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INCOME SUMMARY							
(for all accounts)							
	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
Income							
Taxes Levied	1,087,532		5%	964,683	1,000,657	1,040,200	1,038,400
Copier	4,500		096	5,589	4,892	4,500	4,800
Fines	19,000		096	19,482	18,739	19,000	19,800
Fees	500		-67%	1,422	1,676	1,500	500
Interest	5,600	declining fund balance, declining rates	-88%	82,039	60,984	45,500	14,000
Book & Bag Sales	1,500		200%	401	(256)	500	1,000
Lost Books	2,000		-20%	2,626	2,696	2,500	2,300
Gifts & Memorials	10,000		096	4,423	3,328	10,000	6,100
Miscellaneous	500		-75%	43,318	900	2,000	600
Hotel/Motel Tax Grant	20,000		54%			13,000	11,000
Per Capita Grant	16,100		-2%	16,350	18,919	16,350	16,150
Grants Miscellaneous	-					-	2,000
LSTA Grants	-			4,000		-	-
Developer Donations	-				13,427	29,000	28,090
TOTAL	1,167,232		-1%	1,144,333	1,125,962	1,184,050	1,144,740

# **INCOME NOTES:**

Property Tax Income: Taxable EAV increased \$22,460,259 to \$409,000,497. (The EAV inclusive of TIF Properties is now \$583,977,734)

Tax rate decreased to 0.2659 (Last Year was 0.2691)

**Decreased:** Fees (to reflect actual income from FY09); Interest (lower rates and lower balances); Developer Donations (per the City, we have \$0 available at this time)

Increased: Book Sales (formal book sale now in place, should generate a little more income); Hotel Motel Tax Grant (additional funds awarded for summer concert series)

EXPENDITURE SUMMARY							
(for all accounts)							
	FY09/10	Notes for FY09/10 Budget	vs FY09 budget	FY06/07	FY07/08	FY08/09	FY08/09
	Budget			Actual	Actual	Budget	Projected
ENADLOVEE EXPENSES	702.000		7%	626.740	674 202	720 500	707.250
EMPLOYEE EXPENSES	792,000	20/2	596	636,748	674,382	738,500	707,350
Salaries	629,500	assumes 3% Cost of Living Adjustment for all	3,4	513,632	545,943	599,500	575,000
		staff; adds \$3,000 for seasonal concerts					
		coordinator; adds 2 new part-time computer					
		lab assistants (\$15,000 - 24 hours weekly plus					
		every Sunday); includes part-time custodian					
		(\$14,000)					
IMRF	57,500	No new employees added to IMRF this year.	8%	45,952	47,061	53,000	51,500
		Budget includes rate increase from 11.06% to					
		12.74% effective 1/1/10.					
FICA	47,500	7.65% of gross wages	8%	38,601	41,062	44,000	42,700
Unemployment	1,500	.25% on the first \$12,300 earned by each	50%	1,075	1,290	1,000	400
		employee in the calendar year.					
Workers Compensation	5,000		096	2,281	3,433	5,000	2,850
Health Insurance	51,000	Assumes all eligible full time employees	4296	35,207	35,593	36,000	34,900
		participate; 12.73% rate increase for medical					
		ins.					

**COST OF LIVING ADJUSTMENT:** A moderate COLA of 3% is recommended for all employees. No merit increases are included in this budget. This adjustment is given with the assumption that due to anticipated flat income in FY10-11, there may not be funds available to award an increase in that fiscal year. Rather than spread the increase over two years, it is recommended that the board award a higher adjustment this year with the understanding that there <u>may</u> be no COLA or merit increases in FY10-11. (The Social Security COLA is 4.1%.)

