

# Skills and Academic Offering in Latin America

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## Abstract

The relationship between professional skills and higher education programs is modeled as a bipartite network that represents the links between 28 skills (as captured by the occupational information network, O\*NET) and 258 graduate program summaries (as captured by commercial brochures of graduate programs in marketing with accreditation standards of the “Association to Advance Collegiate Schools of Business”). While descriptive node-based analysis reveal the importance of professional skills, estimates of structural parameters of exponential random graph models show that commercial offering does not reflect the

## Introduction

A challenging decision for any manager is placing the right person in the right job. In his search for predictors of job performance, the American psychologist David C.McClelland [1] argued that academic aptitude, knowledge from content tests, school grades, and credentials are often poor predictors of employee performance. McClelland’s research laid the groundwork for the “job competence assessment” method, which became foundational to management literature in the latter half of the 20<sup>th</sup> century [2]. Contemporary data-driven research supports McClelland’s findings, suggesting that academic offerings often fall short of meeting companies’ job requirements [3]. In this context, gaining a competitive advantage from a labor perspective increasingly relies on improving the educational-occupational match [4]. Some scholars argue that one way to enhance this education-job alignment is by estimating the value of employees’ skills, especially given the unpredictable future [5].

A list

- Item 1
- Item 2

## References

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