

**Undergraduate Programmes - Individual Coursework Assessment Report**

**Module code, initials and date:**

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| **WM263 – Agile Project Management** |

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| **Sheri Sankey** |

**Name of marker:**

**Student ID: 1921983**

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| **Awarded Mark**  (please note that this does not include late penalties, which will be applied to the mark in Tabula) |
| **68** |

***NOTE: The mark recorded is subject to review by the Board of Examiners.***

Please note: while each coursework is marked against assessment criteria that are specifically designed to evaluate that assignment, the descriptors listed on the following webpage will help you to interpret the mark awarded to your work:

<https://warwick.ac.uk/services/aro/dar/quality/categories/examinations/marking/ug2017/>

**Module Learning Outcomes**

The tutor has indicated below if you have achieved the module learning outcomes. They can be “Met”, “Partially Met” and “Not Met”.

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| **Learning Outcome** | **Status** |
| • Develop a value plan and gain experience of delivering a moderately complex technology-oriented solution. | Met |
| • Integrate effective teamwork to produce technology solutions using agile project management techniques. | Met |
| • Develop a project risk, tolerance and mitigation log using agile project management methodologies. | Met |

Please note: some module learning outcomes may be addressed by other assessments or in-module work.

**Individual Comments**

The tutor has provided specific comments on your work below and they may have provided an annotated script.

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| **Strengths & Areas for Improvement** |
| **Groupwork Feedback:**  You did introduce your team at the beginning, very good. I am however confused about the role of administrative assistant, who is making interface decisions, and finance manager, although there is no budgetary work for the assessment – the title doesn’t much seem to capture the essence of the role. How these roles were allocated is not especially clear, but it does seem organised.  You did introduce your waterfall project, however I am immediately concerned that Scrumfall came in at this point – we were not trying to merge methods, although the choice of V-Modell is a good one. The methodology decision matrix is interesting – how did you put it together? There is a V-Modell diagram, but as with all things, if they are not yours, you need a citation (there are references in the back, but citations are still required when you use the work of others). You have identified your requirements, and although there are some minor errors, the key requirements have been identified.  Your selection of a methodology was good, comparing the key methods discussed in class.  Your capture of project activities using logs shows that you understand the use and discipline required to maintain a RAIDD log – you have demonstrated good work here. Some things, especially around risk, are quite generally applicable – make sure you pick up specific project risks. I do like that you have considered some aspects of security.  Your project plan is not evident – this could be better presented.  A good introduction to your SCRUM project.  The implementation of SCRUM was handled well.  Your written Problem Statement is good. There is a good discussion around this.  You have included the stories and tasks used for the waterfall project in significant detail.  The sprint backlog for your SCRUM project is excellent, and covers the key requirements. The format is clear, there are good requirements addressed throughout, and it offers a good view of the project  The retrospective of your project is okay – heavily biased toward SCRUM, as the same effort was not put into the planning of the waterfall project, so the method itself may not have been the only factor for that project not going as well as the agile project.  The decision-making process for your team was excellent – this is well documented.  Team conflict was handled well, although the stated position is there wasn’t much – while seeming quite hard to believe, I acknowledge that this is possible. There is a good discussion about why this didn’t happen – I take it on faith that this is an exception to the rule.  Your lessons learned log is good – perhaps these could be more elegantly written, but this is very good.  Your value plan has good dialog, although as a graphic, it would be more effective to model data. The graphic isn’t really in a “plan” format. A graphic that better shows data would be more helpful.  Your RAID log demonstrates that you understand the principles of a RAID log and its application, defining the terms, and with a set of realistic (although sometimes high level) risks and assumptions. |
| **How to improve** |
| **Always provide specific evidence to support your work.** |
| **Document structure, grammar, referencing** |
| **The structure of videos has been generally good, although there are occasional small errors. A good review would prevent unnecessary loss of marks.** |
| **Anything else** |
| **Individual Video Feedback:**  **I am not sure about project finance for this particular project (not sure how the numbers would work) but there us a good reflection about what you have done. I think also that where you feel like waterfall does not suit software development, this is all down to the type of requirements, and the nature of the project - agile simply does not work for all possible scenarios, even in software development - after all, waterfall methods were born from software development. There is good reflection here, that would benefit from specific project examples that actually happened in your work. I completely understand why people would never pursue a career in projects - herding butterflies is definitely not for everyone, but you'll need to use the language of projects. Good work, use examples for the highest marks.** |