enforce a strong password policy clearly outlining complexity, periodic password changes, and prohibition on password sharing. |

Anticipated Results

The implementation of ISPs and supporting compliance measures is expected to improve the clinic's ability to manage security risks and align with HIPAA requirements. By implementing the proposed ISPs and compliance measures, the clinic will strengthen its cybersecurity posture, reduce risks like phishing, data breaches, and ransomware, and enhance protection of ePHI. These improvements will also lower the risk of legal and regulatory penalties. Following the NIST Cybersecurity Framework 2.0 (2024), the clinic is expected to elevate from Tier 1 to Tier 2, reflecting more structured risk management and improved incident response readiness.

| Table 3. Costs | | | | |
|----------------------|---|--------------------|----------|------------|
| Action ID | Item/Action | Responsible Person | Quantity | Total Cost |
| ACT-1 | Develop and implement multiple ISPs (password, data handling, incident response policies) | Project Team | 1 | \$600 |
| ACT-2 | Conduct mandatory cybersecurity training focused on ISPs compliance | Clinic Manager | 1 | \$800 |
| ACT-3 | Perform policy compliance audits and internal security reviews | Clinic Manager | 1 | \$500 |
| ACT-4 | Implement and communicate password management policy | Clinic Manager | 1 | \$400 |
| ACT-5 | Develop formal incident response policy and run staff drills | Project Team | 1 | \$600 |
| Total Estimated Cost | | | | \$2,900 |

Conclusion

This project proposes a policy-based approach to address cybersecurity risks identified at a small medical clinic. By ISPs and a structured compliance plan aligned with the NIST Cybersecurity Framework 2.0 (2024), the clinic can take realistic steps to reduce unauthorized access, employee-related errors, and regulatory exposure. The recommendations focused on internal policy development, staff training, incident response, and audits are designed to be achievable with limited resources and contribute to ongoing HIPAA compliance efforts.

References

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