

Chapter 3 Exercise

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Chapter 3

Answer 3.2:

Conventional project development entails a significant amount of managerial responsibilities and documentation, leading to increased costs. Multiple management levels, such as project leaders for different teams, contribute to a substantial management overhead. Documentation is extensive in traditional projects, with every activity documented for future reference. In contrast, agile projects operate without any documentation.

Unlike traditional projects, agile projects do not allocate reserves for unexpected changes in design or requirements. This is attributed to the continuous involvement of the customer in the software development process. Each iteration is completed and approved by the customer, eliminating the need for reserves. In traditional projects, initial customer approval precedes limited customer involvement, potentially leading to later realization of necessary changes. To address this, project managers must maintain reserves for requirement or design changes, accounting for additional effort in software construction and testing.