

# Linear Programming

## 0.0.1 Linear Programming (LP) Structure

- **Standard LP Form:**

$$\max \pi'x \quad \text{s.t.} \quad Ax \leq b, x \geq 0$$

- Characteristics:
  - Linear objective.
  - Linear constraints.
  - Nonnegativity.

Can also be written in matrix notation.

### **Economic interpretation:**

- $\pi$ : profit per unit.
  - $A$ : resource use matrix.
  - $b$ : resource endowment.
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## 0.0.2 Model Building Process (McCarl framework)

1. Identify **decision variables**.
  2. State the **objective**.
  3. Identify and formulate **constraints**.
  4. Collect data.
  5. Translate into computer-readable form.
  6. Solve and interpret.
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## 0.0.3 Farm LP Example

A farmer has 500 acres of land available and is deciding how to allocate it between wheat and corn. Each acre of wheat yields a profit of \$200, requires 3 hours of labor, and 4 units of fertilizer. Each acre of corn yields a profit of \$300, requires 4 hours of labor, and 3 units of fertilizer. The farm has at most 1,800 hours of labor available and 2,000 units of fertilizer.

Formulate this situation as a linear programming problem. Clearly define the decision variables, write down the objective function representing total profit, and specify the constraints that capture the land, labor, fertilizer, and nonnegativity restrictions.

### **Decision variables.**

Let  $W$  = acres of wheat,  $C$  = acres of corn.

#### 0.0.4 Scalar (algebraic) form

$$\begin{aligned} \max_{W, C} \quad & 200W + 300C \\ \text{s.t.} \quad & W + C \leq 500 \quad (\text{land}) \\ & 3W + 4C \leq 1800 \quad (\text{labor}) \\ & 4W + 3C \leq 2000 \quad (\text{fertilizer}) \\ & W, C \geq 0. \end{aligned}$$

#### 0.0.5 Matrix (compact) form

$$\begin{aligned} \max_{x \in \mathbb{R}_{\geq 0}^2} \quad & c^\top x \\ \text{s.t.} \quad & Ax \leq b, \end{aligned} \quad \text{with} \quad x = \begin{bmatrix} W \\ C \end{bmatrix}, \quad c = \begin{bmatrix} 200 \\ 300 \end{bmatrix}, \quad A = \begin{bmatrix} 1 & 1 \\ 3 & 4 \\ 4 & 3 \end{bmatrix}, \quad b = \begin{bmatrix} 500 \\ 1800 \\ 2000 \end{bmatrix}.$$

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### 0.1 Summary

- Optimization = decision making under constraints.
- Mathematical programming provides a general framework: decision variables, objective, constraints.
- Linear programs (LPs): linear objective + linear constraints + nonnegativity.
- Example: Farm resource allocation with land, labor, fertilizer.

## 0.2 Day 2: Linear Programming in Practice

### 0.2.1 Review

- General form of a mathematical program.
  - Structure of a linear program:
    - Linear objective
    - Linear constraints
    - Nonnegativity
  - Wheat–Corn farm allocation example in scalar and matrix notation.
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### 0.2.2 7 Assumptions of Linear Programming

Linear programming models rely on a set of assumptions that make them tractable but also limit their realism. McCarl & Spreen (Ch. 2.4) identify **seven important assumptions**. The first three involve the *appropriateness of the formulation*; the last four describe *mathematical properties* of the LP model.

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#### 0.2.2.1 1. Objective Function Appropriateness

- The objective function is assumed to be the **sole criterion** for evaluating solutions.
- This means the decision maker's preferences can be fully represented by a single linear function (e.g., profit, cost, utility).
- In practice, decisions may depend on multiple objectives (profit, risk, leisure), but LP assumes one dominates.

#### 0.2.2.2 2. Decision Variable Appropriateness

- All relevant decision variables must be included, and each must be **fully controllable** by the decision maker.
- Omitting key variables or including variables outside the decision maker's control invalidates the formulation.

#### 0.2.2.3 3. Constraint Appropriateness

- Constraints must **accurately and completely capture** the limits faced by the decision maker:
  - They fully describe resource, technological, and institutional limits.
  - Resources within a constraint are **homogeneous** and freely substitutable among activities.
  - No constraint should arbitrarily rule out feasible choices.
  - Constraints cannot be bent outside the model.

#### 0.2.2.4 4. Proportionality

- Contributions of activities to the objective function are **proportional** to their level.
- Likewise, resource use is proportional: doubling an activity doubles its input use.
- This rules out fixed costs, economies of scale, or price effects that depend on output level.

#### 0.2.2.5 5. Additivity

- Total contributions to the objective and resource use are the **sum of individual contributions**.
- No interactions among variables are allowed (e.g., no multiplicative terms).

#### 0.2.2.6 6. Divisibility

- Decision variables can take on **fractional values**.
- This assumes continuous activities (e.g., acres of land).
- When variables must be integer (e.g., number of tractors), integer programming is required instead.

#### 0.2.2.7 7. Certainty

- All parameters (objective coefficients, resource availability, input-output coefficients) are **known with certainty**.
- LP is thus a deterministic model.
- In practice, parameters are often estimated, and uncertainty can be explored with sensitivity or stochastic programming.

