# Brand Strategy

Nykaa vs Sugar

## **Brand Comparison**

| Nykaa                     | Sugar                  |  |
|---------------------------|------------------------|--|
| Makeup, Skincare, Fashion | Makeup only            |  |
| 20-36 years, all women    | 18-30 years bold women |  |
| Strong online & stores    | Mostly online          |  |
| medium to High            | Affordable mid-range   |  |

### SWOT Analysis: Nykaa

| Strengths                             | Weaknesses   | Opportunities                             | Threats  |
|---------------------------------------|--|---|--|
| Strong brand presence across India    | Too many product categories can confuse focus      | Launch bold, Gen Z-focused<br>makeup line | Fast growth of challenger<br>brands like Sugar     |
| Trusted delivery and retu<br>policies | n Less edge branding compared to niche players     | Use social media for storytelling & reels | Price-sensitive market shits to affordable options |
| Huge product variety                  | Pricing may not appeal to<br>Gen Z or tier-2 users | Expand personalized beauty tech(AI/AR)    | International brands increasing online reach       |

#### What Customers Are Really Saying

- Nykaa Reliable but Overwhelming
- Nykaa earns praise for its smooth delivery and massive variety in beauty and skincare. Loyal users love the convenience and wide product access.
  - However, some feel overwhelmed by too many options, and younger users find prices too steep for everyday purchases.
- "Love their skincare range always delivered on time!"

#### Recommendations

- 1. Make Nykaa's makeup bolder
- 2. Launch "for Gen Z" collection
- 3. Use fun Instagram reels, YT shorts