

# Management and effectiveness of community-based marine reserves in small-scale fisheries

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## 2 ABSTRACT

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## 1 INTRODUCTION

6 Marine ecosystems around the world sustain significant impacts due to overfishing and unsustainable  
7 fishing practices (Halpern et al., 2008; Worm et al., 2006; Pauly et al., 2005). A common approach to  
8 manage the spatial distribution of fishing effort to recover stocks and preserve biodiversity is through the  
9 implementation of marine reserves (MRs). These areas allow bounded populations to recover by limiting all  
10 extractive activities (Halpern and Warner, 2002). The science of MRs has largely focused on understanding  
11 the ecological effects of these areas, which include increased biomass, richness, and densities of organisms  
12 within the protected regions, climate change mitigation, and protection from environmental variability  
13 (Lester et al., 2009; Giakoumi et al., 2017; Sala and Giakoumi, 2017; Roberts et al., 2017; Micheli et al.,  
14 2012). Modelling studies show that the fishery benefits of marine reserves depend on initial stock status  
15 and the type of management under which the fishery operates (Hilborn et al., 2006), as well as reserve  
16 size and the amount of larvae exported from these (Krueck et al., 2017). Other research has focused on  
17 the relationship between socioeconomic and governance structures and their relationship to ecological  
18 effectiveness (Halpern et al., 2013; López-Angarita et al., 2014; Mascia et al., 2017). However, few studies  
19 simultaneously evaluate MRs from all these perspectives (e.g. López-Angarita et al. (2014)).

20 While ecological factors like habitat representation within the MR or connectivity to other areas can  
21 determine the success of a MR, its effectiveness also depends on the socioeconomic and governance  
22 settings under which they are implemented and managed. Literature shows that many non-ecological  
23 characteristics can play an equally important role in the effectiveness of MRs. For example, age of a reserve  
24 (*i.e.* time since its implementation) and size were key to the effectiveness of MRs in Palau (Friedlander  
25 et al., 2017). In the Mediterranean, Di Franco et al. (2016) identify that surveillance and enforcement,  
26 presence of a management plan, and involvement of fishers in management and decision-making along  
27 with promotion of sustainable fishing practices were the key factors that increased stock health and income  
28 to fishers. At a global level, enforcement, age, size, and isolation are important factors that determine  
29 the effectiveness of the reserves (Edgar et al., 2014). However, MRs represent part of a more complex  
30 social-ecological systems governed by the interaction between humans and the environment. In this work  
31 we evaluate community-based marine reserves in Mexico using a triple bottom line approach by using  
32 ecological, socioeconomic, and governance indicators that provide a holistic view of the reserves (Halpern  
33 et al., 2013).

34 There are three main approaches to implement MRs, each of which have its pros and cons. We describe  
35 them in the context of Mexican MRs, but argue that at least the first two apply elsewhere. MRs were  
36 historically implemented and managed by a government agency, in this case the National Commission of  
37 Protected Areas (*Comisión Nacional de Áreas Marinas Protegidas*, CONANP). While CONANP has made  
38 efforts to have a participatory process, the implementation of these zones is still mainly a top-down process.  
39 A second approach is the implementation of community-based marine reserves within areas of exclusive  
40 access (*i.e.* TURFs), thus making them TURF-reserves (Afflerbach et al., 2014). Community-based spatial  
41 closures occur in other places, like the *kapu* or *ra’ui* areas in the Pacific Islands (Bohnsack et al., 2004;  
42 Johannes, 2002). This bottom-up approach increases compliance and self-enforcement (Gelcich and Donlan,  
43 2015; Espinosa-Romero et al., 2014; Beger et al., 2004). However, these lack legal recognition and rely  
44 on the exclusive access granted by the TURF, making it impossible to enforce without one. In an effort  
45 to provide a legal framework for these reserves, Civil Society Organizations (CSOs) served as the bridge  
46 between fishers and government. In 2014, a new norm (NOM-049-SAG/PESC, 2014) allowed fishers to  
47 request the legal recognition of a community-based reserve under the name of “Fishing Refugia” (*Zona de*  
48 *Refugio Pesquero*). These can be implemented as temporal or partial reserves, which can protect one, some,

49 or all resources within them. Since then, 39 of these have been implemented along the Pacific, Gulf of  
50 California, and Mexican Caribbean coastlines, but no formal evaluation of their effectiveness has taken  
51 place.