#### 0.2.3 Teaching Note

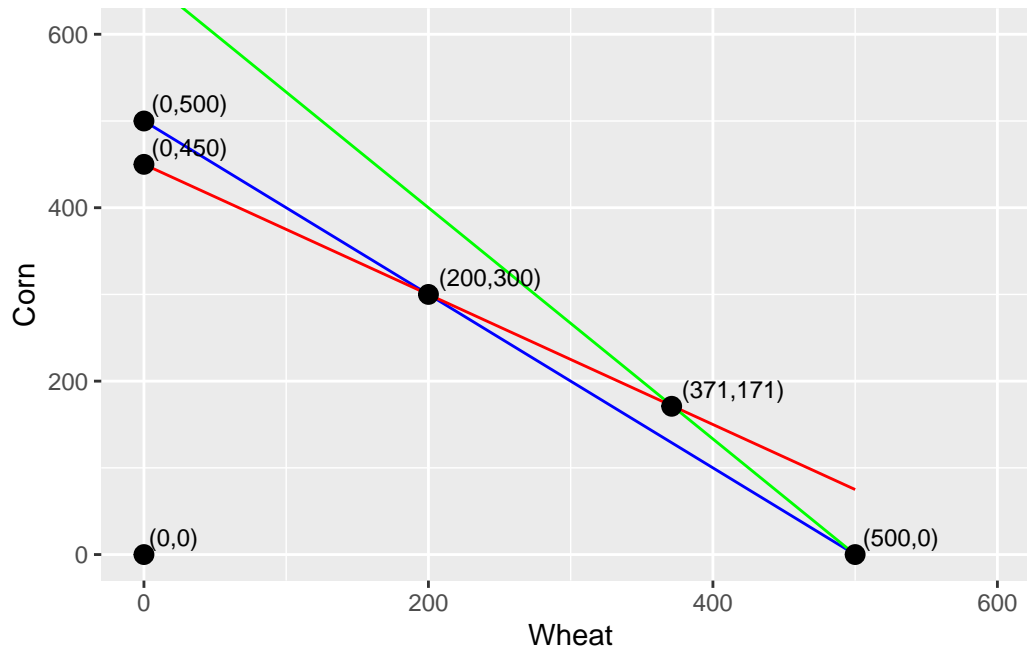
These assumptions both **enable LP to be solvable** and **limit realism**. They provide a natural segue to later topics in the course:

- Multi-objective programming (relax objective function assumption)
  - Integer programming (relax divisibility)
  - Stochastic programming (relax certainty)
  - Nonlinear programming (relax proportionality and additivity)
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#### 0.2.4 Graphical Solution Method (2 variables)

##### Step 1. Draw the constraints.

- Land:  $W + C \leq 500$
- Labor:  $3W + 4C \leq 1800$
- Fertilizer:  $4W + 3C \leq 2000$
- Nonnegativity:  $W, C \geq 0$
- Plot based on endpoints. set one var 0 and devote all resources to that var.



**Step 2. Identify the feasible region.**

- Intersection of all constraints in the  $(W, C)$  plane.
- Polygon bounded by lines.

**Step 3. Plot the objective function.**

- Profit =  $200W + 300C$ .
- Show isoprofit lines:
  - Suppose we plot \$6000 profit. All wheat no corn, then all corn no wheat.
  - lines of constant profit slope  $-\frac{200}{300} = -\frac{2}{3}$ .

**Step 4. Locate the optimum.**

- Slide the isoprofit line outward until the last point of contact with the feasible region.
- Optimum is always at a **corner point** (fundamental theorem of LP).

## 0.2.5 Simplex Method

### 0.2.5.1 Why We Need It

- The graphical method only works for **two variables**.
- Real problems may involve **hundreds or thousands** of variables.
- Key geometric fact:
  - The feasible region of an LP is a **convex polytope**.
  - The **optimal solution lies at a vertex (corner point)**. What about the problem makes this a fact?
- The simplex method provides a **systematic way** to move from vertex to vertex until the best one is found.

### 0.2.5.2 Core Idea

- Start at a **basic feasible solution (BFS)** — a corner point of the feasible region.

- At each step:
    1. Compute **reduced costs** (how much the objective improves if a variable increases from 0).
    2. Identify an **entering variable** (the candidate to increase).
    3. Determine which constraint binds first — this sets the **leaving variable**.
    4. **Pivot** to a new BFS.
  - Stop when no variable can improve the objective — this is optimal.
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### 0.2.6 Intuition

- Simplex is like **walking along the edges** of the feasible polygon.
  - At each corner, ask: “*If I move along this edge, does profit go up?*”
  - Continue until no edge yields improvement.
  - The same logic applies in higher dimensions, even though we cannot draw the polytope.
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### 0.2.7 Simplex Pivot — Tiny Worked Example

We use the smallest LP that still shows the mechanics:

**Problem**

$$\begin{aligned} \max z &= 3x_1 + 2x_2 \\ \text{s.t. } x_1 + x_2 &\leq 4, \quad x_1 \leq 2, \quad x_1, x_2 \geq 0. \end{aligned}$$

**Standard form (add slacks  $s_1, s_2$ )**

$$\begin{aligned} x_1 + x_2 + s_1 &= 4, \\ x_1 + s_2 &= 2, \\ z - 3x_1 - 2x_2 &= 0, \quad s_1, s_2 \geq 0. \end{aligned}$$

- Slack variables are added to “ $\leq$ ” constraints to convert them into equalities, making the LP system compatible with the simplex algorithm.

- They measure the unused portion of a resource — e.g., if a land constraint is  $x_1 + x_2 \leq 500$  and only 400 acres are used, the slack variable equals 100.
  - Slack variables always have a zero coefficient in the objective function, since they do not directly contribute to profit or cost.
  - Each slack variable typically appears with a coefficient of +1 in one constraint and 0 elsewhere, so they “fill the gap” between resource availability and resource use.
  - At optimality, a nonzero slack indicates an unused resource. Checking which slack variables are positive helps interpret whether constraints are binding or loose.
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### 0.2.8 Initial tableau and choice of entering/leaving variables

**Initial Basic Feasible Solution (BFS):**  $x_1 = x_2 = 0 \Rightarrow s_1 = 4, s_2 = 2, z = 0$ .

**Tableau**

	$x_1$	$x_2$	$s_1$	$s_2$	RHS
$s_1$	1	1	1	0	4
$s_2$	1	0	0	1	2
$z$	-3	-2	0	0	0

- **Entering variable:** look at the objective row; most negative reduced cost is under  $x_1$  (coefficient  $-3$ )  $\rightarrow$  **enter**  $x_1$ .
- **Leaving variable (ratio test):** divide RHS by the positive entries in the  $x_1$  column:  
Row  $s_1$ :  $4/1 = 4$ , Row  $s_2$ :  $2/1 = 2$ . Minimum is 2  $\rightarrow$  **leave**  $s_2$ .
- **Pivot element:** the entry at row  $s_2$ , column  $x_1$  (which is 1).

