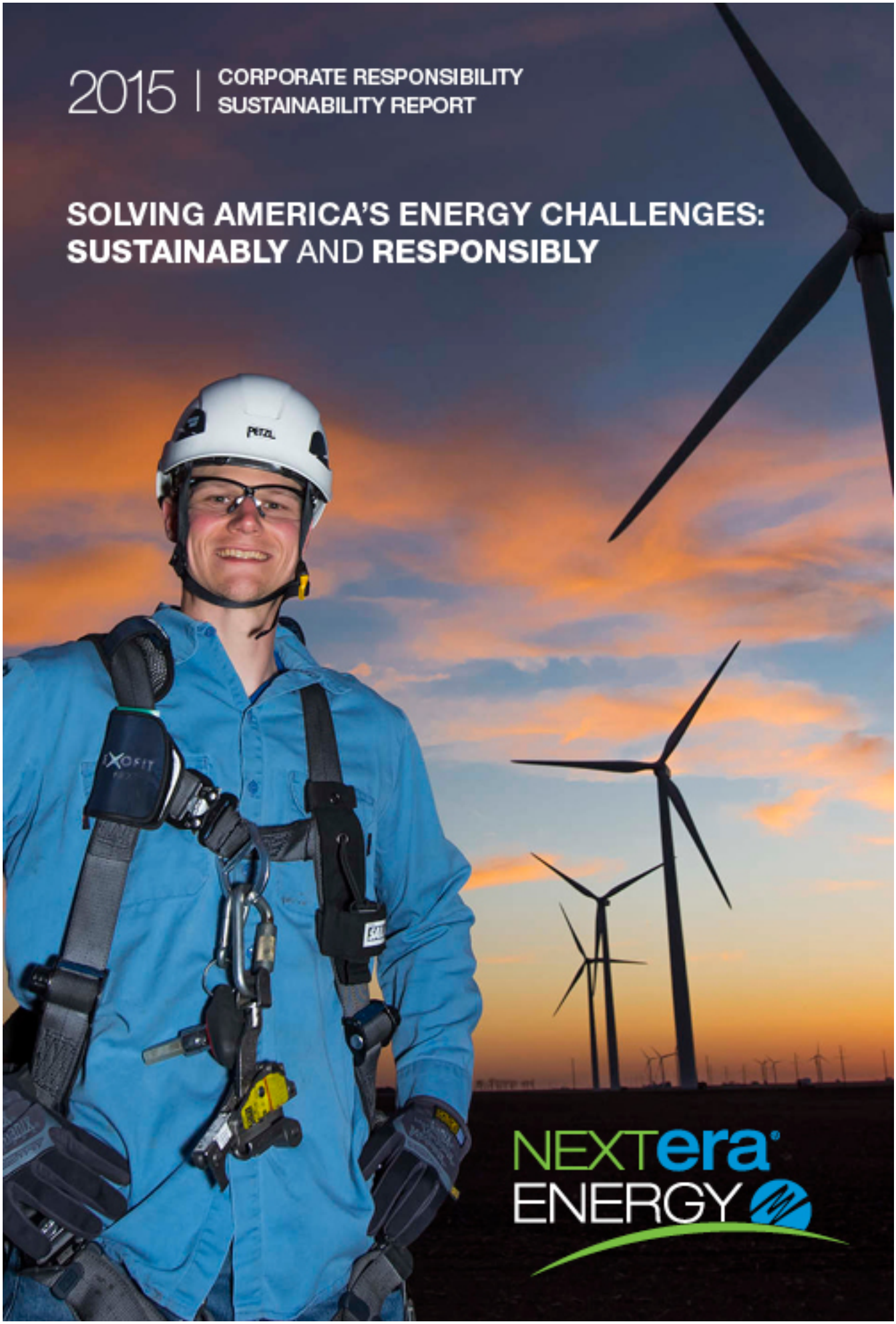


Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Our Story

At NextEra Energy, we're proud of the role we're playing in helping solve America's energy challenges and in creating a more affordable clean energy future ... sustainably and responsibly.

To us, being sustainable and responsible means respecting our environment, investing in customer value, sustaining and growing our communities, investing in our team, and growing shareholder value.

As we continue to pursue our vision of becoming America's clean energy leader, we do so with a commitment to ensuring we are providing benefits daily for our environment, our customers, our communities, our employees and our shareholders.

We're pleased you've taken the time to learn about the NextEra Energy story, and we invite you to join us in our journey to create a more affordable clean energy future we can all be proud of.

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# Delivering for OUR ENVIRONMENT

# Highlights

1. NextEra Energy achieved its lowest-ever emissions rates of SO2, NOx and CO2 in 2014 – rates that were 97-, 79- and 55-percent lower, respectively, than our industry's averages
2. We installed more than 1,600 MW of wind and solar power in 2014
3. We committed to interacting with nature in a positive manner and have developed wildlife protection programs to protect a number of species and their habitats, including eagles, kestrels, sea turtles, crocodiles, and ospreys

# Environmental Stewardship

At NextEra Energy, we're committed to being an industry leader in environmental protection and stewardship. As citizens, we're all stakeholders of our earth's environment. As an energy company, we recognize that environmental protection and stewardship are essential to the way we do business and critical to the value we deliver for our stakeholders.

Our Environmental Policy establishes our core environmental expectations and provides actionable guidance for all employees as we strive to foster a culture of environmental excellence and challenge ourselves to continuously improve. The policy is incorporated in our Code of Business Conduct & Ethics and Supplier Code of Conduct, which apply to our employees and suppliers, respectively. Everyone at NextEra Energy understands that protecting the environment is a collective responsibility. It's why our senior executives are actively involved in our environmental accountability, management and stewardship programs that are intended to:

- Design, construct, operate and maintain our facilities in an environmentally sound and responsible manner;
- Prevent pollution, minimize waste and conserve natural resources;
- Avoid, minimize and/or mitigate impacts to habitat and wildlife; and
- Engage stakeholders to build trust and partner toward common goals for environmental stewardship and protection.

We want to be the first and best source of information for our stakeholders to learn about our environmental performance and programs. That's what it means to be the clean energy leader. And that's how we deliver for the environment.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

The protection of our natural environment is a fundamental part of our goal to be America's clean energy leader. We are committed to meeting our energy needs, while protecting the air, water, land and wildlife, and our exceptional environmental performance record and clean energy portfolio demonstrate just how well we are doing. These commitments are important to our employees, customers and communities and are what further enable us to deliver outstanding value to our customers and shareholders.

-Randy LaBauve, vice president of environmental services

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Toward Cleaner Air

At NextEra Energy, we're committed to being an industry leader in environmental protection and stewardship, and one of the key ways in which we've demonstrated this commitment is by making business decisions to invest in emissions-free and clean generation. This enables us to reduce our impact on the air we all breathe. In fact, NextEra Energy's generation fleet has significantly lower rates of emissions of $CO_2$, $SO_2$ and $NO_x$ compared to the U.S. electric power industry as a whole.

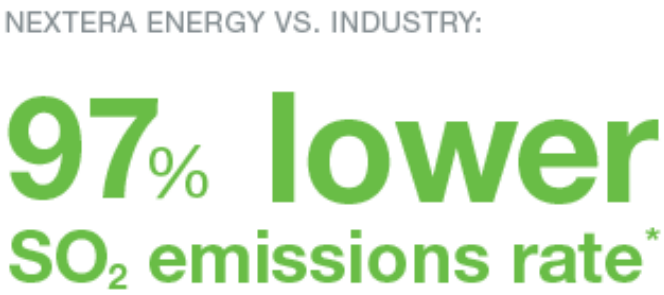
At year-end 2014, NextEra Energy Resources was the world's largest generator of renewable energy from the wind and the sun. We ended 2014 with more than 11,400 megawatts of wind generation capacity and nearly 1,000 megawatts of solar generation capacity.

At FPL, we are continuing to modernize our fossil generation fleet by replacing older, inefficient oil-fired generation with state-of-the-art combined-cycle, natural gas generation. Since 2001, FPL's investments in clean, fuel-efficient power plants have saved customers more than $7.5 billion in fuel costs and helped reduce the company's use of foreign oil by 99 percent. Because of these modernization efforts, FPL has been able to avoid more than 40 million barrels of oil, using less than 1 million barrels of oil for generation in 2014. These investments have also enabled FPL to significantly reduce power plant emissions rates and have prevented more than 85 million tons of carbon emissions to date. FPL now operates one of the most modern, clean, fuel-efficient and low-carbon generation fleets in the nation.

At NextEra Energy, we have positioned our business well to meet the challenges of new federal environmental regulations. We anticipate these new rules will significantly advance the need for low-emitting and zero-emitting electric generation. At NextEra Energy, we've positioned our business to manage the opportunities and risks presented by these new regulations while simultaneously lowering emissions.

## Reducing Our Emissions

### $SO_2$ Emissions Rate




Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.


*Source for Electric Sector: U.S. Department of Energy

*The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.

## $NO_X$ Emissions Rate



*Source for Electric Sector: U.S. Department of Energy

*The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.

## $CO_2$ Emissions Rate

NEXTERA ENERGY VS. INDUSTRY AVERAGE:

# 55% lower
## $CO_2$ emissions rate*

| NextEra Energy: | | U.S. electric sector rate |
|---|---|---|
| 538 | VS | 1,186 |
| LBS / MWh | | LBS / MWh |

*Source for Electric Sector: U.S. Department of Energy

*The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.

- In 2014, FPL brought into service its Riviera Beach Next Generation Clean Energy Center – one of the cleanest, most energy-efficient plants in the nation. Over its operational lifetime, the new, fuel-efficient plant is expected to provide FPL customers with hundreds of millions of dollars in fuel and other savings. This is part of FPL's focus on modernizing its power plant fleet by replacing oil-fired plants with clean, highly efficient, combined-cycle natural gas plants such as this one. It's also a big reason parent company NextEra Energy in 2014 recorded its lowest-ever air emissions rates.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

In 2014, 97 percent of the power produced by NextEra Energy facilities was generated from a diverse mix of clean or renewable sources, including wind, solar, combined-cycle natural gas and nuclear. By implementing our strategy to become America's clean energy leader, we have been able to reduce our emissions rates of SO2, NOX and CO2 by 98 percent, 93 percent and 33 percent, respectively, since 1990, while at the same time growing our generation fleet by approximately 274 percent.

# FPL Powers Formula E Electric Race with Clean Solar Energy; Student Focus Garners Statewide Honors

FPL powered the vehicles racing in the country's first-ever electric car race, held in downtown Miami in March 2015. Part of the FIA Formula E Championship, the Miami ePrix featured the highest class of competition for electrically powered racing cars.

"Our partnership with Formula E and the Miami ePrix is another example of our commitment to advancing zero-emissions solar energy and the use of electric vehicles in Florida," said Eric Silagy, president and CEO of FPL. "By the end of 2016, we will triple the energy we are able to produce from the sun, furthering our mission to provide low-cost, reliable and clean energy to our 4.8 million customers."

FPL announced its partnership with Formula E at its Martin Next Generation Solar Energy Center, along with famed race car driver Michael Andretti and drivers in the Miami ePrix. During the announcement event, electric race cars were charged with power generated from the Martin Next Generation Solar Energy Center, one of three solar power plants operated by FPL. Earlier in the year, FPL announced plans to install more than 1 million solar panels at three additional solar power plants by the end of 2016. These new plants, combined with community-based solar installations and other small-scale arrays that FPL is installing, would total more than 225 megawatts of new solar capacity. This would effectively triple FPL's solar capacity, which currently totals approximately 110 megawatts.

"The Formula E Miami ePrix is all about sharing our passion for electric vehicles," said Alejandro Agag, CEO of Formula E Holdings. "The race series is exciting, it's entertaining, and we hope it will turn the world's attention to the potential electric vehicles have to change the way we power transportation. We are pleased to partner with FPL – a company that shares our vision for powering the future with affordable, clean energy."

"It's an honor for us to have been selected as one of the 10 founding Formula E teams for the inaugural season," said Michael Andretti, chairman and CEO of Andretti Sports Marketing.

Formula E hosts races in 10 cities around the world, including London, Beijing, Monaco and Buenos Aires. The Miami ePrix was the first Formula E race in the United States.

## Education tie is applauded

As part of its Formula E partnership, FPL also sponsored a student electric vehicle race. Students from schools throughout FPL's service area who are involved in science, technology, engineering and

math (STEM) programs assembled 10 electric kit cars. The student teams competed in the Formula E School Series, racing on the same track as the Miami ePrix. The grand prize was $5,000, second-place $2,500 and third-place $1,500. All prizes support STEM or robotics initiatives of the winning school teams.

The effort was hailed by Miami-Dade County Public Schools Superintendent Alberto M. Carvalho, who chose FPL for the Florida Commissioner of Education's Corporate Business Recognition Award. "Miami-Dade County Public Schools and its students have benefitted tremendously from FPL's support of STEM initiatives," said Superintendent Carvalho. "Their commitment has enriched the learning environment by providing additional resources in our classrooms and giving students invaluable real-life learning experiences."

"We are proud of our long-time partnership with Miami-Dade County Public Schools and of the difference we are making in our classrooms," said Eric Silagy, president and CEO of FPL. "FPL is honored to be recognized for our involvement inside and outside the classroom. Together with the school district, we are making Miami an even better place to work and raise a family."

# Water Conservation and Management

Water is critical to NextEra Energy’s ability to generate reliable, low cost energy. For instance, in our power generation business, the thermoelectric (steam electric) process uses water to create steam and drive the electric generators. To ensure sustainable access to this natural resource, we're active stewards for sourcing, utilizing and managing water in the communities in which we operate. And we're taking measures to reduce our water consumption, including investing in both "water free" power generation from wind and solar and in more efficient thermoelectric generation plants.

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# Water Conservation

Just as water plays a critical role in the generation of reliable, affordable power, we understand the vital need to conserve and protect our water resources. We embed water conservation management strategies into our business planning and operational practices to mitigate risks posed by water availability and lower our costs. We reduce consumption through efficiency, technology and operational improvements, including:

- *Investing in "water-free" power generation:* We have made a conscious decision to invest in wind and solar photovoltaic generation, which together comprise more than a quarter of our company's generating capacity. Neither technology uses water for power generation.
- *Using sustainable water sources:* Nearly 75 percent of the water we withdrew in 2014 came from marine (ocean or estuarine) sources, which are non-potable and drought proof. We also use reclaimed water for cooling purposes when feasible, for example at our West County Energy Center in Florida and Forney Energy Center in Texas. Doing so offsets the demand for higher-quality water and reduces water supply risk.

As a result of our efforts to conserve water, our water withdrawal rate has steadily improved since we began tracking it in 2007. In 2014, we achieved a 33-percent reduction in our withdrawal per megawatt hour (MWh) since 2007. This overall improvement is due to increased efficiencies at our thermoelectric power generation facilities, as well as increased generation from "water free" (e.g., wind and photovoltaic solar) generation sources, among other things. Importantly, the majority – more than 98 percent – of water withdrawn for use at our thermoelectric plants is withdrawn via a once-through cooling system and then returned to its original source. The remainder of the water withdrawn is "consumed" through evaporation or discharged.


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# Water Management

At NextEra Energy, water management is a critical business planning activity for us to deliver clean, reliable and affordable energy. While we're currently the world’s largest generator of renewable energy from the wind and the sun, a significant amount of our generation comes from thermoelectric power plants. In fact, water is used in two separate systems at thermoelectric power plants, as shown below.

## WATER MANAGEMENT

Seeking opportunities to maximize efficiencies at our thermoelectric plants: As in other areas of our operations, we emphasize adopting best management practices to minimize our environmental footprint while optimizing operational and financial performance. Existing facilities are constantly challenged to be innovative and to fine-tune their operations. For example:

- Facilities constantly monitor water quality parameters to ensure proper quality for plant use, as well as adherence to discharge permitting requirements, which protect receiving water bodies. Water quality changes can also help identify potential issues in the system such as leaking pipes or valves.
- We use Six Sigma and quality improvement (QI) processes to address water problems and identify opportunities to reduce water use and for cost savings at our facilities, which can ultimately save our customers money.
- Modernizations completed at two of our power plants in Florida (a third modernization at our Port Everglades plant is underway) increase the efficiency with which we use water. The modernized plants have greater generation capacity when compared to the previous plants, without using additional water for that capacity.

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# Wildlife and Habitat Preservation

At NextEra Energy, we're committed to being an industry leader in environmental protection and stewardship, and that includes wildlife and habitat protection. We have operations across the U.S. and Canada, so we are keenly aware of the potential impacts that existing and future operations may have to wildlife and their habitat. This is why we have environmental policies and programs in place at both the corporate and local levels to avoid and minimize these impacts and to address any remaining impacts through appropriate mitigation measures. Here's what we do:

- Before we build a power plant or other electric facilities, we work hard to make sure we understand the local ecosystem and what it takes to be a partner in its preservation and to be a good neighbor to all the species that live there.
- As part of that work, we consider the presence of any threatened or endangered species and the proximity to valuable wildlife corridors, wetlands or other ecologically important areas. We make efforts to avoid these areas entirely. If we can't do that, we seek to minimize and mitigate the impact of our developments to affected areas.
- Once a project is operating, we continue to monitor potential impacts to biodiversity that may occur. For example, at wind sites, we implement a voluntary Wildlife Response and Reporting System (WRRS) to monitor long-term avian and bat interactions. We also voluntarily adhere to the FWS Wind Energy Guidelines that were issued in 2012, and conduct a minimum of one year of formal post-construction mortality monitoring at all U.S. wind sites constructed after March 2012.
- In Ontario, our company complies with Ministry of Natural Resources guidance, which requires that we perform a minimum of three years of post-construction mortality monitoring for birds and bats, in addition to other project-specific monitoring conditions.

We have long adhered to numerous policies and programs to protect threatened and endangered species. We follow all federal and state regulations including the Endangered Species Act (ESA), which is administered by the U.S. Fish and Wildlife Service (FWS) and the U.S. National Marine Fisheries Service (NMFS). We also go above and beyond those regulations by making important contributions to protect a number of vulnerable species and habitat areas. Some examples of our wildlife-related programs are featured below.

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- FPL has donated 130 concrete power poles to an artificial reef program managed by St. Lucie County, Florida. The poles provide additional habitat for marine life. Area fishing and diving businesses also benefit.

## Eagle Nest Platforms

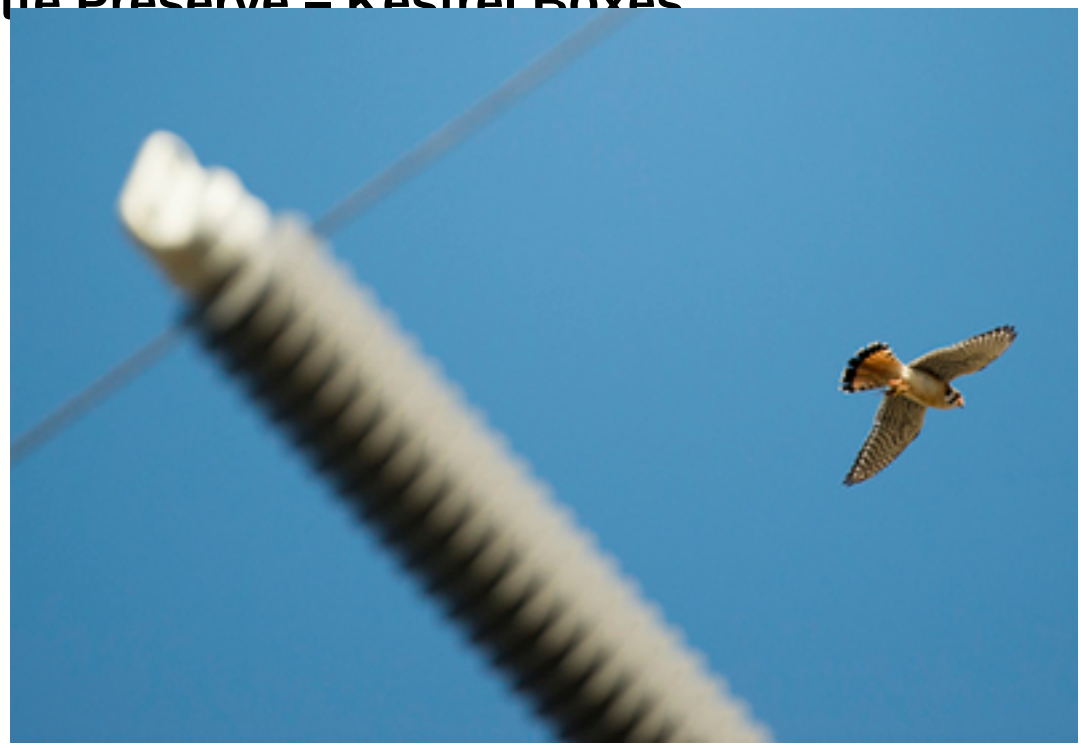
- For many centuries, eagles have represented strength, courage and power. That's been true not only in the U.S. ? where the bald eagle has been our national symbol since the late 1700s ? but in countries the world over.
- During early construction of NextEra Energy's Summerhaven Wind Energy Centre in Ontario in late 2012, Canada, a pair of eagles began building a new nest within the project area. For three years prior, the area had been monitored and no nest had been found.
- After consulting with the Ontario Ministry of Natural Resources and receiving their approval, we removed the tree and nest in January 2013 to eliminate a potential hazard to the eagles and to give the birds time to build a new nest or find another one prior to their breeding season.
- From early January through late February 2013, a team of experts installed five eagle platforms near the Lake Erie shoreline in the general vicinity of the original nest, but at a safe distance from the turbines, to provide alternative nesting sites for this pair of eagles and other pairs in the local eagle population.
- To our delight, a pair of eagles was documented to have successfully raised young in one of these nests in the summer of 2013. The eagles returned in 2014 and successfully raised two chicks.
- See the following website for more information, including photographs and a video of the eagles.

**Nesting platform success in Florida**

- Bald eagles are found in all 50 U.S. states, including throughout FPL's service territory in Florida.
- In the fall of 2013, a bald eagle built its nest on a 230-kV transmission line in Volusia County, Fla. To protect the nest and the eagles that would be raising their family in it, and because the surrounding area lacked viable nest trees, FPL for the first time ever constructed an independent pole and platform to provide the birds with a nearby nest location. With input from the Florida Fish and Wildlife Conservation Commission and

the U.S. Fish and Wildlife Service, the platform was designed to provide long-term support of the nest. Within 45 days of the nest transfer, a pair of eagles began to add onto and occupy the nest, and in 2014, a baby eaglet hatched in the nest!

## Duette Preserve – Kestrel Boxes



- The colorful Southeastern American Kestrel is the smallest falcon in North America. Unfortunately, its numbers have dwindled so much that researchers cannot say how many of the threatened species still exist in Florida.
- In March 2013, while installing new, more storm-resilient power line poles and replacing old wooden poles in an area of its service territory, FPL identified an opportunity to assist the kestrel. Line workers attached kestrel boxes to four of the new poles - a first for the company - and also preserved the old wooden poles that contained inactive nests.
- In 2015, as FPL continues to upgrade the poles in this area of Kestrel habitat, we've included nest boxes on an additional 20 poles. We're also working with the Audubon Society toward a program to monitor the boxes for nesting success.