52 This work combines causal inference techniques and the social-ecological systems framework to provide  
53 a holistic evaluation of community-based marine reserves in three coastal communities in Mexico. The  
54 objective of this work is twofold. First, provide a triple bottom line evaluation of the effectiveness of  
55 community-based marine reserves that can inform similar processes in other countries. And second,  
56 perform the first formal evaluation of Fishing Refugia in Mexico and identify areas where improvement or  
57 adjustment might result in increased effectiveness. On both cases, we draw from the lessons learned and  
58 provide management recommendations to ensure or improve the effectiveness of community-based marine  
59 reserves.

## 2 MATERIALS AND METHODS

### 60 2.1 Study area

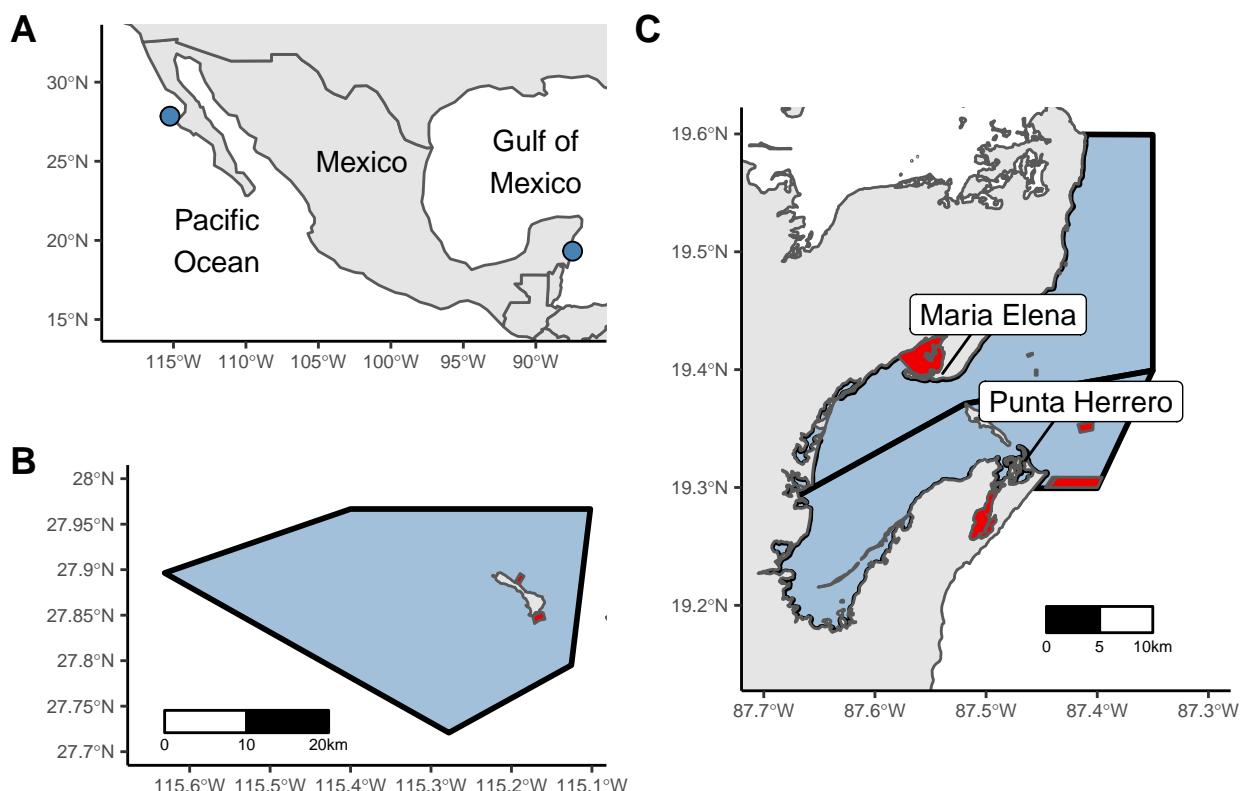
61 We evaluate community-based marine reserves from three coastal communities located in the Pacific  
62 coast of Baja California and the Mexican Caribbean (Fig 1). All communities are organized as fishing  
63 cooperatives that hold Territorial Use Rights for Fisheries (TURFs). Isla Natividad (IN) lies west of the  
64 Baja California Peninsula (Fig 1B), where kelp forests and rocky reefs are the predominant habitats. The  
65 island is home to the *Sociedad Cooperativa de Producción Pesquera (SCPP) Buzos y Pescadores de la*  
66 *Baja California*, whose main resource by value is the spiny lobster (*Panulirus interruptus*). However, other  
67 resources like finfish (yellow-tail jack, *Seriola lalandi*), sea cucumber (*Parastichopus parvimensis*), red sea  
68 urchin (*Mesocentrotus franciscanus*), snail (*Megastraea turbanica* y *M. undosa*), and abalone (*Haliotis spp*)  
69 are also important sources of income. In 2006, the community decided to implement two community-based  
70 marine reserves within their fishing grounds to protect commercially important invertebrate species (mainly  
71 lobster and abalone). Until today, these reserves are yet to be legally recognized as Fishing Refugia but  
72 count with full support from the community.