We will **pivot on that 1**, swapping  $s_2 \leftrightarrow x_1$ .

### 0.2.9 Row operations (make pivot column a unit vector)

Goal: pivot column ( $x_1$ ) should become  $(0, 1, 0)^\top$ .

- 1) **Normalize pivot row** (already 1, so no change):

$$(s_2) : [1 \ 0 \ 0 \ 1 \mid 2].$$

- 2) **Zero out the other entries in the  $x_1$  column:**

- Row  $s_1$ :  $(s_1) \leftarrow (s_1) - 1 \cdot (s_2)$

$$[1 \ 1 \ 1 \ 0 \mid 4] - [1 \ 0 \ 0 \ 1 \mid 2] = [0 \ 1 \ 1 \ -1 \mid 2].$$

- Row  $z$ :  $(z) \leftarrow (z) + 3 \cdot (s_2)$

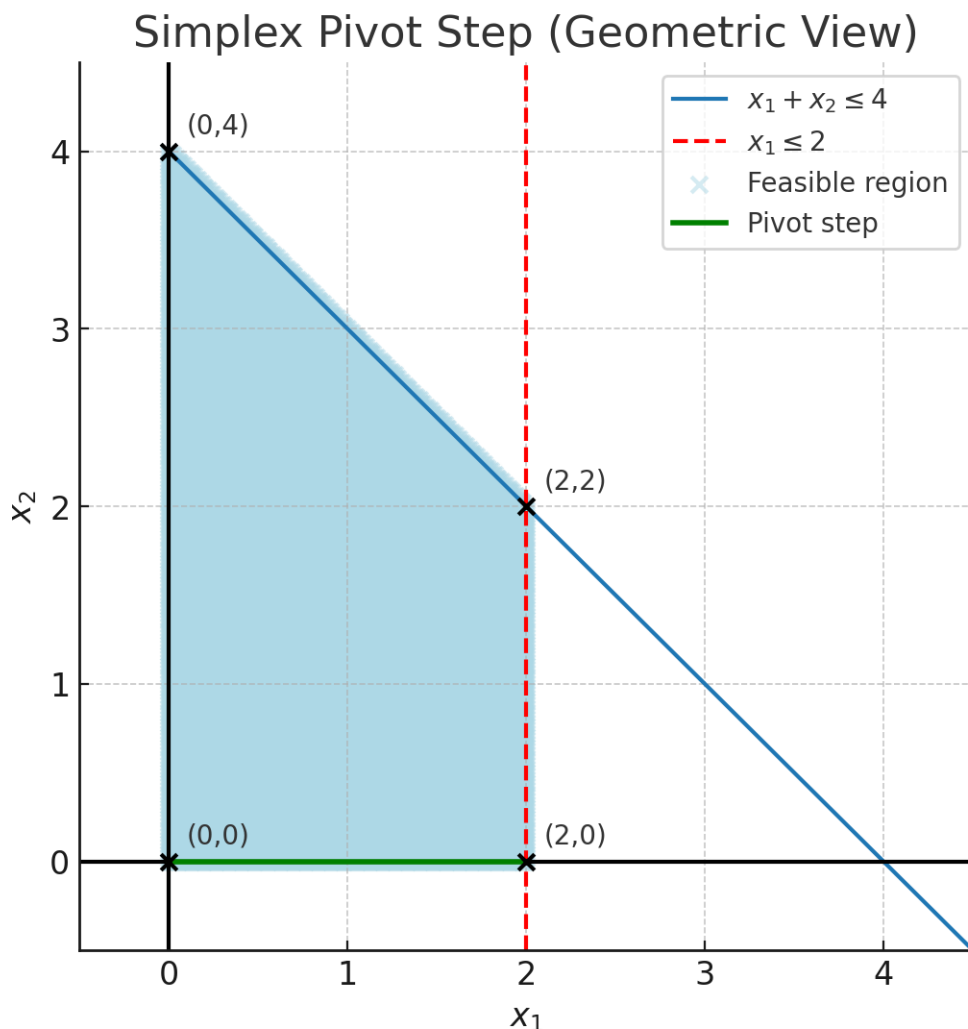
$$[-3 \ -2 \ 0 \ 0 \mid 0] + 3 \cdot [1 \ 0 \ 0 \ 1 \mid 2] = [0 \ -2 \ 0 \ 3 \mid 6].$$

### 0.2.10 New tableau (after one pivot)

	$x_1$	$x_2$	$s_1$	$s_2$	RHS
$s_1$	0	1	1	-1	2
$x_1$	1	0	0	1	2
$z$	0	-2	0	3	6

- **Basis after pivot:**  $\{s_1, x_1\}$ .
- **Current solution:**  $x_1 = 2$ ,  $x_2 = 0$ ,  $s_1 = 2$ ,  $s_2 = 0$ ,  $z = 6$ .
- The column labels show that  $x_1$  **entered** (blue row) and  $s_2$  **left**.

**Next step (if continuing):** the most negative in the  $z$ -row is under  $x_2$  ( $-2$ ), so  $x_2$  would enter next; the algorithm would pivot again and reach the optimum at  $(x_1, x_2) = (2, 2)$  with  $z = 10$ .



