## Optimizing supply chains through predicting late deliveries & Customer Segmentation with Machine Learning

Jason Liu Doyle

#### Introduction

We now know that predicting late deliveries can **significantly enhance operational efficiency** and **reduce costs** associated with delayed shipments (Aljohani, 2023).

Similarly, having an understanding customer segments can be useful in **guiding marketing strategies** and **improving upon customer service**, which will eventually lead to **customer retention and acquisition** (SupplyChainBrain, 2023). For these reasons, I have chosen to focus on these two areas in this project.

#### **Objectives**

- 1. Implement machine learning models on data given to us by the business to predict whether orders will arrive late or on time.
- 2. Identify and analyze distinct customer segments to better understand their characteristics.

#### Methodology

- Sprint 1: Review of CA2 + Feedback, Brainstorm ideas, Define project scope, and Conduct initial research
- **Sprint 2**: Develop new models and perform exploratory data analysis (EDA)
- **Sprint 3 :** Test model efficiency and compare with previous CA results
- **Sprint 4:** Finalize models, prepare the report and presentation (focus on finalizing the deliverables, wrapping up the project).

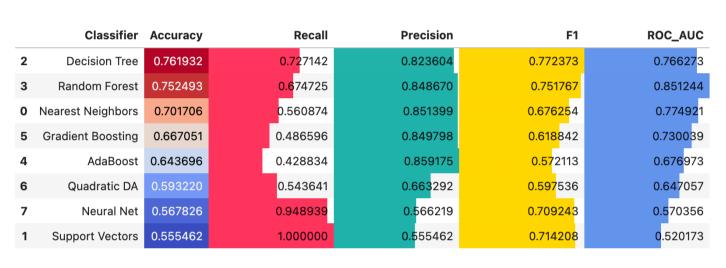


#### Modelling

#### Objective 1

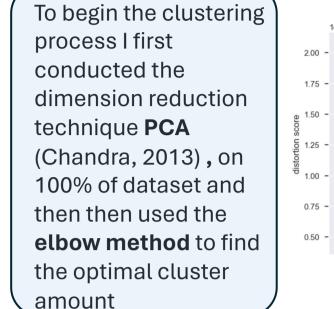
I implemented **8 classification models** (Supervised) on **50% of my data** and found the **top three models**.

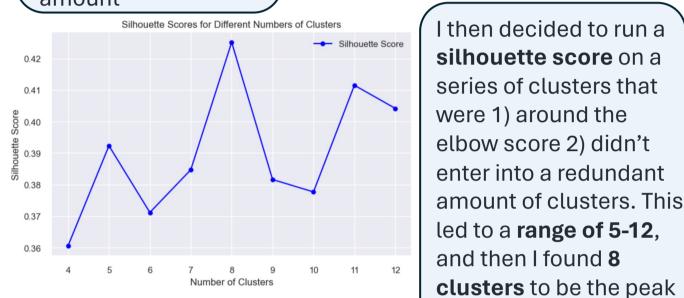
I decided to swap out Decision Tree for Random Forest, they more often provide more robust and generalized predictions by combining the results of multiple trees which reduce the overall risk of overfitting (Breiman, 2001). I then swapped gradient boosting for the faster and more flexible XGBoost model (Bentéjac et al., 2020).



### Objective 2

--- elbow at k = 5, score = 884085.867





#### Insights

#### **Top Predictors**

- 1. Shipping mode
- 2. Days for shipping scheduled
- 3. Shipping date
- 4. Order Date
- 5. Payment Type

#### Clusters

Cluster 6 is the clear high-value group, with high spending and profitability, making it a key segment for business focus.

Clusters 0, 2,
and 3 represent
low-value
customers who
could benefit
from strategies to
increase
profitability or
minimize costs.

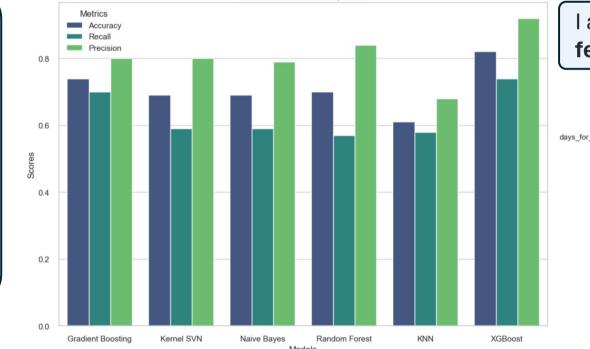
Cluster 7 shows promise with moderate sales and profitability, making it a potential growth segment.

