

# Project\_Code\_Team12

December 7, 2022

## 0.1 IST652\_Analysis of Citywide Payroll Data in NYC

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#### 0.1.2 Data Set

```
[1]: # EXECUTE THIS CELL to setup the modules
      %matplotlib inline

      import pandas as pd
      import numpy as np
```

```
[2]: # Defining location of dataset
      filepath = "~/datasets/ist652/Fall2022/Team12/
      ↳Citywide_Payroll_Data__Fiscal_Year_.zip"
```

```
[3]: # EXECUTE THIS CELL to load the dataset into your environment - THIS WILL TAKE
      ↳ABOUT A MINUTE - be patient
      # a security warning will appear. You can ignore it.
      payroll_data = pd.read_csv(filepath)
```

```
/opt/conda/lib/python3.9/site-packages/IPython/core/interactiveshell.py:3441:
DtypeWarning: Columns (7) have mixed types.Specify dtype option on import or set
low_memory=False.
      exec(code_obj, self.user_global_ns, self.user_ns)
```

```
[4]: payroll_data.head()
```

```
[4]:   Fiscal Year  Payroll Number      Agency Name  Last Name \
0         2020           17.0  OFFICE OF EMERGENCY MANAGEMENT  BEREZIN
1         2020           17.0  OFFICE OF EMERGENCY MANAGEMENT   GEAGER
2         2020           17.0  OFFICE OF EMERGENCY MANAGEMENT   RAMANI
3         2020           17.0  OFFICE OF EMERGENCY MANAGEMENT   ROTTA
4         2020           17.0  OFFICE OF EMERGENCY MANAGEMENT  WILSON II
```

```
      First Name Mid Init Agency Start Date Work Location Borough \
0      MIKHAIL      NaN      08/10/2015      BROOKLYN
```

1	VERONICA	M	09/12/2016	BROOKLYN
2	SHRADDHA	NaN	02/22/2016	BROOKLYN
3	JONATHAN	D	09/16/2013	BROOKLYN
4	ROBERT	P	04/30/2018	BROOKLYN

	Title Description	Leave Status as of June 30	Base Salary \
0	EMERGENCY PREPAREDNESS MANAGER	ACTIVE	86005.0
1	EMERGENCY PREPAREDNESS MANAGER	ACTIVE	86005.0
2	EMERGENCY PREPAREDNESS MANAGER	ACTIVE	86005.0
3	EMERGENCY PREPAREDNESS MANAGER	ACTIVE	86005.0
4	EMERGENCY PREPAREDNESS MANAGER	ACTIVE	86005.0

	Pay Basis	Regular Hours	Regular Gross Paid	OT Hours	Total OT Paid \
0	per Annum	1820.0	84698.21	0.0	0.0
1	per Annum	1820.0	84698.21	0.0	0.0
2	per Annum	1820.0	84698.21	0.0	0.0
3	per Annum	1820.0	84698.21	0.0	0.0
4	per Annum	1820.0	84698.21	0.0	0.0

	Total Other Pay
0	0.0
1	0.0
2	0.0
3	0.0
4	0.0

```
[5]: payroll_data.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 5109775 entries, 0 to 5109774
Data columns (total 17 columns):
#   Column                                Dtype
---  -
0   Fiscal Year                          int64
1   Payroll Number                       float64
2   Agency Name                          object
3   Last Name                            object
4   First Name                           object
5   Mid Init                             object
6   Agency Start Date                     object
7   Work Location Borough                 object
8   Title Description                     object
9   Leave Status as of June 30            object
10  Base Salary                           float64
11  Pay Basis                             object
12  Regular Hours                         float64
13  Regular Gross Paid                     float64
```

```

14 OT Hours                float64
15 Total OT Paid           float64
16 Total Other Pay         float64
dtypes: float64(7), int64(1), object(9)
memory usage: 662.7+ MB

