1. What is not the PMC responsibility?

      a. Scope verification and change control

      b. Performance reporting

      c. Risk control

      d. Identify defects

     Ans d because d belong to Tester and QA responsibility.

Ref:

http://www.bestpractices.osi.ca.gov/project_management/monitoring.shtml

2. Why we need to control the project?

     Ans Because when we plan, we use estimations of:

      - Software size.

      - Necessary task.

      - Necessary resources for each task.

      - Expected Productivity.

      - Usually plan differs from reality.

      - Software projects substantially differ from one to the next.

Ref: http://www.upv.es/~jmontesa/GPI/Ingles/GpiIP-3b.ppt

3. What should we use to tracking team's schedule?

     Ans Earned value(EV) and task hour data.

Ref: Team Software Process (TSM) Body of Knowledge (BOK) by Software engineering institute, page 120.

http://www.sei.cmu.edu/reports/10tr020.pdf

4. What does it means when EV is low and task hours are on plan?

    Ans there are two possible situations.

- The team underestimated the work and they are falling behind schedule.
- The team has numerous uncompleted tasks open at the same time, and EV cannot be credited to those tasks until they are complete. This situation makes it difficult for the team to assess their actual standing against the planned schedule.

Ref: Team Software Process (TSM) Body of Knowledge (BOK) by Software engineering institute, page 121.

http://www.sei.cmu.edu/reports/10tr020.pdf