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# Concrete Pole Donation for Artificial Reefs

- According to the Florida Department of Environmental Protection, Florida is the only state in the continental United States to have extensive shallow coral reef formations near its coasts. Coral reefs create specialized habitats that provide shelter, food and breeding sites for numerous plants and animals, including spiny lobster, snapper and other commercial and recreational species.
- In addition, the Florida Fish and Wildlife Conservation Commission administers an artificial reef program to enhance private recreational and charter fishing and diving opportunities, provide a socio-economic benefit to local coastal communities, and increase reef fish habitat.
- In October 2012, FPL removed 130 concrete poles in Port St. Lucie, Fla., and replaced them with about 60 poles that are more storm resilient. In January 2013, FPL donated the 130 original poles, weighing about 2,000 tons, or the equivalent of 1,250 mid-sized cars, to St. Lucie County to create two new artificial reefs. These new reefs are in addition to an artificial reef created in 2005 using FPL-donated material, and they provide additional habitat for marine life, while also generating economic opportunities for area businesses providing services for divers and anglers to enjoy the reefs.

# Sea Turtle Program: St Lucie Nuclear Plant

- We have sponsored monitoring of nesting activities in South Florida since 1971. In 2014, 7,027 loggerhead, 221 green, and 352 leatherback nests were recorded on Hutchinson Island. During summer, FPL employees conduct popular turtle walks along the beach to allow visitors to observe nesting turtles in their native habitat.
- Artificial light on or near nesting beaches can negatively affect the nesting process by interfering with normal nocturnal behaviors of threatened and endangered sea turtles. That's why we turn off about 500 streetlights when turtle-nesting season in Florida begins -- every year in March in six counties on the Atlantic coast and in May in all other counties -- and we turn them back on when the season is over at the end of

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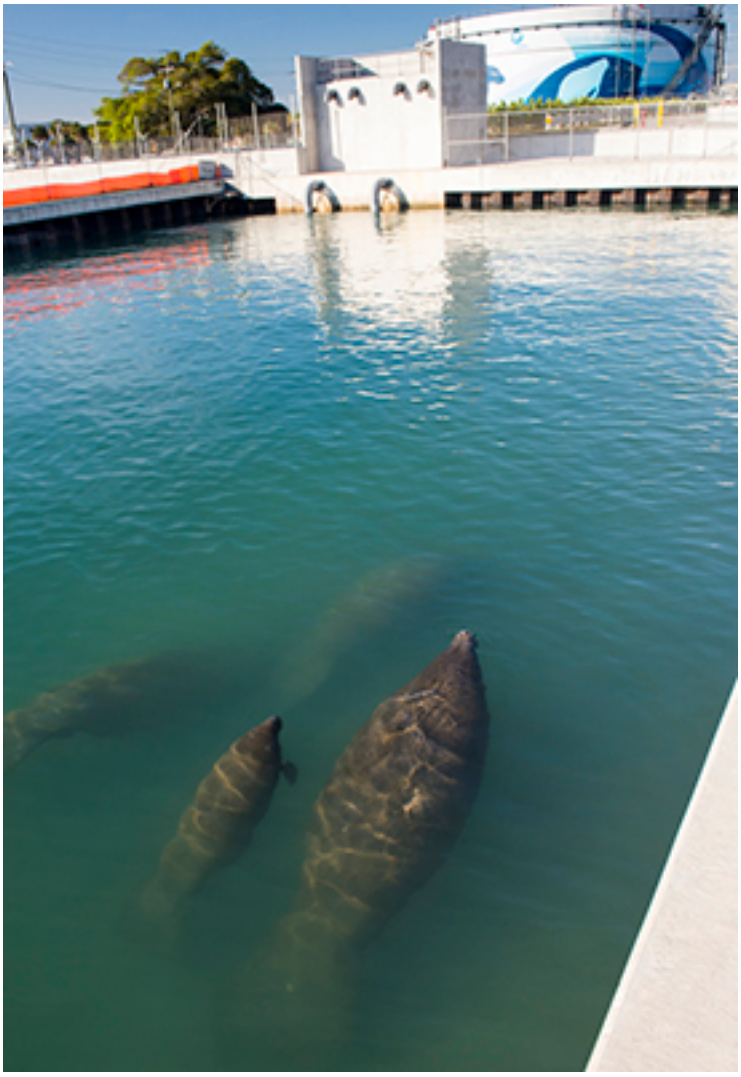
October. We've also equipped dozens more of our streetlights with special shields to re-direct light away from the beach and away from sea turtle nests.

**Sea Turtle Program: St Lucie Nuclear Plant**

- Due to the location of the plant and the design and operation of its intake cooling water system, sea turtles sometimes inadvertently enter the St. Lucie Nuclear Plant's cooling canal system. A net system keeps the turtles safely corralled in the canal, and trained biologists on site from the Inwater Research Group systematically gather, measure, weigh, tag, and release the turtles. During 2014, 414 sea turtles were removed from the intake canal, including 275 loggerheads, 134 greens, two Kemps' ridley and three hawksbill. Nearly all are released back to the ocean. Turtles with injuries or health issues are transported to an animal rescue center that the Florida Fish & Wildlife Conservation Commission recommends. Through this program, FPL performs a valuable service to researchers by providing sea turtle data, which is normally hard to obtain (especially for males).

# Manatee Program



- The Florida manatee is Florida's state marine mammal and is an endangered species. Manatees play an important role in the habitat of the shallow rivers, bays, canals and coastal waters they call home.
- During cold weather, these graceful, grazing creatures congregate at the warm water outflows near power plants. FPL has worked closely with regulatory agencies and environmental organizations for more than 30 years to ensure that manatees are protected, and our leadership role has been recognized by numerous environmental organizations worldwide. We have conducted hundreds of aerial surveys, published and distributed thousands of pieces of educational literature, and sponsored extensive research on manatee habitat and behavior.
- FPL is supporting telemetry studies at two facilities where biologists will tag and track a total of 15 manatees. Data collected during the studies will support an understanding of where these animals travel during winter months and the environmental conditions of the areas they frequent.
- Several FPL's facilities where manatees congregate have been or are being modernized. During construction, FPL installed temporary heating systems so manatees could continue to benefit from warm water during that period.
- In late 2014, FPL broke ground on a manatee education center that will sit beside its Riviera Beach Next Generation Clean Energy Center on the Lake Worth Lagoon, where manatees have long gathered to keep warm during the winter months. Expected to be completed during the 2015-2016 winter season, the education center will help raise awareness about the importance of protecting this gentle species.

# Crocodile Management Program

- In the late 1970s, the American crocodile was on the brink of extinction. In the 1980s, FPL initiated a crocodile management program at its Turkey Point Nuclear Power Plant south of Miami, Fla., to benefit these ancient reptiles. Given the 5,900-acre, man-made cooling canal system at the plant offers ideal nesting conditions, the management program includes protecting these nesting areas, completing population surveys, relocating hatchlings within the canal system for better survival, and regulating plant activity at night and during nesting season. Over the past 37 years, 7,007 hatchlings have been tagged from 446 nests at Turkey Point.
- FPL recently added two new monitoring components for crocodiles to assist in crocodile research.
- In recent years, the crocodile population has rebounded, and in 2007, the U.S. government down-listed the American crocodile from an endangered species to a threatened species - a notable accomplishment. In fact, FPL's conservation efforts were recognized by the Fish and Wildlife Service for supporting this improvement.

# Everglades Mitigation Bank

- The Everglades is known the world over for its extraordinary diversity of wildlife ? from Florida panthers, to manatees, crocodiles and birds such as roseate spoonbills, egrets and wood storks. The National Wildlife Federation reports that more than 300 species of birds alone call the Everglades home.
- A critical link to the success of restoring the Everglades ecosystem to its natural condition is FPL's Everglades Mitigation Bank, a nearly 14,000-acre project located in southern Miami-Dade County adjacent to our Turkey Point Power Plant. Mitigation banking generally involves creating, enhancing, or preserving wetlands on a large tract at one location to provide mitigation credits to companies to offset unavoidable wetland impacts elsewhere.
- This location is home to 46 protected wildlife species and is a major contributor to a seamless wildlife corridor between the Everglades and Biscayne National Park.
- Numerous projects in the mitigation bank were completed through 2013, including

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removal of historic roads and canals, removal of hydrologic barriers, replanting of vegetation and the installation of over 40 control structures to restore historical water distribution patterns for more than 9,000 acres of sawgrass marsh, high marsh, forested tree islands, and mangrove habitat. FPL also took its extensive knowledge and lessons learned from its crocodile management program at the Turkey Point Plant and established a similar crocodile habitat in the mitigation bank.

- For more details on our mitigation banking activities, please visit https://www.fpl.com/environment/wildlife/mitigation-bank.html

## FPL Avian Protection Plan

- More than 500 species of birds are estimated to exist in Florida and countless others migrate to or through our state. It is not uncommon for many of these birds to take refuge on or otherwise interact with electric utility poles or other equipment.
- FPL has been committed to the protection of endangered and migratory birds for nearly three decades. In 2007, FPL developed an Avian Protection Plan (APP), which provides employees with a single resource for avian risk mitigation that is consistent with industry and federal guidelines. In the field, FPL operates in strict adherence to the APP. The APP also provides the framework for implementation of FPL's Avian Protection Program to reduce bird mortalities, document utility actions, and improve service reliability.
- As part of this industry-leading program, FPL proactively retrofits poles and equipment to make them more bird friendly. To identify high-risk distribution structures, FPL uses an Avian Risk Assessment Model, a first of its kind in the energy industry. Through 2014, we have invested millions of dollars to retrofit or construct thousands of poles to avian-friendly standards.
- As an example, osprey will sometimes try to build nests on power line structures, which can cause outages. FPL builds nesting platforms next to osprey nests to lure the birds away from the power lines and installs special devices on the poles' cross arms to keep the birds from nesting there again.

## Barley Barber Swamp

- The 400-acre Barley Barber Swamp in Martin County, Fla., consists of an ancient cypress-stand ecosystem that is home to diverse fauna, including alligators, otters, wading birds and bald eagles, providing a rare glimpse of "old Florida."
- In 1972, when constructing its Martin power plant and cooling pond nearby, FPL set aside Barley Barber as a wildlife preserve.
- To improve the state of this natural area, FPL has implemented a non-native invasive species removal program. For example, the Old World climbing fern, an invasive weed with origins in Africa and Asia, grows very quickly and creates a mat that covers native species, blocking sunlight and strangling anything growing beneath it. If left unchecked, it ultimately destroys the ecosystem and eliminates habitat for native flora and fauna. FPL is partnering with researchers to document the effectiveness of bio-controls for this invasive species at the swamp.
- In addition to being a wildlife sanctuary, the area is also significant from an archaeological perspective. Pottery fragments and other artifacts have been found on the site, indicating use by Native Americans between 300 and 900 years ago.
- FPL has partnered with the Treasured Lands Foundation, a local nonprofit organization, to provide free, public tours of the swamp. For more information, please visit www.BarleyBarber.org.

# Seabrook Station Estuary Project

- The 5,000-acre Hampton-Seabrook Estuary is home to the largest expanse of salt marshes in New Hampshire. These marshes, along with their tidal flats, offer important habitat for a variety of breeding and migratory birds, especially salt marsh sparrows and shorebirds.
- NextEra Energy Resources supports the New Hampshire Estuary Project to improve water quality in this area, as well as to work with various state and federal agencies to identify ways to prevent entrainment and impingement of aquatic species at our nearby Seabrook Station nuclear plant.
- In addition, Seabrook's National Pollutant Discharge Elimination System (NPDES) permit requires the monitoring of soft shell clam populations in the Hampton-Seabrook harbor to demonstrate that the clam populations are not being impacted by plant operations. Voluntarily, and at no charge, we provide the clam data to the Piscataqua Region Estuaries Partnership (PREP) for use in its State of the Estuaries assessments. NextEra Energy Seabrook has maintained this excellent partnership with PREP for about 20 years.
- Seabrook Station is also home to The Seabrook Science & Nature Center, which gives people the opportunity to learn about nuclear energy and the thriving ecosystem that surrounds the plant. For more information, please visit: http://www.nexteraenergyresources.com/what/nuclear_seabrook_center.shtml

# Jamaica Bay Project

- In New York we partnered with the Gateway National Recreation Area in New York City to improve marine habitat and water quality in Jamaica Bay with a donation of $100,000. Located near the NextEra Energy Resources Bayswater and Jamaica Bay clean energy centers in Far Rockaway we provided timely financial support and data to the Park Service enabling them to restore Bay seagrasses and other marine habitat as well as provide public education facilities concerning Bay wetlands.

# NextEra Energy Research Partnerships

Research is the key to understanding our impact on local ecosystems and wildlife and what we can do better to enable both to prosper.

As the largest producer of wind energy in the U.S., NextEra Energy is committed to better understanding bat and avian interactions with wind turbines to reduce impacts. To improve our understanding, we have partnered with government agencies, education institutions and other industry representatives. Below are the major wildlife initiatives we are currently participating in at the national level. We hold leadership positions in many of these collaborations, and in many cases, we have founded the cooperative effort, as well as provided major funding:

- National Wind Coordinating Collaborative (NWCC) Wildlife Working Group – core member
- Grassland Shrub/Steppe Species Collaborative – founding member and major funder Bat Wind Energy Cooperative – founding member
- Avian Power Line Interaction Committee – founding member, chairman 2002-2006 Wind Energy Guidelines Federal Advisory Committee – NextEra Energy Resources participated as a committee member and a committee alternative, both requiring White House and Congressional approval
- Great Plains Wind Energy Habitat Conservation Plan – partner
- Mid-West Multi Species Habitat Conservation Plan for Indiana bats – participant New Mexico Wind and Wildlife Collaborative – member
- Texas Christian University/Oxford/Next Era Energy Resources Research Initiative

# Managing Waste

Most industries produce waste in one form or another, directly or indirectly. At NextEra Energy, we believe minimizing our waste footprint presents an opportunity to deliver outstanding value for our environment, customers, communities, employees and shareholders. We produce a variety of waste streams, including construction waste streams resulting from development, non-hazardous waste generated from office operations and radioactive waste produced from operating a clean, safe nuclear fleet. All of these waste streams are managed in accordance with government mandates regarding proper disposal, storage and reporting requirements.

Management begins with measurement, and waste management begins with measuring and recording the waste we produce. Since most of our facilities are not required to collect data on non-hazardous municipal solid waste, data is difficult to obtain. We are currently implementing an environmental management system that will improve the efficiency of tracking waste data. We believe that by applying the lessons learned from our waste management program in Florida and expanding our waste tracking program, we can determine the best approach to maximize value for our stakeholders and maintain our position as a clean energy leader.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Reducing Waste

In Florida, we've undertaken a formal campaign to reduce waste following the principles of reduce, reuse and recycle. As a part of FPL's operations, we've deployed a major recycling program run by our Corporate Recycling and Services group; this facility operation located at our Physical Distribution Center in Riviera Beach was recognized as a finalist in the Sustainable Florida Best Practices Awards for 2013. Working closely with our field operations team, the program minimizes waste sent to local landfills. In addition, our operations and support service teams look for opportunities to reduce, reuse and recycle. Here are some highlights from across NextEra Energy:

## Reduce

We believe that the best way to deliver value by minimizing our waste footprint begins with reducing the amount of waste we generate in the first place. That's why we've:

- modernized many of our facilities to reduce the amount of oil-ash generated;
- banned the use of chlorinated solvents at our facilities;
- eliminated the use of hydrazine, a hazardous chemical; and
- changed to lead-free mirrors at new solar facilities.

## Reuse and Recycle

Our next step to minimize the footprint of our waste stream is to reuse or recycle materials that could not be eliminated from our waste stream. A few of our reuse and recycling accomplishments include:

- refurbishing more than 200,000 pieces of hardware saving approximately $2.5 million;
- refurbishing approximately 1,200 streetlight covers;
- recycling more than 23,000 units of oil-filled equipment and more than 950,000 gallons of mineral oil, generating more than $4.6 million in revenue;

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- recycling nearly 7.7 million pounds of scrap wire and scrap metal, generating approximately $2.1 million in revenue;
- recycling approximately 300,000 pieces of electronic waste;
- recycling approximately 60,000 cubic yards of vegetation waste through various partnerships such as Waste Management and the Okeechobee Organics Recycling Facility;
- donating approximately 6,000 cubic yards of wood to local recyclers;
- processing more than 200,000 pounds of paper and cardboard for recycling using the labor of employees from Palm Beach Habilitation Center, a non-profit agency that provides employment to individuals with disabilities;
- recycling mechanical meters that were replaced with new smart meters during our Energy Smart Florida project; and
- refurbishing wind turbines' gear boxes when possible.

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# Radioactive Waste

Radioactive waste is a byproduct of power generation at NextEra Energy's five nuclear power plant sites. Spent uranium fuel rods comprise the majority of high-level waste, while low-level waste is generally considered to be any material that enters the containment area, including contaminated protective shoe covers and clothing, wiping rags, mops, filters, reactor water treatment residues, equipment and tools.

Currently, spent fuel is stored onsite in cooling pools and then transferred to onsite dry cask storage systems - a safe, secure, and well-proven technology that has been safely used for more than 20 years at more than 55 nuclear plant locations in the U.S., and will continue to be used until a federal storage process or system becomes available. Dry storage facilities are heavily secured through a variety of proven measures, including high-tech security and surveillance systems, radiation monitoring, regular security patrols, as well as multiple levels of physical barriers. Like all nuclear facilities, dry storage areas fall under the strict regulatory oversight of the U.S. Nuclear Regulatory Commission (NRC). Dry storage has proven to be both secure and environmentally sound. The facilities are specifically designed and tested to provide protection from extreme natural events such as high winds and flooding associated with hurricanes, storm surges, heavy rain events, tornadoes, fires and earthquakes. Please see our 2014 Annual Report and SEC Form 10-K for further information on the government's progress on the regulation of spent nuclear fuel.

Low-level radioactive waste, on the other hand, can be disposed of offsite at two facilities within the U.S. Like high-level waste, disposal of low-level waste is strictly regulated by the NRC, and we at NextEra Energy comply with all federal and state regulations to ensure that this waste is safely disposed of to prevent any releases that could impact human health or other parts of the ecosystem.

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# Remediation and Site Restoration

Companies like ours that have been operating for many years or have acquired sites from other companies have a responsibility to comply with all laws and regulations concerning petroleum and chemical contamination at those sites and to prevent future occurrences. At NextEra Energy, we're committed to addressing these issues, so that our soils and groundwater are not degraded and we live up to our strategy to be the clean energy leader. Site remediation activities are conducted in compliance with all local, state and federal requirements and range from remedial activities associated with the removal of underground storage tanks (UST) to sites where we are decommissioning assets as part of our efforts to modernize our power generation fleet. While remediation is often driven by regulation, we also look for opportunities to implement best practices that go beyond regulatory requirements. Our UST Removal Program is a great example of this.

## Strategy in Motion – Underground Storage Tank (UST) Removal

USTs hold fuels that, if leaked, could impact soils and groundwater quality. To reduce the potential risks of operating USTs, FPL conducted a significant UST removal program wherein the company has eliminated the use of more than 180 USTs at FPL power plants, service centers and administrative offices over the past 20 years. Additionally, we switched our operating practices to a new fueling system model. Today, FPL uses mobile fueling services to provide fuel to more than 70 sites. This program eliminates the need for USTs at almost all of our facilities, thus reducing the potential for leaks of petroleum products from these systems.

We also use above-ground storage tanks (ASTs) in lieu of USTs at several FPL facilities as ASTs are generally easier to inspect and maintain. We have also spent more than $20 million enhancing our Spill Prevention Control and Countermeasures (SPCC) program for petroleum product storage systems across our fleet. These enhancements include increased tank inspections, upgrading storage systems with secondary containment and providing leak detection systems.

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# Highlights

1. Provided reliable, clean and affordable electric service in Florida
2. Delivered excellent customer service
3. Made infrastructure investments that reduce air emissions, improve reliability and save our customers money

We serve a diverse group of customers via our competitive and rate-regulated businesses. Our customers range from business and residential customers across much of Florida, to utilities, retail electricity providers, power cooperatives, and municipal electric providers across the U.S. and in Canada. We believe that all of our customers desire the same thing: affordable, reliable and clean energy. And we're proud to deliver that energy safely, with award-winning customer service and in a manner that safeguards our environment and supports our communities.

Going forward, we expect that our investments in cleaner, smarter, and more efficient infrastructure will help us further improve the reliability and affordability of our products and services. And we're just as focused on continuing to improve customer satisfaction – by offering valuable energy efficiency, environmental stewardship and customer assistance programs, and by being innovative in how we serve and communicate with our customers. Taken together, we believe this will help us grow our customer base. That's what it means to be a clean energy leader. And that's how we deliver for our customers.

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# Reliability and Affordability

FPL continues to have exceptional performance, reducing the average time a typical customer was without service by 20 percent over the previous year. We're proud to deliver better than 99.98 percent service reliability to our customers, and we're working to improve our performance even further. Additionally, because we've invested in smart, cost-efficient technologies to become a clean energy leader and work hard to keep operating costs down, FPL's typical 1,000-kWh residential customer bills were the lowest of the electric companies serving Florida in 2014 and in 2015 are about 30 percent lower than the national average. Most FPL customers power all of the electricity needs of their home for a few dollars a day on average over the year. For more information, please see www.FPL.com/yourbill.


## Cost changes

2009-2014

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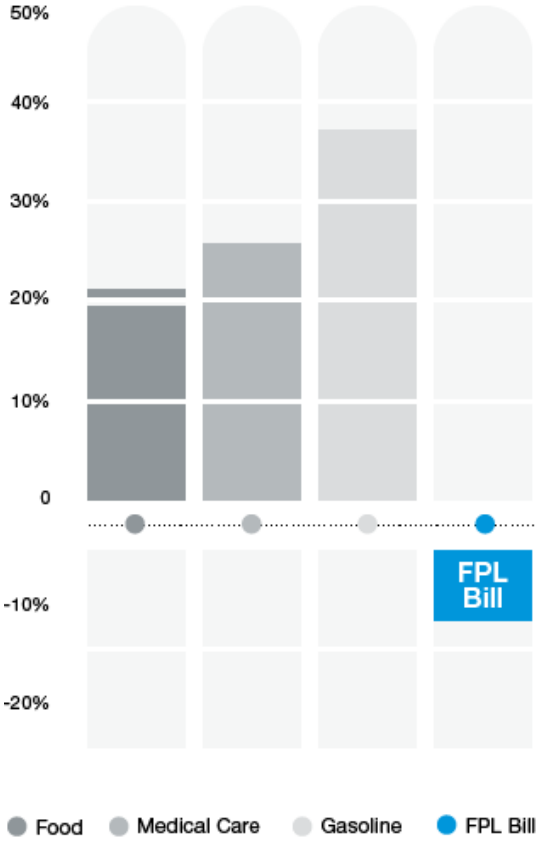


*Based on FPL's typical 1000-kWh residential customer bill and Consumer Price Index data for gasoline, medical care and food, January 2006 vs. January 2014.