#### 0.2.11 Excel Solver

Excel implements the simplex method in the solver add-on. See [LP\\_land\\_alloc.xlsx](#)

#### 0.2.12 Summary

- Linear programming problems have:
  - **Decision variables** (choices to make),
  - **Objective function** (profit, cost, etc.),
  - **Constraints** (resource limits, requirements).
- Graphical method (2 variables) shows:
  - Feasible region = convex polygon.
  - Optimum occurs at a **corner point**.
- **Fundamental theorem of LP:** optimum is always at a vertex of the feasible region.
- **Simplex method** generalizes:
  - Moves systematically from one **basic feasible solution (BFS)** to another.
  - Uses **entering and leaving variables** to pivot.
  - Stops when no further improvement is possible.
- **Slack variables** convert inequalities to equalities and measure unused resources.
- Tableau row operations implement pivots (targeted Gaussian elimination).



## 0.3 Sensitivity Analysis

### 0.3.1 Review

- LPs make 7 assumptions. What are a few?
- How do LPs algorithms solve? What is the fundamental theorem of LP?

### 0.3.2 Motivation

- LPs give an **optimal solution** and an **objective value**.
  - But: parameters (profits, resources, input requirements) are rarely known with certainty.
  - We need to know how **robust** the solution is.
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### 0.3.3 What is Sensitivity Analysis?

- Also called **post-optimality analysis**.
  - Asks: *how much can model parameters change before the current solution changes?*
  - Focus on three categories:
    1. RHS (resources)
    2. Objective coefficients (profits/costs)
    3. Technical coefficients (input-output relationships)
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### 0.3.4 RHS (Right-Hand Side) Ranging

- Suppose resource availability changes:

$$b_{new} = b_{old} + \Delta r$$

- Current solution remains optimal **as long as basic variables stay  $\geq 0$** .
  - Interpretation:
    - Within the allowable range, the **shadow price** is valid.
    - Outside the range, the optimal activity mix shifts.
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### 0.3.5 Objective Coefficient Ranging

- How much can a profit coefficient change before the basis changes?
  - For **nonbasic variables**: reduced costs must remain  $\geq 0$ .
  - For **basic variables**: check feasibility of objective row with new coefficient.
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### 0.3.6 Technical Coefficient Changes

- What if technology or input requirements change?
  - Example: wheat now needs 3.5 instead of 3 labor hours per acre.
  - Sensitivity analysis uses shadow prices to approximate the effect on objective value.
  - Interpretation: tighter labor constraints may shift which crop dominates.
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### 0.3.7 The 100% Rule

The 100% Rule provides a way to evaluate whether simultaneous changes in objective function coefficients or right-hand side (RHS) values will preserve the current optimal basis — that is, whether the current solution remains optimal without re-solving the problem.

This rule applies separately to:

- Changes in objective function coefficients (i.e., the  $c_i$ 's), and
- Changes in the RHS values of constraints (i.e., the  $b_j$ 's).

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#### Objective Function Coefficients

Suppose multiple objective coefficients change. For each decision variable  $x_i$ , let:

- $\Delta c_i$  be the change in the objective coefficient.
- $AL_i, AU_i$  be the allowable decrease and increase, respectively, as reported in the sensitivity analysis.

Define the proportion of the allowable range used for each change:

$$r_i = \begin{cases} \frac{|\Delta c_i|}{AL_i} & \text{if } \Delta c_i < 0 \\ \frac{|\Delta c_i|}{AU_i} & \text{if } \Delta c_i > 0 \end{cases}$$

Then, compute:  $\sum_{i \in \text{changed vars}} r_i$ . If:  $\sum r_i \leq 1$ , then the current optimal basis remains optimal, although the optimal value of the objective function will generally change. If the sum exceeds 1, the basis may change, and re-solving the problem is required.

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### 0.3.8 Wheat–Corn Example (Excel Solver Report):

#### 0.3.8.1 Excel top panel: Variable Cells

Interpretation of columns:

- **Final Value** – the optimal level of the decision variable (e.g., acres of wheat or corn).
- **Reduced Cost** – for nonbasic variables (value = 0), how much the objective coefficient must improve before the variable would enter the solution. Zero if the variable is positive in the solution.
- **Objective Coefficient** – the profit (or cost) per unit used in the objective function.
- **Allowable Increase / Decrease** – the range over which the objective coefficient can change without altering the current optimal basis (solution structure).

Interpretation of results

- Corn: optimal solution plants 450 acres of corn. Reduced cost = 0 because it's in the basis.
- Wheat: optimal solution plants 0 acres of wheat. Reduced cost = -25 means if wheat's profit increased by more than \$25/acre (from 200  $\rightarrow$  225), it would enter the solution.

Ranges:

- Wheat: profit can increase up to +25 before wheat enters.
- Corn: profit can fall as much as 33.3 (300  $\rightarrow$  266.7) before solution changes.
- Interpretation: Corn dominates under current prices. Wheat only becomes attractive if its relative profit improves substantially.

#### 0.3.8.2 Excel bottom panel: Constraints

Interpretation of columns:

- **Final Value** – the amount of the resource actually used at the solution.

- **Constraint R.H. Side** – the available amount of the resource (the right-hand side of the inequality).
- **Shadow Price** – the marginal value of relaxing the constraint (increase in objective if RHS increases by 1 unit), valid only within the allowable range.
- **Allowable Increase / Decrease** – the range over which the shadow price remains valid and the current basis stays optimal.

Interpretation of results:

- Land: only 450 acres used out of 500. Slack = 50 acres. Shadow price = 0 because land is not binding. You can increase land indefinitely without improving profit (since labor is the true bottleneck).
- Labor: fully used (1800/1800). Shadow price = 75 means each additional labor hour would increase profit by \$75, valid for up to +200 extra hours.
- Fertilizer: only 1350 units used of 2000. Slack = 650. Shadow price = 0 because it's not binding.