```

```

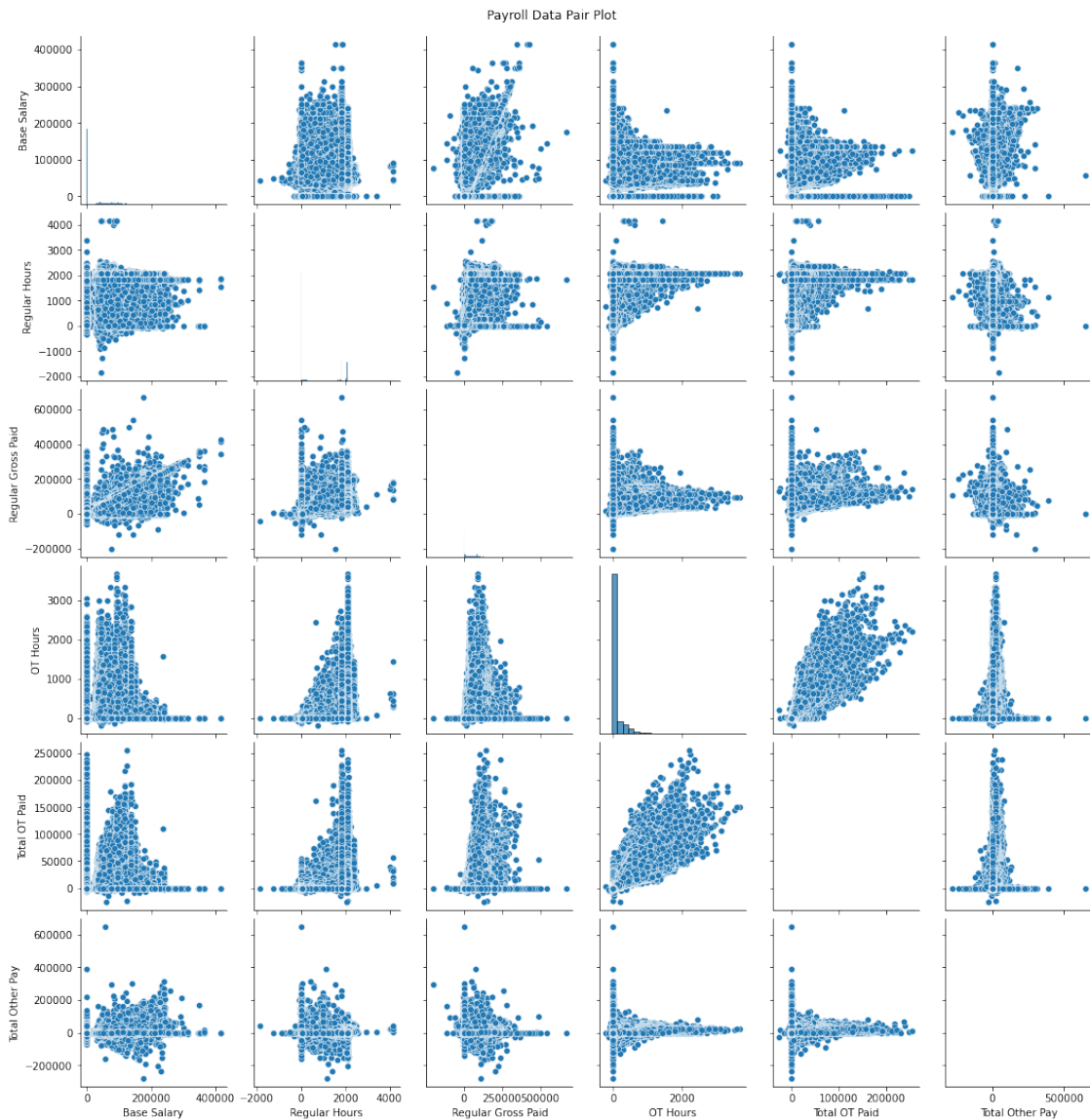
[6]: import seaborn as sns
ax = sns.pairplot(payload_data.drop(['Fiscal Year', 'Payroll Number'], axis = 1))
ax.fig.suptitle("Payroll Data Pair Plot", y=1.01)

```

```

[6]: Text(0.5, 1.01, 'Payroll Data Pair Plot')

```



---

### 0.1.3 Data Cleaning

```
[7]: # Counting missing values across entire dataframe
payroll_data.isna().sum()
```

```
[7]: Fiscal Year                0
Payroll Number              1745440
Agency Name                0
Last Name                  12830
First Name                 12871
Mid Init                   2093578
Agency Start Date         63
Work Location Borough      506232
Title Description          93
Leave Status as of June 30  0
Base Salary                0
Pay Basis                  0
Regular Hours              0
Regular Gross Paid         0
OT Hours                   0
Total OT Paid              0
Total Other Pay            0
dtype: int64
```

```
[8]: # Changing missing values in Work Location Borough and Title Description into
     ↪ "Unknown".
payroll_data['Work Location Borough'] = payroll_data['Work Location Borough'].
     ↪ fillna('Unknown')
payroll_data['Title Description'] = payroll_data['Title Description'].
     ↪ fillna('Unknown')
```

```
[9]: # Transforming columns of Agency Name, Work Location Borough, and Title
     ↪ Description into types of string.
payroll_data['Agency Name'] = payroll_data['Agency Name'].astype(str)
payroll_data['Work Location Borough'] = payroll_data['Work Location Borough'].
     ↪ astype(str)
payroll_data['Title Description'] = payroll_data['Title Description'].
     ↪ astype(str)
```

```
[10]: # Transforming column of Agency Name, Work Location Borough, and Title
      ↪ Description into lower case.
payroll_data['Agency Name'] = payroll_data['Agency Name'].str.lower()
payroll_data['Work Location Borough'] = payroll_data['Work Location Borough'].
     ↪ str.lower()
```

```
payroll_data['Title Description'] = payroll_data['Title Description'].str.  
    ↪lower()
```

---

#### 0.1.4 Analyzing Data

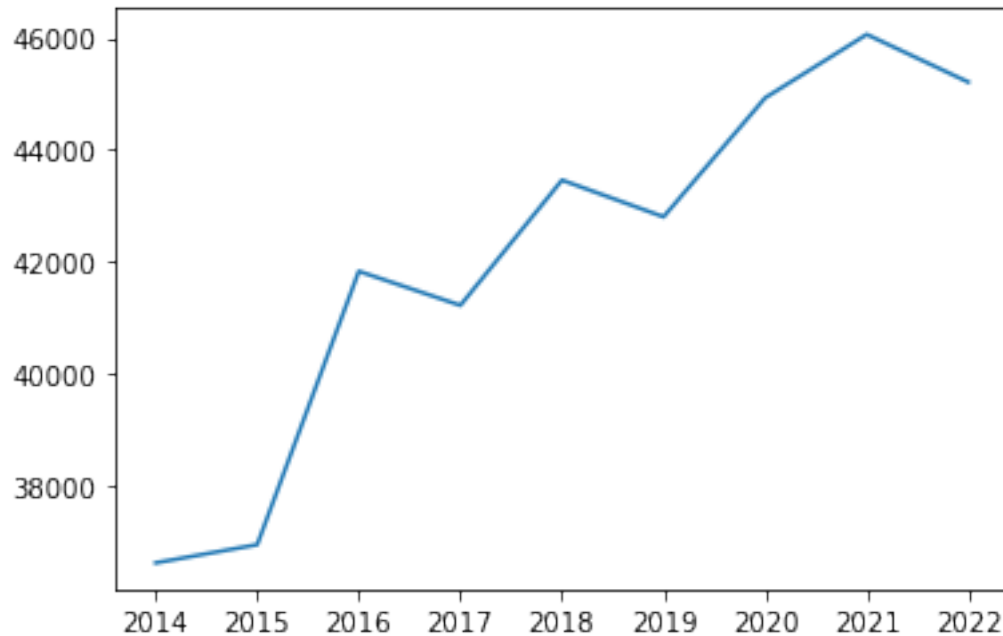
##### 1. Trend change in base salary over years

```
[11]: payroll_data_y_base = payroll_data.groupby('Fiscal Year')['Base Salary'].  
    ↪median()  
payroll_data_y_base
```

```
[11]: Fiscal Year  
2014    36602.0  
2015    36928.0  
2016    41824.0  
2017    41214.0  
2018    43457.0  
2019    42799.0  
2020    44930.0  
2021    46066.0  
2022    45212.0  
Name: Base Salary, dtype: float64
```

```
[12]: # Visualization the results  
import matplotlib.pyplot as plt  
  
x = payroll_data_y_base.index  
y = list(payroll_data_y_base)  
plt.plot(x,y)
```

```
[12]: [<matplotlib.lines.Line2D at 0x7fa654fc2520>]
```