We expect that our strategy and investments in strengthening the grid and in preparing for storms will further our position to deliver superior customer value.

During the last two years alone, the **average time** a typical **FPL customer** was **without service** was **reduced by 21%** compared to 2011

At FPL, we're delivering the most affordable electric service in Florida and great reliability, with one of the most modern, clean, fuel-efficient and low-carbon generation fleets in the nation.

-Eric Silagy, president and CEO, FPL


- By offering its business and residential customers low rates, high reliability and award-winning customer service, FPL provides a boost to Florida's economic development efforts.

## Preparing For Storms and Building a Stronger, Smarter Grid

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At FPL, we are building a stronger and smarter grid to deliver electricity our customers can count on in good weather and bad.

We prepare throughout the year for hurricane season. Since 2005, we have invested more than $1.8 billion in strengthening power lines and equipment serving critical infrastructure facilities (CIFs), including local hospitals, 911 centers and police/fire stations; clearing vegetation from power lines; and inspecting and upgrading utility poles for strength. It’s been shown that electric infrastructure that has been strengthened performs better in preventing some storm-related outages, speeding restoration times following severe weather, and delivering better overall everyday reliability. In fact, our experience with tropical storms shows main power lines that have been strengthened are roughly half as likely to experience an outage during severe weather. In addition, under normal weather conditions, strengthening a power line reduces the frequency of daily outages by up to 40 percent.

We’re also building a smarter electric grid, including more than 4.8 million smart meters and more than 12,000 intelligent devices across our network. This technology helps us detect and even prevent outages, as well as minimize the impact of outages when they do happen and give customers unprecedented control over their own energy use.

Thousands of our employees have storm assignments in addition to their regular jobs. As part of FPL's storm preparation plan, we conduct a week-long storm drill each spring. FPL also coordinates assistance agreements with other utilities for out- of-state support, orders in advance restoration supplies and equipment, and secures staging sites throughout Florida. These advanced preparations enable us to quickly deploy crews and equipment to storm-damaged communities. To learn more about our storm preparation and response efforts, please visit www.FPL.com/storm.

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Hardening
572
main power lines

serving critical and community facilities

Inspected more than
1.2 million
poles for strength

Cleared vegetation from
120,000
miles of power lines

a distance nearly five times the earth's circumference

## Spotlight: Lightning Lab strikes important findings

Florida sustains more lightning strikes than any other state in the U.S., with an average of well

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over 200,000 lighting strikes annually in recent years within FPL's 35-county service territory. In the high-voltage FPL Lightning Lab in Riviera Beach, Fla., engineers test equipment and research ways to reduce lightning's impact on the grid, ultimately helping to reduce the number and duration of power outages. Experimenting with simulated lightning allows the team to gather detailed data about the effects of lightning on FPL equipment and helps us discover ways to prevent future lightning-related problems.

FPL is the only utility in the state to have a research lab to simulate lightning and study its potential impact in this manner. We also share the information we learn with other meteorologists around the state, including representatives of the National Hurricane Center and National Weather Service.

The improvements we've made since 2005 have reduced outages and improved restoration times. Our investments are making the electric grid better able to withstand severe wind and storms, helping us restore power faster following storms and improving everyday reliability for our customers. It's an exciting time to be at FPL.

-Manny Miranda, FPL vice president of power delivery

# Investing in a Stronger, Smarter Grid

FPL began modernizing its electric system in 2010 with the widespread installation of smart meters, funded in part by a $200 million grant from the U.S. Department of Energy. Since then, FPL has invested an additional $600 million to make its electric grid smarter, installing more than 4.8 million smart meters and more than 12,000 smart devices and thousands of sensors and monitors on transformers, breakers and battery banks throughout our 35-county service area. The company is also investing in digital microprocessor technology that provides real-time telemetry and fault information – helping the company quickly identify and locate potential causes of outages. Our investment in a more efficient electric grid provides customers with tangible reliability and affordability benefits today while laying the foundation for a host of future benefits and operational efficiencies such as:

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- providing real-time information on the health and performance of the electric grid;
- identifying outages and diagnosing their causes, so FPL can get to work restoring power faster;
- verifying that power was restored;
- getting an early warning of power issues to enable the rerouting of electricity around trouble spots, thus confining outages to smaller areas;
- communicating with FPL through advanced technology; and
- making data available to customers through an Energy Dashboard, available online and via mobile device, which is designed to help them monitor energy consumption and make more informed decisions about their usage.

For additional details regarding FPL's smart grid program, please visit www.fpl.com/smartgrid.

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# Cyber Security

## Taking a Leadership Role on Cyber Security

At NextEra Energy, we employ many technologies to make our energy cleaner, affordable and highly reliable. Yet one of the greatest threats to our ability to deliver value for our customers, communities, employees, shareholders and our environment is the threat of a cyber-attack. While cyber security is not new, it is a rapidly evolving threat. To manage this threat we have implemented a multi-faceted strategy to protect the physical and informational assets that an attacker could target. Our intent is to preserve our ability to create and deliver value to our many stakeholders.

Our multi-faceted strategy is founded on:

- developing partnerships among peers, industry groups and oversight agencies to identify and share best practices, as well as benchmark performance;
- collaborating with federal, state and local governments on information sharing; and
- developing internal organizational capabilities for cyber-attack prevention and response.

## Strategy in Motion - Managing Cyber Security

At NextEra Energy, we work closely with government regulators to discuss and address system vulnerabilities. This includes sharing information and working closely with the U.S. Department of Energy, U.S. Department of Homeland Security, the U.S. Congress, the White House and state and local governments. We also comply with all federal, state and local regulations that govern cyber security.

In addition to collaborating with these oversight agencies, we engage in a number of public-private partnerships to help strengthen our capabilities on the front lines of the cyber threat.

For example, working with the Edison Electric Institute, we participated in the Threat Scenario Project commissioned through The Chertoff Group. This project examined a wide range of threats that could have an impact on the operations of our company, including cyber threats. From that work, a Resiliency Self-Assessment tool was developed, which we have used to help identify potential gaps in our cyber-security defenses.

We have also enlisted external, third-party audits to ensure that tools, processes and controls to maintain cyber security are operating effectively. These third-party experts continue to be instrumental in helping us gauge the overall effectiveness of our cyber security program.

Finally, we have taken steps within our company to minimize the possibility and potential impact of a cyber-attack by providing extensive training of our employees, conducting internal

audits, cross-departmental drills and scenario modeling, and developing mitigation, restoration and post-breach communication plans.

# Energy Efficiency

FPL is a nationally recognized leader in successful demand-side management (DSM) programs. We focus on cost-effective conservation and energy-efficiency programs that help keep customer rates low. Today, FPL administers the second-largest set of energy conservation programs among utilities nationwide and is a leader in demand-side management (DSM) programs. Over the years, FPL has built one of the largest and most successful DSM programs in the nation and remains committed to continuing to provide a variety of cost-effective DSM programs to FPL’s customers.

FPL has sought out and implemented cost-effective DSM programs since 1978. These programs include a number of conservation/energy efficiency and load management initiatives. FPL's DSM efforts through 2014 have resulted in a cumulative summer peak reduction of 4,793 megawatts (MW) at the generator and an estimated cumulative energy savings of 70,997 gigawatt- hours (GWh) at the generator. After accounting for reserve margin requirements, FPL's DSM efforts through 2014 have eliminated the need to construct the equivalent of approximately 14 new, 400-MW generating units.

Through 2014 we have conducted more than 3.5 million residential home energy surveys and more than 200,000 business energy evaluations resulting in personalized energy efficiency recommendations. We have also provided 1.8 million rebates for high-efficiency residential air conditioning systems and installed upgraded lighting systems for over 20,000 business customers and air conditioning upgrades for over 18,000 business customers.

Additionally, more than 810,000 FPL customers are enrolled in the company's OnCall® Program. Participating customers receive a credit on their monthly bill for allowing FPL to cycle off customer-selected equipment for short periods of time only when absolutely necessary. This helps control electrical demand during peak periods or emergency situations, while also reducing impacts to the environment and helping to keep all customer bills low. Additionally, we are assisting customers in need with energy efficiency improvements to lower their bills.

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# Assisting Customers in Need

At NextEra Energy, we believe it's imperative to engage partners, maximize resources, streamline processes and strive to provide the best possible services and assistance to those who need it most. In 2014, through a variety of activities that form FPL's ASSIST program, the company processed nearly $30 million in payments to around 113,000 customers in need.

Whether it’s providing energy saving programs for both our residential and business customers, assisting those with special needs, or getting out to solve problems in our communities, not a minute goes by when we’re not doing our best to improve the quality of life for our customers.

-Marlene Santos, vice president, customer service, FPL

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Here are a few of the helpful programs we offer to make life a little easier for those in need.

## FPL Care to Share® Program

Many customers that struggle to pay their electric bills can benefit from FPL programs.

Through the FPL Care to Share program, FPL provides emergency assistance to customers who are unable to pay their electric bills. In 2014, FPL raised nearly $1.4 million for customers

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in need thanks to nearly $300,000 in donations from FPL customers, $1 million from NextEra Energy shareholders and $113,000 from employees. Every dollar donated is given directly to those in need through partner agencies such as The Salvation Army, and no tax-deductible donations are used for fundraising or administrative costs. Since 1994, Care to Share has raised more than $19.9 million to help nearly 80,000 families in need.

For information on additional FPL customer programs, including those available to low-income families and others in need, please visit our website at www.fpl.com/customerprograms.


## Helping to prevent fires and burns

More than 60 FPL volunteers joined others from the City of South Miami, Miami-Dade Fire Rescue, Jackson Health System, South Miami Hospital and various electrical contractors to help customers avoid fires and burns by traveling from house to house, performing home safety makeovers and counseling residents on safety and energy efficiency. Hybrid teams, composed of electrical, fire and energy efficiency experts, provided services such as:

- Inspecting and adjusting water heater temperatures and insulation;
- Checking meters, overhead facilities and transformers for condition and hazards;
- Ensuring that vegetation was not interfering with electrical lines; trimming vegetation as needed or advising on how to schedule a professional tree trimmer;
- Checking smoke detectors, replacing them or adding batteries as needed;
- Inspecting fuse boxes, interior power outlets, power strips and extension cords; and
- Inspecting light fixtures and clothes dryers.
- FPL volunteers from the distribution, vegetation management, customer service and external affairs organizations participated in the event.

## Providing free energy makeovers

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With the help of FPL and local contractors, two nonprofits received free energy makeovers to kick off the start of the 2014 holiday season. Bridges of Brevard County and Epic Behavioral Healthcare of St. Augustine received makeovers in October and December, respectively.

In October, Bridges of Brevard County received upgrades expected to save the organization approximately $2,800 on its electric bill each year. Most importantly, these savings will allow the organization to re-channel those savings into programs that will help its clients – children and adults with disabilities.

FPL energy experts and local contractors installed two new energy-efficient air conditioning systems, a new energy-efficient window and window film, and repaired ventilation ducts. They also made several other improvements to help the organization save energy and money. As part of the makeover, the organization's clients assisted in switching out old light bulbs for new energy-efficient compact fluorescent light bulbs, and learned energy saving tips that can be applied at home.

At the start of the holiday season, Epic Behavioral Healthcare in Flagler, a community-based nonprofit organization that assists individuals and families impacted by drugs and alcohol, mental health disorders and related problem behaviors, received upgrades expected to save the organization approximately $4,000 annually on its electric bill.

FPL energy experts and local contractors installed energy-efficient improvements, including:

- Seven programmable thermostats to maximize efficiency;
- New lighting: LED wall packs to the outside and T8 LED tubes throughout the facility;
- Participation in FPL's On Call program, which will reduce monthly bills in return for allowing FPL to briefly interrupt A/C service during periods of high energy consumption; and
- Holiday energy-efficient lighting.

# Helping to feed hungry families

In South Florida, one in four children go to bed hungry and one in seven older adults face the choice between paying bills, buying medication or putting food on the table. In 2014, NextEra Energy hosted three meal-packing volunteer projects with Feeding Children Everywhere, a social charity that empowers and mobilizes people to assemble healthy meals for hungry children. Nearly 74,000 meals were packed and distributed to recipients through various nonprofit organizations in Palm Beach and Miami-Dade, Fla., counties. Highlights of the activities included:

- During FPL Energy Services' (FPLES) town hall meeting and in celebration of Veterans Day, 70 employees packed more than 16,700 meals that were distributed to the Fischer House, Chapman Partnership and the Salvation Army.
- In conjunction with NextEra Energy's Volunteer Appreciation Week, more than 300 Juno Beach office employees gathered to pack 30,000 meals for the Palm Beach County Food Bank.
- To end the year, 280 FPL Miami employees packed more than 27,000 meals for the Camillus House.

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- Communications specialist Kevina Lee helps to load boxes bound for needy families.

# Customer Service

At NextEra Energy, we strive to exceed customer expectations. We take great pride in delivering affordable, reliable and clean energy, and we know how much our customers depend on it. That's why we do our best to communicate effectively, provide products and services that are innovative and easy to use and track our performance to continually improve how we deliver a superior customer experience.

In 2014, Market Strategies International reported that FPL had the highest Engaged Customer Relationship (ECR) score of any utility (electric, gas or combination). The company also received the 2014 National Key Accounts Award from the Edison Electric Institute (EEI) for providing exceptional service to some of the nation's leading companies. EEI is the national association for investor-owned electric companies.

In 2015, FPL's energy-saving and billing programs were ranked by customers as being the best in the nation, according to the nationwide Utility Trusted Brand & Customer Engagement study conducted by Market Strategies International. The study, which drew on responses from 40,000 residential customers nationwide, gave FPL high marks for the design and features of its programs and for delivering products that fit customer needs. The comprehensive customer relationship benchmark study ranks the 125 largest U.S. electric and gas utility companies (based on residential customer counts). FPL was ranked the top performer on overall product experience of more than 50 offerings across billing, payment, pricing, consumption management, electronic access and enhanced service support.

We continue striving to improve our customer service performance by designing programs to help us:

## Communicate Effectively

**Addressing Language and Literacy Barriers** - Anybody familiar with Florida knows the incredible diversity of FPL's 35-county service area, which extends from near the Georgia/Florida line, down through the Space Coast, into the urban areas of Broward County, the bustling neighborhoods of South Beach, and up the southwest coast to breathtaking vacation spots on Florida's Gulf beaches. At FPL, many of our informational brochures and customer letters that pertain to safety, efficiency, savings, payment options and hurricane information are available to customers in both English and Spanish. Additionally, 40 percent of our Customer Care Center staff is bilingual, speaking English and Spanish, and some can handle inquiries from our Creole-speaking customers. Job aids written in Spanish assist our bilingual agents. Our Care Center's Interactive Voice Response Unit provides account information to customers in both English and Spanish. For the hearing impaired, FPL uses the 711-relay system.

**Online Shopping Via eConnect** - At FPL, eConnect provides our online customers with

access to the same great product and service options that are offered to customers who use the FPL Call Center. It simplifies a customer's move or transfer experience by offering a seamless online solution that saves time and money and allows for one-stop-shopping. Customers can now compare offers from companies that provide service for cable and satellite television, Internet, telephone, and home security, among other things.

**Executive Contacts to Key Business Customers** - Several years ago, FPL created an Executive Contact Program where senior executives are matched up with key customer accounts in our service territory. For instance, Marlene Santos, FPL vice president of customer service, meets regularly with Miami Children's Hospital, a major pediatric specialty hospital in Florida. Rob Gould, vice president of marketing & communication and a military veteran, has responsibility for meeting with Homestead Air Force Base, south of Miami. These relationships and others forged by our executives have helped to evolve FPL's role beyond that of solely a utility provider to that of a full partner in serving our communities.

**FPL Power Panel -** - Using the latest in web-based, video and live chat technologies, as well as more traditional surveys, the FPL Power Panel helps us understand our customers better - quickly and cost effectively - so that we can meet their ongoing needs on a range of issues. Recruited from FPL's customer database, our approximately 4,900 residential and 1,000 business panelists have helped us shape our decision making on energy conservation, automatic bill payment, social media usage during storms, and online customer support.

# Spotlight: Connecting With Our Customers

**Digital Communications** ? Recognizing that customer-focused digital offerings are vital to the success of an organization, FPL has developed a long-term strategy to improve customers' online experience. As the third-largest electric utility in the U.S., serving approximately 4.8 million customer accounts across nearly half of Florida, FPL is intensely focused on delivering energy safely and reliably. At the same time, we also must ensure we meet the new and evolving expectations of customers. Today, a limited level of engagement with customers is simply not enough. Customers are looking for a robust, two-way dialogue ? not only where it concerns storm-related power outages, but to help them become more energy efficient and save money on their monthly energy bills. As technology offerings change, FPL is employing a more customer-centric, proactive approach to communication and outreach.

**FPL.com** – https://www.fpl.com/ ? In 2015, FPL improved FPL.com to make the online experience simpler, easier and faster. Customers can find what they want via a computer, tablet or smartphone. They can use myFPL Account to easily view account and bill information, energy use and more – all in one spot. The company has also improved the login process so customers can register faster. This is just the beginning of more improvements. The company continues to explore opportunities to expand online offerings in the future.

**Energy Dashboard** – https://www.fpl.com/energydashboard – With new technology from smart meters installed on customers' homes and businesses, FPL has given customers the tools to better manage electricity use. Through a personalized energy dashboard, customers can view their energy usage and learn about new ways to save energy and money.

**Online Outage Map and Outage Reporting** – Accessible via mobile devices, smart phones and tablets, FPL's PowerTracker is an interactive tool for customers and others that show power outages in real-time by geographic region, and the degree of severity of those outages based on the number of persons impacted. Customers can report electrical outages as well as track restoration progress. Outage information, map and reporting option can be found through a centralized Storm Center page.

**Social Media** – FPL is using social networks to talk about energy: how it works, how to save it, how its future is changing and how it impacts customers. FPL engages with our customers via:

- Facebook - https://www.facebook.com/fplconnect
- Twitter - https://twitter.com/insidefpl
- YouTube - https://www.youtube.com/user/fpl
- FPL Blog - http://www.fplblog.com/

## Spotlight: FPL Customer Care once again ranked among the best in the nation

For the third year in a row, FPL has been recognized as having one of the top call centers in North America. FPL customer care earned third place in the large centers category of the 2014 Top 100 Call Center Contest. The competition, presented by the internationally recognized customer contact best practices research organization BenchmarkPortal, evaluates key metrics of contact centers through North America to help objectively identify centers that are achieving superior results. Some of the effectiveness and efficiency metrics measured included speed of answer, caller satisfaction and calls handled per agent.

# Track Our Performance and Identify Improvement Opportunities

**Customer Account Satisfaction Tracking (CAST)** – The CAST system is a process and system we use at FPL to capture and track both customer dissatisfaction and commendations. CAST can provide us with information on a daily, weekly and monthly basis, so results can be analyzed relative to outside events such as storms, or company improvements to customer communications.

**Monthly Pulse Surveys** – At FPL, we also conduct a monthly, confidential "pulse survey" of both our customers and our employees. The questions asked and the answers received help us evaluate the effectiveness of certain programs or offers and contribute to a culture of continuous improvement.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Highlights

1. Invested $7.0 billion across a wide range of capital projects in 2014, creating jobs and helping our communities thrive
2. Paid more than $517 million in 2014 property taxes to support law enforcement, firefighting and other emergency services, and local schools
3. Employees donated $3.3 million to help their communities, volunteered more than 54,000 hours of service, which is the equivalent of more than $1.2 million and a 10-percent increase over hours logged in 2013, and served on more than 200 boards of directors of nonprofit organizations.

As a leading clean energy provider, NextEra Energy builds long-term value for its shareholders and delivers affordable, clean and reliable power for our customers. Our investments in clean energy development, economic development and corporate citizenship create opportunities within the communities in which we live and work. Benefits for these stakeholders include:

- Job creation driven by local procurement that drives economic development and reinvestment in the local communities
- Better equipping our next generation through philanthropic investments and support for education, and
- Community development through wellness program support, volunteerism and fundraising.

We believe that by doing good, we all do well. That is what it means to be a clean energy leader. And that is how we deliver for our communities.

# Doing Well by Doing Good

**Employees raise more than $3.1 million through 2014 iPledge, My Choice**

In 2014, NextEra Energy employees answered the call to give back to the community through the iPledge, My Choice campaign. Employees pledged their financial support to any 501(c)(3) nonprofit organization of their choice through payroll deduction and participated in special events, including an online auction, parking and electronics raffles, nonprofit showcases, golf tournaments, the Women’s Leadership Networking Dinner and many business unit fundraising events. Executives also joined in the fun with the executive karaoke event, Sing for Ka-ching, where executives with the highest and lowest total votes sang karaoke onstage during the iPledge finale.

For the fourth straight year, NextEra Energy employees raised more than $3 million for the United Way and other nonprofit organizations. Across the company, payroll deduction participation rate is more than 46 percent, which is well above the national average of 29 percent for external campaign

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participation.

“The iPledge campaign enabled employees to share how they want to change the world through their donations and getting involved,” said Mike Arechabala, executive vice president, power generation, who led the 2014 effort as iPledge, MyChoice corporate campaign chair. “I’m proud of our employees. This campaign speaks volumes about what we can accomplish when we live our corporate values and work together to do the right thing for our communities.”

Nearly 1,000 employees across the country chose to give at a leadership level through the iPledge employee giving campaign. These employees are giving $1,000 or more annually to the nonprofits they care most about.

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# Economic Development

At NextEra Energy, we believe a strong economy is good for everyone, and we are doing our part to encourage investment, job creation and sustainable development. This is true particularly in Florida, where FPL has consistently supported the vision that if Florida's economy grows, everyone wins.

Recent data shows Florida's economy is growing once again, and FPL is doing its part to energize economic opportunity across its service territory.

## Billions Invested in Clean Energy Development

In 2014, NextEra Energy became the world’s largest generator of renewable energy from the wind and sun in the world, and made major progress on a power plant modernization program that means substantially lower air emissions rates for Floridians and a huge reduction in our dependence on foreign oil. This multibillion dollar investment program in 2014 created construction jobs across numerous states and enough new affordable, reliable and clean energy to power thousands of homes and businesses.

The investment program embraced our core belief of strength through differences, and supported a diverse business community of qualified small-, women- and minority-owned businesses. From October 2013 through September 2014, FPL alone entered into contracts totaling $328 million with small and diverse suppliers. Moreover, on certain major construction projects we encourage prime suppliers to exercise reasonable efforts to seek and use local labor and other resources, whenever possible and cost effective.

## Spotlight: EarthEra Renewable Energy Trust

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Many individuals, businesses, and organizations seek strategies to contribute to a low-carbon economy, so we launched the EarthEra Renewable Energy Trust in 2009. When customers purchase EarthEra renewable energy certificates and emissions reduction products, 100 percent of the proceeds support new renewable projects that will be built, owned and operated by NextEra Energy Resources. As of May 19, 2015, approximately $65 million has been added to the EarthEra Renewable Energy Trust. For more information, visit www.EarthEra.com.

# Partnerships with State and Local Economic Development Organizations

Floridians cannot take economic growth for granted, as competition for jobs and investment has increased across America and around the world.