### Economic Takeaways for Discussion

- Which resource is scarce? Labor.
  - How much should the agent be willing to pay for an additional unit of labor? 75 per labor hour. This is also the opportunity cost of labor on this operation.
  - Why does wheat drop out of the solution? Because relative to corn it uses too much labor per profit dollar.
  - Policy thought experiment: If labor availability were increased by 200 hours, profit would rise by \$15,000 ( $200 \times 75$ ).
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### 0.3.9 Economic Interpretation

- **Shadow prices:** marginal value of resources.
  - **Allowable ranges:** robustness of those shadow prices.
  - **Managerial use:**
    - Identify which resources are most binding.
    - Assess which profit coefficients are critical.
    - Evaluate new technologies or policy changes.
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### 0.3.10 Summary

- Sensitivity analysis extends LP results beyond a single point solution.
  - Provides insight into:
    - Resource valuation (RHS changes),
    - Profit robustness (objective changes),
    - Technology shifts (coefficient changes).
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## 0.4 Getting Started with R & RStudio

### 0.4.1 RStudio Orientation (2–3 min tour)

- **Source Pane (top-left):** where you edit scripts (.R) and notebooks (.qmd, .Rmd).
- **Console (bottom-left):** runs commands immediately (> prompt).
- **Environment/History (top-right):** objects in memory (data, vectors, functions).
- **Files/Plots/Packages/Help (bottom-right):** manage files, see plots, install packages, read docs.

Workflow tips

- Create a **Project** (File → New Project...) for the course; it pins your working directory.
  - Put scripts in a `code/` folder, data in `data/`, and outputs in `out/`.
  - Use **scripts** for anything you might need to re-run. Avoid one-off console work for assignments.
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### 0.4.2 Preview

- Next class: **duality** — formalize the relationship between primal and dual problems.
  - Show how shadow prices emerge naturally from the dual formulation.
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## 1 Duality in Linear Programming

### 1.1 Review

- Sensitivity analysis evaluates robustness of LP solutions to parameter changes.
- Shadow prices measure the marginal value of resources.
- Ranging analysis indicate how much parameters can change before the solution structure shifts.
- The 100% Rule helps assess simultaneous changes in parameters.
- Excel Solver provides a convenient way to solve LPs and get sensitivity reports.

### 1.2 Motivation for Duality

- Duality provides a **theoretical foundation** for shadow prices.
  - Every LP (the **primal**) has a corresponding **dual** LP.
  - Solutions to the dual give the **shadow prices** of the primal constraints.
  - Duality reveals deep connections between resources and values.
  - Duality also aids in sensitivity analysis and economic interpretation.
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### 1.3 Canonical primal–dual pair

**Primal (max form,  $\leq$  constraints):**

$$\begin{aligned} \max_{x \geq 0} \quad & c^\top x \\ \text{s.t.} \quad & Ax \leq b \end{aligned}$$

**Dual (min form,  $\geq$  constraints):**

$$\begin{aligned} \min_{y \geq 0} \quad & b^\top y \\ \text{s.t.} \quad & A^\top y \geq c \end{aligned}$$

**Rules of transformation (quick guide):**

- One **dual variable** per **primal constraint**; one **dual constraint** per **primal variable**.
  - Primal “ $a_i^T x \leq b_i$ ” with  $x \geq 0 \rightarrow$  dual variable  $y_i \geq 0$ . Relaxing the RHS makes the feasible set bigger, so the dual variable (shadow price) must be nonnegative.
  - Primal “ $a_i^T x \geq b_i$ ”  $\rightarrow$  dual variable  $y_i \leq 0$ . Tightening the RHS makes the feasible set bigger (since it’s “ $\geq$ ”), so the associated price flips sign.
  - Primal “ $a_i^T x = b_i$ ”  $\rightarrow$  dual variable  $y$  **free** (unrestricted in sign). An equality can cut the feasible set in either direction, so the shadow price can be positive or negative.
  - If a primal variable is **free**, the corresponding dual constraint is an **equality**; if primal variable has sign  $x_j \leq 0$ , flip inequality accordingly.
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## 1.4 Wheat–Corn primal and its dual

**Primal (wheat–corn):**

$$\begin{aligned} \max \quad & 200x_W + 300x_C \\ \text{s.t.} \quad & x_W + x_C \leq 500 \quad (\text{land}) \\ & 3x_W + 4x_C \leq 1800 \quad (\text{labor}) \\ & 4x_W + 3x_C \leq 2000 \quad (\text{fertilizer}) \\ & x_W, x_C \geq 0. \end{aligned}$$

Introduce dual variables  $y_1, y_2, y_3 \geq 0$  for (land, labor, fertilizer).

**Dual:**

$$\begin{aligned} \min \quad & 500y_1 + 1800y_2 + 2000y_3 \\ \text{s.t.} \quad & y_1 + 3y_2 + 4y_3 \geq 200 \quad (\text{wheat}) \\ & y_1 + 4y_2 + 3y_3 \geq 300 \quad (\text{corn}) \\ & y_1, y_2, y_3 \geq 0. \end{aligned}$$

**Economic meanings:**

$y_1$ = land rent (per acre),  $y_2$ = wage (per labor hour),  $y_3$ = fertilizer value (per unit).