**Insights:** This plot shows that the base salary overall goes up since 2014. However, as we pay attention to recent years (2021-2022), it has a trend of going down. After we reviewed some news and reports in the past few years, we found that the COVID-19 pandemic did not affect people's base salary that much. This might be related to the relevant decrees issued by the government during the COVID-19 pandemic.

## 2. Trend change in average overtime pay over years

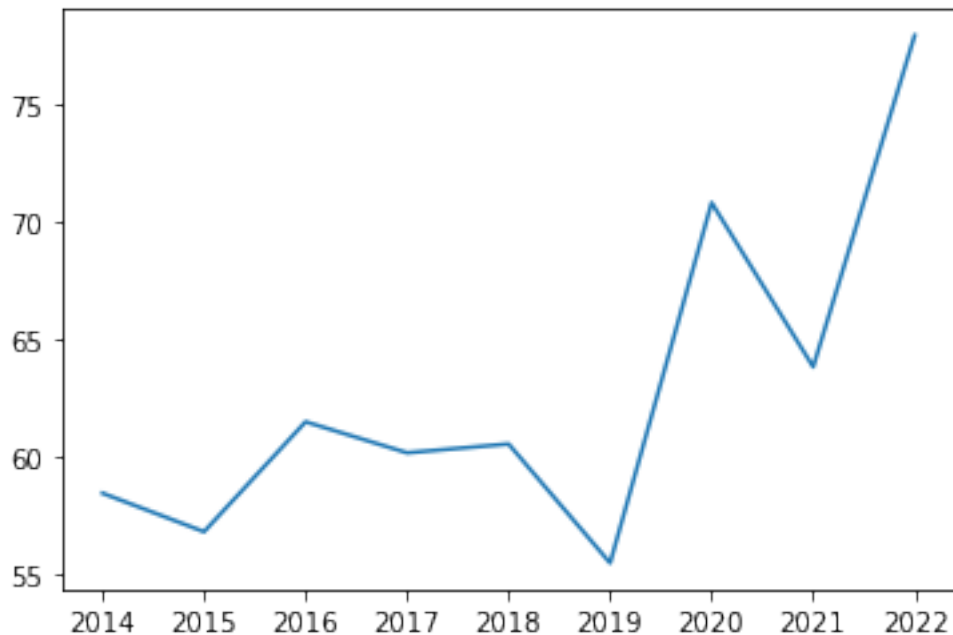
```
[13]: payroll_data_y_oth = payroll_data.groupby('Fiscal Year')['OT Hours'].mean()
      payroll_data_y_oth
```

```
[13]: Fiscal Year
      2014    58.408411
      2015    56.768090
      2016    61.450874
      2017    60.129853
      2018    60.506053
      2019    55.435181
      2020    70.784212
      2021    63.790763
      2022    77.912620
      Name: OT Hours, dtype: float64
```

```
[14]: # Visualization the results
      x = payroll_data_y_oth.index
      y = list(payroll_data_y_oth)
```

```
plt.plot(x,y)
```

```
[14]: [<matplotlib.lines.Line2D at 0x7fa654fb4be0>]
```



**Insights:** This plot shows that the total overtime was stable before COVID-19 pandemic (2014-2018). And the total overtime surge to a high level after COVID-19 pandemic (2019-2020). It went down a little from 2020 to 2021 and went up to high again from 2021 to 2022. Our guess is the agencies in this dataset may require over time during the COVID-19 pandemic.