73 The other two communities are Maria Elena (ME) and Punta Herrero (PH; Fig 1C) in the Yucatan  
74 Peninsula, where coral reefs and mangroves are the representative coastal ecosystems. ME is a fishing  
75 camp –visited intermittently during the fishing season– belonging to the Cozumel fishing cooperative (SCPP  
76 Cozumel); PH is home to the SCPP José María Azcorra cooperative. Their main fishery is the Caribbean  
77 spiny lobster (*Panulirus argus*), but they also target finfish in the off season, mainly snappers (Lutjanidae)  
78 and groupers (Serranidae). ME established eight marine reserves in 2012, and PH established four marine  
79 reserves in 2013 and an additional community-based (*i.e.* not legally recognized). All these reserves are  
80 legally recognized as Fishing Refugia.

### 81 2.2 Data collection

82 We use three main sources of information to evaluate these reserves. Ecological data come from the  
83 annual ecological monitoring of reserve and control areas, carried out by members from each community  
84 and personnel from the Mexican CSO *Comunidad y Biodiversidad* (COBI). Trained divers record richness  
85 and abundances of fish and invertebrate species in the reserves and control sites. Size structures are also  
86 collected for fish evaluations. We define control sites as regions with habitat characteristics similar to the  
87 corresponding reserves, and that presumably had a similar probability of being selected as reserves during  
88 the design phase. We focus our evaluation for sites where data are available for reserve and control sites,

before and after the implementation of the reserve. This provides us with a Before-After-Control-Impact (*i.e.* BACI) sampling design that allows us to capture and control for temporal and spatial dynamics (De Palma et al., 2018; Ferraro and Pattanayak, 2006). BACI designs and causal inference techniques have proven effective to evaluate marine reserves, as they allow us to causally attribute observed changes to the intervention (Moland et al., 2013; Villaseñor-Derbez et al., 2018). All sites were surveyed annually, and at least once before implementation of the reserves. Table 1 shows a summary of the reserves included in this study.



**Figure 1.** Location of the three coastal communities studied (A). Isla Natividad (B) is located off the Baja California Peninsula, Maria Elena (C) and Punta Herrero (D) are located in the Yucatan Peninsula. Blue polygons represent the TURFs, and red polygons the marine reserves.