FPL launched an initiative called "Powering Florida" in 2013 to encourage more companies to move their operations right here in Florida, creating a special "Economic Development electric rate" to qualifying businesses with 25 or more employees. To date, 48 companies have qualified for the discounted rate and the best news is that these businesses are expected to add more than 8,000 jobs in Florida.

Meet the team

FPL's economic development program partners with Enterprise Florida and local economic development offices to send the signal that Florida is open for business.

FPL’s PoweringFlorida.com is an online resource to help strengthen Florida's competitive business advantage and grow the state's economy. Designed to help businesses start up, expand or relocate their operations in Florida, this tool provides site selection experts with direct access to information about the state's workforce, real estate, utility rates and potential discounts and incentives. In addition, the site provides local economic development organizations in Florida with tailored data about their communities to help them better market their strengths and target potential businesses.

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PoweringFlorida.com builds on FPL's existing economic development efforts, including special discounted rates to attract business growth which lead to job creation for Floridians.

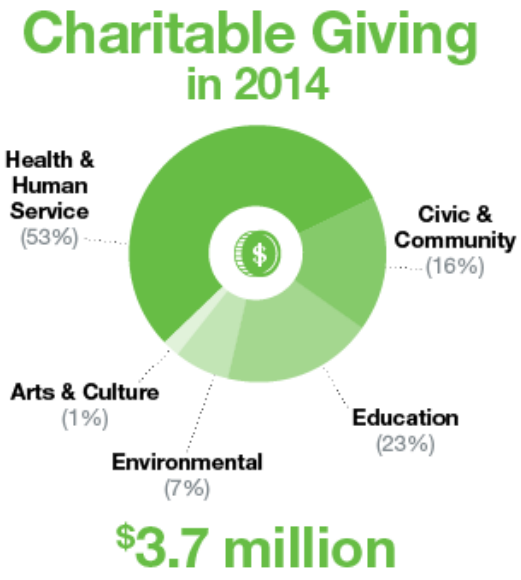
# Support for Local Needs Through Our Tax Payments

Nationwide, NextEra Energy paid more than $517 million in property taxes in 2014. In Florida, we were one of the top taxpayers, paying more than $1 billion in various state and local taxes and business-related fees, including property taxes, use taxes, gross receipts taxes, and franchise fees. In property taxes alone, we paid more than $397 million to Florida governments in 2014, up from $382 million in 2013. Property taxes are administered at the county level with all funds going directly into the communities the company serves. A breakdown of approximate 2014 tax payments is as follows:

- 50 percent, or $193 million, went to local governments in the form of support for county fire, police and other government services;
- 39 percent, or $158 million, went directly to schools;
- 9 percent, or $37 million, went to city governments; and
- 2 percent, or $9 million, went to other organizations such as water management districts.

# Community Health and Well Being

In 2014, NextEra Energy, its subsidiaries and employees contributed more than $9 million to support multiple initiatives that contribute to the health and well-being of the communities we serve. NextEra Energy and its employees have a long history of giving generously to our communities in good times and in bad. For instance, more than 1,000 employees across the country chose to give at a leadership level ($1,000 or more annually) through the iPledge employee-giving campaign this past year. During the 2014 employee giving campaign, employees were able to give to any nonprofits of their choice through payroll deductions. Overall, including the leadership giving, the company raised more than $3 million for nonprofit organization across the country.




## Power to Care Week

More than 1,400 NextEra Energy employees, their friends and their families volunteered in their communities during Power to Care Week. We saw support and enthusiasm from all levels of the company. Monday through Saturday, employees participated in 31 events. The company hosted its largest Power to Care event ever, with 200 employees beautifying Lake Park Elementary School in Palm Beach County.

Probably the biggest and most visible evidence of NextEra Energy's commitment to the community is the company's annual Power to Care Week. During this year’s seventh annual Power to Care Week, employees made a difference in the communities in which they live and work. The week-long event included 1,400 volunteers who participated in 31 volunteer projects across the state. The company hosted its largest Power to Care event ever, with 200 employees beautifying Lake Park Elementary School in Palm Beach County.

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Power to Care Week spanned 13 Florida counties throughout the state and included participation from all levels of the company, including NextEra Energy Chairman and CEO Jim Robo and FPL President and CEO Eric Silagy.

Here are just a few of the impacts made during the week:

- 1,600 sea oats and diversity plants planted in a dune restoration effort at Lauderdale-by-the-Sea in Broward County.
- 900 boxes of green peppers gleaned with CROS Ministries to be distributed by Palm Beach County Food Bank.
- More than 1,100 pounds of trash and debris collected at parks and beaches across the state.
- More than 31,000 meals packaged for children in need through the Treasure Coast Food Bank's Backpack Program, which will sustain them for the rest of the school year.

Power to Care events are not limited to just one week. The company and its employees plan dozens of volunteer events throughout the year.


- A few dozen of the more than 1,400 NextEra Energy employees that served their communities during Power to Care Week.

# Health Fair in West Virginia

Health care needs are great in the north-central West Virginia area where NextEra Energy Resources' Mountaineer Wind Energy Center generates emissions-free electricity. For the 10th consecutive year, NextEra Energy Resources in 2014 sponsored a regional health fair in the area at which health screenings and assessments were made available to many people who otherwise would not have the means or access to these services. Every year, hundreds of local area residents attend the fair and receive blood tests, EKGs and ultrasounds.

# Camillus House

As a result of the company's ongoing participation in two major Miami-based capital improvement campaigns, Camillus House opened the FPL Power to Care Welcome Facility in the spring of 2013, serving the homeless in Miami-Dade County, and Jackson Memorial Hospital's Ryder Trauma Burn Center was able to update its critical care facility.

At Camillus House, the FPL Power to Care Welcome Facility serves as the gateway to a complex that offers homeless clients far more than housing. Over the years, what was originally a small overnight shelter in downtown Miami has transformed into a full-service center located in the northwest part of the city.

Featuring green-friendly construction designs including a rooftop garden, the facility's third floor provides 48 emergency housing beds grouped in pairs and separated by mid-level walls for privacy. This approach was designed to move away from older institutional bunk bed models seen in traditional shelters, while allowing clients who reside temporarily in the facility a more dignified and therapeutic setting to begin breaking the cycle of homelessness.

The center provides separate shower areas for men and women, space to stow their belongings, a mail center, a medical clinic sponsored by Baptist Health South Florida, a cosmetology school and a place to go for clean clothes – which is especially helpful for job interviews. FPL also worked with Camillus House to make the new center more energy efficient. The energy savings will be invested back into the center, ultimately supporting their core mission of serving the homeless. **Watch this video to learn more about the Camillus House of Miami-Dade**.

Since 1992, the medical professionals at Ryder Trauma Center have been committed to saving the lives of people with critical injuries. Ryder is the only adult and pediatric Level 1 trauma center in Miami-Dade County and provides a range of services to trauma victims including resuscitation, emergency surgery, intensive care, rehabilitation, and outpatient care. FPL is pleased to be supporting this much-needed facility.

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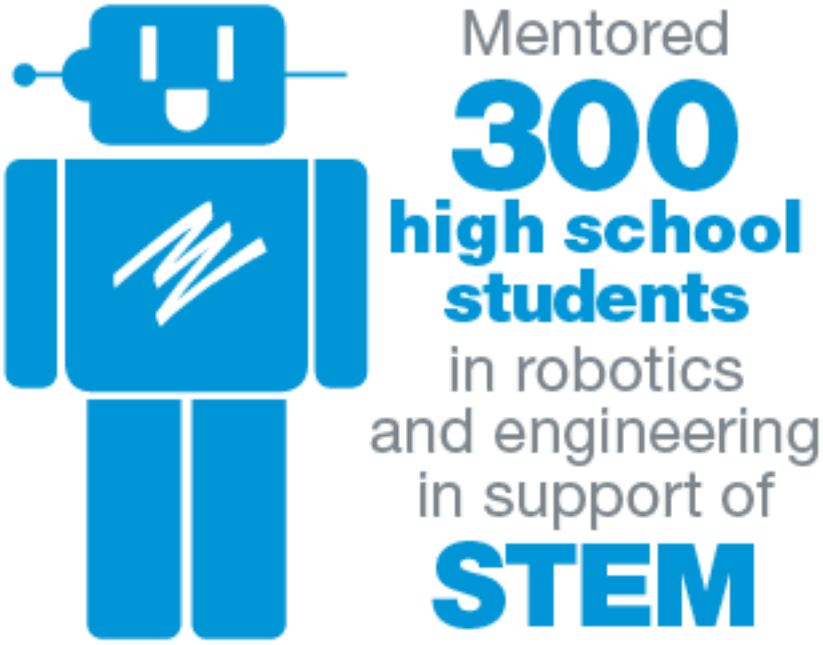
# Support for Education

## Supporting Education to Create More Opportunity

NextEra Energy has long understood the importance of nurturing and maintaining an educated and skilled community. The skills that our business requires are rooted in science, technology, engineering and mathematic (STEM) disciplines and to remain a leading energy company, we rely on a skilled workforce to maintain our competitive edge. As a result, FPL supports robotics STEM programs, at all grades, because it is a proven way to move the needle by teaching tomorrow's engineers, programmers and scientists to be the best they can be.




Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

- Students from Arcadia, Florida, get first-hand experience with solar panels and renewable energy technology at FPL's DeSoto Next Generation Clean Energy Center.

## Philanthropy


**Solar Education in Schools and our Communities:** At FPL, we're building solar arrays at schools and public sites throughout Florida. This program, approved by the Florida Public Service Commission, allows the energy produced by the solar panels to be used as bill credits for the host site, saving them money on energy costs. As an added benefit, it provides dynamic educational opportunities for students to learn about clean energy. In 2013, we installed solar arrays at more than 50 public schools and three demonstration sites at government or nonprofit educational venues.

**Teacher Grants:** FPL's commitment to teachers in its service territory remains strong and this year our tradition of awarding teachers who incorporate renewable energy technology in their curriculum continued. The company awarded 44 teachers throughout the state grants to create and conduct innovative energy and engineering projects in their classrooms.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

**Matching Gifts Program:** NextEra Energy supports its employees who donate their own money to support educational institutions. Underscoring the company's commitment to education, it matches approximately $250,000 in contributions to eligible educational institutions every year.

**Foundation Support in Texas:** "Unlocking the Future for Every Student." That's the mission statement of the Forney Education Leadership Foundation. With a commitment to award each graduating and qualifying senior who applies a $500 scholarship toward continuing education, the Foundation's goal is ambitious. To help them meet it, our team at NextEra Energy Resources has contributed donations totaling $205,000 over the past nine years. In Texas and elsewhere, we take seriously the future of our young people and the future of our communities.

**Scholarship and Bursaries:** In 2013, NextEra Energy Canada formed a 20-year partnership with Indspire, the largest supporter of Indigenous education outside the Canadian federal government. This is the most significant corporate donation of its kind for Indspire, and its Building Brighter Futures: Bursaries and Scholarship Awards will help transform Indigenous education and support First Nation, Inuit and Métis youth across Canada as they pursue post-secondary education.

# Spotlight: Scholarship program seeks to bring more skills to tribal communities

Being a good neighbor is important to NextEra Energy Resources, so it made sense to set up a scholarship program for Native American tribal communities. The scholarship program is one of the public outreach activities associated with the company's Genesis Solar Energy Project in California.

"Through these scholarships, we believe that additional skill sets will be brought back to impacted tribal communities and ensure that these communities benefit from the growing trends in clean energy," said Director of Tribal Relations Carolyn Stewart. "Our goal is to encourage and assist Native Americans as they pursue education in growth areas of our economy that will meet the needs of future generations. We have been working with 15 tribes for a year and a half to create activities that they find value in and will meet their needs. The tribes strongly support the scholarship program – they see it as a means for students to bring skills home for the benefit of their communities."

The American Indian Science and Engineering Society is administering the NextEra Energy Ford Dry Lake Scholarship Program on behalf of the NextEra Energy Foundation. Beginning in fall 2014, the Foundation began making $300,000 available to members of participating Arizona and California Indian tribes for post?high school educational opportunities over the four?year period.

The NextEra Energy Ford Dry Lake Scholarship Program is designed to enhance opportunities for tribal members who are interested in science, technology, engineering and mathematics (STEM) education with a focus on studies in environment, energy, engineering and cultural resource protection (archaeology/anthropology); STEM-related disciplines; or studies supporting STEM disciplines.

## NextEra Energy Canada supports educational programs

In 2014, NextEra Energy Canada was looking out for the next generation as it partnered with three Canadian organizations that focus on raising awareness of biodiversity, energy conservation and science education in Ontario elementary schools.

The company supported Earth Rangers, ConserveCanada and Let's Talk Science – each of which is receiving $25,000 for their respective educational programs.

- Earth Rangers is a kids' conservation organization dedicated to educating children and families about biodiversity loss and empowering them to Bring Back the Wild™. The partnership with NextEra Energy Canada will allow them to expand their School Outreach Program to 20 new schools in southwestern Ontario.
- ConserveCanada is a nonprofit organization dedicated to energy conservation through educational workshops. ConserveCanada team members conduct engaging and interactive energy conservation workshops to fifth-grade science students in southwestern Ontario.
- Let's Talk Science is an award-winning national charitable outreach organization. Let's Talk Science creates and delivers unique learning programs and services that engage children, youth and educators in science, technology, engineering and math.
- "NextEra Energy Canada's commitment to the responsible development of renewable energy in Canada aligns with our belief in working to integrate green energy alternatives into our everyday lives," said Peter Kendall, executive director of Earth Rangers.
- NextEra Energy Canada has two solar facilities and seven wind facilities in operation in Ontario. One additional wind farm is under construction.

# Education and Training Programs

**Classroom Mentors:** At FPL, we've learned that the benefits of mentoring in the classroom are mutual. Our employee mentors share the wisdom of experience, while students strengthen their leadership skills and ties to the local community, Many FPL engineers, programmers and marketing specialists have provided guidance and inspiration to these leaders of tomorrow.

We concentrate our mentoring efforts on STEM classes because students who pursue careers in related fields have the potential to fulfill a crucial need for Florida's future, including careers in energy generation. Last year, FPL sponsored a local Southeastern Consortium of Minorities in Engineering competition. Called the FPL Generator Build Competition, more than 70 teams designed and built generators powered by wind, water or electric drills. Elementary, middle school and high school student experienced science in a fun and exciting way, and learned problem-solving skills. And, FPL's employees enjoyed sharing their passion for engineering and encouraging others to follow in their footsteps.

**Science Fairs & Science Competitions:** Science fairs are a great way to inspire young minds and future scientists. In 2012 and 2013, we at FPL supported numerous science fairs and science Olympiads in our 35-county service area.

# Spotlight: South Florida high school students demonstrate robotic skills

Seven high school robotics clubs from Palm Beach, Martin and Broward counties put their skills to the test at FPL's second annual Robotics Showcase. The 120-pound robots maneuvered around the company's Jupiter West auditorium, much to the delight of employees and the local media.

The robots, which are about the size of large trash cans, tossed balls into goals from across the room. Students also talked with employees about how their skills and interests align with the energy industry.

"These teams become really successful when they have a lot of industry support," said Maureen Wilt, FPL education program manager. "We hope that these events encourage employees to become interested in mentoring. We see these young people as part of our future, and hope one day they will be interested in applying for an internship or job at our company."

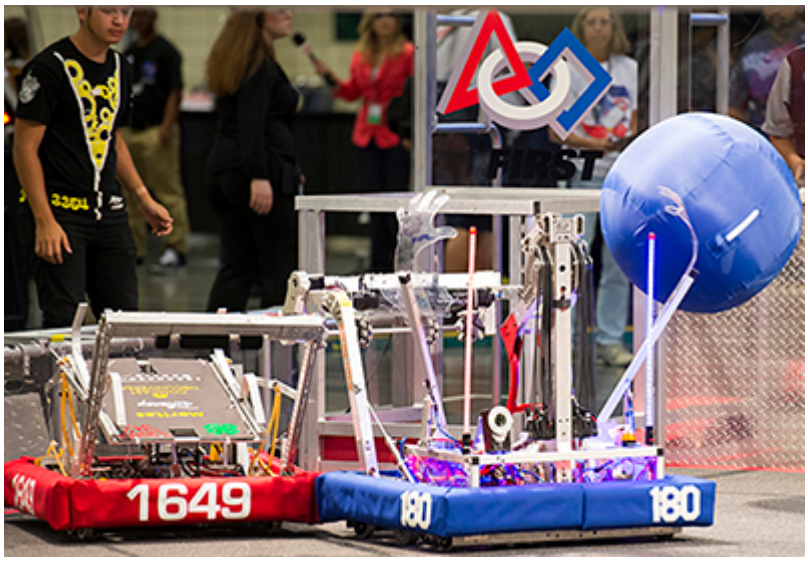
FPL also sponsored the FIRST (For Inspiration and Recognition of Science and Technology) South Florida Robotics Competition at the Greater Ft. Lauderdale/Broward County Convention Center. In addition, FPL provided the Robot Urgent Care Center, a fully staffed machine shop with FPL welders, machinists and engineers, who helped students with their damaged robots.

FPL's ongoing support of the FIRST Robotics Competition is part of the company's commitment to science, technology, engineering and mathematics (STEM) education, which helps students build critical work-related skills in technology and innovation. Studies show that students who participate in FIRST are more likely to attend college, and are twice as likely to major in science and engineering.

The high school teams that participated in the showcase featured a wide range of skills and experience in engineering, machining and programming, and shared a willingness to work hard and work together – skills that are essential when building a robot in six weeks.

"We care about this program because it isn't just about robots," said Thomas Bean, director of public and community engagement. "It's about the students and their impressive innovation, collaboration and advanced skills. This is a way to give back to the community and help inspire and prepare the next wave of innovative leaders for this country and future high-skilled employees for our company."

2015 Robotics Competition: Watch Now




- The high school teams that participated tested skills in engineering, machining and programming.

## Spotlight: School assembly programs


FPL sponsors a traveling school assembly theater troupe that visits schools delivering important messages about energy conservation for K-5 grade audiences. This show is extremely popular and the troupe calendar fills up every single year.

Called "Men in Plaid: The Kilowatt Connection" the show features a zany cast of characters that the students love, while they learn important messages about energy conservation to make the world a better place for us all.

The show is performed by professional actors from The National Theatre for Children, based in Minneapolis, Minn. This organization specializes in writing and performing educational programs for children nationwide using simple sets and audience participation.

Men in Plaid: The Kilowatt Connection Testimonials

"Thanks for the program. My kindergarten students loved it. We looked for ways to save energy in the classroom and they spent the rest of the day reminding me!" - Patricia Stancil, Kindergarten Teacher, Sallie Jones Elementary School, Punta Gorda, Fla.

"This was a great introduction to the Energy Unit I am starting. Thank you! The students loved it." - Kelli Barrios, 3rd Grade Teacher, Pembroke Pines Elem., Pembroke Pines, Fla.

"The actors were very energetic and held the students' attention throughout the performance." - LuAnn Comes, Reading Resource Specialist, Sheridan Park Elementary, Hollywood, Fla.

## Teacher Workshops

FPL is offering teachers in its service territory the opportunity to incorporate renewable energy technology in their teaching plans.

Teachers attend workshops where they learn how solar energy works, participate in hands-on

lessons, and receive renewable energy curriculum materials.

## On-Site Energy Education

At NextEra Energy, we operate very successful energy education centers, each located near one of our nuclear power plants. Each year, thousands of students, teachers and other interested parties learn about safety, nuclear energy, conservation and local environmental issues at:

- the Science & Nature Center near Seabrook Station (N.H.),
- the Energy Education Center near the Point Beach Nuclear Plant (Wisc.); and
- the Energy Encounter, near St. Lucie Nuclear Power Plant (Fla.).

## Spotlight: High school students receive real-life business experience

Students in William T. Dwyer High School's Academy of Finance in Palm Beach Gardens, Fla., experienced big business firsthand thanks to NextEra Energy.

Fourteen teams competed for a chance to win $2,000 per student in college scholarships in the eighth annual Wind Energy Development Project Competition. Students were assigned hypothetical wind projects, managed the finances relating to the development of these wind projects, and pitched their projects to a panel of judges, which included two NextEra Energy executives.

"Students learn the complete process of building a wind farm," said William T. Dwyer Academy of Finance teacher Sam Shuhaiber. "This is a great opportunity for the students, because they're not just reading from a book – they're getting hands-on, real-world experience."

The program helped students understand the complexities of building a wind farm. They worked for months learning the elements of a financial model and the various components of the wind business.

At the beginning of the school year, students learned about business finance and strategy. Next, the students broke into teams and developed generic wind farms while also learning about the calculation of project revenue, depreciation and interest expenses calculations, and determining the project's financial structure.

"The program and competition helps the best and brightest students develop into future leaders while learning about something that's meaningful," said Mike O'Sullivan, NextEra Energy Resources senior vice president of development. "It's also a great way to engage NextEra Energy employees across all levels of the organization."

NextEra Energy employees volunteered to support the program and help the students understand the concepts. Tax Director Tom Flowers has been involved with the Academy of Finance program since its inception eight years ago.

"It's a great opportunity to share the renewable aspect of our company with the community," Flowers explained. "We're teaching local students about finance and college-level concepts. It's a great way for us to use our expertise to give back to the community and continue to develop the pipeline of future talent."

## Educational Resources

Some of our programs are more broad-based such as kid-friendly web pages that provide games, activities and general energy information (see NextEraEnergy.apogee.net/kids).

## Dynamic Flow Loop

The dynamic flow loop is featured in IRSC's Brown Center for Innovation and Entrepreneurship (BCIE). The flow loop laboratory curriculum enhances training in the areas of instrumentation and control, electrical, mechanical, operations, radiation protection, smart grid, smart meters and engineering.

## Regional Center for Nuclear Education and Training

Over the next two decades, nuclear workforce needs will exceed the current pool of trained applicants. To help ensure the nation is able to meet these needs in a standardized and systematic way, in 2011, the National Science Foundation (NSF) supported development of the Regional Center for Nuclear Education and Training (RCNET), and FPL is the primary industry partner. This initiative is part of NSF's Advanced Technology Education (ATE) program. RCNET's goal is to provide standardized curriculum, hands-on labs, and professional development, academic and career pathways and maintain a learning repository for nuclear curriculum.

Located at Indian River State College (IRSC), in Fort Pierce, Fla., RCNET is a consortium of

46 colleges and universities, 35 industry partners, and multiple agency and other partners. Its primary focus is on two-year college training and involves partnerships between academic institutions and employers to promote improvement in the education of nuclear technicians at the undergraduate and secondary school levels. Today, RCNET representatives and United Negro College Fund representatives are meeting with high school students to raise awareness of careers in the nuclear energy sector. RCNET is on track to become a NSF National Center. See http://www.gonuke.org/about-us/rcnet-information for more information.

## Piloting Renewable Energy and Smart Grid Curricula

At FPL, we received a $5 million grant to help develop educational curricula to train college and university students in the growing fields of renewable energy and smart grid. NextEra Energy employees, along with Smart Energy Grid Associates and various college and university partners, are working to develop the program.