### 3. Jobs that have the most base salary from 2014 to 2018

```
[15]: payroll_data_job_titles_14_18 = payroll_data[payroll_data['Fiscal Year'].
      ↳ between(2014,2018)]
payroll_data_14_18 = payroll_data_job_titles_14_18.
      ↳ loc[payroll_data_job_titles_14_18['Title Description']!= 'Unknown']
payroll_data_14_18 = payroll_data_14_18.groupby('Title Description')['Base_
      ↳ Salary'].median()
payroll_data_14_18_top8 = payroll_data_14_18[0:8]
payroll_data_14_18_top8
```

```
[15]: Title Description
* attending dentist          115771.0
*adm dir fleet maint-mgrl asgmnt  118034.0
*adm dir fleet maintenance - nm  129158.0
*adm school security manager-u    82309.5
*admin schl secur mgr-mgl       143850.0
```

```

*administrative attorney          146111.0
*agency attorney                  106003.0
*asist systms analyst             60163.0
Name: Base Salary, dtype: float64

```

```

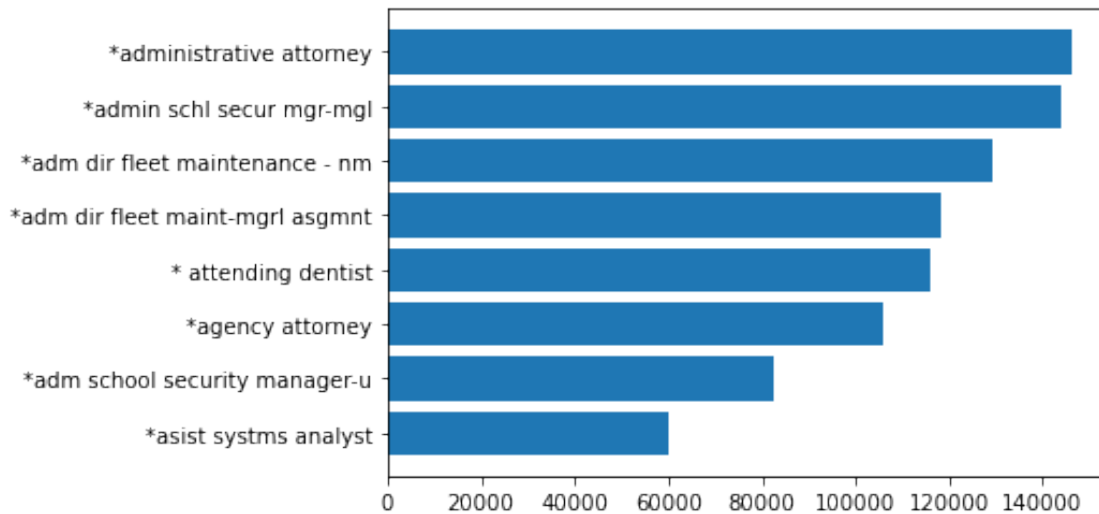
[16]: # Visualization the results
payroll_data_14_18_top8_ascend = payroll_data_14_18_top8.
      ↪sort_values(ascending=True)

```

```

[17]: x = payroll_data_14_18_top8_ascend.index
      y = list(payroll_data_14_18_top8_ascend)
      fig, ax = plt.subplots()
      ax.barh(x, y)
      plt.show()

```



#### 4. Jobs that have the most base salary from 2019 to 2021

```

[18]: payroll_data_job_titles_19_21 = payroll_data[payroll_data['Fiscal Year'].
      ↪between(2019,2022)]
      payroll_data_19_21 = payroll_data_job_titles_19_21.
      ↪loc[payroll_data_job_titles_19_21['Title Description']!= 'Unknown']
      payroll_data_19_21 = payroll_data_19_21.groupby('Title Description')['Base_
      ↪Salary'].median()
      payroll_data_19_21_top8 = payroll_data_19_21[0:8]
      payroll_data_19_21_top8

```

```

[18]: Title Description
      *adm school security manager-u      85725.0
      *admin schl secur mgr-mgl          185587.0

```



```

*administrative attorney      156958.0
*agency attorney              125681.0
*asist systms analyst         73482.0
*assist coordinating manager   54673.0
*assistant advocate-pd       105694.0
*associate education officer   96672.0
Name: Base Salary, dtype: float64

```

```

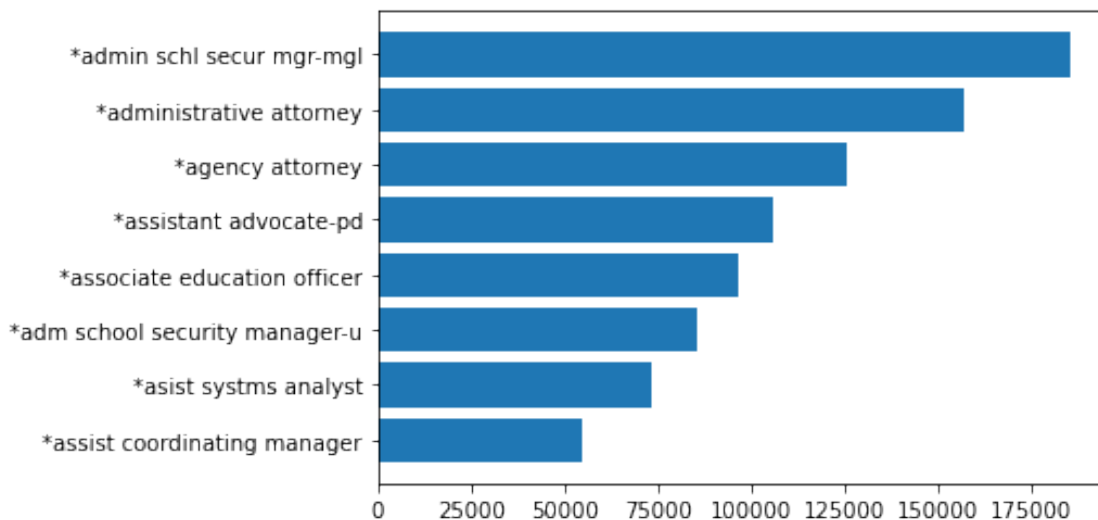
[19]: # Visualization the results
payroll_data_19_21_top8_ascend = payroll_data_19_21_top8.
      ↪sort_values(ascending=True)

```

```

[20]: x = payroll_data_19_21_top8_ascend.index
y = list(payroll_data_19_21_top8_ascend)
fig, ax = plt.subplots()
ax.barh(x, y)
plt.show()

```



**Insights:** By comparing both bar plots, we can see how top8 job titles with highest base salary shifted before (2014-2018) and after (2019-2022) the COVID-19 pandemic. Jobs like School Safety Admin has gone up by a lot; Hardcore jobs like attorney still hold up their places in the top3.

