MINDSET A Choice for Success



| | FIXED | GROWTH |
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| Belief | Capabilities are primarily seen as inborn talents that are rarely changeable | Capabilities are seen as mutable by effort and effective learning strategies |
| Tendency | To try to appear as capable as much as possible | To try to learn and improve as much as possible |
| Challenges | Are avoided because, in case of failure, they can give an impression of lack of talent | Are embraced because you can learn from them and they can lead to growth |
| Effort | Is seen as an in <mark>dication of a</mark> lack of talent | Is seen as a normal and necessary step to growth |
| Adversity | Is seen as an indication of a lack of talent, often leads to giving up early | Is seen as an indication that more effort and/or better strategies are needed |
| Criticism | Self-defeating defensiveness: own mistakes are not recognized and admitted | Inquisitive and interested, eager to learn and open to feedback and suggestions |
| Success of Others | Is seen as a threat because these other people might be viewed as more talented | Is seen as inspirational because lessons can be drawn from it for further learning |
| Personal Development | Potential is under-utilized which is seen as a confirmation of one's own fixed mindset | Potential is developed which is confirmation of one's own growth mindset |
| Effect on Others | Can impede cooperation, feedback and growth | Can invite cooperation, feedback and tips and stimulate growth |