## College Interns Gain Valuable Experience


Over the past three years, NextEra Energy has welcomed more than 500 college students to participate in NEXT, the NextEra Energy Internship Program. The program's purpose is to provide a meaningful and productive learning experience for each student employed with NextEra Energy, while building a talented and diverse pipeline of future employees.

The company offers a range of rich internship opportunities for qualified individuals. The goal is to develop new talent and test candidates for a "right fit" for future, full-time employment by offering relevant work experience on challenging projects and assignments. Interns must have a GPA of 3.0 or higher and be enrolled currently as full-time students in a bachelor's degree or higher in the appropriate course of study. Most internships last eight to 12 weeks. Once the internship is completed, students will be evaluated for possible rehire the following summer or for full-time employment. We're looking for the best and the brightest college students to help shape the future of clean, renewable energy.

At the end of their 2014 internships, nearly 130 NextEra Energy interns wrapped up their summer assignments by giving back to the community during the company's second annual Intern Power to Care Day. They spent the day working alongside teachers and volunteers at

Northmore Elementary in Riviera Beach, Fla., preparing for the upcoming school year.

"Community involvement is great," said Seth Stegelmann an intern from Villanova University. "This is a company I would want to work for because it does things like this."

The hard-working interns and volunteers brightened the campus by creating a vegetable garden, painting large murals on walls and floors, landscaping school grounds and helping teachers prepare their classrooms and distribute books.

"We've truly benefitted from having FPL here," said Vondra Daniels, principal of Northmore Elementary. "FPL has helped ease the load on teachers by setting up classrooms and making the school a happy place."

"We are excited for the opportunity to lend a hand to this school that has great needs and serves the youth in our community," said Pam Rauch, vice president of development and external affairs. "It's important for our interns to understand that this company is committed to our core values and it's reflected in everything we do."

# Enabling the Solar Industry Workforce

NextEra Energy Resources supports educational efforts in communities where it operates facilities. For example, in 2014, the company's Genesis Solar Energy Center made contributions to the Palo Verde College and the Palo Verde Unified School District in Blythe, California.

At the College, the contribution will be used to help make solar industry jobs coming to the area more accessible to local residents. The money will be used for outreach and training so that interested Blythe residents can receive the skills and credentials valued by employers. The School District plans to develop a "Smart" classroom at both an elementary and secondary school site.

Additional support to education has been provided to other schools in California, Texas and Michigan.

NextEra Energy Canada has also become partners with an organization that will enable indigenous students to attend colleges or universities in Canada with the help of bursaries and scholarship awards. At least 400 students will receive financial support for post-secondary education. NextEra Energy Canada's partnership represents a $1.1 million commitment over the next 20 years.

Also, in Canada, the company is supporting three organizations -- Earth Rangers, ConserveCanada and Let's Talk Science -- to raise awareness of biodiversity, energy conservation and science education in Ontario elementary schools.

NextEra Energy Canada presents a $25,000 donation to Earth Rangers, a kids' conservation organization in Ontario. Pictured from left: Tovah Barocas, director of development, Earth Rangers; Peter Kendall, executive director, Earth Rangers; Ben Greenhouse, director of development, NextEra Energy Canada; and Megham Woodworth, lead educator, Earth

Rangers.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Volunteering Our Time

At NextEra Energy, we strongly believe in the importance of being a good corporate citizen in the communities we serve, and our employees are our strongest connection to our communities.

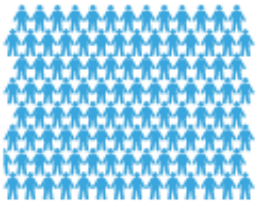
In 2014, FPL supported 1,500 nonprofits and contributed almost $6 million in donations and sponsorships. And, our Care to Share program – which helps those who need help to pay their utility bill – has raised thousands of dollars every year. To date, $19.9 million has been raised by this program and nearly 80,000 families have been provided assistance.

Our employees donated more than $3 million of their own money to help their communities in 2014 and served on more than 200 boards of directors for nonprofit organizations.

**54,015**
volunteer hours

**$123,000+**
worth of
Dollars for Doers grants

**10.5%**
increase in logged hours from 2013



**181**
employees joined the CEO Volunteer Circle

Corporate citizenship in many ways defines us. We are integral to the fabric of every community we serve, and everything we do focuses on improving the quality of life for our customers. We maximize our efforts through strategic community partnerships and powerful hands-on volunteer projects, and our employees take pride in stepping up to the plate to share their time and talent.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

-Pam Rauch, FPL vice president, development and external affairs

# Employees Break Volunteer Record for Third Year Running

The number of volunteer hours recorded by NextEra Energy employees continues to grow. During 2014, the company once again broke corporate volunteerism records across the board. Employees logged 54,015 volunteer hours – that's equivalent to nearly six years and 61 days and equates to a monetary value of more than $1.2 million. This is a 10.5-percent increase over hours logged in 2013.

"Our employees continue to give back in a big way to the communities where we live and work, said Pam Rauch, vice president of development and external affairs, whose team oversees corporate volunteerism. "After dedicating their time to our company, they are providing important services on their personal time like mentoring children, supporting our veterans, caring for animals, serving as military reservists and coaching sports teams."

In addition, 181 employees earned a spot in the CEO Volunteer Circle members for logging more than 100 hours of service in a calendar year. During Volunteer Appreciation Week in November, 120 employees received this special honor; an additional 61 employees reached this impressive milestone by the end of 2014.

# Dollars for Doers

Thanks to employees logging their hours, the NextEra Energy Foundation distributed more than $123,000 worth of Dollars for Doers grants across the country in 2014. Hundreds of grants were awarded to deserving nonprofit organizations, ranging from youth clubs, athletic associations to food pantries. The company's increasingly popular Dollars for Doers program rewards qualifying nonprofit organizations for the volunteer work of NextEra Energy employees when certain criteria are met.

## Employees Knit to Support Troops

NextEra Energy employees are using knitting needles and balls of yarn to support our troops stationed overseas. More than 35 employees from the Juno Beach and Jupiter West offices came together to knit helmet liners to contribute to Forgotten Soldiers Outreach, a local nonprofit organization in Lake Worth, Fla. Its purpose is to send care packages and letters of encouragement to deployed soldiers.

The dedicated team of knitters created more than 375 helmet liners between May and November 2014. The helmet liners were packed in individual boxes at the Forgotten Soldiers Outreach holiday packing event – along with care packages including toiletries, snacks, cookies, letters and news – and mailed to troops overseas who are registered with Forgotten Soldiers Outreach.

Nuclear Long Range Outage Planner Jodi Santos remembers getting packages from home while she was serving overseas. “In 2003, I was deployed for 11 months. We were limited on any outside mail and communications we could receive, which was difficult being so far away for so long,” Jodie said. “But the Captain made arrangements for us to receive care packages from an organization like Forgotten Soldiers Outreach. I received a package that had basic items we didn’t have, like snacks, shampoo, scented soaps and lip balm. Knowing people put their time and care into making these packages made me feel like I wasn’t so far from home.”

With her skills as a knitter and the knowledge that troops were in need of warmth during the cold months, Deborah Herron, senior paralegal, created Operation Warm & Fuzzy in 2010. Each year, she coordinates and trains volunteers. The knitting project at NextEra Energy begins Memorial Day and continues through Veterans Day.

## Delivering holiday cheer to Veterans and Families

With all the stealth of a classified military operation, FPL planned and deployed a team of volunteers to bring surprise holiday cheer to a disabled West Palm Beach, Fla., military veteran and his family.

As a way to thank the men and women who have served and are currently serving our country, FPL worked with the Wounded Warriors of South Florida to deliver an energy-efficient winter wonderland for William Fleuridor and his family.

Wounded Warriors of South Florida helps injured service members through direct programs and services that support economic empowerment and engagement, as well as nurture the mind and body through family support, peer mentorship, and physical health and wellness activities.

In December more than 20 NextEra Energy and FPL volunteers, accompanied by three FPL bucket trucks, arrived at the Fleuridor home. VETNEXT, an Employee Network Group for military service members, veterans and their families, also participated. Everyone went to work stringing and arranging more than 1,000 energy-efficient lights, ornaments and other decorations. Unknown to William and his four children, who were off celebrating his birthday, FPL elves were busy tinkering with lighting fixtures, extension cords and a large inflatable Santa.

News crews captured the elves hard at work. As the skies started to darken and the raindrops grew heavier, the volunteers put their finishing touches on their holiday masterpiece. By the time the Fleuridor family pulled into their driveway, the rain shower had turned into a torrential downpour -- but even the rain couldn’t dampen the surprise or smiles of delight on the faces of William and his family when they saw their newly decorated home.

“I thought it was a different house,” said Zariah, one of William’s four children.

In addition to the holiday decorations, William’s children received stockings loaded with gifts, and William and his wife were given a $2,500 check to help them upgrade their heating, ventilation and air conditioning system courtesy of FPL.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

"What FPL did is amazing," said Howard Golin of Wounded Warriors of South Florida. "It's a good feeling for everyone involved."

There are more than 2,000 veterans working throughout NextEra Energy. View Video

## Spotlight: Volunteer Spotlight: Beth Sautter

Beth Sautter, lead mechanical designer at Seabrook Station in New Hampshire, has more than 50 years of experience with horses. She volunteers weekly at Wings and Hooves Therapeutic Riding, a nonprofit organization in East Kingston, N.H., that enhances the lives of individuals with physical, emotional and developmental disabilities by building confidence through equine-assisted activities and partnerships.

When Beth signed up as an instructor at Wings and Hooves, she didn't realize she was also in for a little therapy.

"I don't know who gets more out of the experience – the instructor or the rider," Beth said.

Beth was in a good position to help given her experience with horses. In addition to riding and showing horses, Beth has taught riding for more than 20 years at private facilities as well as at her residence, Now or Never Farm in Chester, N.H. She is also a certified instructor with the American Riding Instructors Association and Professional Association of Therapeutic Horsemanship.

At the Wings and Hooves facility, the challenges instructors face can be unique – one of Beth's riders is blind, non-verbal and mentally challenged, and did not want to wear a helmet. Beth found solutions through patience and understanding.

"We discovered that he loves music," Beth said. "By playing music, we were able to get him to keep his helmet on through three songs – and then he didn't want to take it off. It was a huge success."

Other participants have trouble walking. "You use the same muscles in horseback riding as you do in walking. Riding horses allows participants to strengthen their walking and balancing

muscles," Beth said. "They want to stay up on the horse, so they don't know that they're getting both physical and emotional therapy."

But Beth realizes the importance of what's happening on the horse's back – and it's not just for the rider.

"It's emotionally uplifting," she said. "Volunteering at Wings and Hooves has given me a healthy perspective on what's truly important."

## CEO Volunteer Circle

**Top volunteers honored for third year in a row** Every year for the past three years, NextEra Energy Chairman and CEO Jim Robo has recognized employees who go "above and beyond" in the number of hours they volunteer. Every employee who logs more than 100 hours of service in a calendar year earns a spot in the CEO Volunteer Circle. In 2014, 181 employees joined this special group, receiving a letter and commemorative "circle" from Jim.

## Spreading Holiday Cheer to 500 Children

For the 19th consecutive year, NextEra Energy "angels" spread cheer to more than 500 children in South Florida. Once again, the company partnered with the Salvation Army Angel Tree program to help hundreds of families put presents under their Christmas trees.

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# Race for the Cure

Team FPL helps Power the Cure – in multiple events in multiple cities Every year, long and winding color bands of pink and blue "Powering the Cure" T-shirts can be seen wending their way along Komen Race for the Cure walk routes in Miami, West Palm Beach and Fort Myers. NextEra Energy and the thousands of employees who work at its subsidiaries come out to support Komen's efforts to fight breast cancer and to show the care and they are willing to do something about it. Along with encouraging its employees to get involved in the annual event, FPL supports the events with sponsorship dollars. In West Palm Beach, specifically, hundreds of Florida Power & Light employees, families and friends turned out for the 24th annual Susan G. Komen South Florida Race for the Cure, marking the 18th consecutive year that Team

FPL "stepped-up" to support the fight against breast cancer.

Team FPL was again one of the largest corporate teams with more than 700 participants. The team size was matched by its generosity, raising nearly $100,000 for the local Komen affiliate to use to fund breast cancer screenings and treatment for women in need.

"We love this event because we know the money raised is put to work right here in South Florida," said Pam Rauch, vice president of development and external affairs. "This event is Komen's major fundraising vehicle and our community's involvement is critical to allow them to continue to offer life-saving services."

Employees remain committed to making a difference in the community through this event. Each year, the Komen South Florida Race for the Cure has one of the highest levels of employee participation.


The South Florida Susan G. Komen affiliate is dedicated to providing prevention and treatment services in addition to research about causes, treatment and the search for a breast cancer cure. In fact, 75 percent of all funds raised are put to work in South Florida, and the balance funds research to help find the cure.

View a video from the event.

# Supporting Seniors

In Florida, the state Community Care for the Elderly program provides assistance to qualifying seniors aged 60 and over so they can remain in their homes or with their caregivers rather than relocating to institutional care living facilities. FPL supports the Florida Council on Aging (FCOA) efforts relative to CCE with funding from NextEra Energy shareholders. FPL's sponsorship was matched by donations from partner organizations and individuals across the state. Together, these sponsorships enabled FCOA to conduct a grassroots advocacy campaign that helped increase funding for the program from the Florida Legislature. In Oklahoma, NextEra Energy Resources provided funding to the Blackwell Senior Center to help make improvements to the center's facilities.

# Martin Luther, King Jr. Day

## Spotlight: Celebrating Martin Luther King Jr. Day by Giving Back

More than 40 FPL employees, friends and families celebrated Martin Luther King Jr. Day by participating in the YMCA's Stand for Something Day of Service event. Together with the YMCA of Broward County, FPL's African-American Professional Employee Group, External Affairs employees and other colleagues planted seedlings and trees, landscaped and painted at Lauderhill Middle School and other locations.

The group created a community garden at the school that will double as a living science lab and help educate students and the community about nutrition. This is the second year FPL has participated in the YMCA Day of Service.

"Last year's event was very rewarding, and we're happy to be a sponsor again this year," said Juliet Roulhac, FPL's external affairs regional manager and YMCA Day of Service chairwoman. "We believe in giving back to our community. Through the YMCA Day of Service, we had an opportunity to do just that. We give our employees and other volunteers ways to make an impact on the community through these service projects."

# Public Safety

## Educating Floridians on Staying Safe Around Electricity

FPL understands the main service it provides – electricity – can pose a danger if not properly used. Therefore, we provide information to the public regarding the safe use of electricity and how to work safely near power lines. People need to be aware of power lines, whether overhead or underground, and avoid them at all times, especially when tree trimming, digging or doing workaround their homes and businesses.

To educate the public, we launched a Safety 6 program more than 10 years ago to alert businesses and their employees about the dangers of working near power lines. The program features six key safety rules to follow and includes U.S. Occupational Safety and Health Administration (OSHA) regulations listing minimum safe approach distances from power lines for workers and equipment. Safety 6 is part of FPL's numerous safety initiatives under its ZERO *Today!* program, which demonstrates the company's commitment to reducing occupational and non-occupational injuries. FPL has also created a new power line safety poster to help businesses, laborers and the public stay safe while landscaping and doing other work outside homes and businesses. For more information, please visit www.fpl.com/safety.

## Nuclear Safety

At NextEra Energy, we're proud of our decades-long record of safe nuclear operations. Our nuclear team is committed to excellence and to producing nuclear energy in a safe, reliable and cost effective way. Our strategy to ensure safety and reliability is founded on:

- robust plant design and construction;
- highly experienced, well trained personnel;
- stringent plant security; and
- comprehensive safety planning

In addition to those existing initiatives, to address the 2011 earthquake and tsunami events in Japan and the U.S. Nuclear Regulatory Commission's response initiatives, we have revalidated the safety of our nuclear plants, as well as devoted significant time and focused attention to make our facilities even safer. To this end, we have:

- dedicated thousands of hours to revalidating safety systems, procedures, and emergency training programs;
- reconfirmed the health of emergency equipment;
- ensured the availability of emergency power;
- strengthened our facilities to withstand extreme natural events, such as earthquakes,

flooding, and fires;
- enhanced core and spent fuel cooling capability;
- invested more than $3 million to add additional layers of safety, for example additional electrical generators and high-capacity pumps that run on diesel fuel (already stored safely on site) to provide additional backup power and cooling water;
- enhanced communication capabilities;
- updated operator training programs; and
- continued to maintain our full-time event response team.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Community Engagement

At NextEra Energy, we believe that engaging and partnering with our communities is essential to establishing an environment of mutual trust and respect, which can lead to positive outcomes on issues of mutual concern. That's why we have a variety of initiatives designed to improve community engagement and foster strong ties to the communities in which we operate. Specifically we are:

**Getting Out Into Our Communities -** At FPL, our Public Engagement Program (PEP) strives to achieve better business results, stakeholder satisfaction and civic leadership by recruiting our executives and employees to be active within their communities by making company-defined presentations to community organizations on issues impacting our communities, our company and our industry. Through these speaking engagements, employees and executives increase the visibility of the company, while building brand trust and goodwill.

**Tracking Outreach Meetings -** At FPL, our external affairs department publishes the results of its team's presentations and one-on-ones with audiences ranging from rotary clubs and chambers of commerce to homeowners associations and school assembly programs. These meetings allow us the opportunity to listen to our customers and community leaders and consider their concerns when developing our business plans.

**Making It Easy to Reach Us -** We also solicit feedback from stakeholders on our website and via fact sheets on projects. For instance, NextEra Energy Canada has a website that houses all the relevant information related to our Canadian wind projects with unique emails and one main phone number for general inquiries and another for construction inquiries. Our goal is to be accessible and to ensure that public can reach us via multiple channels. See www.nexteraenergycanada.com for more information. Further, NextEra Energy Canada has a complaint resolution process to immediately respond to and resolve issues communicated to us from the public.


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**Hosting Open Houses -** Another good example of how we engage proactively with the public is via open houses. In 2013, FPL signed contracts to bring more natural gas into Florida through a new pipeline system. The southern portion of the pipeline will be constructed by Florida Southeast Connection, a wholly owned subsidiary of NEECH. Before filing its application with the Federal Energy Regulatory Commission (FERC), Florida Southeast Connection hosted a series of open houses along the proposed 126-mile pipeline route in November 2013. The public was invited to come and learn more about the project, including the proposed route and the benefits of the new pipeline system for our state. Florida Southeast Connection continues to provide information to interested parties through its project website as well as local and individual meetings with landowners, elected officials, and other stakeholders. The project is currently in the permitting process with FERC, with a target in-service date of mid-2017.

# Spotlight: Making an environmental contribution


NextEra Energy Canada is helping put more than wind turbines into the ground. In the Township of Mapleton, thousands of trees will be sprouting as a result of a new partnership between Mapleton and Conestogo Wind LP, a subsidiary of NextEra Energy Canada.

Through the five-year agreement, Conestogo Wind will contribute $20,000 annually toward the community's Trees for Mapleton program.

"At NextEra Energy Canada, we believe in actively participating in the communities in which we operate, beyond simply investing in renewable energy projects," said Doug McIntosh, regional wind site manager for NextEra Energy Canada. "Supporting initiatives such as the Trees for Mapleton program gives us the opportunity to help communities realize local priorities."

Chair of Trees for Mapleton Liz Samis recognized the importance of NextEra Energy Canada's contribution. "The financial support will go a long way toward our goal of enhancing Mapleton's tree cover," Liz said. "We will use this contribution in a way that will benefit all residents in the township. More and more often I hear people commenting on the tree cover and windbreaks we have in this township – not only does it beautify our community, but the benefits of planting provide both short-term and long-term gains, particularly in helping farmers adapt to climate change."

Trees for Mapleton is made up of local landowners and farmers who are working in collaboration with

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the Township of Mapleton, Wellington County, local Kinsmen club and the local conservation authorities to promote the planting of trees in strategic locations within the township. Since it began in 2006, the Trees for Mapleton initiative has planted thousands of trees across the community.

"We look forward to our partnership with the Township of Mapleton, which will support our mutual goal of creating a greener and more sustainable community," Doug said.

# Spotlight: Tribal Relations

At NextEra Energy Resources, our focus on the communities where we live and work includes building relationships with those who may have an interest in or be impacted by our projects such as federally recognized Indian Tribes. Our work with Tribes includes:

- *Issue Avoidance and Resolution:* We actively work with Tribes in close proximity to projects throughout project development, construction, and operation, to avoid and/or resolve potential issues that may arise, including cultural resource concerns, as well as to identify ways to positively impact these communities.
- *Internal Education:* We provide education and training on tribal cultural awareness and consultation regulations to enhance our employees' and contractors' knowledge of and sensitivity to Native American practices, culture and traditions.
- *Local, Regional, and National Tribal Community Support:* We support key tribal organizations and facilitate Native American vendor and personnel opportunities in an effort to positively impact tribal communities near our projects.
- *Business Development:* We work with a number of Indian Tribes that wish to develop energy projects on tribal land, which have the potential to provide economic opportunities for tribal communities.

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# Highlights

1. Second best safety performance ever, in 2014
2. Health & Well-Being program wins Best Employers for Healthy Lifestyles award
3. Diversity of background, thought and experience is highly valued

At NextEra Energy, we believe that our employees are a key competitive advantage and the driver of how we deliver value to our customers and superior returns for our shareholders. We take pride in providing our employees with a challenging workplace and rewarding them for working together, improving every day and delivering great results. We believe the best method for doing so is to foster a culture that:

- approaches safety with the belief that all injuries are preventable;
- builds an inclusive business workplace with an environment that values and leverages the diverse talents, perspectives and ideas of all employees;
- promotes continual learning, professional development and improvement; and recognizes that health and well-being is critical for success in life, as well as in business.

We also believe that our environmental and social performance, as well that of our suppliers, is increasingly a differentiator in attracting and retaining human capital and talent. Taken together, this is what it means to be a clean energy leader. And this is how we deliver for our employees.

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# Employee Safety


Safety has deep roots in NextEra Energy's culture. We constantly strive to be role models within our industry, and evidence of our ZERO Today! philosophy that all injuries are preventable can be found throughout our value chain. Since launching ZERO Today! in 2008, we have deepened our commitment to safety by working to turn our vision into a reality for our employees, our suppliers and our communities.

In 2014, we achieved our second best safety performance ever, as measured by a key industry metric: the OSHA injury and illness rate. The foundation of that strong performance is a robust safety policy and a focus on developing an inclusive safety culture premised on the view that safety is everybody's job. We promote an expectation of safe working practices such as leadership, personal and peer-to-peer accountability for safety, and provide a rich assortment of safety-related training to our employees.

Specific actions to improve our safety performance include:

- Safety meetings and safety communications educate employees on safety risks, and share best practices for risk mitigation.
- Employee observation programs identify injury risks in the field, leading to focused injury prevention countermeasures.
- Our Safety Information Management System captures all information on injury events, unsafe conditions and near misses. This information then drives a heightened level of safety responsibility and prevention among employees, supervisors and managers.
- Employees at each work location perform baseline hazard assessments to identify risks and mitigation strategies. These routine, periodic assessments and inspections ensure corrective measures are developed for newly identified hazards.
- We train employees on advanced incident investigation techniques and root cause identification software. The software helps determine employee, management and system failures and then prompts the user to identify and assign appropriate countermeasures to address the risks.
- We have long established safety committees made up of both bargaining and non-bargaining

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employees as well as an Executive Safety Council to review and address our work-related injury risks.