## 5. Base Salary in different borough

```

[21]: payroll_data_boro = payroll_data.groupby('Work Location Borough')['Base_
      ↪Salary'].median()
payroll_data_boro

```

```

[21]: Work Location Borough
albany      74247.50

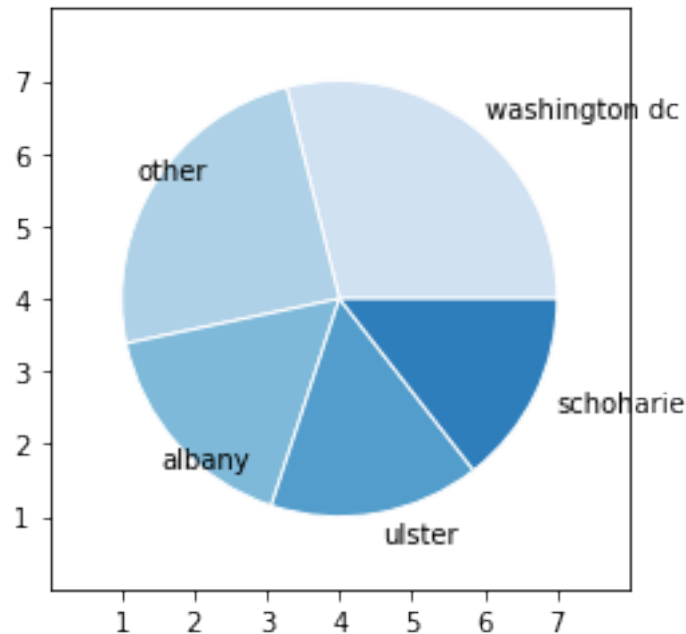
```

bronx	48712.00
brooklyn	50957.00
delaware	60156.00
dutchess	60017.00
greene	60138.00
manhattan	32426.00
nassau	66.93
orange	54569.50
other	108811.00
putnam	60076.00
queens	52649.00
richmond	57206.00
schoharie	64397.00
sullivan	62776.00
ulster	69740.00
unknown	36423.00
washington dc	128909.00
westchester	64397.00

Name: Base Salary, dtype: float64

```
[22]: # Visualization the results
payroll_data_boro_ascend = payroll_data_boro.sort_values(ascending=False)
payroll_data_boro_top5 = payroll_data_boro_ascend[0:5]
payroll_data_boro_top5 = pd.DataFrame(payroll_data_boro_top5)
```

```
[23]: x = list(payroll_data_boro_top5['Base Salary'])
labels = payroll_data_boro_top5.index
colors = plt.get_cmap('Blues')(np.linspace(0.2, 0.7, len(x)))
fig, ax = plt.subplots()
ax.pie(x, labels=labels, colors=colors, radius=3, center=(4,
↪4), wedgeprops={"linewidth": 1, "edgecolor": "white"}, frame=True)
ax.set(xlim=(0, 8), xticks=np.arange(1, 8), ylim=(0, 8), yticks=np.arange(1, 8))
plt.show()
```



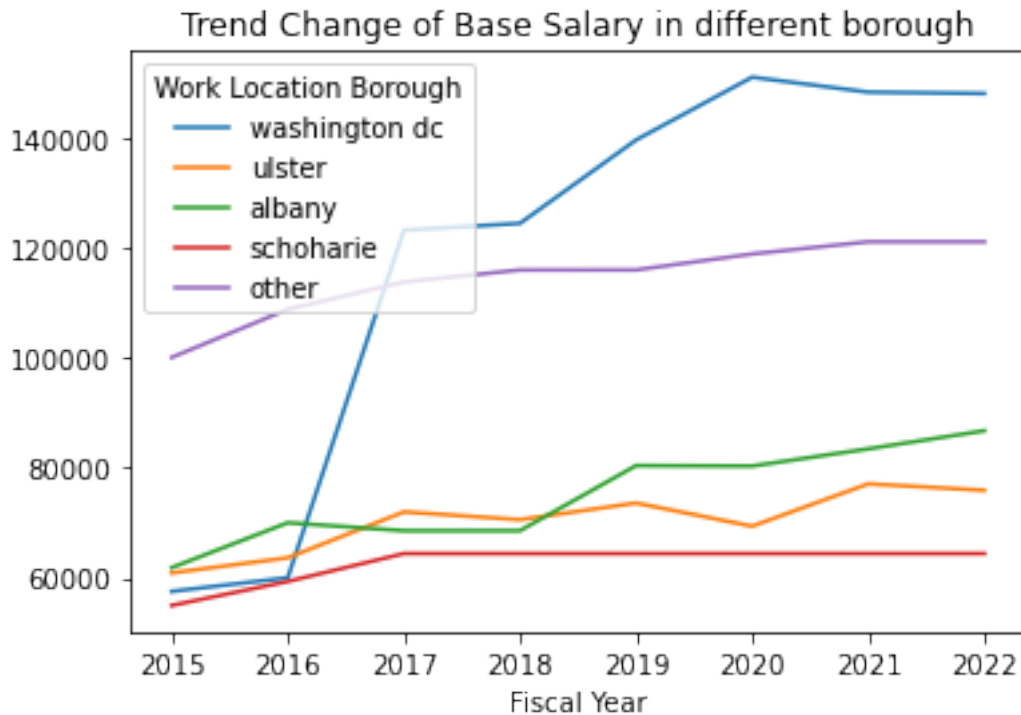
## 6. Trend of Base Salary in different borough

```
[24]: payroll_data_boro_year = payroll_data.groupby(['Work Location Borough', 'Fiscal_
→Year'])['Base Salary'].median()
payroll_data_boro_year_count = payroll_data_boro_year.unstack('Work Location_
→Borough')
payroll_data_boro_year_count = pd.DataFrame(payroll_data_boro_year_count)
```

```
[25]: payroll_data_boro_year_count_top5 = payroll_data_boro_year_count[['washington_
→dc', 'ulster', 'albany', 'scholarie', 'other']]
```

```
[26]: # Visualization of the result:
payroll_data_boro_year_count_top5.plot(title="Trend Change of Base Salary in_
→different borough")
```

```
[26]: <AxesSubplot:title={'center': 'Trend Change of Base Salary in different
borough'}, xlabel='Fiscal Year'>
```



