# Rotunda Consulting



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# **Background**

### Healthcare Diagnostics Industry

- Proposed merger to combine Wellness Solutions and Holistic Health, LLC
- Inelasticity of product life or death
- Blood glucose meters are primary revenue source for firms

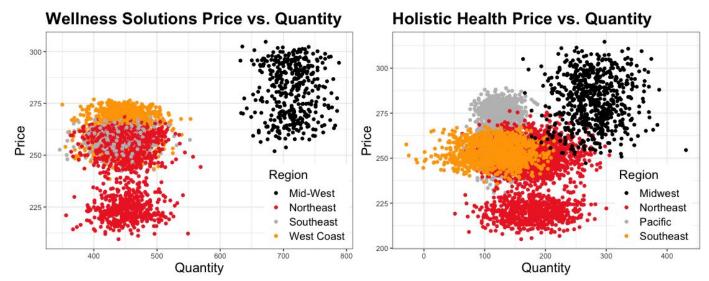


Negotiated prices

We recommend that the FTC **not** allow these firms to merge

## **Market Definition**

- What products are included in the market?
  - Diabetes Care Devices
  - Continuous Glucose Monitoring (CGMs)
- Geographic regions?



http://www.diabetesforecast.org/2012/jul/anatomy-of-a-test-strip.html

https://www.healthline.com/diabetesmine/what-is-continuous-glucose-monitor-and-choosing-one #CGM-systems-currently-available and the systems of the system of the

Limitations

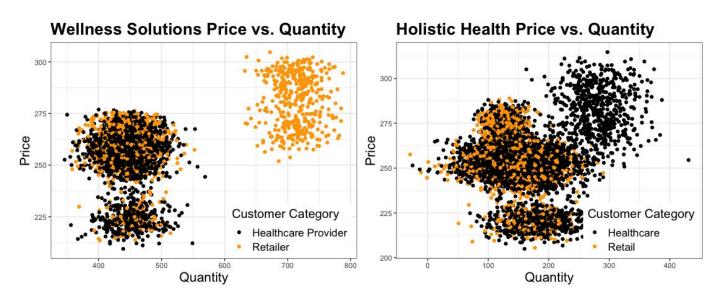
# **Assumptions**

- Firm Revenue
- Homogeneity of product
- Buyers

Background

Market Definition

Market Structure



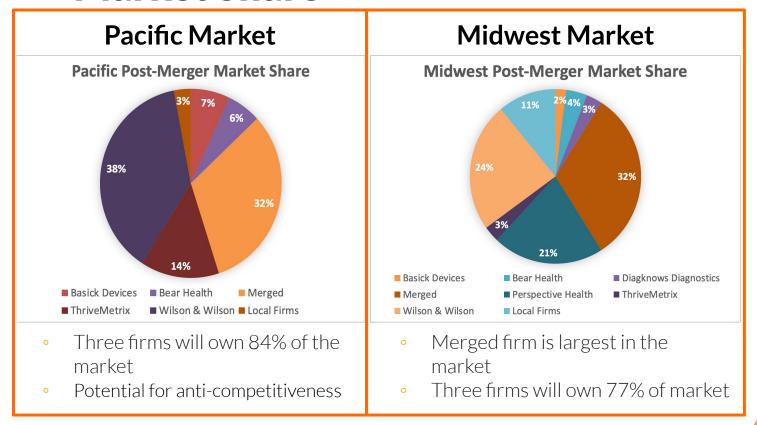
Assumptions

Analysis

Results

Limitations

## **Market Share**



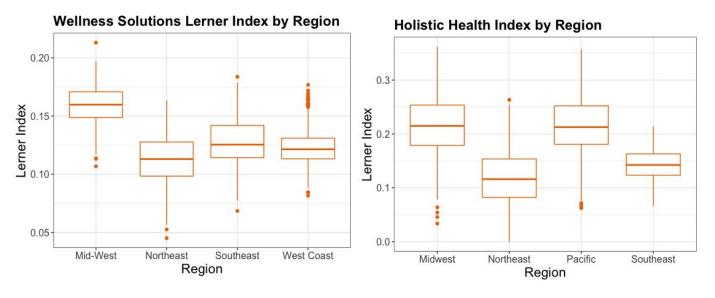
# Herfindahl-Hirschman Index (HHI)

нні	Pacific Market	Midwest Market	Southeast Market	Northeast Market
Pre-Merger	2317.308	1586	1051.88	918
Post-Merger	2757.14	2090	1231.515	998
Difference	439.832	504	179.635	80

- HHI measures market concentration.
- The threshold of concern for HHI differences is **100** 
  - Higher than 100 "warrants scrutiny"
- The Pacific and Midwest markets have potential for anticompetitive behavior

## **Lerner Index**

- Lerner Index describes a firm's monopolistic power
- Shows pre-merger ability for both firms to price above cost in each region



Limitations

# **Summary of Results**

#### We recommend that the FTC **not allow these firms to merge**

- 1. Presumption of Anti-Competitive Effects
  - HHI above threshold
- 2. Possible Collusive Activities
  - Coordinated effect.
- 3. High Levels of Monopoly Power
  - Unilateral effect
- 4. Miscellaneous
  - Decreased number of firms
  - Negotiation of Price
  - Decreased Consumer Surplus

Analysis

# **Limitations and Next Steps**

#### Data

- Derive Demand and Supply
- Estimate substitution effect
- Negotiation information

## Mitigating Factors

- Competition
- Further geographic breakdown
- Similar and developing markets

### Assumptions

- Analysis of firms' other products
- Product differentiation
- Negotiation effect on market