- All non-bargaining employees are asked to include at least one safety goal as part of their annual performance objectives.
- We train our employees on “Peer- to- Peer” Coaching to successfully address unsafe behaviors before an injury event or near-miss occurs.
- Numerous NextEra Energy locations participate in the Voluntary Protection Program (VPP) of the U.S. Occupational Safety and Health Administration (OSHA). Currently, 27 of our work locations have received an inspection from OSHA and recognition as a VPP Star Site.

At NextEra Energy, safety is a core value; it's what we stand for. It’s a demonstrated commitment to safety by our leadership at all levels of the organization. It's about looking after each other and taking the time to be careful, every day.

-Mark Morgan, senior manager, corporate safety and workers' compensation

## DRAMATIC REDUCTION IN INJURIES AND ILLNESSES

OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION RECORDABLE RATE* 2005 - 2013

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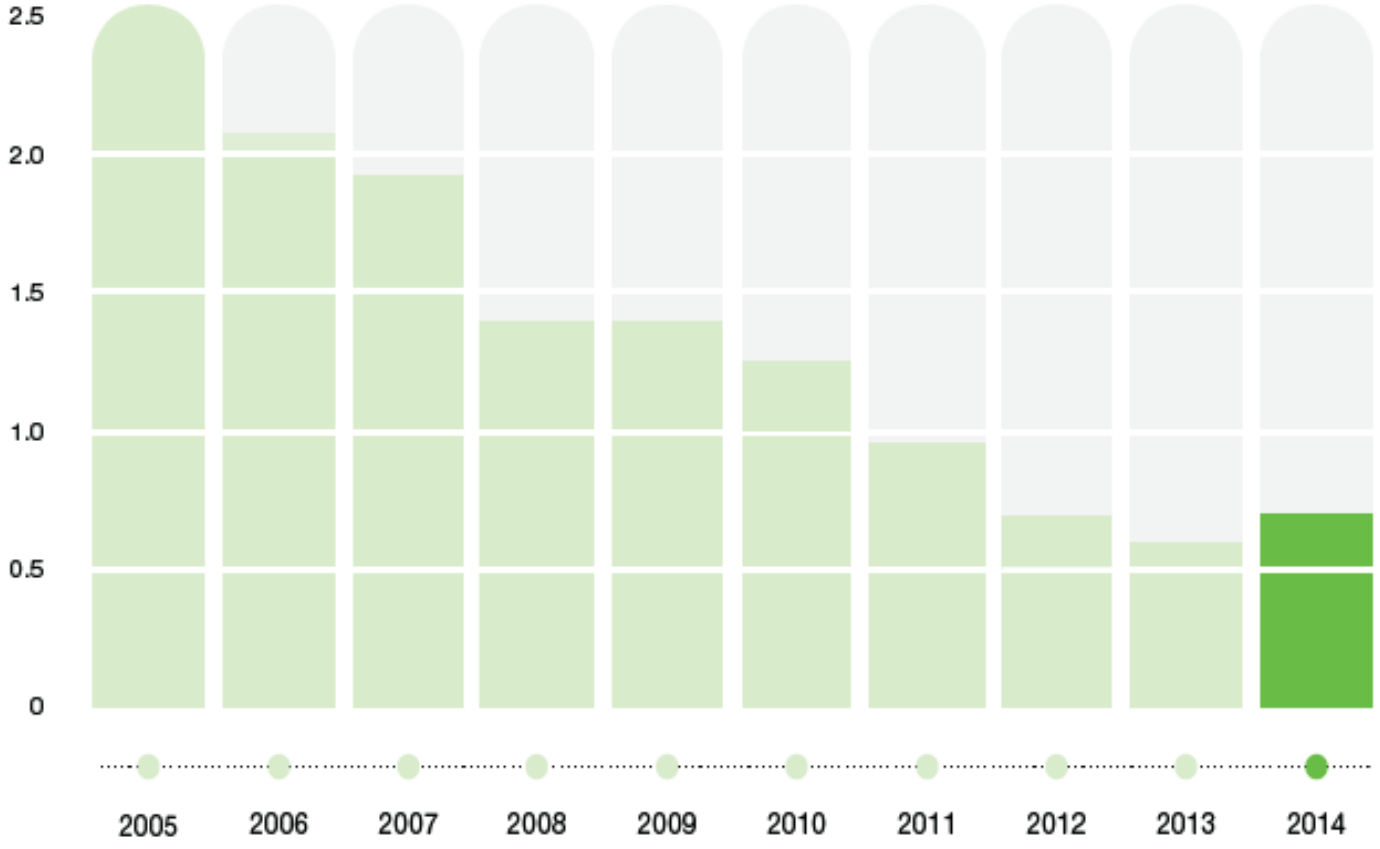


*OSHA Recordable Rate - # OSHA recordable injuries and illness * 200,000 / total hours worked*

# Strategy in Motion - Safety in Collective Bargaining Agreements and Supplier Contracts

At NextEra Energy, our safety focus permeates all 11 collective bargaining agreements within our family of companies. Specific provisions address safety equipment, hazardous working conditions, and joint company-union involvement in the development of safety standards. For example, the agreement between FPL and the International Brotherhood of Electrical Workers System Council U-4 has a detailed company-union program including Local Joint Safety Advisory Committees, Business Unit Joint Safety Committees and a Corporate Joint Safety Committee. It also includes a comprehensive program for serious incident investigations using a specially trained union-management team.

We are committed to maintaining a safe working environment, including using suppliers with a demonstrated commitment to safety. In general, suppliers who have a presence on company premises of 30 or more cumulative person-days within 12 months are required to comply with the requirements of NextEra Energy's Supplier Safe and Secure Workplace policy whereby suppliers are expected to demonstrate an Experience Modification Rate (EMR) for safety purposes that's equal to or better than average for their industry. An EMR is a ratio that indicates how a company's Workers' Compensation losses compare to those of other companies with similar classifications. We maintain specific guidelines for the implementation

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of these goals and invoke them as requirements within contractual agreements with our suppliers.

# Learning and Development

## Enhancing Learning and Development Opportunities

Talent is a key differentiator and competitive advantage at NextEra Energy. That's why we actively encourage continuous learning, development and improvement. At this company, there's no shortage of learning opportunities. Whether it's taking classes in-house, attending outside seminars, or improving one's skill set via informal mentoring on the job, the quest for knowledge is evident across our company and there's something for everyone who wants to stay on top of their game. The learning opportunities we currently offer our employees include:

## NextEra University

NextEra University (NEU) offers an array of business and technical courses specifically selected to meet the changing demands of our business environment and the needs of all employees, regardless of their business unit.

Our colleges represent the major sectors of our business: College of Customer Service, College of Information Management, College of Nuclear Power, College of Power Generation, College of Distribution and College of Transmission/Substation. Courses focus on career development, commercial skills, corporate culture, leadership development, personal and professional effectiveness, and process and project management.

These courses provide employees the knowledge and skills necessary to thrive at their jobs. In 2014, there were 793,308 training completions including online courses and instructor-led courses (this includes technical and business unit-specific skill training courses offered by the various business units). Approximately 1,622,768 hours were spent in training.

# Education Assistance Program

For more than 30 years, NextEra Energy's Education Assistance program has helped employees pursue formal education in areas that align with the needs of our business by covering a portion of their tuition expenses and enrollment fees. Employees are eligible for assistance benefits immediately after they're hired, and may pursue undergraduate degrees, graduate degrees or individual college courses in areas such as business administration, computer science, engineering, finance, human resources and marketing.

# Health and Well Being

## Comprehensive Wellness for Employees and Their Families

Our NextEra Health & Well-Being program provides information, motivation and on-site facilities to help employees take care of themselves and their families. The program consists of five distinct, but integrated, areas to help employees improve and maintain their health and well-being, including: fitness centers, health centers, health promotion and nutrition services, and Employee Assistance Program (EAP) counseling services.

- Fitness Centers: On-site fitness centers are offered at 57 company locations, and at the two corporate fitness centers 62 percent of eligible employees are enrolled, with 43 percent of those enrolled as active users. Sites with no fitness center have access to NextEra Energy's team of fitness professionals, and we offer a fitness rebate program designed to provide reimbursement to offset membership fees at fitness centers within the community.
- Health Centers: With more than 17,000 visits to our on-site health centers in 2014, our employees and their family members received high-quality primary care and other services such as nutritional counseling, blood work, physical therapy and radiology services.
- Health Promotion and Nutrition Services: NextEra Health & Well-Being staff professionals made 181 on-site presentations to more than 5,300 employees in 2014 on topics ranging from healthy eating to back health and physical activity. In 2014, at 145 screening events across the U.S., 5,599 employees, spouses or dependents participated in on-site wellness screenings. In an effort to keep families healthy during flu season, we also provide, at no cost, the annual flu shot vaccine to the majority of our locations for employees and their families. In 2014, we had 2,984 participants receive flu shots at more than 60 locations around the nation.

Our onsite cafes provide healthy meal choices, which represented 42 percent of total cafeteria sales in 2014. Even in our vending machines, healthy snacks account for 40 percent of the product choices.

- Employee Assistance Program (EAP): In 2014, Cigna provided 5,150 total counseling sessions, and 953 employees and their family members accessed our EAP counseling services. On-site counseling programs provided 358 individual sessions and 98 on-site educational presentations to 1,841 employees with a satisfaction rating of 96 percent. Employees also participated in a number of targeted programs including Mindful Eating, Mindfulness at Work, Onsite Mindfulness and Relaxation Training, a High Risk Drinking Screening Initiative and a Behavioral Component for the Steps to Success Weight Loss Program. Positive outcome measures were obtained in all of these programs.

Other initiatives also contribute to maximizing our employees' health and well-being.

- Environmentally Friendly Workplace: Our corporate headquarters in Juno Beach, Fla. - home to FPL, NextEra Energy Resources and other NextEra Energy subsidiaries – has earned the prestigious Gold-level Leadership in Energy and Environmental Design (LEED) certification from the U.S. Green Building Council. LEED is the nationally accepted benchmark for the design, construction and operation of high-performance "green" buildings.
- Flexible Work: Our flexible work arrangement guidelines allow employees to schedule their work hours around family needs. On-site childcare provided during events such as hurricanes help employees balance work and family when they are needed at work for longer periods than normal.
- Functional Work Environments: We also provide programs to address the ergonomic needs and interests of our workforce. Employees can request on-site evaluations of their workspace and may qualify for special office furniture and equipment such as adjustable keyboard trays, phone headsets, track ball mouses and chairs with better ergonomics. We recently rolled out a new ergonomics computer program, which has provided more than 500 employee workstations with a comprehensive office tool for learning about correct ergonomic positions.

# Juno Beach cafeteria is empowering employees to GO Healthy!

Eating a well-balanced diet provides the right vitamins, minerals and other nutrients to keep the body and mind strong and healthy. To encourage employees to make healthier food choices, NextEra Health & Well-Being recently partnered with Aramark’s Juno Beach café to develop a color system, inspired by traffic lights.

“Color-coded dots, serving utensils and bowls now provide easy-to-understand guidance about the nutritional value of menu items,” explained NextEra Health & Well-Being Manager Andy Scibelli. “This classification system is helping employees choose healthy meals in the cafeteria, and encouraging them to be aware of their choices.”

The new program launched with the added support of on-site dietician Marcia Batista, who offered a week-long, free nutrition consultation in the cafeteria during lunch hours. Employees were able to ask questions and gain valuable insight into the food they’re eating.

“It’s easy for people to develop a routine eating pattern, but often they don’t realize they’re making

unhealthy choices," said Aramark General Manager Jim Cawley. "I've definitely seen a culture shift in the cafeteria. It's interesting to watch employees scan the color-coded system and chose healthier options now. I often hear that they didn't realize a certain food would be considered unhealthy. This campaign is helping raise awareness and encouraging employees to make good food choices."

## NextEra Health & Well-Being Wins Best Employers for Healthy Lifestyles award

NextEra Energy has been honored for the 10th time by the National Business Group on Health for its ongoing commitment to promoting a healthy work environment and encouraging employees to live healthier lifestyles.

"We're all about creating a culture that allows employees to be fully engaged and achieve a healthy and high-performing work life that meets the business needs of our company and their own personal and family needs at the same time," said Deborah Caplan, executive vice president of Human Resources and Corporate Services.

NextEra Energy is the only company in the U.S. energy sector to receive this award in the prestigious Platinum category, which recognizes employers for their exemplary workplace well-being programs, cultures and results.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Employee Engagement

## Valuing Employee Engagement

At NextEra Energy, we value employees who are committed to the work we do. After all, it's been shown that when employees are engaged, they do their best work and their companies achieve exemplary business performance.

As we have regularly surveyed NextEra Energy employees to gain insight into the aspects of engagement that are most important to them, four areas of special focus have emerged: career development, leadership and trust, work-life balance, and rewards and recognition. To address these areas, the company initiated senior executive outreach sessions, a career discovery workshop, an enhanced onboarding experience for new employees, and career mapping to help employees better plan and manage their opportunities for advancement.

In February 2014, all employees were invited to let their voices be heard in the company's fifth engagement survey. Eighty-four percent of employees participated – exceeding our 2012 participation rate. Both bargaining and non-bargaining employee participation increased three percentage points compared to 2012. We will again conduct an all-employee engagement survey in the first quarter of 2016.

In 2014, strong participation was just one of the many accomplishments. NextEra Energy's engagement remains strong at 62 percent, and above the U.S. norm of 61 percent as recorded by Aon Hewitt.

The work experiences employees are most positive about are their immediate supervisor, safety, performance and communication. At the corporate level, we continue to build management and leadership skills among leaders; focus on safety; improve our performance management systems and skills; and communicate in an open, transparent, relevant and timely manner.

At NextEra Energy, through our engagement strategy we want to attract and retain the right people to achieve our business goals and objectives. We also want to create a culture that fosters the willingness of employees to voluntarily commit themselves to NextEra Energy and that inspires their loyalty to work for us.

# Diversity and Inclusion

Achieving success in business begins with people. As one of the nation's premier power companies, NextEra Energy is committed to recruiting, developing, rewarding and retaining great people at all levels. A key part of that commitment is to secure and maintain a diverse workforce that can help us meet the continually evolving needs of our customers and others with a stake in our success. To reinforce our commitment, we have undertaken a corporate-wide talent and performance management process, strengthened diversity training for our leaders, and developed the following formal statement to define our company's position on diversity.

At NextEra Energy we define diversity very broadly. It includes traditional measures like gender and ethnicity. Additionally, diversity should include appreciation for differences in thought, style, technical and functional capabilities or leadership. When talented employees from varied backgrounds are engaged and contributing to our business success, we all benefit. Our customers receive safe, reliable, cost-effective quality electric service; our communities' needs are recognized and addressed; our employees learn from each other and grow their own capabilities; and shareholders benefit from the higher levels of performance that result when diverse teams address challenges and opportunities.

## Our Corporate Diversity and Inclusion Strategic Plan

NextEra Energy, Inc. is committed to fostering an inclusive business environment that values and leverages the diverse talents, perspectives and ideas of all employees. Diversity and Inclusion are values that reflect our culture of respect for people and the value we place on our differences.

In 2012, we implemented a Corporate Diversity and Inclusion strategic plan to provide the framework to integrate diversity and inclusion with business objectives and required the full commitment of every employee. Working toward building a top-talent pipeline for the future is a continuous journey and as we strive for continued excellence, doing the right thing and treating people with respect, we will ensure to have a diverse team that includes everyone.

Our overall diversity and inclusion strategy to attract, hire, develop and retain the best talent includes the following strategies:

- **Attract** - Attract top-quality candidates by strengthening our company's reputation as an employer of choice and by leveraging technology to create connections;
- **Hire** - Partner with business-unit leaders to improve the effectiveness of our hiring plans and processes, and to build a talent pipeline for their respective units;
- **Develop** - Expand and strengthen leaders' understanding of diversity and inclusion, and help them translate their improved understanding into actions that increase the diversity of their teams; and
- **Retain** -Drive continuous improvement in employee retention, and hold leaders accountable

for results by leveraging corporate-level and business-unit employee engagement results, as well as turnover performance information.

We're also:

# Encouraging Diversity through Recruiting Practices

At NextEra Energy, our internal recruiting team leverages a suite of recruiting tools and practices to ensure a diverse candidate pool. We use advanced Internet searches, candidate referrals, campus recruiting, virtual career events, print media and social media channels. In addition, we partner with key veteran and diversity organizations, both regional and national, targeting many diverse groups including women, African Americans, Hispanics and people with disabilities, with a focus on attracting qualified diverse talent to become part of our great company.

Our recruiters regularly attend events of diverse organizations, professional associations, military and veterans groups, and individuals with disabilities across the country. We continue to partner with all branches of the military and veteran organizations to actively pursue this population and continue to expand into various service academies and university veteran organizations. Here are some examples of these efforts:

**Professional Diversity Organizations and Events:**In 2014, we attended 40 career events with diverse organizations, including the American Association of Blacks in Energy, the National Society of Black Engineers, the National Urban League, Women For Hire's Nationwide Online Career Fairs, LatPro Diversity Bilingual Career Fair, Equal Opportunity Publication and many others.

**Military Recruiting and Partnerships:** In partnership with the Non-Commissioned Officers Association (NCOA), the Transition Assistance Program (TAP), The Navy Fleet and Family Support Center, VetReady and other military organizations, our recruiting team in 2014 attended 24 military/veteran career events throughout the country and also posted our openings on various job boards. We engage our employee network group Veterans at NextEra Energy (VETNEXT) to support career fairs and outreach within our service territory. We partner with military transition offices and local veterans employment representatives seeking advance notice of exiting military personnel, and we are continuing NextEra Energy's relationship with the U.S. Army's Partnership for Youth Success (PaYS) program. PaYS provides youth with an opportunity to serve their country and then interview for a job with our company after completing a one-term enlistment.

# Growing our Employee Resource Groups

At NextEra Energy, more than 1,200 employees are actively engaged in 11 Employee Resource Groups, which focus on information sharing, career development, team-building, networking opportunities and supporting corporate initiatives. These groups not only encourage a culture of engagement, but also an appreciation of diversity and inclusion. We have: African-American Professional Group; Asian Professionals in Energy Exchange; Allies for People with Disabilities; Hispanic Organization for Latino Americans; NextEra of Pride and

Allies; Veterans at NextEra Energy; North American Young Generation in Nuclear; Toastmasters Club (five groups); Women in Nuclear; Women in Energy and Young Aspiring Professionals.

# Enforcing Equal Employment Opportunity and Non-Discrimination

U.S. equal employment opportunity and non-discrimination laws are adhered to strictly at NextEra Energy.

At NextEra Energy, we adhere strictly to U.S. equal opportunity and nondiscrimination laws. Even though our operations outside the U.S. are very limited, we support global efforts to oppose child labor, forced compulsory labor and violations of indigenous peoples. Our equal employment opportunity policy requires employees and supervisors to promptly report any harassing conduct or discriminatory practice they experience, witness or of which they have knowledge. We provide multiple reporting channels. Employees are encouraged to report concerns to their supervisors, a company human resources representative, or our equal employment opportunity office via a toll-free hotline where they can raise their concerns confidentially.

All concerns of discrimination and harassment are thoroughly investigated, and appropriate remedial action is taken where warranted. No employee is subject to retaliation for good-faith reporting of harassing or discriminatory conduct. Each allegation is handled promptly and confidentially to the extent reasonably possible.

# And that's Not All!

Our many initiatives include:

Corporate Diversity Council – A diverse group of business leaders provide high- level oversight, guidance and strategic direction for corporate wide diversity & inclusion initiatives. Several key business units have implemented diversity action teams.

Diversity and Inclusion Goals – We have established goals and objectives to improve diversity and inclusion at the business-unit level.

Diversity & Inclusion Training – In 2013, we enhanced our training to include a focus on our values and our diversity and inclusion strategy, and introduce the concept of unconscious bias.

Annual Diversity & Inclusion Leadership Summit - Since 2012, the Corporate Diversity Council, in partnership with the corporate diversity and inclusion team, has hosted successful summits with a focus on inclusion. More than 500 leaders from across the company have attended these interactive programs and learned more about how to build a stronger, more inclusive culture for the future. In September 2015, we will host our fourth annual summit.
Diversity Website Intranet – This is an informational portal for leaders and employees to

access diversity and inclusion topics and an online toolkit.

Community Diversity Outreach Efforts – NextEra Energy actively supports various local and national organizations that encourage diversity, including Catalyst, Urban League of Palm Beach County, Executive Women of the Palm Beaches, Autism Speaks, Compass, American Association of Blacks in Energy, and more. We also recognize National Disability Employment Awareness Month by participating in Disability Mentoring Day at our various locations. We partner with our VetNext employee network group to recognize our veterans throughout the company. We partner with the Urban League of Palm Beach County to provide students an opportunity to visit our campus on Take Your Child to Work day.

Awards & Recognition – We have been recognized in: HispanicBusiness Magazine "Diversity Best Companies" 2014; "Best of the Best Company" by Professional Woman's Magazine; Computerworld "100 Best Places to Work in Information Technology;" Ethisphere Institute 2015 a "World's Most Ethical Company®", Fortune magazine's "World's Most Admired Companies" list; and Achievers' "50 Most Engaged Workplaces."

## Veterans Honored at NextEra Energy


We are proud to have more than 1,500 veterans currently working at NextEra Energy. The Veterans at NextEra Energy (VETNEXT) Employee Network Group was established in 2012 and serves as a resource by advising on company recruiting and training of veterans, providing networking with other veterans, promoting community support for veterans, raising awareness of charitable organizations working with veterans, and serving as a clearinghouse for information pertaining to services and opportunities available to veterans.

## Using Digital and Social Media to Grow Our Team

NextEra Energy recognizes that success begins with people. To remain competitive and continue to attract highly-qualified, diverse employees, NextEra Energy has turned to digital channels as another way to educate potential employees about the business. NextEra Energy understands that a strong, corporate digital presence is critical to connecting with employees, customers, stakeholders, partners, and investors across the enterprise. By expanding its social and digital footprint beyond FPL, NextEra Energy is providing additional avenues to

share company news and build relationships that strengthen its continued innovation and growth.

**Websites:**

http://www.nexteraenergy.com/

http://www.nexteraenergyresources.com/home/index.shtml

http://www.neetny.com/

http://www.lonestar-transmission.com/

http://www.gexaenergy.com/

http://www.nexteraenergyservices.com/

http://www.windlogics.com/

**NextEraEnergy.com** – Updated Careers Section - http://www.nexteraenergy.com/careers/index.shtml - The updated careers section provides potential candidates with a snapshot about how NextEra Energy is the leading clean energy company; types of job opportunities, including engineering, nuclear, information technology and business analysts; commitment to fostering an inclusive culture; and civilian job opportunities for qualified soldiers after completing their tour of duty.