**Table 1.** Summary of community-based marine reserves by community.

Community	TURF area (km <sup>2</sup> )	Reserve area (km <sup>2</sup> )	Percent as reserves	Year of implementation
Isla Natividad	889.5	1.53	0.1720067	2006
Maria Elena	353.1	0.10	0.0283206	2012
Punta Herrero	299.7	0.43	0.1434768	2013

96 Socioeconomic data come from landing receipts reported to the National Commission for Aquaculture  
 97 and Fisheries (*Comisión Nacional de Acuacultura y Pesca*; CONAPESCA). Data contain monthly lobster  
 98 landings (Kg) and value (MXP) from 2000 to 2014 for cooperatives with and without marine reserves (**Fig**  
 99 **S1**). This information was aggregated by year, and economic values were adjusted by the Consumer Price  
 100 Index (OECD, 2017) as:

$$I_t = RI_t \times \frac{CPI_t}{CPI_T} \quad (1)$$

101 Where  $I_t$  represents the adjusted income for year  $t$  as the product between the reported income for that  
 102 year and the ratio between the consumer price index in that year ( $CPI_t$ ) to the most recent year's consumer  
 103 price index ( $CPI_T$ ).

104 Data for the qualitative analysis of the social-ecological system were collected at the community-level  
 105 from official documents used in the creation and designation of the marine reserves (DOF, 2012, 2013) and  
 106 based on the authors' experience and knowledge of the communities. These include information on the  
 107 resource system, the resource units, actors, and the governance system itself (**S1 Table**).

### 108 2.3 Data analysis

109 We evaluate the effect that marine reserves have had on four biological and two socioeconomic indicators  
 110 (Table 2). Recall that reserves were implemented to protect lobster and other benthic invertebrates. However,  
 111 we also use the available fish data, since finfish are targeted in the off-season and because there might be  
 112 associated cobenefits of the reserve.

**Table 2.** List of indicators used to evaluate the effectiveness of marine reserves, grouped by category.

Category	Indicador	Units
Biological	Lobster density	org / m <sup>2</sup>
Biological	Invertebrate density	org / m <sup>2</sup>
Biological	Fish biomass	Kg / m <sup>2</sup>
Biological	Fish density	org / m <sup>2</sup>
Socioeconomic	Income from target species	M MXP
Socioeconomic	Landings from target species	Metric Tonnes

113 We use a difference-in-differences analysis to evaluate the biological indicators. This approach allows us  
 114 to estimate the effect that the reserve has on the biological indicators by comparing trends across time and  
 115 treatments (*i.e.* reserve / control sites Moland et al. (2013); Villaseñor-Derbez et al. (2018)). The analysis is  
 116 performed with a multiple linear regression of the form:

$$I_{itj} = \alpha + \gamma_t Year_t + \beta Zone_i + \lambda_t Year_t \times Zone_i + \sigma_j Spp_j + \epsilon \quad (2)$$

117 Where year-fixed effects are represented by  $\gamma_t Year_t$ , and  $\beta Zone_i$  captures the difference between  
 118 reserve ( $Zone = 1$ ) and control ( $Zone = 0$ ) sites. The interaction term  $\lambda_t Year_t \times Zone_i$  represents the  
 119 mean change in the indicator inside the reserve, for year  $t$ , with respect to the year of implementation in the

120 control site (See Table 1). When evaluating biomass and densities of the entire benthic or fish communities,  
 121 we include  $\sigma_j$  to control for species-fixed effects.

122 Socioeconomic indicators are evaluated with a similar approach (Eq 3). Due to data constraints, only  
 123 Isla Natividad and Maria Elena are evaluated in this case. We constructed panel-data information with  
 124 yearly (2001 - 2014) lobster landings and income of the studied and neighbouring communities that have  
 125 similar management strategies, and belong to larger Cooperative Federations (McCay, 2017; Ayer et al.,  
 126 2018). Neighbouring communities are used as counterfactuals that allow us to control for unobserved  
 127 time-invariants. Each “treated” community (Isla Natividad and Maria Elena) has three counterfactual  
 128 communities.

$$I = \alpha + \gamma_t Year_t + \beta Treated_i + \lambda_t Year_t \times Treated_i + \sigma_j Com_j + \epsilon \quad (3)$$

129 The model interpretation remains as for Eq 2, but in this case the *Treated* dummy variable indicates if  
 130 the community has a reserve (*Treated* = 1) or not (*Treated* = 0) and  $\sigma_j Com$  captures community-level  
 131 fixed-effects. These regressions allows us to make a causal link between the implementation of marine  
 132 reserves and the observed trends by accounting for temporal and spatial dynamics (De Palma et al., 2018).  
 133 The effect of the reserve is captured by the  $\lambda_t$  coefficient, and represents the difference observed between  
 134 the control site before the implementation of the reserve and the treated sites at time  $t$  after controlling  
 135 for other time and space variations (i.e.  $\gamma_t$  and  $\beta$  respectively). All model coefficients were estimated  
 136 via ordinary least-squares and heteroskedastic-robust standard errors (Zeileis, 2004). All analyses were  
 137 performed in R 3.5.0 and R Studio 1.1.453 (?)R\_2018).