**IMRF**: IMRF will be phasing in the rate increases. The 2010 rate increase will be limited to 10%. The library has the option of contributing a higher amount, but may not contribute less than the rate defined by IMRF. (11.06% for 2009, 12.% for 2010)

**NEW STAFF:** Part-time maintenance (replaces contractual handyman): Wages - \$14,000; FICA - \$900; Unemployment - \$30; Workers Comp - \$500 = \$15,430

Seasonal Concerts coordinator: Wages - \$3,000; FICA - \$240; Unemployment - \$10; Workers Comp - \$25 = \$3,275

Part-time Computer Lab Assistant (each 12 hour weekly position): Wages - \$6,000; FICA - \$450; Unemployment - \$15; Workers Comp - \$50 = \$6,515

Part-time Computer Lab Assistant (Sunday hours): Wages - \$3,120; FICA - \$240; Unemployment - \$10; Workers Comp - \$25 = \$3,395

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
OPERATING EXPENSES	20,500	1	-2%	27,505	22,567	21,000	19,255
Microfilming	500	annual microfilming of local newspaper	0%	-		500	555
		(Warrenville Sentinel)					
Tech Processing	4,000		20%	9,747	6,923	5,000	5,500
Circ Processing	2,500		096	4,018	2,686	2,500	2,500
Bindery	500		096	-	393	500	-
Postage	4,000	Postage rate increase	14%	3,256	2,811	3,500	3,500
Office Supplies	3,000		0%	2,877	3,501	3,000	2,500
Automation Supplies	3,000		- 0%	5,247	3,904	3,000	2,500
Publishing	3,000		0%	2,360	2,349	3,000	2,200

**Tech Processing** – decreased for supplies no longer needed

**Postage** – We've increased to accommodate the rate increase.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
FURNITURE/EQUIP EXPENSES	13,500		93%	11,779	36,310	7,000	5,200
Furniture/Equipment Purchases	9,500	Additional media shelves for Books on CD,	217%	10,596	33,915	3,000	2,000
		DVDs (6500); Misc (3000)					
Furniture/Equipment Maintenance	4,000	0	0%	1,183	2,395	4,000	3,200
AUTOMATION EXPENSES	65,500		-15%	61,538	67,795	77,000	66,900
Software	15,000	OCLC (1100); B&T Title Source (1000); Website software (500); WinSelect (500); Symantec (3500); PC Res Software (6100); Room Reservation Software (720); Adobe Acrobat - 4 licenses (800); Constant Contact (400)	7%	5,661	8,826	14,000	14,500
Hardware Purchases	28,500	PC Res Hardware (3000); Replace Staff PCs (20000); Patron Supplies (500); Misc (5000)	-25%	20,629	38,510	38,000	38,400
Maintenance/Contracts	22,000	Horizon (15000); Consultants (7000)	-12%	35,248	20,459	25,000	14,000

Furniture/Equip – The shelving expenditure (\$6500) will be taken from the Special Reserve Fund. Other funds for misc expenditures during the year.

**Automation Software** – We've added funds for Adobe Acrobat software for each department so that it's easier to create pdf files from staff desktops.

Includes payments 12-23 to Today's Business Solutions for PC Reservation and Print management software. We will have one payment remaining on software/hardware purchase in FY10-11. Following that, we will pay annual maintenance of \$3300 for software and hardware.

Hardware Purchases – Replace all staff PCs (These PCs are now 5+ years old and not all are functioning effectively for the tasks that staff are required to perform.) Patron supplies includes headphones and possible flash drives that are re-sold to the public at cost. Staff PCs will be purchased with money from the Special Reserve Fund.

Maintenance/Contracts – Our Horizon contract is less because our two new servers are covered by warranty for the first three years. Consultant costs are necessary for website design/functionality updates and network maintenance/troubleshooting.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
INSURANCE EXPENSES	26,450		1%	21,331	21,912	26,250	22,781
Package	20,000		0%	16,922	17,157	20,000	17,900
Officers & Directors	4,500		0%	3,310	3,310	4,500	3,310
Umbrella	1,000	-	0%	439	805	1,000	871
Bonds	950	Treasurer (700K); Director (100K); Admin Assist (100K)	27%	660	640	750	700

Bonds – Treaurer to be bonded at \$700,000; Administrative Assistant and Library Director bonded at \$100,000 each

Note that Officers & Director's insurance, Umbrella insurance, and a small portion of the commercial package policy are paid for with money from the Liability Insurance Fund.