**Insights:** From the pie chart, we noticed that Washington DC is the borough which has the highest base salary in New York City. And from the line chart below, we found that Washinton DC has a very high jump since year 2016. And always leads the place than other boroughs. Regards to the other 4 boroughs, seems like there were no major upwards and downwards from 2015 to 2022.

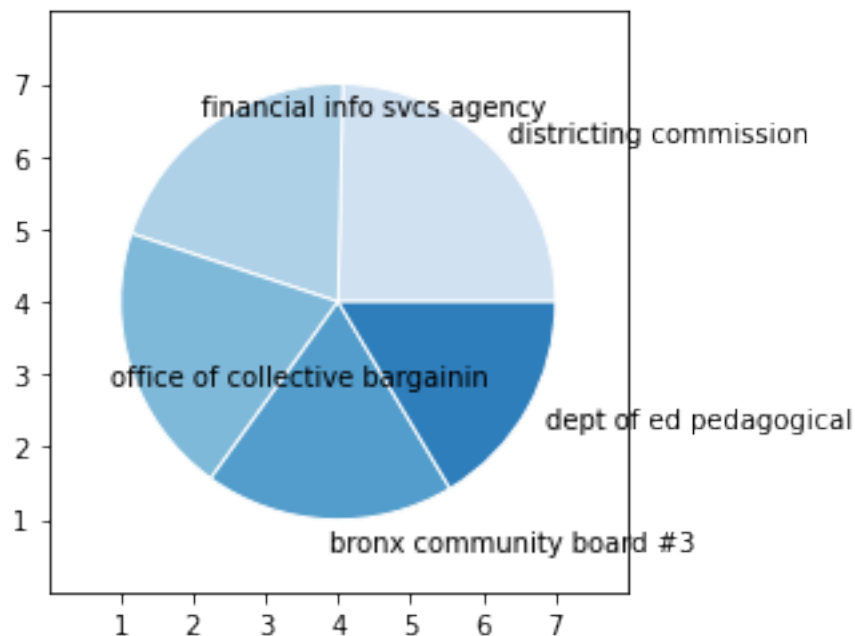
## 7. Base Salary in different Agencies

```
[27]: payroll_data_agency = payroll_data.groupby('Agency Name')['Base Salary'].
      ↪median()
      payroll_data_agency
```

```
[27]: Agency Name
      admin for children's svcs      59480.00
      admin trials and hearings      57.99
      board of correction      70497.00
      board of corrections      59441.00
      board of election      33220.00
      ...
      staten island community bd #2      30.22
      staten island community bd #3      64718.50
      tax commission      80319.00
      taxi & limousine commission      46119.00
      teachers retirement system      64963.00
      Name: Base Salary, Length: 165, dtype: float64
```

```
[28]: # Visualization the results
payroll_data_agency_ascend = payroll_data_agency.sort_values(ascending=False)
payroll_data_agency_top5 = payroll_data_agency_ascend[0:5]
payroll_data_agency_top5 = pd.DataFrame(payroll_data_agency_top5)

[29]: x = list(payroll_data_agency_top5['Base Salary'])
labels = payroll_data_agency_top5.index
colors = plt.get_cmap('Blues')(np.linspace(0.2, 0.7, len(x)))
fig, ax = plt.subplots()
ax.pie(x, labels=labels, colors=colors, radius=3, center=(4,
→4), wedgeprops={"linewidth": 1, "edgecolor": "white"}, frame=True)
ax.set(xlim=(0, 8), xticks=np.arange(1, 8), ylim=(0, 8), yticks=np.arange(1, 8))
plt.show()
```