### 3 RESULTS

138 The following sections present the effect that marine reserves had on each of the biological and socio-  
 139 economic indicators for each coastal community. Results are presented in terms of the difference through  
 140 time and across sites, relative to the control site on the year of implementation (i.e. effect size  $\lambda_t$ ). We also  
 141 provide an overview of the governance settings of each community, and discuss how these dimensions  
 142 might be related to the effectiveness of the reserves.

#### 143 3.1 Biological

144 Indicators showed idiosyncratic responses through time for each community. Figure 2A shows positive  
 145 effect sizes for lobster densities for Isla Natividad and Punta Herrero during the first years, but the effect is  
 146 eroded through time. These effects are in the order of 0.2 extra organisms  $m^{-2}$  but are not significantly  
 147 different from zero ( $p > 0.05$ ). Lobster densities were only significantly positive for Isla Natividad on the  
 148 sixth year (i.e. 2012;  $p < 0.05$ ), a year after the hypoxia events described by Micheli et al. (2012) caused  
 149 mass mortality of organisms. Likewise, no changes were detected in fish biomass or invertebrate and fish  
 150 densities (2B-D), where effect sizes oscillated around zero without clear trends. Full tables with model  
 151 coefficients are presented in the supplementary materials (**S2 Table**, **S3 Table**, **S4 Table**).

#### 152 3.2 Socioeconomic

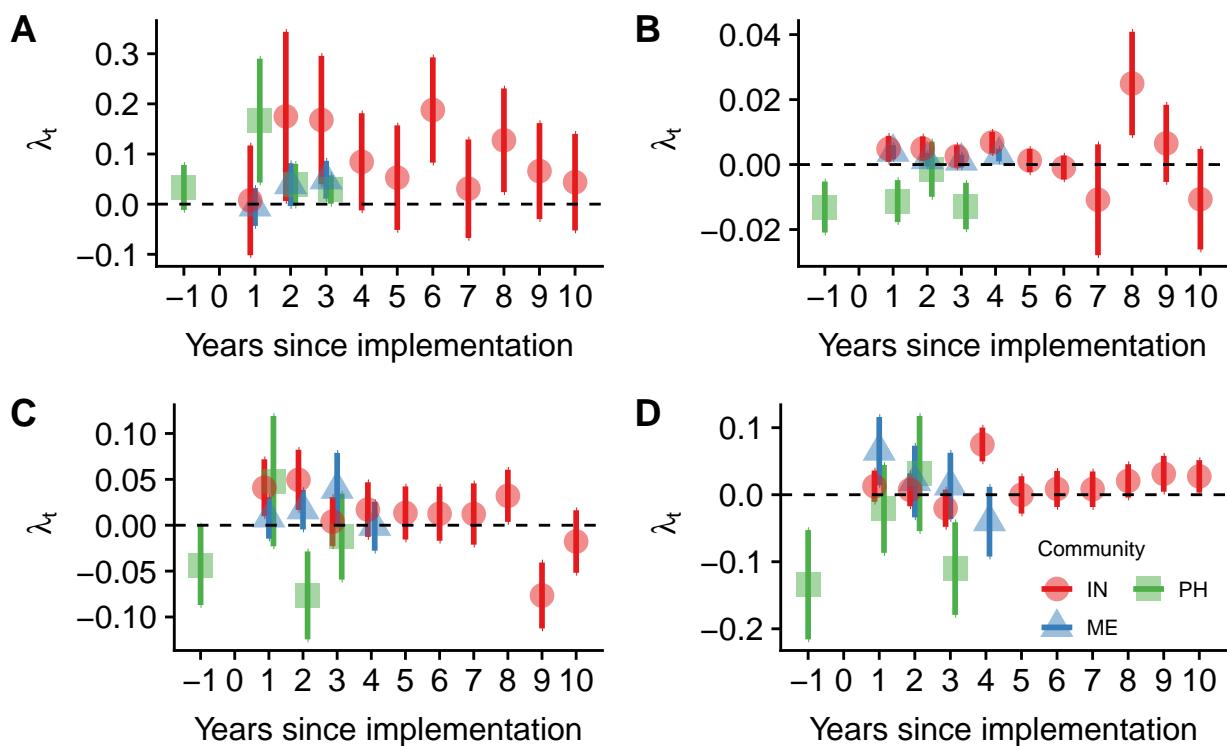
153 Lobster landings and revenue were only available for Isla Natividad and Maria Elena (Fig 3). For all  
 154 years before implementation, the effect sizes are close to zero, indicating that the control and treatment  
 155 sites track each other well and that these are plausible controls. However, effect sizes do not change after  
 156 the implementation of the reserve. Again, the negative coefficient observed for Isla Natividad on year