**Social Media** – As social media becomes a more integral part of how NextEra Energy engages with stakeholders, the Company has formed a Social Media “Center of Excellence” to help grow and expand the use of these interactive channels across a diverse array of NextEra Energy businesses.

**LinkedIn:**

http://www.linkedin.com/fpl

https://www.linkedin.com/company/nextera-energy-resources

https://www.linkedin.com/company/gexa-energy

https://www.linkedin.com/company/fibernet_2

https://www.linkedin.com/company/nextera-energy-services

https://www.linkedin.com/company/windlogics

https://www.linkedin.com/company/nextera-solutions

**Twitter:**

http://www.twitter.com/NextEraEnergy

http://www.twitter.com/NextEraEnergyR

https://twitter.com/nexteracanada

https://twitter.com/gexavoice

**Facebook:**

https://www.facebook.com/NextEraEnergyR

https://www.facebook.com/NextEraEnergyCanada

https://www.facebook.com/NextEraEnergyServices

https://www.facebook.com/GexaEnergy

**YouTube:**

https://www.youtube.com/user/nexteraenergyres

## College Recruiting

We're always looking for the best and the brightest college students and graduates to help shape the future of clean and renewable energy.

By affording students relevant work experience on challenging projects and assignments, the internship program provides the opportunity to develop new talent and test candidates for a right 'fit' for potential full-time employment in the future.

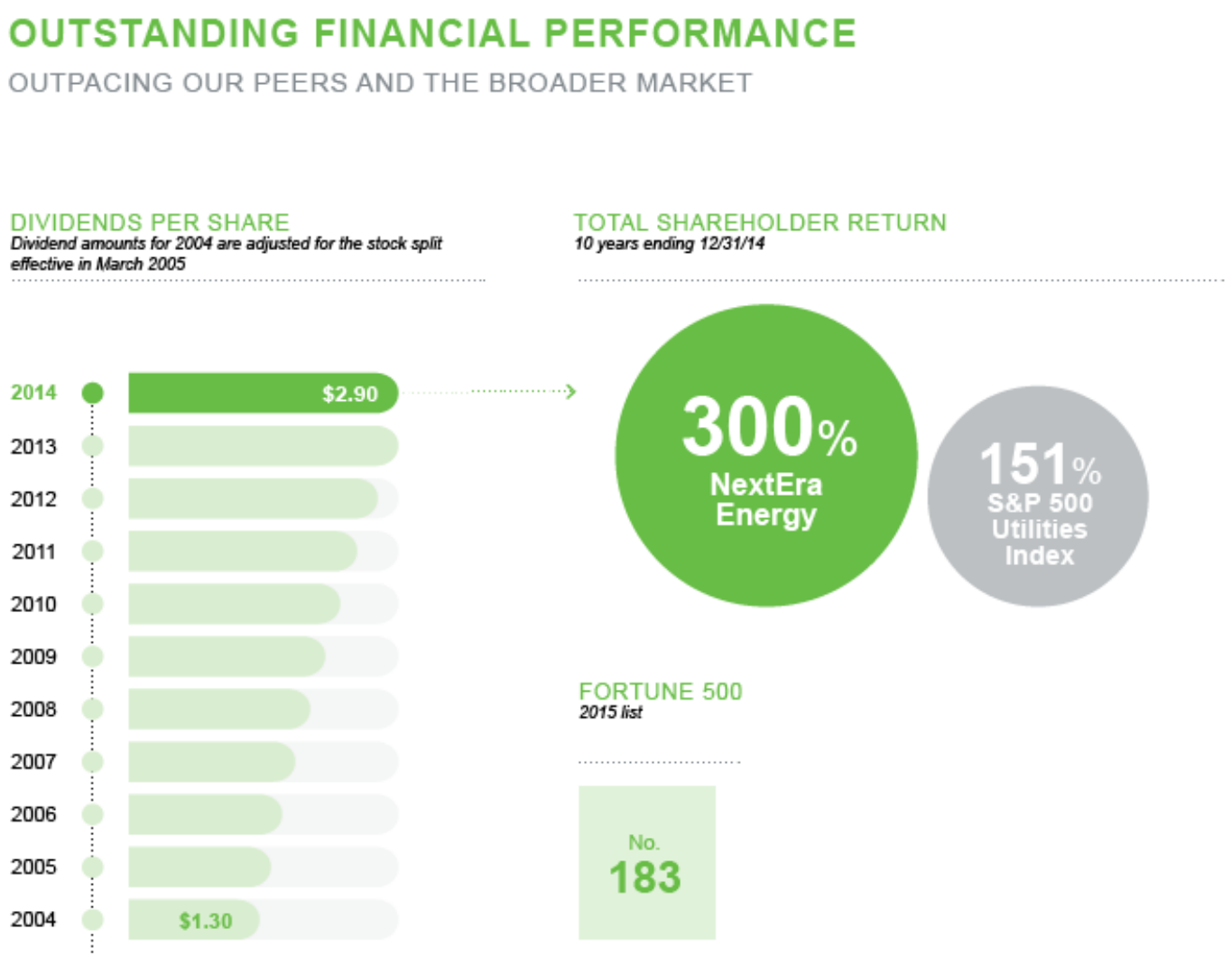
Three years ago, the company significantly enhanced its college recruitment efforts – a trend that continues today. This year, the recruiting team attended more than 50 on-campus events and hired students from more than 50 major universities across the country.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Highlights

1. Delivered 10-year total shareholder return through Dec. 31, 2014, of 300 percent, compared with 151 percent for the S&P 500 Utilities Index and 109 percent for the S&P 500 Index
2. Achieved compound annual growth rate in dividends per share of 8.4 percent for 10 years ending Dec. 31, 2014
3. Continue to maintain strong credit ratings

At NextEra Energy, our strategy to be America's clean energy leader, coupled with superior execution, has resulted in strong performance through Dec. 31, 2014.




Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# Total Shareholder Return

For the 10 years ending Dec. 31, 2014, NextEra Energy delivered a total shareholder return of 300 percent, compared with 151 percent for the S&P 500 Utilities Index and 109 percent for the S&P 500 Index.

# Dividend Growth

For the 10 years ending Dec. 31, 2014, NextEra Energy achieved a compound annual growth rate in dividends per share of 8.4 percent.

# Strong Credit Ratings

Since May 2, 2011, our issuer credit rating has been "A-" at Standard & Poor's and Fitch and “Baa1" at Moody's with each rating accompanied by a stable outlook. We believe our financial position remains a key competitive advantage, particularly in a challenging economy. The company raised more than $15 billion in capital and credit in 2014 by accessing a variety of markets that support our strong credit position and enable us to invest wisely in future growth.

# For More Information

For shareholders and those who may be interested in becoming shareholders, our website is a great source of information about our company.

Interested parties can also go directly to our Investor Relations site.

To contact us via email or phone, here is that information: investors@nexteraenergy.com
1-800-222-4511

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NextEra Energy is the No. 1 producer in North America of zero-emissions energy from the wind, a leading producer of zero-emissions energy from the sun, and has one of the lowest emissions profiles of any utility in North America. Our strategy is based on generating and delivering clean energy that's reliable and affordable. Executing this strategy has provided numerous benefits.

- Our environment has benefitted from the non-emitting and low-emitting fuel choices we've made for power generation and from our stewardship of natural resources;
- Our customers have benefitted from affordable, reliable and clean energy to power their homes and businesses;
- Our communities have benefitted from our investments that drive job creation and other economic activity in their communities;
- Our employees have benefitted by being challenged daily to work together to innovate, grow our company and improve continuously; and
- Our shareholders have benefitted from a total return over the 10 years ending Dec. 31, 2014 that far exceeded the total return for both the S&P 500 Index and the S&P 500 Utilities Index over that same period.

We expect that our strategic investments - in emissions-free wind and solar generation, low-emissions natural gas generation, safe and emissions-free nuclear power, industry-leading energy efficiency programs and transmission lines designed to deliver renewable energy where it's needed - will help us maintain and grow our position as a clean energy leader while continuing to provide benefits for our stakeholders.

From our commitment to environmental stewardship, pride in the communities we serve and the superior customer value we deliver – being a clean energy leader is not just the way we do business, it is our business.

NextEra Energy **avoided** an estimated
**63.5 million tons of $CO_2$ emissions** in 2014*

*The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

# We're No. 1 in Wind

At NextEra Energy, we're the No. 1 owner of wind energy in North America. We operate approximately 11,400 MW of emissions-free wind energy, enough to power a city the size of Chicago - the "Windy City." Our wind program helps us deliver reliable and affordable energy to customers with a focus on environmental stewardship. Wind energy is an especially attractive source of electric power because:

- wind farms can be constructed quickly,
- they use no water and produce no solid waste or air emissions,
- there are no fuel costs because wind is free,
- many customers are requesting electricity produced only from renewables such as wind, and
- the price of wind energy is low and competitive with other forms of power generation.

## NORTH AMERICA'S LARGEST GENERATOR OF WIND POWER

**107 wind facilities**

**9,899 individual wind turbines**

**19 U.S. states and 4 Canadian provinces**

Avoided $CO_2$ emissions of
**30 million tons**
due to wind generation

In 2012, we set an aggressive goal for additions to our U.S. wind portfolio, and through diligence and hard work, we exceeded it. We commissioned roughly 1,500 MW of wind in the United States, a milestone no other company has ever achieved. In fact, we celebrated the commissioning of our 10,000th MW of wind at our 400-MW Limon Wind Project in Colorado in December 2012. Not only did this record building program result in 1,500 MW of zero-emissions generation, it also helped us

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deliver for our communities by creating more than 3,000 construction jobs, 90 full-time jobs, and new tax revenue that state and local governments use to meet pressing community needs.

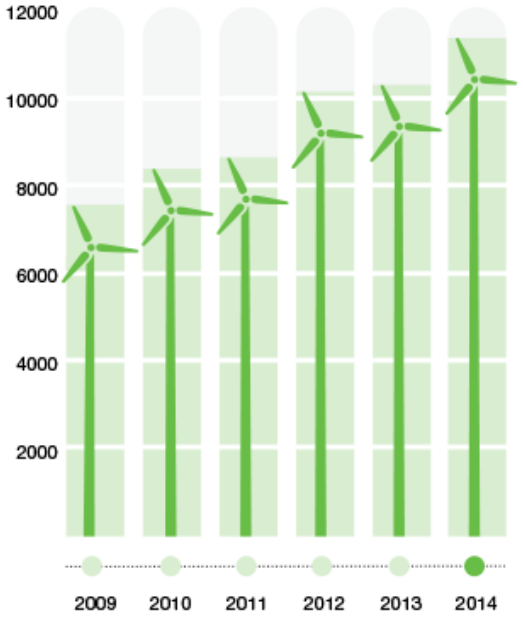

At NextEra Energy Resources, our wind portfolio grew in 2014 by approximately 1,300 MW, including facilities in Oklahoma, Colorado and Texas, as well as four wind sites in Ontario, Canada.

We now have wind projects in 19 states and four Canadian provinces, representing a total capital investment of more than $20.1 billion and a fleet size that is comparable to the generation capacity of a top-15 utility.

## WIND ENERGY PORTFOLIO

CUMULATIVE MW

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.




- Enough emissions-free wind energy can be generated at our Vasco Wind Energy Center in California to power more than 19,500 homes.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

At NextEra Energy, we are a leader in solar energy in the United States and Canada. Our utility-scale solar capacity is now the second largest in the United States.

At NextEra Energy Resources, we generate solar energy at three sites in California, as well as at sites in New Jersey, New Mexico, Nevada and Canada. In 2014, we brought into service approximately 245 MW of contracted solar generation at our Desert Sunlight and Genesis facilities in California. Both facilities are now in full commercial service. In addition, the 20-MW Mountain View Solar Energy Center in Nevada began operation in 2014. Construction also is underway on the 250-MW McCoy Solar Project in California and the 250-MW Silver State South Solar Project in Nevada.

FPL operates three commercial-scale solar generation facilities in Florida, totaling 110 MW.

- Our 75-MW Martin Next Generation Solar Energy Center in Martin County is the world's first hybrid solar power plant to combine a solar thermal array with an existing combined-cycle natural gas unit.
- Our 25-MW DeSoto Next Generation Solar Energy Center at the time it was commissioned was the largest solar photovoltaic plant in the United States.
- Our 10-MW Space Coast Next Generation Solar Energy Center near Cape Canaveral is an innovative public-private partnership with NASA that leverages engineering, design and operating expertise.

FPL also plans to install more than 1 million solar panels at three additional solar power plant sites in Florida. These new plants, combined with community-based solar installations and other small-scale arrays that FPL is installing, would total more than 225 megawatts of new solar capacity and would effectively triple FPL's solar generation in Florida.

- Co-owned by NextEra Energy Resources, Desert Sunlight Solar Energy Center in California was fully commissioned in 2014 and is capable of generating enough clean, renewable

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

energy to meet the electricity needs of 160,000 homes.

## Exploring additional opportunities in distributed generation, energy storage

Recognizing the importance that distributed solar power systems will play in our nation's energy future, NextEra Energy in 2013 purchased Smart Energy Capital, a small-scale distributed generation firm.

In 2014, the company completed a rooftop solar project at a major automotive company headquarters in New Jersey, as well as the installation of solar car canopies and elevated solar canopies in California. Additional projects are being pursued.

In addition, NextEra Energy Resources commissioned the 20-MW Frontier Battery Energy Storage Facility at our Lee DeKalb Wind Energy Center in Illinois. There are nearly 3,000 batteries at the facility, which store energy from the power grid and dispatch the stored energy when required by the grid operator. The regional transmission operator will use the batteries to increase or reduce power generation on the grid as needed to keep the grid frequency in balance.

## Spotlight: Our Own Solar Lab

Our NextEra Energy Next Generation Living Lab located at our headquarters in Juno Beach, Fla., consists of a rooftop solar array using different solar technologies and two solar-covered parking structures that provide 40 spaces of covered parking to employees with hybrid or electric vehicles. These solar labs enable our company to expand our solar power technology research to address three key challenges of the energy sector:

- Improving the economic viability of large-scale clean energy expansions;

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

- Increasing the output of next-generation renewable energy technologies; and
- Enhancing the efficiency and storage capabilities of the nation's electric grid.

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# Nuclear

At NextEra Energy, our nuclear fleet provides the equivalent of more than 5 million homes with clean, safe, reliable electricity. Our priority in everything that we do is to protect the health and safety of the communities where we operate. This includes protecting the environment around our plants, which generate emissions-free electricity around the clock.

In fact, our nuclear plants are located in Florida, Iowa, New Hampshire and Wisconsin and consist of eight operating units that preclude more than 25 million tons of carbon-dioxide emissions each year, which is the equivalent to removing more than 5 million automobiles from the road annually.

- NextEra Energy Resources' Seabrook Station nuclear power plant in New Hampshire can supply power to meet the annual needs of 1.2 million homes.

As good stewards of the environment, we have extensive monitoring programs in place and work closely with local, state and federal agencies to provide transparency and ensure compliance with permits and regulation. We are proud of our role in helping the American crocodile population grow enough to being unlisted as an endangered species, rescuing injured sea turtles and offering a safe refuge for a variety of wildlife including birds, deer and fox.

We also are proud of our decades-long record of safe nuclear operations and involvement in the local communities. Every year, our company contributes to non-profit organizations and hundreds of our employees volunteer with charities in their respective areas and help with environmental programs.

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Employees participate in beach cleanups, mentor area students, beautify community lands and serve on charity boards of directors. In Iowa and Wisconsin, our plants contribute a total of more than $100,000 to charities each year from land leased to area farmers.

We have a strong nuclear safety program that includes robust plant design and construction, highly experienced and well trained personnel, stringent plant security, comprehensive safety planning and a commitment to meet or exceed all federal, state and local regulations.

NextEra Energy continues to invest in its nuclear fleet to help ensure that the plants are among the best in the industry and can efficiently and reliably deliver power that customers can count on. Whether helping Florida Power & Light to provide customers with the lowest bill in the state or ensuring that NextEra Energy Resources' utility customers have the power they need to meet demand, the NextEra Nuclear fleet represents more than 25 percent of NextEra Energy's total generation.

In addition, our nuclear fleet significantly benefits the economies of the communities and states in which they operate. Each site employees approximately 600 full-time employees during regular operations and adds in the range of 1,000 skilled contractors during refueling outages, which take place every 18-24 months. These good-paying jobs have an economic impact that cumulatively totals in the billions of dollars each year in addition to the plants themselves generating significant tax revenues that help to fund schools and critical municipal activities.

The five nuclear plants in our fleet play an important role in their respective communities from an energy, environmental and economic standpoint and look to serve in this capacity for decades to come.

# Creating the Option to Build New Nuclear Plants

In addition to upgrading existing facilities, FPL is in the process of licensing two new nuclear units, totaling approximately 2,200 MW in capacity, or enough to power approximately 1.3 million homes, at our existing Turkey Point site. FPL projects these units will provide the following benefits:

- Avoiding more than 481 million tons of CO2 emissions in its first 60 years of operation, which is the equivalent of removing 91 million cars from the roads a year.
- Providing more than $170 billion in fuel savings;
- Using approximately 60 million gallon of reclaimed water each day, which will allow Miami-Dade County to meet half of its water reuse goals
- Creating 3,600 new construction jobs; and approximately 800 high-paying permanent jobs once the new units are operational.

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# Investing in Natural Gas

At FPL, we're completing the largest development cycle in our history, modernizing older, less-efficient fossil generation facilities and building efficient, state-of-the-art, clean, natural gas-fueled plants. Altogether, these projects have reduced FPL's environmental footprint by cutting CO2 emissions rates in half and sulfur dioxide (SO2) and nitrogen oxide (NOx) emissions rates by more than 90 percent, when compared to former plant designs. This also means a reduction in our country's use of foreign oil. In fact, FPL now burns 99 percent less oil than in 2001. During the operating lifetimes of these new, highly efficient power plants, FPL expects customers to save more than $1 billion in fuel and other costs.


In April 2013, the Cape Canaveral Next Generation Clean Energy Center, the first of our three large gas-plant modernizations in the state, came online – a month ahead of schedule and $140 million dollars under its original budget. Our Riviera Beach modernization was also completed two months ahead of schedule in April 2014. These plants are each capable of producing more than 1,200 MW of electricity – enough to power approximately 250,000 homes and businesses. That’s far more than the capacity of the previous plants – without using any additional water or land. In July 2013 we demolished FPL’s aging Port Everglades Plant and have begun working toward building a new, highly efficient and much cleaner combined-cycle natural gas-fueled power plant in its place, which we expect will be generating power by mid-2016.

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- FPL's Cape Canaveral Next Generation Clean Energy Center under construction, February 2012. The new plant, in operation since 2013, is much cleaner and more efficient than the one it replaced, which is good news for FPL's 4.7 million customers.

# Understanding the Natural Gas Market

As the largest consumer of natural gas in the U.S. power generation sector, we benefit from understanding the natural gas market. In addition, the market for gas infrastructure investment is attractive. Given these considerations, we decided to enter the natural gas market in 2008 with investments in two areas, the Barnett shale in Texas and the Woodford shale in Oklahoma, working through partners that managed the operations.

Today, we are involved in 10 areas, and we complete extensive due diligence on projects prior to investing, including environmental issues and performance. In addition, our Environmental Compliance Assurance Audit Team participates in audits of facilities in which we have ownership to ensure compliance with environmental laws, regulations and permits.

Thus far, our approach in gas infrastructure has focused on gaining experience and knowledge, while making sure the right processes are in place from a safety and environmental compliance standpoint. Because natural gas is a major supply chain input to electricity generation, becoming involved helps us better understand and reduce supply chain risk. And for many employees, the best part of being involved in gas infrastructure is what it can mean for our country and energy independence.

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

This industry is transforming the energy independence equation in the United States. Four or five years ago, we all thought that we were going to be importing gas. Shale gas and oil is changing that equation and making it possible for us to become a more energy independent nation. And that's incredibly exciting.

-Larry Wall, Chief Operating Officer, Gas Infrastructure

## Investing in Natural Gas Infrastructure

Florida's natural gas needs are increasing significantly, yet the state's current fuel supply infrastructure does not provide the required capacity, redundancy and reliability. So, in December 2012, FPL issued a request for proposals for a third major natural gas pipeline to serve Florida. In July 2013, the northern portion of the pipeline was awarded to Sabal Trail Transmission, LLC – a joint venture of Spectra Energy Corporation and NextEra Energy. The southern portion of the pipeline was awarded to Florida Southeast Connection, LLC (a wholly owned subsidiary of NextEra Energy). The target in-service date is 2017.

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# Transmission

## Transmission to Deliver Clean Energy Where It's Needed

As new power generation facilities become operational, it's important to deliver that electricity to where it's needed, and we are recognizing opportunities to enhance these capabilities. NextEra Energy Transmission is pursuing opportunities to develop, build, and operate new transmission facilities throughout the country.

## Investing in Electricity Transmission Infrastructure

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.

Lone Star Transmission, LLC (Lone Star), a rate-regulated transmission service provider in Texas and an indirect wholly owned subsidiary of NextEra Energy, owns and operates approximately 330 miles of high-voltage transmission lines and other associated facilities. In March 2013, after working with more than 650 landowners and stringing transmission lines in 100-degree heat, our Lone Star team completed a mammoth effort putting its approximately 330 miles of transmission lines into service in Texas. Lone Star's transmission lines are part of a transmission grid improvement program that will add approximately 2,300 miles of 345-kilovolt lines to deliver power from Competitive Renewable Energy Zones (CREZ) in west Texas and the Texas panhandle, to the Dallas/Fort Worth area and other population centers of the state.

The CREZ initiative is an unprecedented effort that has placed Texas in the forefront of a national effort to promote renewable energy, introduce competition and innovation, and strengthen reliability of the electric grid. We are proud to be able to say that Lone Star was the first new utility in Texas associated with the CREZ initiative to come online - and did so on time and under budget - and the first Texas utility to use spun concrete monopole technology on a large scale for double-circuit 345-kv lines in Texas.

New Hampshire Transmission, LLC (NHT) is an independent owner of regulated transmission in New England. NHT is the majority owner of the Seabrook substation in ISO-NE, a 345-kilovolt (kV) facility located in Seabrook, N.H., which interconnects our Seabrook Station nuclear plant to the grid as well as interconnecting three critical 345-kV transmission lines in the New England system. As a New England transmission owner, NHT also participates in regional reliability planning studies as well as looks for further opportunities for transmission development in the region. NHT is a subsidiary of NextEra Energy Transmission.

NextEra Energy Transmission West, LLC (NEET West), formed in 2014 as a wholly-owned subsidiary of NextEra Energy Transmission, LLC (NEET), was created to own transmission assets in the California Independent System Operator region as a portfolio. To date, NEET West has been awarded the right to develop, finance, construct, own, and operate two substation projects in California. The awards were the result of a competitive transmission solicitation process conducted by the California Independent System Operator Corporation, whereby NEET West was the first non-incumbent winner of a competitive transmission project in California. Located near San Diego, the Suncrest Dynamic Reactive Support Project will provide voltage support and will improve the integration of renewables into Southern California. The project will include a Static Volt Ampere Reactive Compensator and a short 230-kilovolt transmission line. The Estrella Substation Project involves construction of a new 230-kilovolt substation near Paso Robles.

