Applying Statistical Decision Theory

Janos C. R. Füting

Department of Decision Sciences HEC Montréal

May 27, 2024

Let's consider as an example the daily planning of a restaurant, that is:

- Have to plan for a guests tonight.
- Don't know true number of guests (θ) .
- Do know how many came the last nights (X).

Let's consider as an example the daily planning of a restaurant, that is:

- Have to plan for a guests tonight.
- Don't know true number of guests (θ) .
- Do know how many came the last nights (X).

Let's consider as an example the daily planning of a restaurant, that is:

- Have to plan for a guests tonight.
- Don't know true number of guests (θ) .
- Do know how many came the last nights (X).

Let's consider as an example the daily planning of a restaurant, that is:

- Have to plan for a guests tonight.
- Don't know true number of guests (θ) .
- Do know how many came the last nights (X).

Choosing our loss:

Let us say the cost of making an error is quadratic, i.e.

$$L(\delta(X), \theta) = \mathbb{E}\left[(\theta - \delta(X))^2\right]$$

Why?

- Larger errors are probably much worse in a lot of situations, while the direction matters less.
- Makes the math easy.
- Has an additional nice property that we can see ...

Choosing our loss:

Let us say the cost of making an error is quadratic, i.e.

$$L(\delta(X), \theta) = \mathbb{E}\left[(\theta - \delta(X))^2\right]$$

Why?

- Larger errors are probably much worse in a lot of situations, while the direction matters less.
- Makes the math easy.
- Has an additional nice property that we can see ...

Choosing our loss:

Let us say the cost of making an error is quadratic, i.e.

$$L(\delta(X), \theta) = \mathbb{E}\left[(\theta - \delta(X))^2\right]$$

Why?

- Larger errors are probably much worse in a lot of situations, while the direction matters less.
- Makes the math easy.
- Has an additional nice property that we can see ...

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta - \mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(X)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_{0} + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta - \mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_{0} + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta - \mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_{0} + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta \underbrace{-\mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)]}_0 - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_0 + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta \underbrace{-\mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)]}_0 - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_0 + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta \underbrace{-\mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)]}_{0} - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_{0} + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

$$\begin{split} L(\delta(X),\theta) &= \mathbb{E}\left[(\theta - \delta(X))^2\right] \\ &= \mathbb{E}[(\theta \underbrace{-\mathbb{E}[\delta(X)] + \mathbb{E}[\delta(x)]}_0 - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2\mathbb{E}[(\theta - \mathbb{E}[\delta(x)])(\mathbb{E}[\delta(X)] - \delta(X))] + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + 2(\theta - \mathbb{E}[\delta(X)])\underbrace{(\mathbb{E}[\delta(X)] - \mathbb{E}[\delta(X)])}_0 + \mathbb{E}[(\mathbb{E}[\delta(x)] - \delta(X))^2] \\ &= (\theta - \mathbb{E}[\delta(X)])^2 + \mathbb{E}[(\mathbb{E}[\delta(X)] - \delta(X))^2] \\ &= Bias^2 + Variance \end{split}$$

Intuitively, the risk we are taking with a decision rule can be split into two kinds

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

Intuitively, the risk we are taking with a decision rule can be split into two kinds:

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

Intuitively, the risk we are taking with a decision rule can be split into two kinds:

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

Intuitively, the risk we are taking with a decision rule can be split into two kinds:

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

Intuitively, the risk we are taking with a decision rule can be split into two kinds:

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

Intuitively, the risk we are taking with a decision rule can be split into two kinds:

Bias: How wrong are we on average?

Variance: How far can our decisions be apart?

Sometimes we also call this fact the *Bias-Variance-tradeoff* because we may have two decision rules with the same overall risk, but a different balance between bias and variance.

The Bias Variance Tradeoff Visualised

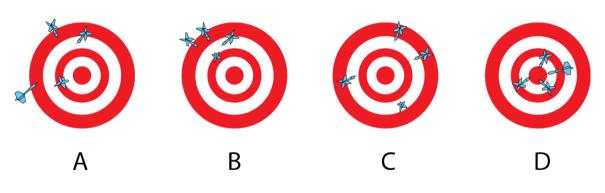


Figure: Image by Byron Inouye

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X)=0\,$ i.e. we always predict no one will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

- ▶ Bias? \rightarrow 0, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance?
 ightharpoonup None, we always predict the same thing.

- \triangleright Bias? $\rightarrow 0$, on average we are probably right.
- \triangleright Variance? \rightarrow Large, since we ignore all the other information we have.

May 27, 2024

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- \blacktriangleright Variance? \longrightarrow None, we always predict the same thing.

 $\delta(X) = X_t$ i.e. we always predict the same number we had the night before

- ▶ Bias? \rightarrow 0, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

May 27, 2024

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- \triangleright Variance? \rightarrow None, we always predict the same thing.

- ightharpoonup Bias? ightharpoonup 0, on average we are probably right.
- \triangleright Variance? \rightarrow Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

 $\delta(X) = X_t$ i.e. we always predict the same number we had the night before

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

7/8

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- \triangleright Variance? \rightarrow None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- \triangleright Variance? \rightarrow Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- \triangleright Variance? \rightarrow None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance?
 ightharpoonup Large, since we ignore all the other information we have.

Two decision rules:

 $\delta(X) = 0$ i.e. we always predict noone will show up ...

- ▶ Bias? $\rightarrow \theta$, we are wrong by whatever the true number is.
- ightharpoonup Variance? ightharpoonup None, we always predict the same thing.

- ▶ Bias? $\rightarrow 0$, on average we are probably right.
- ightharpoonup Variance? ightharpoonup Large, since we ignore all the other information we have.

Takeaways

What we have learned:

- Statistical Decision Theory tells us something about how to make and evaluate decisions when we face randomness.
- When our loss is quadratic we can decompose the decision risk into a bias component and a variance component.
- In some situations we can face a tradeoff between bias and variance when choosing between two decision rules.