### 1.4.1 Solve directly by intuition

A low-cost feasible choice is to try just one variable:

- Set  $y_1 = 0, y_3 = 0$ . The corn constraint gives  $4y_2 \geq 300 \Rightarrow y_2 \geq 75$ .
- Check wheat:  $3y_2 \geq 200 \Rightarrow y_2 \geq 66.67$ . So  $y_2 = 75$  satisfies both.
- Dual objective:  $500(0) + 1800(75) + 2000(0) = 135,000$ .
- Could adding anything to  $y_1$  or  $y_3$  lower the cost?
- No, because both constraints are already satisfied and any increase would only raise the objective.
- Feasibility check:
  - Wheat:  $0 + 3(75) + 4(0) = 225 \geq 200$
  - Corn:  $0 + 4(75) + 3(0) = 300 \geq 300$

Let's verify in excel

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## 1.5 Duality theorems

### 1.5.1 Weak duality

For any feasible solution  $x$  and  $y$ ,

$$c^\top x \leq b^\top y$$

- From the primal constraints:  $Ax \leq b$
- From the dual constraints:  $A^\top y \geq c$
- Premultiply the dual constraint by  $x^\top \geq 0$ :  $x^\top A^\top y \geq x^\top c$  and note that  $x^\top A^\top y = (Ax)^\top y$
- And post multiply the primal constraint by  $y$ :  $(Ax)^\top y \leq b^\top y$ .
- Then putting the two together gives  $c^\top x \leq x^\top A^\top y = (Ax)^\top y \leq b^\top y$ .

Wheat-corn example:

- Primal feasible:  $x_W = 0, x_C = 450 \Rightarrow Z = 135,000$ .

- Dual feasible:  $y_1 = 0, y_2 = 75, y_3 = 0 \Rightarrow W = 500(0) + 1800(75) + 2000(0) = 135,000$ .
- Weak duality holds:  $135,000 \leq 135,000$ .

### 1.5.2 Strong duality

If the primal and dual have optimal solutions, so does the other, and  $c^\top x^* = b^\top y^*$ .

- At the optimum, the primal objective (profit) equals the dual objective (resource value).
- The upper bound becomes tight: best possible activity plan = best possible valuation of resources.
- Market analogy:
  - Primal: maximize profit given resource costs.
  - Dual: minimize resource costs to support given profits.
  - At equilibrium, profit = cost of resources.
- Wheat–corn example:
  - Primal optimum:  $Z^* = 135,000$ .
  - Dual optimum:  $500(0) + 1800(75) + 2000(0) = 135,000$

### 1.5.3 Complementary slackness conditions

The **complementary slackness conditions** link the primal and dual solutions. They provide the bridge between activity levels and resource prices:

- For each **primal constraint**  $a_i^\top x \leq b_i$  with dual variable  $y_i \geq 0$ :

$$y_i (b_i - a_i^\top x) = 0$$

This means that either:

- The constraint is **binding** ( $a_i^\top x = b_i$ ) and then  $y_i \geq 0$ ,
  - Or the constraint is **slack** ( $a_i^\top x < b_i$ ) and then  $y_i = 0$ .
- For each **primal variable**  $x_j \geq 0$  with dual inequality  $a_j^\top y \geq c_j$ :

$$x_j (a_j^\top y - c_j) = 0$$

This means that either:

- The activity is **produced** ( $x_j > 0$ ) and then its dual inequality binds exactly ( $a_j^\top y = c_j$ ),
- Or the activity is **not produced** ( $x_j = 0$ ) and then the dual inequality can be slack ( $a_j^\top y > c_j$ ).

## 2 Summary

- Every LP has a corresponding dual LP.
- Dual variables represent shadow prices of primal constraints.
- Weak duality: primal objective  $\leq$  dual objective for any feasible solutions.
- Strong duality: at optimality, primal objective = dual objective.
- Complementary slackness links primal and dual solutions, indicating which constraints and variables are binding.
- Duality provides a theoretical foundation for sensitivity analysis and economic interpretation of LP results.

## 3 Input–Output Modeling

### 3.1 Motivation

- Economies are networks of interdependent sectors.

- The output of one sector (e.g., steel) may be an input for another (e.g., car manufacturing).
- Understanding these linkages helps us analyze how a change in demand or policy ripples through the entire economy.
- Input–output (I–O) analysis was developed by **Wassily Leontief** (Nobel Prize, 1973).

### 3.2 Basic Input–Output Structure

- Consider an economy with  $n$  sectors.
- **Notation:**
  - $x_j$ : total output of sector  $j$ .
  - $a_{ij}$ : units of good  $i$  required as an intermediate input to produce one unit of good  $j$ .
  - $f_j$ : final demand for good  $j$  (consumers, government, exports).

- **Balance equation (sector  $j$ ):**

$$x_j = \sum_i a_{ij}x_j + f_j$$

- In vector notation:

$$x = Ax + f$$

where  $A$  is the matrix of technical coefficients.

#### **i** Productivity Condition in Input–Output Models

For the Leontief model

$$x = Ax + f \quad \Rightarrow \quad (I - A)x = f,$$

the matrix  $(I - A)$  must be invertible for a unique solution  $x$  to exist.

This requires that the **technical coefficient matrix  $A$  be productive**.

- For each sector  $j$ , the column sum

$$\sum_i a_{ij} < 1$$

means that producing one unit of output  $j$  uses **less than one unit of total inputs**.

- Leaves some output available for **final demand** ( $f_j > 0$ ).
- If  $\sum_i a_{ij} = 1$ , the industry just produces to sell to other industries.
- If  $\sum_i a_{ij} > 1$ , the industry is not productive - uses more resources than it produces.

**More formally:**

The **spectral radius** (largest eigenvalue) of  $A$  satisfies  $\rho(A) < 1$ .

This guarantees  $(I - A)^{-1}$  exists and the Leontief inverse is well-defined.

### 3.3 The Leontief Model

- Rearrange the balance equation:

$$x - Ax = f \quad \Rightarrow \quad (I - A)x = f$$

- Provided  $(I - A)$  is invertible:

$$x = (I - A)^{-1}f$$

- The matrix  $(I - A)^{-1}$  is called the **Leontief inverse**.
- Interpretation: it captures both the **direct** and **indirect** requirements needed to meet final demand  $f$ .
- Example: An increase in demand for cars requires more steel, which in turn requires more mining, etc.