	FY09/10 Budget	Notes for EVAU/10 Rudget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
PROF. DEV'T STAFF	14,700		-5%	11,473	13,194	15,400	12,875
Staff Miscellaneous	400	Reading club incentives (100); cards, flowers, cakes, treats (300)	0%	1,620	285	400	200
Staff Appreciation	1,800	includes annual dinner	0%	1,622	1,733	1,800	1,825
Staff Tuition Reimbursement	1,000	Thompson (500); Whitmer (500)	-75%	3,095	3,154	4,000	3,550
Staff Dues	2,500	ILA (Director & Supervisors); ALA + 1 division (Director & Supervisors); LACONI; IL Management Association	0%	1,113	1,085	2,500	1,600
Staff Meetings	5,900	Director & 1 Manager to PLA 2010 in Portland, OR (lodging, meals, registration = 2000); All Staff ALA 2009 (Meals = 400); Staff In Service (1000); Other CE (2500)	7%	3,119	4,977	5,500	4,600
Staff Transportation	3,100	Bus transport to ALA 2009 (900); Airfare & transfers PLA 2010 (1200); other travel (1000)	158%	904	1,960	1,200	1,100

**Tuition Reimbursement:** Joe Filapek will finish his MLS coursework and will not be requesting reimbursement in FY09-10. Sylvia Thompson expects to complete the final two courses of her LTA certificate (\$500). Director Whitmer expects to take 3 courses toward the Public Library Administrator Certificate (\$500). No other employees have expressed an interest in pursuing tuition reimbursement in FY09-10.

**Staff Meetings/Travel:** As you know, the Public Library Association Conference is considered the best educational/networking opportunity for public library staff. It is very important for the director and at least one manager to attend this conference. The value received exceeds the library's expenditure for this conference.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
PROF. DEV'T TRUSTEES	4,700		13%	992	2,686	4,150	2,200
Trustee Dues	800	ILA all trustees; ALA +PLA 1 trustee (conf. attend.)	23%	225	710	650	600
Trustee Meetings	2,100	1 to PLA 2010 (1000); ALA 2009 Meals (100); DLS/LACONI etc. (1000)	-9%	408	859	2,300	1,000
Trustee Transportation	800	1 to PLA 2010 (600); Misc (200)	300%	-	48	200	100
Trustee Miscellaneous	1,000	cards, flowers, cakes, treats	0%	359	1,069	1,000	500

Funds have been included to allow one trustee to attend the Public Library Association Conference in Portland, Oregon (March 23-27, 2010)

\$1000 has been budgeted to cover attendance at DLS, LACONI, and other local meetings.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
CONTRACTUAL	60,300		-2%	25,376	34,112	61,300	32,258
Attorney	25,000		096	12,673	12,080	25,000	15,000
Accounting	8,000	Reduction due to payroll changes	-11%	8,303	7,432	9,000	8,000
Collection Agency	2,000		0%		1,224	2,000	1,000
Audit	5,300		096	4,400	4,550	5,300	5,258
Consultants	20,000	Job Description Review (3,000); Community Survey (7,000); Other (10,000)	0%		8,826	20,000	3,000

# **Consultants:**

Job Description Review – This year, the Director wishes to work with the Management Association of Illinois to do a thorough review of all job descriptions. The revised job descriptions will assist the library in the development of a wage/salary scale, something that will be undertaken in FY10-11.

Community Survey – This is carried over from last year. (Director plans to work with Northern Illinois University's Public Opinion Lab.)

Other – These funds are available should the board choose to hire a consultant for any other matter.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
LIBRARY MATERIALS	202,700		5%	217,388	234,178	193,450	196,200
Adult Print	72,000		1%	84,749	85,354	71,500	71,500
Youth Print	35,900		1%	48,664	49,814	35,500	37,500
Adult AV	26,500		14%	23,239	36,458	23,250	25,000
Youth AV	9,300		1%	8,400	9,583	9,200	7,200
Periodicals	14,000		0%	12,761	12,692	14,000	13,000
Internet Subscriptions	45,000		13%	39,575	40,277	40,000	42,000

Library Materials are approximately 14.2% of this budget draft.

Internet Subscriptions (databases) will be paid for with money from the Corporate Fund.

All other materials will be paid for with money from the Special Reserve Fund.