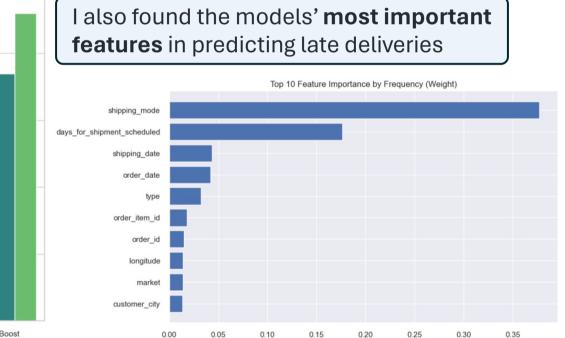
#### Findings

#### Objective 1

After running grid searches, adjusting parameters and validating the findings I found **XGBoost** to the best overall performer for predicting late deliveries

With a recall of .74, precision of .92 and .an accuracy of 82.





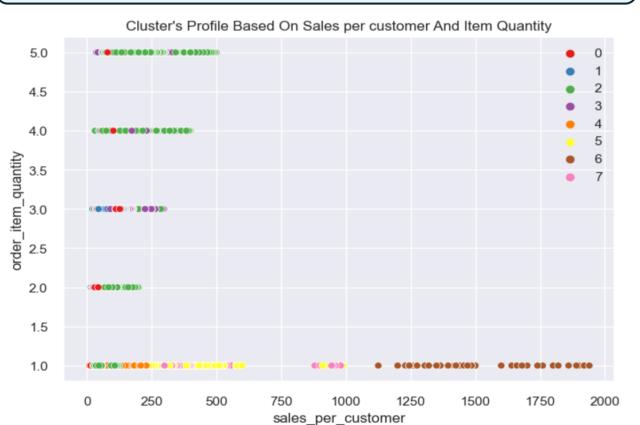
score.

#### Objective 2

# Distribution Of The Clusters 60000 40000 20000 0 10000 0 1 2 3 4 5 6 7

Clusters

We identified **8 unbalanced clusters**, which we were able to categorize based on **location**, **market**, **spending behaviour**, and **time-based spending habits**.



#### **Actionable insights**

No.1 Action you can take today to drop late deliveries is increase the estimated delivery time to at least 3 days until supply chain team can improve the logistics

Priority areas for logistics to look into is shipping mode, followed by seasonality of orders (shipping date & order date features)

#### Conclusion

XGBoost was the best classifier
I identified eight customer segments and their

characteristics

- Achieved a moderate silhouette score and conducted deeper EDA uncovering insights beyond CA2.
- In future experiments I would like to
- Use 100% of the datasettry out slightly costlier
- models
- Collaborate with domain experts for further feature engineering.

#### Acknowledgements

- Breiman, Leo. "Random Forests." Machine Learning, vol. 45, no. 1, 2001, pp. 5–32, link.springer.com/article/10.1023/a:1010933404324,
- https://doi.org/10.1023/a:1010933404324. Accessed 24 Sept. 2024.

  Bentéjac C. Csörgő A and Martínez-Muñoz G. (2020) 'A compression of the compress
- Bentéjac, C., Csörgő, A. and Martínez-Muñoz, G. (2020) 'A comparative analysis of gradient boosting algorithms', Artificial Intelligence Review, 54(3), pp. 1937–1967. doi:10.1007/s10462-020-09896-5.
- Chandra, P.L. (2013) 'Methodological Analysis of Principal Component Analysis (PCA) Method', M International Journal of Computational Engineering & Management, 16(2), p. 32. Available

at:https://citeseerx.ist.psu.edu/document?repid=rep1&type=pdf&doi=6f5c375

- 62374b9053d8212d7c97bbdd68cee2133 (Accessed: 23 May 2024).
  Aljohani, A. (2023). Predictive Analytics and Machine Learning for Real-Time Supply Chain Risk Mitigation and Agility. Sustainability, 15(20), 15088. Available
- at: https://doi.org/10.3390/su152015088.
  SupplyChainBrain. (2023). How Predictive Analytics Can Help Supply Chains to Thrive. SupplyChainBrain. Available at: https://www.supplychainbrain.com/articles/35396-how-predictive-analytics-can-help-supply-chains-to-thrive.