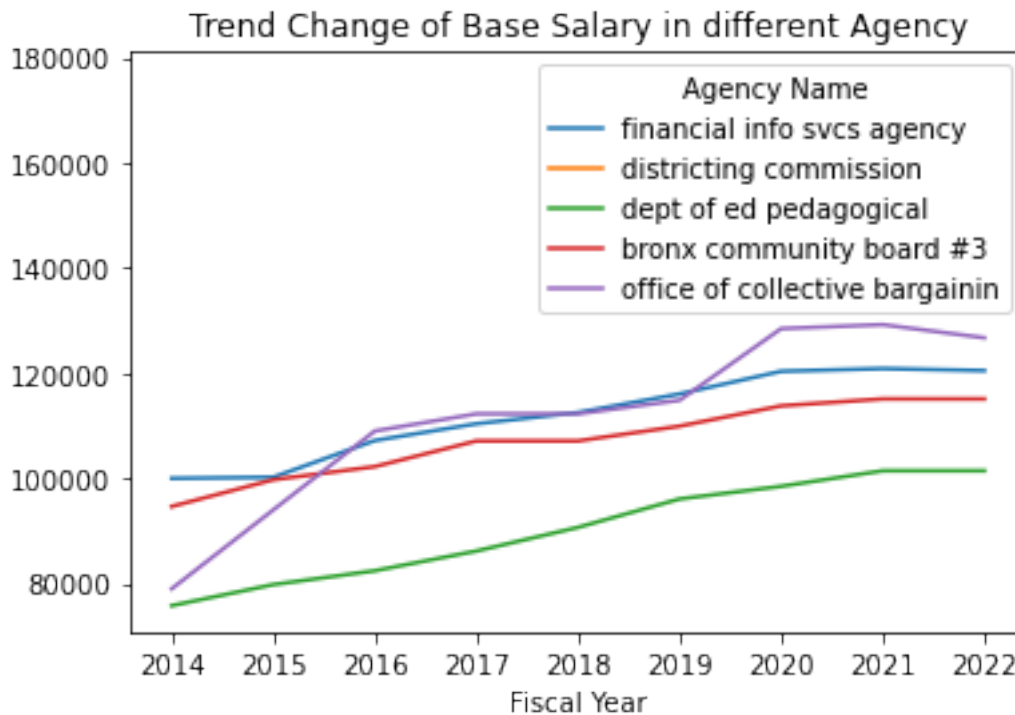
## 8. Trend of Base Salary in different Agencies

```
[30]: payroll_data_agency_year = payroll_data.groupby(['Agency Name', 'Fiscal_
→Year'])['Base Salary'].median()
payroll_data_agency_year_count = payroll_data_agency_year.unstack('Agency Name')
payroll_data_agency_year_count = pd.DataFrame(payroll_data_agency_year_count)

[31]: payroll_data_agency_year_count_top5 =
→payroll_data_agency_year_count[['financial info svcs agency', 'districting_
→commission', 'dept of ed pedagogical', 'bronx community board #3', 'office of_
→collective bargainin']]
```

```
[32]: # Visualization of the result:
payroll_data_agency_year_count_top5.plot(title="Trend Change of Base Salary in_
↳different Agency")

[32]: <AxesSubplot:title={'center': 'Trend Change of Base Salary in different Agency'},
xlabel='Fiscal Year'>
```



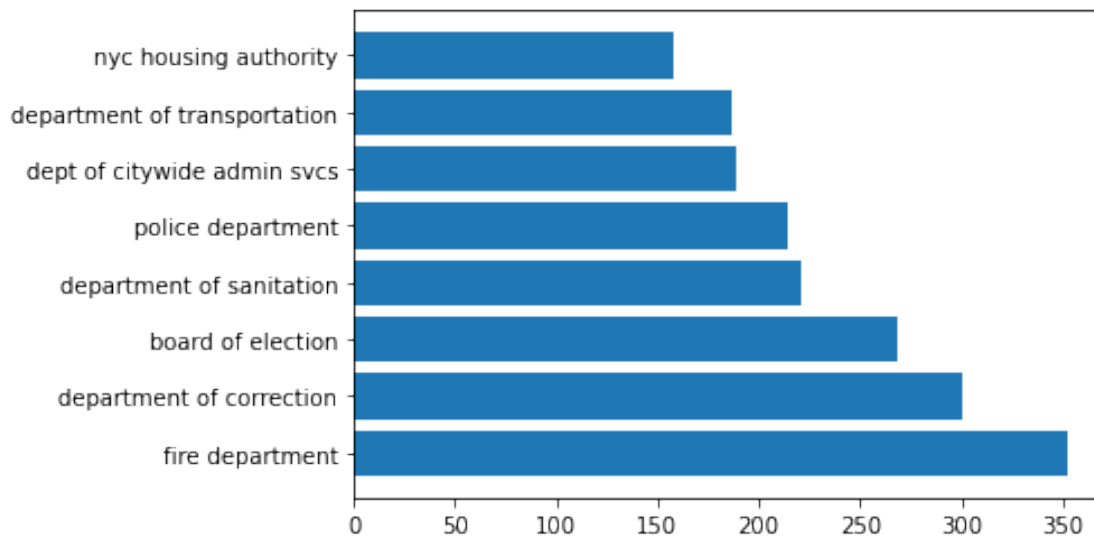
**Insights:** From the pie chart, we can see that top5 agencies which have the most base salary have almost the same amount of base salary from 2014 to 2022. However Districting Commission is the highest. And from the line chart, we found that the overall trend keeps going up from 2014 to 2022; however no major bump among top5 agencies. Good thing is the COVID-19 pandemic didn't affect these agencies by a lot in regards of base salary they assigned to employees.

## 9. OverTime Hours among different Agencies

```
[33]: payroll_data_agency_ot = payroll_data.groupby('Agency Name')['OT Hours'].mean()
payroll_data_agency_ot_ascend = payroll_data_agency_ot.
↳sort_values(ascending=False)
payroll_data_agency_ot_ascend_top8 = payroll_data_agency_ot_ascend[0:8]
```

```
[34]: # Visualization the results
x = payroll_data_agency_ot_ascend_top8.index
y = list(payroll_data_agency_ot_ascend_top8)
fig, ax = plt.subplots()
```

```
ax.barh(x, y)
plt.show()
```