157 5 correspond to the 2011 hypoxia events. The only positive change observed in lobster landings is for  
158 Isla Natividad in 2014 ( $p < 0.1$ ). The three years of post-implementation data for Maria Elena do not  
159 show a significant effect of the reserve. Isla Natividad shows higher revenues after the implementation  
160 of the reserve, as compared to the control communities. However, these changes are also not significantly  
161 different and present an increased variation. All regression coefficients for each community and indicator  
162 are presented in **S5 Table**.

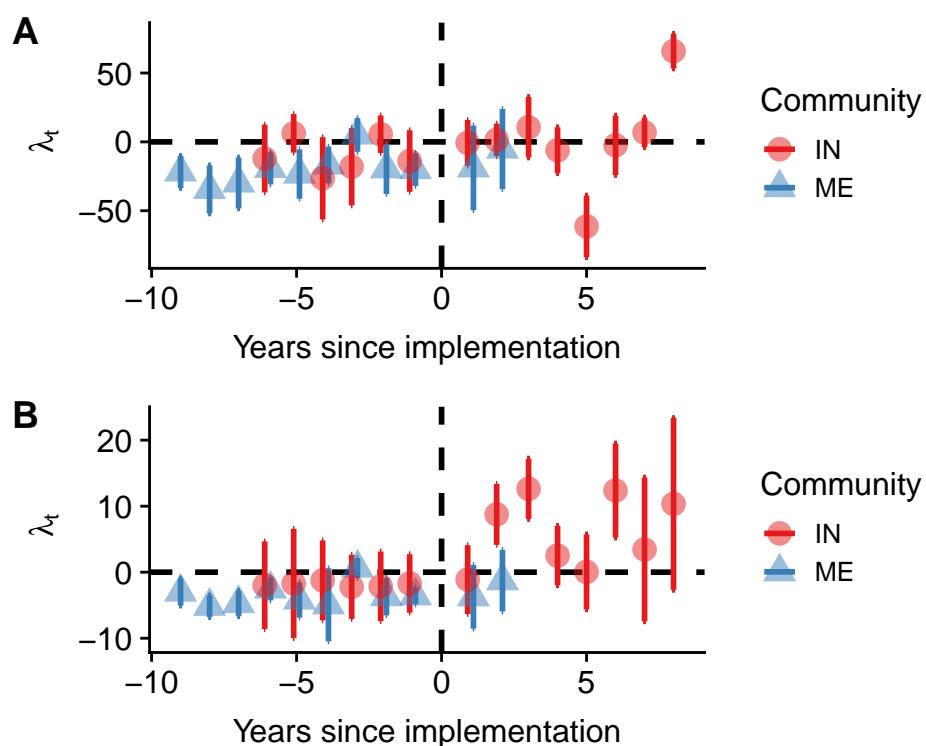
### 163 3.3 Governance

164 Although we have little information on the social dimension of these fisheries, we can use the social-  
165 ecological systems framework (**S1 Table**) to analyze the performance of each governance system (**S6**  
166 **Table**).