### 3.4 Worked Example (3-sector economy)

Suppose three sectors: Agriculture (Ag), Manufacturing (M), and Services (S).

- **Technical coefficient matrix** the fraction of output from each sector used as input by others:
  - Rows = input sectors (what is used).
  - Columns = output sectors (what is produced).
  - Entry  $a_{ij}$  = units of input  $i$  needed per unit of output  $j$ . Ag needs 30% of its own output, 20% from M, 10% from S, etc.

$$A = \begin{bmatrix} 0.3 & 0.2 & 0.1 \\ 0.1 & 0.4 & 0.2 \\ 0.2 & 0.1 & 0.3 \end{bmatrix}$$

Input / Output	Agriculture	Manufacturing	Services
<b>Agriculture</b>	0.3	0.2	0.1
<b>Manufacturing</b>	0.1	0.4	0.2
<b>Services</b>	0.2	0.1	0.3

- Final demand vector:

$$f = \begin{bmatrix} 100 \\ 150 \\ 200 \end{bmatrix}$$

- Solve:

$$x = (I - A)^{-1}f$$

- Interpretation: The required outputs  $x$  will be larger than  $f$  because each sector's output must also supply intermediates to others.

```
# Technical coefficients (3x3)
A <- matrix(c(0.3,0.2,0.1,
              0.1,0.4,0.2,
              0.2,0.1,0.3), nrow = 3, byrow = TRUE)

I3 <- diag(3)

# Leontief inverse (you can also pre-specify L as below)
L <- solve(I3 - A)

# Base final demand
```



```
f <- matrix(c(100,150,200), ncol = 1)

# Compute gross outputs
x <- L %*% f
round(x, 5)
```

```
      [,1]
[1,] 336.7347
[2,] 455.1020
[3,] 446.9388
```

### 3.5 The Leontief Inverse and Multipliers

The matrix  $(I - A)^{-1}$  is called the **Leontief inverse**.

Each element of this matrix has an important interpretation: it measures the **total requirement** of one sector's output needed to deliver one unit of final demand in another sector.

- The entry  $(i, j)$  of  $(I - A)^{-1}$  tells us: “How many units of sector  $i$  are needed, directly and indirectly, to produce one additional unit of final demand for sector  $j$ .”
- **Direct requirements:** given by  $A$ .
  - Example: if  $a_{12} = 0.2$ , producing 1 unit of sector 2 requires 0.2 units of sector 1 directly.
- **Indirect requirements:** captured through higher powers of  $A$ .
  - $A^2$  shows inputs needed two steps back (e.g., steel needed to make machine tools, which then make cars).
  - $A^3$  shows three-step linkages, and so on.
- The series expansion makes this clear (Nuemann):

$$(I - A)^{-1} = I + A + A^2 + A^3 + \dots$$

So the Leontief inverse accumulates all **direct and indirect linkages**.

#### 3.5.1 Multipliers

- A **multiplier** measures the total effect on the economy of a 1-unit increase in final demand for a given sector.
- In practice, the multiplier for sector  $j$  is the **column sum** of the  $j$ th column of  $(I - A)^{-1}$ .
  - It tells us how much total output across all sectors must rise to support 1 more unit of  $f_j$ .
- Sector-specific multipliers can also be read row by row:
  - The  $i, j$  entry shows the effect on sector  $i$  of a unit shock to demand in sector  $j$ .

#### 3.5.2 Example (2-sector economy)

Suppose

$$A = \begin{bmatrix} 0.2 & 0.1 \\ 0.3 & 0.2 \end{bmatrix}, \quad (I - A)^{-1} = \begin{bmatrix} 1.27 & 0.16 \\ 0.48 & 1.24 \end{bmatrix}.$$

- A 1-unit increase in demand for sector 1 requires 1.27 units of sector 1 output and 0.48 units of sector 2 output in total.

- Column sums:  $1.27 + 0.48 = 1.75$ .
  - Interpretation: a 1-unit increase in final demand for sector 1 leads to 1.75 total units of output economy-wide (a multiplier of 1.75).
- For sector 2, the multiplier is  $0.16 + 1.24 = 1.40$ .

**Takeaway:** The Leontief inverse is not just an algebraic trick — it directly encodes the multipliers that make input–output analysis such a powerful tool for tracing the effects of shocks.

---

### 3.6 Assumptions of the Input–Output Model

- **Fixed input coefficients (Leontief technology)**
  - Each sector uses inputs in fixed proportions.
  - Example: if it takes 0.3 units of steel to make a car, every car always uses 0.3 units — no substitution is allowed.
- **Constant returns to scale**
  - Doubling output requires exactly double the inputs.
  - There are no economies or diseconomies of scale.
- **Linearity**
  - Input requirements are linear in output.
  - The balance equation  $x = Ax + f$  is valid for all production levels.
- **Homogeneous outputs**
  - Each sector produces a single, uniform good.
  - All uses of that good (whether as intermediate or final demand) are treated as identical.
- **No supply constraints**
  - Any level of final demand  $f$  can, in principle, be met — resources are not limited.
  - The model solves for required gross outputs without considering feasibility of factors like labor, land, or capital.
- **Static technology and demand**
  - The input coefficients  $A$  are assumed constant over time (no innovation or efficiency change within the model run).
  - The model is comparative static — it compares equilibria before and after shocks, not dynamic adjustment paths.
- **Closed vs. open model treatment**
  - In the “open” model, households are part of final demand.
  - In the “closed” model, households are included as a sector that both consumes and supplies labor.

### 3.7 Input–Output Analysis in Practice

The input–output (I–O) model is usually used in a **calibration + shock** framework.

