

The first letter is from my manager at 2MoRO Montreal, where I did my internship and the second and third one are from professors I had in the engineering school ENAC.

Both professors originally wrote these letters to recommend me for the semester I did in NJIT but I assumed that what they said in it is still relevant.

2MoRO Inc,  
Montréal, 7th of January 2013

## **Letter of reference.**

Dear Sir or Madam,

Jean-Charles has worked with 2MoRO for 6 months. During this period, he has performed admirably well within the product development team.

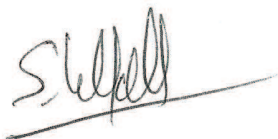
One of Jean-Charles's greatest assets resides in his creative problem solving abilities. We have had numerous brain storming and business case scenario exercises when we worked together, all to which he has brought unique and creative ideas that relied as much on pragmatism as on originality.

Jean-Charles is a strong team player and enthusiastically shares his ideas with others. He is a believer in the group problem solving dynamic and in the collaborative development of ideas. He maximizes the likelihood of acceptance of his solutions by using the contributions of both his clients and workmates; a key asset in the software development.

This attitude has made him popular among his team members and has earned him much repeated customer business over time.

I am certain that not matter Jean-Charles chooses to go, his contribution will be an empowering constituent to the overall cause.

Sincerely yours,

A handwritten signature in black ink, appearing to read "S. Le Gall", with a horizontal line drawn underneath.

**Sylvain Le Gall,**  
**Director and Product Manager, 2MoRO Inc**

Dr Nicolas BARNIER  
École Nationale de l'Aviation Civile  
7, avenue Édouard Belin  
31 055 Toulouse Cedex 4 - FRANCE  
barnier@recherche.enac.fr

Toulouse, January 18, 2011

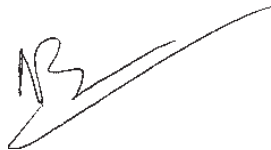
To whom it may concern,

I am writing this letter in support of the application of Mr Jean-Charles TOUZALIN for the GE4/AE3 exchange program.

Mr TOUZALIN has attended my lectures at ENAC (French Civil Aviation University) since 2009 and I supervised him for several assignments (programming in several languages, design and analysis of algorithms, application projects...). Mr TOUZALIN has excellent academic results, both for theoretical and practical tests. He is a versatile and autonomous student, able to design original solutions and implement them.

I have great enthusiasm for Jean-Charles TOUZALIN's work and can highly recommend him to you for its application as a MSc student within the GE4/AE3 exchange program.

Sincerely,

A handwritten signature in black ink, consisting of a stylized 'NB' followed by a long, sweeping horizontal line that curves upwards at the end.

Dr Nicolas BARNIER  
Assistant professor in Computer Science

Recommender's full name:

Yannick Jestin

Recommender's email:

yannick.jestin@enac.fr

**Recommendation:**

**1. Recommendation (\*)**

This recommendation should preferably come from an engineering faculty member, and discuss the qualifications of the student, both as an engineer and as person.

To upload a document you have already created, click on the yellow folder button to upload the document.

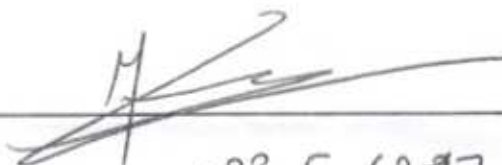
I've had the opportunity to give Jean-Charles courses in various computer science topics, and seen how well he performs during projects and machine based practical exercises. He tackles problems with a rigorous approach, and knows how to get extra information to cover a wider range of knowledge. He's a good engineer student among a group of people who arrived in our school through a very selective process, yet he knows how to stay helpful with his classmates.

I hereby recommend Jean-Charles for both his engineer skills and human potential.

(If you require more space for comments, please attach an additional page to this document.)

**\* Indicates a response is required.**

Recommender's signature:



Date signed:

01/10/2011

Work phone number:

+33 5 62 77 42 93