Slight increases have been given to most categories to cover new shipping charges from our book jobber. (Approx. 1%)

We've also added funds to Adult A/V for duplicate popular DVD titles. Some funds have been reallocated from Youth A/V to Youth Print per spending trends.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
PUBLIC SERVICES	42,400		20%	24,515	32,704	35,250	24,828
Adult Programming	4,000		0%	3,501	3,676	4,000	4,000
Youth Programming	7,500		-6%	8,522	8,057	8,000	7,000
Hotel/Motel Grant Expenses	20,000		54%	2,100	8,101	13,000	5,000
Refunds	1,000		0%	588	1,035	1,000	800
Printing	5,000		- 0%	5,780	4,832	5,000	4,500
Night Owl Reference	-	Service will end on 6/30/09	-100%	728	728	750	728
PR/Publicity	4,400		47%	2,353	4,947	3,000	2,300
Miscellaneous	500		0%	943	1,328	500	500

Slight decrease in youth programs to reflect actual expenditures

Increase in Hotel/Motel expenditures to reflect expansion of concert series from six to thirteen concerts

**Printing** costs to include outsourced printing of several library brochures (\$500). (Also includes library newsletter printing – 3x/year)

Night Owl Reference service has been discontinued.

Increased **PR/Publicity** to include funds for display advertising in the Warrenville Sentinel (1/8 page ad 26 times per year) – this would allow us to advertise special programs and services in between our newsletter publication. Cost for display advertising: \$2300.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
UTILITIES	60,000		-10%	52,896	60,546	67,000	65,100
Telephone	9,000	Several rate reductions negotiated 5 years	13%	8,039	6,986	8,000	7,100
		ago are no longer available.					
Gas	15,000		096	10,428	11,012	15,000	13,500
Electric	35,000		-19%	34,064	42,078	43,000	44,000
Water	1,000		096	365	470	1,000	500

**Telephone** – Increased to accommodate the expiration of discounts that were negotiated 5 years ago. Jackie has negotiated the best rates possible at this time through our current carrier. At some point in the future, the library may wish to pursue a voice over IP system. VOIP would have a significant initial capital cost, but would lower monthly charges.

**Electricity** – our springtime bid for electricity supply came in at approximately 25% under last year's costs, so this line has a significant reduction.

	FY09/10 Budget	Notes for FY09/10 Budget	vs FY09 budget	FY06/07 Actual	FY07/08 Actual	FY08/09 Budget	FY08/09 Projected
			-50%				
MAINTENANCE	105,000			61,268	84,393	209,000	213,047
Handyman (Contracted)	-	hire part-time employee	-100%		9,648	10,000	7,500
Maintenance (general)	30,000	Sealcoat parking lots (3500); Plumbing, other misc	-19%			37,000	37,000
Roof Replacement Project	-		-100%			100,000	88,447
Maintenance Contracts	31,000	Cleaning (21000); Carpet Cleaning (3000); Window Cleaning (1000); Elevator-increase in contract, additional fees for inspection as required by state fire marshall (4500); Pest (700)	7%	34,830	32,495	29,000	29,000
HVAC Contract	12,000		9%	11,160	13,883	11,000	11,600
Security Contracts	3,000	Fire alarm, security alarm (625); Extinguishers (800); Sprinklers (1300)	096	1,653	6,516	3,000	5,000
Landscaping (indoor & outdoor)	6,500	Outside contract (2000); Inside contract (3500); Outside plantings (700)	096	6,305	6,314	6,500	6,500
Snow Removal	15,000	0	150%	2,455	11,174	6,000	22,000
Janitorial Supplies	2,500		0%	1,463	1,857	2,500	2,000
Maintenance Supplies	5,000	Increased to accommodate purchase of tools for part-time maintenance employee. (Tools formerly supplied by independent contractor.)	25%	3,402	2,506	4,000	4,000

Contracted handyman expenses (\$10,000) are omitted with the hiring of a part-time maintenance custodian (\$12,000)

**Snow removal** increased to \$15,000.

All of these line items except Maintenance (general) will be charged to the Building & Maintenance Fund. (total = \$77,000)

Maintenance (general) items will be paid with Special Reserve Funds. (\$30,000)

	FY09/10	Notes for FY09/10 Budget	vs FY09 budget	FY06/07	FY07/08	FY08/09	FY08/09
	Budget			Actual	Actual	Budget	Projected
GIFT EXPENDITURES	10,000		0%	3,732	3,551	10,000	6,000
CONTINGENCY	10,000		0%	11,302	7,868	10,000	6,000
TOTAL	1,427,750		-3%	1,167,843	1,296,198	1,475,300	1,379,994