Rather than solving an optimization problem, we work with observed data to trace how the economy responds to changes in demand or technology.

#### 1. Calibration (Base Year)

- Construct the **technical coefficient matrix**  $A$  from observed data:

$$a_{ij} = \frac{\text{input of } i \text{ used by } j}{\text{total output of } j}$$

– Data typically come from national input–output tables.

- Observe base-year **final demand**  $f$  (household consumption, government, exports).
- Solve the identity

$$x = Ax + f \quad \Rightarrow \quad x = (I - A)^{-1}f$$

to check consistency with observed outputs  $x$ .

- The calibrated model reproduces the base year exactly.

#### 2. Apply a Shock

- Change final demand  $f$ :
  - Example: +10 units of exports of manufacturing.
- Or change technical coefficients  $A$ :
  - Example: new technology reduces electricity needed in agriculture.
- Or both.

#### 3. Recompute Outputs

- Solve again:

$$x' = (I - A)^{-1}f'$$

where  $f'$  is the new final demand (and possibly new  $A$ ).

- The difference  $x' - x$  shows the **direct and indirect effects** of the shock.

#### 4. Interpret Results

- Which sectors expand the most?
- What are the **multipliers** (change in total output per unit change in final demand)?
- How do shocks propagate across the economy?

---

#### Example (illustrative):

- Suppose  $f = (100, 150, 200)^\top$  and manufacturing exports rise by 20. And,

$$(I - A)^{-1} = \begin{bmatrix} 1.6 & 0.6 & 0.4 \\ 0.4 & 1.9 & 0.6 \\ 0.5 & 0.4 & 1.6 \end{bmatrix}$$

- Recalculate  $x'$ .

- Agriculture and services expand too, even though their final demand did not change — because they supply inputs to manufacturing.

```
# Shock: +20 to Manufacturing final demand
df <- matrix(c(0,20,0), ncol = 1)
f_prime <- f + df

# New outputs after shock
x_prime <- L %*% f_prime

# Change in outputs
dx <- x_prime - x

list(
  x = round(x, 5),
  x_prime = round(x_prime, 5),
  delta_x = round(dx, 5)
)
```

```
$x
      [,1]
[1,] 336.7347
[2,] 455.1020
[3,] 446.9388
```

```
$x_prime
      [,1]
[1,] 348.9796
[2,] 493.4694
[3,] 455.9184
```

```
$delta_x
      [,1]
[1,] 12.24490
[2,] 38.36735
[3,]  8.97959
```

```
# Manufacturing column of L (column 2)
L_col_M <- L[,2, drop=FALSE]
check_delta <- 20 * L_col_M

cbind(
  `20 * L[,2]` = round(check_delta, 5),
  `delta x`    = round(dx, 5)
)
```

```
      [,1]      [,2]
[1,] 12.24490 12.24490
[2,] 38.36735 38.36735
[3,]  8.97959  8.97959
```

This “calibrate + shock” procedure is the standard way input–output analysis is used in policy and research.

### 3.8 Relation to LP

We can recast the input–output system as a linear program. This allows us to apply the LP tools we’ve already studied (primal, dual, shadow prices) to questions of production and pricing.

- **Primal problem (quantities).**

Decision variables are sector outputs  $x_j$ . The planner’s problem might be to:

- *Minimize cost* of meeting a fixed vector of final demands  $f$ , subject to input–output balance, or
- *Maximize welfare* given resource or technology constraints.

The balance condition  $x = Ax + f$  can be rearranged as

$$Ax + f \leq x,$$

meaning that each sector’s gross output must be at least enough to cover its intermediate input requirements ( $Ax$ ) plus final demand ( $f$ ).

- **Objective.**

A typical choice is to minimize the total value of inputs required to satisfy demand. For example:

$$\min c^\top x$$

where  $c$  is a vector of unit costs. Alternatively, if outputs are valued in welfare terms, the objective can be to maximize  $v^\top f$ .

- **Constraints.**

The inequalities  $Ax + f \leq x$  ensure feasibility: sectors cannot promise more intermediate and final goods than they can produce.

- **Dual problem (prices).**

The dual associates a variable  $p_i$  with each balance constraint. These  $p_i$  can be interpreted as **commodity prices** consistent with general equilibrium:

- If a commodity is scarce (constraint binding), its price is positive.
- If there is surplus, its shadow price falls to zero.

- **Strong duality.**

At the optimum,

$$\text{Value of outputs} = \text{Value of inputs}.$$

In other words, the total revenue from selling goods at equilibrium prices equals the total cost of producing them using intermediate and primary inputs. This is the familiar condition for a competitive equilibrium in input–output economics.

Draw the parallels:

- *Primal* = “quantities world”: how much each sector produces to satisfy demands.
- *Dual* = “prices world”: what set of commodity prices makes those quantities consistent with equilibrium.
- Duality ensures these two views are perfectly consistent.

### 3.9 Applications in Economics

- **Environmental / Resource Economics**
    - Trace carbon, water, or energy embodied in consumption.
    - Assess land-use change from shifts in demand.
  - **Policy Analysis**
    - Regional impact studies (IMPLAN, RIMS II).
    - Tariff or trade shock analysis.
  - **Research extensions**
    - Hybrid I-O and LP models for energy systems planning.
    - Coupling I-O with CGE (computable general equilibrium) for price and income effects.
- 

### 3.10 Classroom Activity

- Provide students with a small  $2 \times 2$   $A$  matrix and demand vector  $f$ .
- Ask them to compute:
  1.  $(I - A)$
  2.  $(I - A)^{-1}$
  3.  $x = (I - A)^{-1}f$
- Discussion prompts:
  - Which sector has the larger multiplier?
  - What happens to required outputs if one coefficient  $a_{ij}$  increases (e.g., manufacturing requires more agriculture)?