167 Our analysis shows that all of the systems analyzed share similarities in their Governance system which  
168 is based on cooperatives (GS5.2.3.2), with strong rules in use that include Operational rules (GS6.2),  
169 Collective-choice rules (GS6.3), Constitutional rules (GS6.3), and even Territorial use communal rights  
170 (GS6.1.4.3). However, we identified important differences in terms of the actors, resource systems and  
171 resource units. The value of lobster in Isla Natividad is higher than the lobster sold from Punta Herrero  
172 and Maria Elena (RU4), which can reduce the pressure on harvest. Lastly, in terms of actors, although all  
173 communities show a high level of leadership (A5), the level of trust (A6.1) is lower in Punta Herrero. In  
174 general, the presence and success of conservation initiatives depends on the incentives of local communities  
175 to maintain a healthy status of the resources they depend upon (Jupiter et al., 2017). The enabling conditions  
176 for conservation seem to be strongly present in all communities. Due to the clarity of access rights and  
177 isolation, the benefits of conservation directly benefit the members of the fishing cooperative. These  
178 conditions have favored the development of an efficient community-based enforcement systems.



**Figure 2.** Effect sizes for marine reserves from Isla Natividad (IN; red circles), Maria Elena (ME; blue triangles), and Punta Herrero (PH; green squares) for lobster densities (*Panulirus spp*; A), fish biomass (B), invertebrate densities (C), and fish densities (D). Plots are ordered by survey type (left column: invertebrates; right column: fish). Points are jittered horizontally to avoid overplotting. Points indicate the effect size, and errorbars standard errors. Years have been centered to year of implementation.



**Figure 3.** Effect sizes for lobster catches (A) and revenues (B) in Isla Natividad (IN; red circles) and Maria Elena (ME; blue triangles)

## 4 DISCUSSION

179 Our results indicate that marine reserves are ineffective in increasing population sizes of lobsters in the  
180 three communities. The socioeconomic indicators pertaining to landings and revenues showed little to no  
181 change after reserve implementation. While lobster densities represent an indicator directly tied to reserve  
182 objectives, we also evaluate other biological indicators to test for additional effects and fail to detect any  
183 effect other than the already reported buffering effect that Natividad reserves can have to environmental  
184 variability (Micheli et al., 2012). The lack of expected effectiveness poses the question, why do these  
185 communities continue to support the reserves? Understanding the social-ecological context in which these  
186 communities and their reserves operate might provide insights to this question. Here, we discuss plausible  
187 explanations to lack of effectiveness observed on the biological and socioeconomic indicators based on  
188 our social-ecological system analysis. We also discuss potential shortcomings in our analysis, and provide  
189 management recommendations to improve reserve effectiveness.

190 Our approach to evaluate the temporal and spatial changes of each indicator provides a more robust  
191 measure of reserve effectiveness. Some works have solely focused on an inside-outside comparison of  
192 indicators (Guidetti et al., 2014; Friedlander et al., 2017; Rodriguez and Fanning, 2017), which do not  
193 address temporal variability (De Palma et al., 2018). Other works have compared the trend observed within  
194 a reserve through time (Betti et al., 2017), which cannot distinguish between the temporal trends in a  
195 reserve and the entire system (De Palma et al., 2018). By accounting for trends between sites and through  
196 time, we can control for time and space dynamics, and provide a better identification of the effect.

197 Age, isolation, and enforcement are important factors influencing effectiveness of a marine reserve  
198 (Edgar et al., 2014). Isla Natividad has the oldest reserve, is fairly isolated, and has a well-established  
199 community-based enforcement system. Neighbouring fishing communities are known to be well organized  
200 with successful resource management of their resources (McCay, 2017; McCay et al., 2014). Maria Elena  
201 and Punta Herrero are relatively young reserves (Table 1). With the age, relative isolation, and enforcement  
202 level of these reserves, one would expect to observe effectiveness. However, another key feature of effective  
203 MRs is size (Edgar et al., 2014); the lack of effectiveness is perhaps attributed to the reserves being too  
204 small. Furthermore, perturbations that do not distinguish reserve boundaries, such as the environmental  
205 variability observed in Isla Natividad can also hinder effectiveness. The possibility of increasing reserve  
206 size or merging existing networks into a larger reserve should be evaluated.