## 10. Trend of OverTime Hours among different Agency

```
[35]: payroll_data_ot_year = payroll_data.groupby(['Agency Name', 'Fiscal Year'])['OT_Hours'].mean()
payroll_data_ot_year_count = payroll_data_ot_year.unstack('Agency Name')
payroll_data_ot_year_count = pd.DataFrame(payroll_data_ot_year_count)
payroll_data_ot_year_count.head()
```

```
[35]: Agency Name  admin for children's svcs  admin trials and hearings \
Fiscal Year
2014                102.384335                5.904668
2015                95.038892                1.712759
2016                119.329520                1.959564
2017                152.831746                1.943713
2018                175.238263                2.830070
```

```
Agency Name  board of correction  board of corrections  board of election \
Fiscal Year
2014                NaN                0.235294                248.010545
2015                0.000000                NaN                106.946519
2016                0.195652                NaN                249.786088
2017                0.000000                NaN                307.164253
2018                0.227941                NaN                229.639587
```

```
Agency Name  board of election poll workers  borough president-bronx \
Fiscal Year
```

2014	0.0	7.941667
2015	0.0	13.393939
2016	0.0	13.570312
2017	0.0	10.560345
2018	0.0	13.173276

Agency Name	borough president-brooklyn	borough president-queens	\
Fiscal Year			
2014	7.356322	0.876712	
2015	9.280952	0.000000	
2016	5.289474	0.000000	
2017	5.750000	0.552239	
2018	4.631757	0.000000	

Agency Name	borough president-staten is	...	queens community board #9	\
Fiscal Year		...		
2014	0.0	...	0.0	
2015	0.0	...	0.0	
2016	0.0	...	0.0	
2017	0.0	...	0.0	
2018	0.0	...	0.0	

Agency Name	queens da	richmond da	spec narcs-da	\
Fiscal Year				
2014	35.418561	24.283482	6.157371	
2015	NaN	NaN	NaN	
2016	NaN	NaN	NaN	
2017	NaN	NaN	NaN	
2018	NaN	NaN	NaN	

Agency Name	staten island community bd #1	staten island community bd #2	\
Fiscal Year			
2014	0.0	0.0	
2015	0.0	0.0	
2016	0.0	0.0	
2017	0.0	0.0	
2018	0.0	0.0	

Agency Name	staten island community bd #3	tax commission	\
Fiscal Year			
2014	0.0	48.596939	
2015	0.0	60.012500	
2016	0.0	47.815574	
2017	0.0	47.415254	
2018	0.0	35.445312	

Agency Name	taxi & limousine commission	teachers retirement system
-------------	-----------------------------	----------------------------



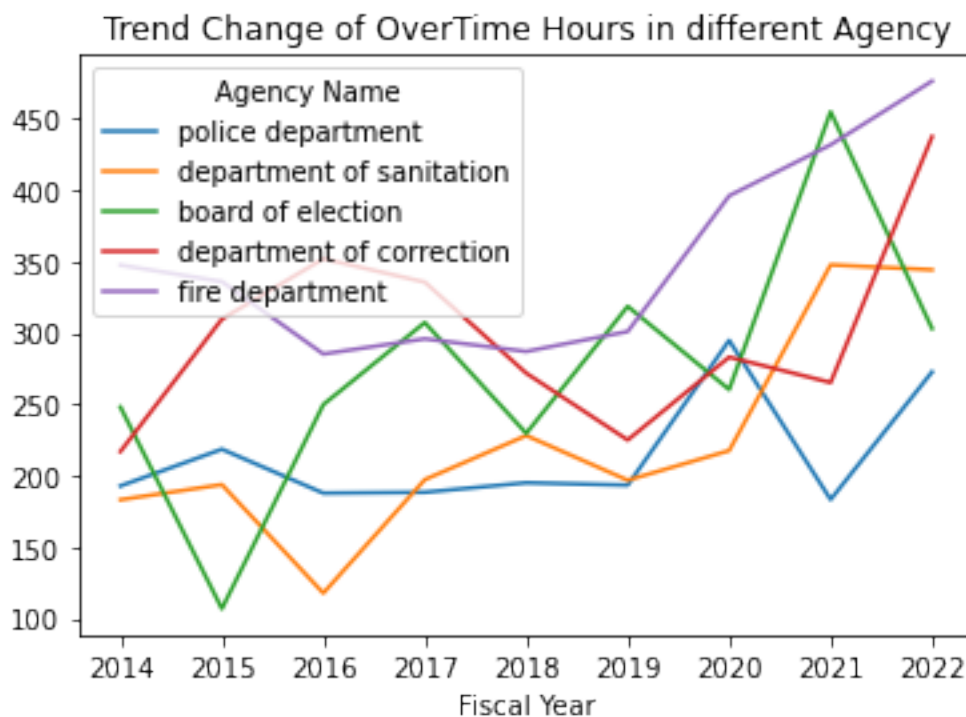
Fiscal Year		
2014	71.846512	15.989684
2015	57.976343	8.309890
2016	38.299362	8.988527
2017	44.863791	11.870732
2018	45.795267	13.742299

[5 rows x 165 columns]

```
[36]: payroll_data_ot_year_count_top5 = payroll_data_ot_year_count[['police_
    ↳department', 'department of sanitation', 'board of election', 'department of_
    ↳correction', 'fire department']]
```

```
[37]: # Visualization of the result:
payroll_data_ot_year_count_top5.plot(title="Trend Change of OverTime Hours in_
    ↳different Agency")
```

```
[37]: <AxesSubplot:title={'center': 'Trend Change of OverTime Hours in different
Agency'}, xlabel='Fiscal Year'>
```



**Insights:** From the pie chart above, we noticed that the Fire Department has the highest amount of overtime hours which does not surprise us. However, when by looking at the line chart above, we noticed that most of these agencies' overtime hours went up after the outbreak of COVID-19 in 2019. Especially for the Police Department, the overtime hours went up by lot in 2019. On the

other hand, we notice that the Board of Election also had higher overtime hours over years. The reason behind this may be because the election of President of United States.