# SUMMARY OF SPECIAL FUND EXPENDITURES

FICA	\$ 47,500	
IMRF	\$ 57,500	
Building/Maint	\$ 89,000	Includes Contractual Services (Cleaning, HVAC, Elevator, Security, Fire alarm/monitoring,
		Landscaping In/Out, Snow removal), part-time maintenance employee,
		Janitorial/Maintenance Supplies
Audit	\$ 5,300	
Liability Ins	\$ 7,500	Package liability (2,000), Officers & Directors (4,500), Umbrella (1,000)
Workers Comp Ins	\$ 5,000	
Unemployment Ins	\$ 1,500	
Alba Lemos Gift Fund	\$ 500	Adult A/V materials
Special Reserve Fund	\$ 217,200	PC Res Hardware & Replacement of Staff PCs (23,000), Library Materials (157,700),
		Shelving (6,500), Maintenance & Repair projects (30,000)
Working Cash	\$ -	
Developer Donations	\$ -	

FUND BALANCE PRO	DJECTIONS				
FY2009-2010					
FUND	Estimated Beginning Balance 7/1/09	Income Budgeted FY09/10	Expenses Budgeted FY09/10	Projected Year- End Balance 6/30/10	Income vs. Expenses
CORPORATE	(40,000)	970,721	997,250	\$ (66,529.00)	(26,529)
FICA	4,606	44,990	47,500	\$ 2,096.00	(2,510)
IMRF	1,500	58,078	57,500	\$ 2,078.00	578
BUILDING/MAINT	(600)	81,800	89,000	\$ (7,800.00)	(7,200)
AUDIT	(1,392)	5,726	5,300	\$ (966.00)	426
LIABILITY	1,991	4,090	7,500	\$ (1,419.00)	(3,410)
WORKERS COMP	1,949	1,227	5,000	\$ (1,824.00)	(3,773)
UNEMPLOYMENT	2,786	-	1,500	\$ 1,286.00	(1,500)
ALBA LEMOS GIFT	23,001	100	-	\$ 23,101.00	100
SPECIAL RESERVE	581,984	-	217,200	\$ 364,784.00	(217,200)
WORKING CASH	221,158	500	-	\$ 221,658.00	500
DEVELOPER DONAT	-	-	-	-	-
TOTALS	796,983	1,167,232	1,427,750	536,465	(260,518)
Note: Cash on hand	at year-end is approx	imately \$450,000	greater due to defe	erred	
property tax revenue	٤.				

FUND BALANCE PRO	DJECTIONS				
FY 2010-2011					
		flat	3 percent		
FUND	Estimated Beginning Balance 7/1/10	Income Budgeted FY10/11	Expenses Budgeted FY10/11	Projected Year- End Balance 6/30/11	Income vs. Expenses
CORPORATE	(66,529)	970,721	1,027,168	(121,217)	(56,447)
FICA	2,096	44,990	48,925	(1,839)	(3,935)
IMRF	2,078	58,078	59,225	931	(1,147)
BUILDING/MAINT	(7,800)	81,800	91,670	(17,670)	(9,870)
AUDIT	(966)	5,726	5,459	(699)	267
LIABILITY	(1,419)	4,090	7,725	(5,054)	(3,635)
WORKERS COMP	(1,824)	1,227	5,150	(5,747)	(3,923)
UNEMPLOYMENT	1,286	-	1,545	(259)	(1,545)
ALBA LEMOS GIFT	23,101	100	-	23,201	100
SPECIAL RESERVE	364,784	-	223,716	141,068	(223,716)
WORKING CASH	221,658	500	-	222,158	500
DEVELOPER DONAT	-	-	-	-	-
TOTALS	536,465	1,167,232	1,470,583	234,873	(303,351)
Note: Cash on hand		proximately \$450	0,000 greater du	e to deferred	
property tax revenue	3.				

