



**CABINET OFFICE**  
LONDON SW1A 2AS

Alex Chisholm  
Civil Service Chief Operating Officer  
and Cabinet Office Permanent Secretary  
19 December 2022

Dear Chair,

**UK Government Resilience Framework**

In my letter of 29 November 2022 I highlighted that the Government's forthcoming Resilience Framework would set out more detail on improvements to our management of civil contingency risks across Government. I am pleased to inform you that, further to the commitment made in the Integrated Review for greater strategic planning on resilience, we have published the UK Government Resilience Framework today.

The Resilience Framework articulates our ongoing plan to strengthen the systems and capabilities that underpin the UK's resilience to all civil contingencies risks from extreme weather to supply chain challenges or public health emergencies. Work is already underway across government to deliver the measures in the Framework and act on lessons from recent crises. We have refreshed the classified National Security Risk Assessment and will update the public version, the National Risk Register, in the new year.

The Prime Minister has approved a new sub-committee of the National Security Council on resilience which the Chancellor of the Duchy of Lancaster will chair. The committee will be established in the new year, when the Terms of Reference and membership will be published in the usual way.

We have also already made changes at the centre of government to strengthen our approach to long-term resilience and short-term crisis management. This includes the appointment of a Head of Resilience to provide leadership on resilience within our Lead Government Department (LGD) system. Civil contingency risks are primarily owned and managed within LGDs who have the necessary policy expertise, although LGDs will often need to work with other departments to make sure their risks are well understood and managed across the risk lifecycle. The Head of Resilience role will guide best practice, support adherence to resilience standards, and test planning in a proportionate way to support the LGD model.

Departmental Accounting Officers are responsible for the management of risk within their organisation. Many Accounting officers fulfil this duty with the support of departmental Chief Risk Officers. The Head of Resilience's role will complement the role of Head of Government Risk Profession, a focal point for cross-government risk management.

Thank you again for the Committee's report and correspondence, which we have drawn on to develop the proposals set out in the Framework.

A handwritten signature in dark ink, appearing to read 'Alex Chisholm', with a stylized, cursive script.

**Alex Chisholm**

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