207 Our analysis of landings and revenues does not identify detectable changes in these indicators. However,  
208 previous research has shown that reserves in Isla Natividad yield fishery benefits for the abalone fishery  
209 (Rossetto et al., 2015). Abalone are sessile invertebrates with less mobility (compared to lobsters), and thus  
210 current reserve size might not be enough for lobster's range of mobility even when accounting for reserve  
211 age in Isla Natividad. Other community-based marine reserves in tropical ecosystems have taken up to  
212 six years to show a spillover effect (da Silva et al., 2015). Reserves in Maria Elena and Punta Herrero are  
213 relatively small and young, and may need more time for abundances to increase enough to export larvae or  
214 adult organisms.

215 There are two plausible explanations for the observed lack of effectiveness. First, marine reserves are  
216 only likely to provide fisheries benefits if initial population sizes are low (Hilborn et al., 2006) and are  
217 poorly managed. However, both stocks were at some point certified by the Marine Stewardship Council  
218 (Pérez-Ramírez et al., 2016). The fishery is managed via species-specific minimum catch sizes, seasonal  
219 closures, and escapement windows on traps DOF (1993). A second plausible explanation lies in the design  
220 of these areas. Small reserves are unlikely to have a significant effect on population size if they fail to

221 protect a significant portion of it. Intuitively, small reserves have little or no displacement of fishing effort,  
222 and fishers do not perceive the short-term costs associated to the first years of reserve implementation  
223 (Ovando et al., 2016). On either case, these might explain why reserves were not effective, but not why  
224 they still receive community support.

225 While reserves fail to provide conservation or economic benefits, they provide the community with access  
226 to funding from the filantrhopic sector. Furthermore, reserves can provide a joint enterprise to bring a  
227 community together, which promotes social cohesion and social capital.

228 A second explanation lies on the the mismatch of objectives during the design process. The Project  
229 description (*Estudios Técnicos Justificativos*) of each MR provides little information about the followed  
230 design guidelines. However, all reserves had to be approved by the community members. Depending on  
231 the communities' capacity to look for longterm benefits, many communities may favor implementation of  
232 reserves on sites that represent a low fishing cost. As a consequence, the marine reserve have low impacts  
233 in reducng the fishing effort. Having small reserves in areas that do not compromise fishing profits might  
234 explain why this communities still support their reserves.

235 Although our case studies fulfilled the social requirements for effective marine reserves ("high enforce-  
236 ment, presence of a management plan, fisher engagement in management, and promotion of sustainable  
237 fishing"; Di Franco et al. (2016)), our results show that proper reserve design is crucial for effective marine  
238 reserves. The social-ecological systems framework allowed a systematic diganosis and compare all the  
239 different case studies, allowing us to identify and tease appart possible explanations (Basurto et al., 2013).

## CONFLICT OF INTEREST STATEMENT

240 The authors declare that the research was conducted in the absence of any commercial or financial  
241 relationships that could be construed as a potential conflict of interest.

## AUTHOR CONTRIBUTIONS

242 JC and EA analyzed and interpreted data, discussed the results, and wrote the manuscript. AS, SF and JT  
243 edited the manuscript and discussed the results.

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244 JCVD CONACyT + LAFF ASC SF JT

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## SUPPLEMENTAL DATA

248 Supplementary Material should be uploaded separately on submission, if there are Supplementary Figures,  
249 please include the caption in the same file as the figure. LaTeX Supplementary Material templates can be  
250 found in the Frontiers LaTeX folder

**S1 Figure**

Map of control and treated sites in A and control and treated landings in B

**S2 Figure**

Timeseries of indicators for IN

**S3 Figure**

Timeseries of indicators for ME

**S4 Figure**

Timeseries of indicators for PH

**S1 Table**

Coefficient estimates for Isla Natividad

**S2 Table**

Coefficient estimates for Maria Elena

**S3 Table**

Coefficient estimates for Punta Herrero

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## FIGURE CAPTIONS