Plan Targets   Plan Targets   Plan Targets	( ) - income/expense exceeds target	ceeds target
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rtures ee Costs ee Costs ce - health/life ng ng ce (non liab) tual onal Dev't equip Materials ervice tion Outlay xpenses ency corp Expenses ency spenses ency lins lns lns p s Comp lns p s Comp lns p s PECIAL EXPENSES	12,000 12,000	-
ee Costs ee Costs ce - health/life ng ce (non liab) tual onal Dev't Equip Materials ervice tion Outlay xpenses ervice tion CORP EXPENSES 1, CORP EXPENSES	162,995 1,167,232	(4,237)
ee Costs ee Costs ce - health/life ng ng ce (non liab) tual onal Dev't equip Materials ervice tion Outlay xpenses ency corp EXPENSES (& Maint Ins Ins p seconp Ins p seconp Ins p seconp Ins p		
ee Costs  ce - health/life  ng  ce (non liab)  tual  onal Dev't  Equip  Materials  ervice tion  Outlay  xpenses  ency  CORP EXPENSES  1,  CORP EXPENSES		•
ce - health/life  ng  ce (non liab)  tual  onal Dev't  equip  Materials  ervice tion  Outlay  xpenses  ency  CORP EXPENSES  1,  CORP EXPENSES  1,  TAX EXPENSES  TAX EXPENSES  TAX EXPENSES		5,208
rug ce (non liab) tual onal Dev't equip Materials ervice tion Outlay xpenses ency corp Expenses ency is Maint Ins Ins p s Comp Ins p p special Expenses	42,955 51,000	(8,045)
ng te (non liab) tual onal Dev't Equip Materials ervice tion Outlay xpenses ency cORP EXPENSES 1, CORP EXPENSES	51,401 90,000	(38,599)
tual onal Dev't equip Materials ervice tion Outlay xpenses ency corp Expenses ency is Maint Ins Ins p Ins p SPECIAL EXPENSES		•
tual onal Dev't Equip Materials ervice tion Outlay xpenses ency CORP EXPENSES 1, CORP EXPENSES	20,727 18,950	1,777
ervice tion Outlay xpenses ency cORP EXPENSES 1, CORP EXP	53,045 55,000	(1,955)
equip Materials ervice tion Outlay xpenses ency corp expenses (& Maint Ins Ins p Ins p SPECIAL EXPENSES	17,850 19,400	(1,550)
ervice tion Outlay xpenses ency CORP EXPENSES  & Maint Ins Ins P SPECIAL EXPENSES  p special EXPENSES	5,411 13,500	(8,089)
tion  Outlay  xpenses ency  CORP EXPENSES  1,1  CORP EXPENSES  1,1  CORP EXPENSES  1,1  Ins  P  P  S Comp Ins P  P  S PECIAL EXPENSES  2  SPECIAL EXPENSES  2	198,866 202,700	(3,834)
tion  Outlay  xpenses ency  CORP EXPENSES  I,1  CORP EXPENSES  Ins  b  Ins  p  SPECIAL EXPENSES  2	27,530 42,400	(14,870)
Sortlay  Sortlay  CORP EXPENSES  Sortlay  Sortlay  TAX EXPENSES  Sortlay  Ins  P  Shecial Expenses  Special Expenses  Sp	55,167 65,500	(10,333)
ency CORP EXPENSES 1,1 CORP EXPENSES 1,1 Ins Ins P SPECIAL EXPENSES 2		•
cORP EXPENSES 1,1  TAX EXPENSES  & Maint Ins Ins p P SPECIAL EXPENSES 2	28,554 20,500	8,054
CORP EXPENSES  TAX EXPENSES  & Maint  Ins  p  P  SPECIAL EXPENSES  2	10,000 10,000	•
CORP EXPENSES TAX EXPENSES (& Maint lns s Comp lns p p pecial EXPENSES 2 pecial EXPENSES 2	10,000 10,000	•
L TAX EXPENSES  & Maint  Ins  p  P  SPECIAL EXPENSES  2	142,214 1,214,450	(72,236)
lns beclat Expenses 2		
Ins Ins Ins P SPECIAL EXPENSES 2	000 00	(000)
Ins Ins P SPECIAL EXPENSES 2		(991)
ers Comp ty Ins mp L SPECIAL EXPENSES 2		(4.502)
ers Comp ty Ins mp L SPECIAL EXPENSES 20		(325)
20		1,745
50	3,137 5,000	(1,863)
		82
	201,646 213,300	(11,654)
		•
TOTAL ALL EXPENSES 1,343,860	13,860 1,427,750	(83,890)