# WHAT I'VE LEARNED

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# FOLLOW YOUR PASSION

Yes, you can be passionate about programming.

# LEARN BY DOING

There is value in experience.

### GOOD LEADERS MAKE DECISIONS

Trust your team, value your team, listen to your team, lead your team. Good leaders take care of their people and take responsibility.

#### WORK TOWARD YOUR POTENTIAL

The best teams maximize the potential of each member, every member of the team is equally valuable.

#### RECOGNIZE THE GOOD IN ALL YOU DO

There are two things in my life I will never regret: joining the Navy and getting out.

### IT'S NEVER TOO LATE TO START

If it's important to you then do it.

"Better late than never" is both powerful and real.

#### KNOW WHERE YOU WANT TO GO

Where do you see yourself in a year? Three years? Five years? Make the decisions that will get you there.

#### NO ONE WANTS TO DO BAD WORK

When someone isn't getting the job done there is a reason. Find the reason and address the real problem.

# YOU ARE NOT YOUR CODE

It's great to take pride in your work but don't confuse your work with your own self-worth.

# YOUR JOB IS NOT YOUR LIFE

Passion for your work is no substitute for love.

### GOOD TEAMS STAND TOGETHER

Teams are made of individuals and each individual is important, but teams succeed and fail as a whole.

## OFFER SOLUTIONS, NOT EXCUSES

Understanding why things went wrong is important, but fixing the problem is what really matters.

### FAILURES ARE ALSO OPPORTUNITIES

Leave things better than you found them.

### MY TEAM GETS CREDIT, I GET BLAME

Good leaders get credit for high performance teams, they don't need to take credit for individual achievements.

## BE TRUE TO YOURSELF

Being good at something and being happy at it are two very different things.

# TAKE RISKS

They won't say "Yes" if you don't ask.

### SOMETIMES THE BEST IDEA ISN'T YOURS

None of us have a monopoly on intelligence, cleverness, creativity, or innovation. Celebrate diversity.

# IT'S BETTER TO EXCEL AT PLAN B

Than to be mediocre and Plan A.

## DO WHAT YOU LOVE, LOVE WHAT YOU DO

Love your life, love your family, love your job, love yourself.

### THIS JOB IS NOT ABOUT:

...the code ...the tech ...the problem ...the solution

# IT'S ABOUT THE PEOPLE

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