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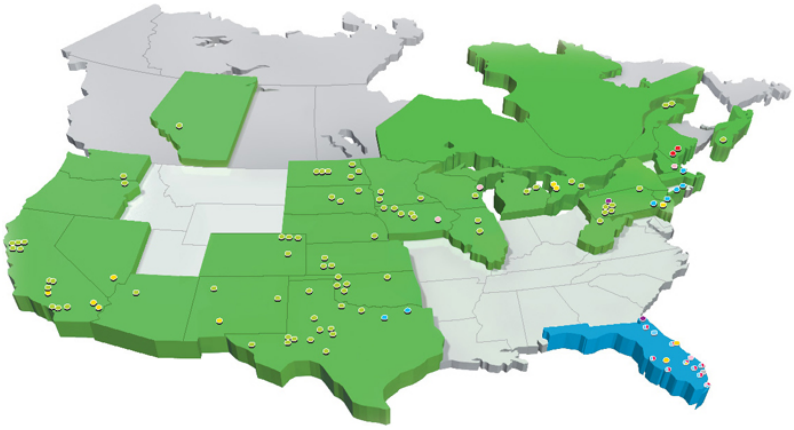
# Company Profile

NextEra Energy, Inc. (NYSE: NEE) is a leading clean energy company with consolidated revenues of approximately $17.0 billion, approximately 44,900 megawatts of generating capacity, and approximately 13,800 employees in 27 states and Canada as of year-end 2014. Headquartered in Juno Beach, Fla., NextEra Energy's principal subsidiaries are:

- Florida Power & Light Company (FPL), which serves approximately 4.8 million customer accounts in Florida and is one of the largest rate-regulated electric utilities in the United States, and
- NextEra Energy Resources, LLC (NEER), which together with its affiliated entities is the world's largest generator of renewable energy from the wind and sun.
- Through its subsidiaries, NextEra Energy generates clean, emissions-free electricity from eight commercial nuclear power units in Florida, New Hampshire, Iowa and Wisconsin.
- NextEra Energy has been recognized often by third parties for its efforts in sustainability, corporate responsibility, ethics and compliance, and diversity, and has been ranked in the top 10 worldwide for innovativeness and community responsibility as part of Fortune's 2015 list of "World's Most Admired Companies."



## NextEra Energy Highlights (2014)

1 See page AR-7 of NextEra Energy's Annual Report 2014 for reconciliation of adjusted amounts to GAAP amounts.

## NextEra Energy Power Generation* - 2014

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Please visit NextEra Energy's Corporate Profile for a more detailed overview of the company.

# Who Are Our Customers?

At NextEra Energy, we serve a variety of customers.

At FPL, we are a rate-regulated electric utility and we operate as a vertically integrated company - that is, we generate, transmit and distribute electricity and handle related services like customer service, billing and many others. We serve approximately 4.8 million customer accounts in the state of Florida including residential accounts, businesses small and large, and a variety of other organizations such as government entities and nonprofit organizations.

At NextEra Energy Resources, we operate primarily as a wholesale power generator, providing power and environmental attributes to utilities, retail electricity providers, power cooperatives, municipal electric providers and large industrial companies.

As new power generation facilities become operational, they must be connected to the customers that need electricity. Another business of our company, NextEra Energy Transmission, is pursuing opportunities to develop, build and operate new transmission facilities in Ontario (Canada), Hawaii, New England, New York California and Texas.

The customers of all of these businesses have one thing in common - the desire for affordable and reliable power. And that's what we strive to deliver, every day.

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# CEO Letter

To NextEra Energy stakeholders:

At NextEra Energy, sustainability is a big part of who we are and what we do, and we prove it every day. In 2014, we generated more electricity from the wind and sun than any other company in the world. Yet that accomplishment doesn't begin to tell the whole story of sustainability and corporate responsibility at NextEra Energy.

Our electric utility, FPL, is the third largest in America and operates one of the cleanest power plant fleets. Our nuclear power plants in four states safely generate enough energy to power 5 million homes. We're also investing heavily in pipelines, transmission lines and other critical infrastructure to ensure the future reliability of the electric grid.

Our vision at NextEra Energy is to be North America's leader in the generation and delivery of clean energy – in every market where economics are favorable, by deploying diverse technologies, and at multiple points in the energy value chain. Here are a few more examples of how that vision translates into sustainability at our company:

- **Leading in wind and solar energy:** We operate more than 100 wind energy centers in 19 states and Canada, large solar facilities in five states and Canada, and in January 2015 announced plans to install more than 1 million solar panels at three additional solar centers in Florida.
- **Achieving emissions rates far lower than average:** Our billions of dollars in clean energy investments have enabled our power plant fleet to achieve 2014 emissions rates of sulfur dioxide, nitrogen oxide and carbon dioxide that were 97 percent, 79 percent and 55 percent lower, respectively, than the U.S. electric industry's average.
- **Reusing and recycling materials:** We work hard to avoid waste. During three recent power plant modernization projects alone, we recycled more than 250,000 tons of concrete and nearly 85,000 tons of steel.

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- **Supporting our communities:** In 2014, our employees volunteered nearly 50,000 hours of service at community activities, served on the boards of directors of more than 200 nonprofit organizations, and donated more than $3 million of their own money to community causes.
- **Equipping the workforce of the future:** We think it's important that the next generation share our clean energy vision. That's why we've supported solar education in our primary schools, and nuclear and wind technology training at the college level.

We know our nation still faces challenges as we move toward a clean energy future. At NextEra Energy, we are proud to be a leader in meeting those challenges and helping achieving that goal.

Sincerely, *Jim*

James L. Robo, Chairman and Chief Executive Officer

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# Strategy

At NextEra Energy, our strategy is to be the clean energy leader in North America. This strategy has four key components:

1. At FPL, we are committed to being the best utility in the United States, by delivering superior value to our customers, by operating with excellence, and by supporting a constructive regulatory environment.
2. At NextEra Energy Resources, we want to be a highly profitable competitive energy supplier, by growing our leadership position as the largest renewable energy company in North America and by building a focused presence in the gas infrastructure sector.
3. At NextEra Energy Transmission, we want to expand our regional footprint where attractive opportunities present themselves.
4. Across all our businesses, we plan to leverage our position, scale and scope to develop related new growth platforms to meet customers' needs.

Our strategy provides a framework for managing our environmental and social performance.

Our environmental performance is considered in every key decision and business practice. We are sensitive to the environment as we site, design, develop, construct, operate, and maintain our facilities. We generate electricity with clean and renewable energy sources. We manage water wisely as a valued natural resource. We seek ways to improve operations to minimize impacts on wildlife near our facilities. And we properly dispose of materials required for company operations. As a result of the choices we have made, our company has achieved one of the lowest emissions rates in the U.S. electric power sector of carbon and other pollutants.

Our social performance reflects our commitment to maintaining a high performing team and contributing to strong communities. We strive to foster a culture of excellence – setting high expectations for our employees and increasingly our suppliers. Our Code of Business Conduct & Ethics and Supplier Code of Conduct provide a structure for applying operational best practices across the business - from desktop business planning to operations safety and integrity at the facility level. We invest in the health and well-being of our employees and their families. We value diversity in backgrounds, thought, and experience, We provide a range of Six Sigma, business and technical training so we can apply leading edge practices to meet customer needs.

Equally important, we partner with the communities in which our facilities are located. From project development through operations, we engage the community by establishing ongoing relationships.

Our strategy is not static. We interact daily with numerous stakeholders to understand how to improve our performance for them and to continue to deliver competitive advantage in the marketplace.

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# Strategy in Motion – Committing to Sustainable Energy Development

In 2007, NextEra Energy made a commitment under the Clinton Global Initiative (CGI) to help find new solutions to address the climate change challenge. Specifically, we committed to build 500 MW of new solar generation facilities by 2014; to educate consumers about the threat of global warming and provide solutions to help lower their carbon footprint and fund new renewable energy sources; and to promote enhanced energy management and efficiency by consumers in Florida. Our commitment enlisted not only our internal expertise in exploring and adopting new renewable technologies but also potentially hundreds of thousands of Americans to take personal action in addressing climate change.

As of Dec. 31, 2013, NextEra Energy owned 687 MW of photovoltaic and solar thermal generating capacity in the United States (California, Florida, New Mexico and New Jersey), Canada, and Spain. With the exception of the Solar Energy Generating Station in California, 539 MW came online after the 2007 commitment was made. The company estimates it will add an additional 810 MW of solar capacity in the United States by the end of 2016. In total, this will be nearly three times the original goal of 500 MW. NextEra Energy reached its initial goal as of Jan. 1, 2014. In addition to owning 687 MW of solar generating capacity, NextEra Energy also operates an additional 165 MW of solar.

In 2013, these projects helped avoid the release of an estimated 1.25 million tons of $CO_2$. Additionally, when all of the projects currently under development are operational, the avoided $CO_2$ emissions are projected to be more than 2 million tons per year (based on current emissions rates); this will be more than twice the estimated 18 million tons avoided over the 20-year period established in the original commitment.

Between 2007 and 2013, NextEra Energy invested more than $3.6 billion in solar generation projects; more than double the original $1.5 billion the company committed to spend by 2014. With several projects in construction or under development, the company currently anticipates spending approximately $3.2 billion in capital on new solar builds between 2013 and the end of 2016.

# Strategy in Motion - The Economics of Wind Energy

At NextEra Energy, we're the largest generator of renewable energy from the wind and sun in North America. We have invested in a clean-energy tomorrow for future generations. We believe our expertise in developing, constructing, and operating wind and solar generation is one of our biggest competitive advantages.

Consider the benefits of wind energy alone:

- **Quick to market.** The time it takes to construct a wind energy center is relatively short - from groundbreaking to commercial operation in six to nine months.
- **Low and competitive price.** The cost of wind is competitive with other forms of power generation. In addition, there is no fuel cost volatility, because the fuel - wind -

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is free.

- **Environmental benefits.** Wind generated power produces no air or water emissions, creates no solid waste byproducts, uses no water, and does not deplete natural resources such as coal, oil or gas.
- **Portfolio diversity.** Utilities and other energy businesses that add wind generation to their portfolios help diversify the nation's energy supply while meeting customers' electricity preferences and reducing America's dependence on foreign oil.
- **Regulatory initiatives.** Some states have instituted laws or regulations that encourage clean energy production – and wind energy can help meet those requirements.
- **Customer choice.** More customers are requesting the option of purchasing clean renewable energy, such as wind, to meet their electricity needs.

NextEra Energy Resources continues to invest in wind and solar energy. With our expertise in wind development, and our growing experience in solar, we believe we are well positioned to capitalize on the benefits of continued investment in renewables.

Our future at NextEra Energy Resources holds much promise for continued success. With the experience and expertise of our team, we will build more wind while pursuing new growth opportunities. And thus, our journey as a clean energy leader continues.

-Armando Pimentel, President & CEO, NextEra Energy Resources

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# Opportunities and Risks

At NextEra Energy, good business planning means understanding opportunities and risks that can significantly impact our ability to create value for shareholders, customers, employees and other stakeholders. We believe that in order to manage effectively the financial, environmental, social, and regulatory opportunities and risks of our business, we must integrate environmental, social and governance performance into business planning and operational execution. While government regulations, institutional frameworks and voluntary initiatives can inform good governance practices, the assessment of risks and opportunities is the responsibility of each company, so we must clearly understand site-specific and marketplace issues that might affect specific projects and operations.

This section of the report provides a high-level description of certain specific opportunities and risks related to NextEra Energy’s sustainable development, their impact on our ability to create value, and our management’s approach to them. For a complete list of risks material to our business, please refer to NextEra Energy's SEC filings, which can be found at the Investor Relations tab of www.NextEraEnergy.com.

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# Regulatory, Legislative and Legal

## EPA’s Clean Power Plan

On June 25, 2013, President Obama introduced his Climate Action Plan that directed EPA to propose a New Source Performance Standard (NSPS) rule governing greenhouse gas (GHG) emissions from new fossil fuel-fired electric generating units (EGUs) and for EPA to propose a GHG NSPS rule for existing facilities by June 2014, finalizing the rule in June 2015.

On Aug. 3, 2015, EPA released the final rule to regulate CO2 emissions from existing power plants under Section 111(d) of the Clean Air Act, the first-ever national standards that address carbon pollution from power plants. The rule, referred to as the Clean Power Plan, is projected to achieve a 32 percent reduction in power plant CO2 emissions from 2005 levels by 2030, when fully implemented. The rule establishes uniform national interim and final CO2 emission performance standards for two subcategories of fossil fuel-fired EGUs – fossil steam units and stationary combustion turbines:

States can choose to adopt these performance standards and apply them to the two subcategories of units individually or, alternatively, can choose to adopt interim and final statewide goals in one of three additional forms: (1) a state-specific blended fossil rate-based goal based on a generation-weighted average of the nationwide standards; (2) a mass-based state goal (tons of CO2) for existing affected EGUs; or (3) a mass-based goal for both existing affected EGUs and new sources.

In the final Clean Power Plan, EPA determined that the Best System of Emission Reduction (BSER) for reducing CO2 emissions from existing EGUs consists of three building blocks:

- Building Block 1 - reducing the carbon intensity of electricity generation by improving the heat rate of existing coal-fired power plants.
- Building Block 2 -substituting increased electricity generation from lower-emitting existing natural gas plants for reduced generation from higher-emitting coal-fired power plants.
- Building Block 3 - substituting increased electricity generation from new zero-emitting renewable energy sources (like wind and solar) for reduced generation from existing coal-fired power plants.

The program starts in 2022, with an eight-year interim compliance period and final emission reduction targets in 2030. States are required under the Clean Power Plan to submit their implementation plans to EPA by Sept. 6, 2016, but all states can request an extension to file final plans by Sept. 6, 2018. EPA has allowed substantial flexibility in terms of how the goals are met. It is unknown at this time what method of compliance Florida might choose to achieve compliance with the rule, or what the requirements to be imposed on individual

generating units may be. However, as a result of the substantial investments in clean energy technologies that FPL has made over the last 15 years, it is anticipated that the company's fleet of affected units will be able to comply with the final performance standards without significant additional measures implemented, as long as Florida's implementation plan allows owners/operators to average the emissions from their affected fleet in order to meet a blended emission rate.

At the same time that it released the final Clean Power Plan, EPA also proposed a federal plan for Clean Power Plan implementation (referred to as a Federal Implementation Plan, or FIP) that includes model rules for both mass- and rate-based programs. EPA will accept comments on the proposed FIP and model rules until 90 days after publication in the Federal Register.

EPA also issued its final Section 111(b) performance standards governing CO2 emissions from new, modified and reconstructed EGUs. The final standards governing base load natural gas-fired units are 1,000 lb. CO2/MW-gross or 1,030 lb. CO2/MWh-net. Non-base load (i.e., peaking) natural gas-fired units must meet an emission standard of 120 lb. CO2/MMBtu, which effectively exempts simple-cycle combustion turbines burning natural gas exclusively. It is expected that the new unit NSPS will have no impact on FPL or NextEra Energy Resources' facilities since NextEra Energy Resources' and FPL's combined-cycle and simple-cycle combustion turbines routinely have GHG emissions rates below the final NSPS limits.

# Nuclear Regulatory Commission Legislation Relating to Security and/or Safety Requirements

Based on the Nuclear Regulatory Commission's (NRC) comprehensive review of processes and regulations relating to nuclear facilities in the United States following the 2011 earthquake and tsunami in Japan, the NRC established, among other things, actions to be completed at each nuclear site and issued various orders and requests for information with a prescribed timeline for implementation and completion by the end of 2016. The NRC continues to monitor industry implementation of the orders for, among others, enhanced venting capabilities for boiling water reactors for which implementation is expected to go beyond 2016 (FPL's nuclear units do not use boiling water reactors; the Duane Arnold Energy Center is NextEra Energy Resources' only boiling water reactor unit.) FPL is currently working with the NRC on the approval and implementation of actions required to meet new NRC requirements.

The lessons learned from the events in Japan and the results of the NRC's actions have and will continue to, among other things, result in new licensing and safety-related requirements for U.S. nuclear facilities. Any new requirements could, among other things, impact future licensing and operations of U.S. nuclear facilities, including FPL's and NextEra Energy Resources' existing nuclear facilities and NRC approval of two additional nuclear units at FPL's Turkey Point site, and could, among other things, result in increased cost and capital expenditures associated with the operation and maintenance of FPL's and NextEra Energy Resources' nuclear units.

To learn more about how we are managing our Nuclear Fleet, please visit Nuclear Safety.

# Policy Incentives for Renewable Energy Projects

U.S. federal, state and local governments have established various incentives to support the development of renewable energy projects. These incentives include accelerated tax depreciation, production tax credits (PTCs), investment tax credits (ITCs), cash grants, tax abatements and renewable portfolio standard (RPS) programs.

- Wind and solar projects qualify for the U.S. federal Modified Accelerated Cost Recovery System depreciation schedule. This schedule allows a taxpayer to recognize the depreciation of tangible property on a five-year basis even though the useful life of such property is generally greater than five years.
- The PTC currently provides an income tax credit for the production of electricity from utility-scale wind turbines for the first ten years of commercial operation. This incentive was created under the Energy Policy Act of 1992 and, under the Tax Increase Prevention Act of 2014, was extended for wind projects whose construction began before January 1, 2015. The Internal Revenue Service (IRS) previously issued guidance related to which projects will qualify for the PTC including, among other things, criteria for the beginning of construction of a project and the continuous program of construction or the continuous efforts to advance the project to completion. Pursuant to the IRS guidance, NextEra Energy Resources expects its projects currently in development or under construction in the U.S. will qualify for the PTC. Alternatively, wind project developers can choose to receive a 30 percent ITC, in lieu of the PTC, with the same requirement that construction of the wind project began before January 1, 2015. The IRS has not updated its guidance for the change in law extending the requirement for a wind project to be under construction from 2013 to 2014.
- Solar project developers are also eligible to receive a 30 percent ITC for new solar projects that achieve commercial operation before 2017. Solar project developers can elect to receive an equivalent cash payment from the U.S. Department of Treasury for the value of the 30 percent ITC (convertible ITC) for qualifying solar projects where construction began before the end of 2011 and the projects are placed in service before 2017. Solar projects that achieve commercial operations after Dec. 31, 2016 may qualify for an ITC of 10 percent of eligible installed costs. Twenty other countries, including Canada and Spain, provide for incentives like feed-in-tariffs for renewable energy projects. The feed-in tariffs promote renewable energy investments by offering long-term contracts to renewable energy producers, typically based on the cost of generation of each technology.

- The President’s Climate Action Plan also established a goal to double renewable electricity generation by 2020, in part by accelerating the development of renewable projects on public lands.

  Renewable Portfolio Standards (RPS) and mandates typically require electricity providers in a state or district to meet a certain percentage – typically 10 percent to 25 percent – of their retail sales with energy from renewable sources. As of June 2015, RPSs were in place in 29 states and the District of Columbia.

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We believe these standards will create incremental demand for renewable energy resulting in additional wind and solar development opportunities.

# Advocating Climate Change Protection

There is consensus in the scientific community that climate change is real and human activities are a contributing factor. If not addressed, the continued rise in greenhouse gas (GHG) emissions poses a threat of major, long-term environmental and economic damage. The electric power sector, the largest source of U.S. GHG emissions, plays a crucial role in slowing and eventually reversing growth in GHG emissions. At NextEra Energy, we've positioned our business to manage the opportunities and risks presented by climate change issues. Our business strategy is focused on creating value for all stakeholders through our investment in sustainable, clean energy development.

# Mercury and Air Toxics Standards (MATS)

In December 2011, EPA finalized the MATS rule, which requires coal-fired and oil-fired generating units to reduce emissions of mercury and toxic air pollutants. The rule includes a limited use provision that excludes low-capacity generating units from the requirements to add pollution control equipment. On April 15, 2014, the U.S. Court of Appeals for the District of Columbia (D.C.) Circuit denied several petitions for review, upholding the final MATS rule. The deadline for initial compliance is April 2015, requiring sources to demonstrate they meet the emission specifications within 180 days. On June 29, 2015, the U.S. Supreme Court issued an opinion remanding the MATS rule back to the D.C. Circuit deciding that EPA could ignore costs when deciding to regulate power plants. EPA has requested that the D.C. Circuit not vacate the rule and instead allow it to submit by April 2016 a cost-benefit analysis showing that the rule was appropriate and necessary.

Some of NextEra Energy’s oil-fired units that do not have installed particulate controls will meet the limited oil utilization standard and will not have to add additional pollution control equipment. We have an ownership share in three coal-fired units including Plant Scherer Unit 4 and St. John’s River Power Plant (SJRPP) Units 1 & 2. Scherer Unit 4, operated by Georgia Power, already has sufficient controls installed for compliance. The owners of SJRPP ? FPL and Jacksonville Electric Authority ? are in the process of modifying its mercury emission compliance strategy for this facility and plan to demonstrate compliance prior to the 180-day deadline. FPL’s oil-fired steam generating units at its Manatee and Martin plants have completed installation of electrostatic precipitators to control particulate and air toxics emissions from each of the 800-MW, oil-fired units in order to preserve the ability to burn 100 percent residual oil.

# Revisions to the National Ambient Air Quality Standards (NAAQS)

Since 2009, EPA has been moving forward with revisions to the National Ambient Air Quality Standards (NAAQS). The NAAQS were adopted by Congress within the Clean Air Act to

establish and maintain air quality related to six air pollutants: ozone, sulfur dioxide (SO2), nitrogen dioxide (NO2), particulate matter (PM10 and PM 2.5), carbon monoxide (CO) and lead. EPA has focused on four of the NAAQS: for ozone, NO2, PM2.5 and SO2. Any facilities located in an area determined to be in a non-attainment zone may be required to add additional pollution control equipment.

It is anticipated that the NAAQS rulemakings will have the greatest impact on coal-fired electric generators. Other than the ozone NAAQS, the new rules should not adversely impact any of NextEra Energy's existing facilities because, currently, the coal facilities in which our company has ownership share are located in attainment areas and have pollution controls that represent Best Available Control Technology. Depending on the level at which EPA sets a revised ozone standard, some NextEra Energy existing or planned facilities, along with other industrial sources, may become part of a new non-attainment area requiring purchase of emission offsets for new or modified sources.

# Clean Water Act Section 316(b)

On Oct. 14, 2014, a final rule became effective under Section 316(b) of the Clean Water Act that addresses the location, design, construction and capacity of intake structures at existing power plants with once-through cooling water systems. The rule is intended to require the best technology available to reduce the impact on aquatic organisms from cooling water intake systems that exceed certain withdrawal rates.

Under the rule, 11 FPL facilities and five NextEra Energy Resources facilities are being evaluated to determine compliance requirements. NextEra Energy will generate information via studies and present the findings to regulatory agencies. From the information submitted, which includes a cost-benefit analysis, the regulatory agencies will make site-specific evaluations to ensure that costs associated with potential technologies or operational changes that would reduce impacts to aquatic organisms are not significantly greater than the economic benefits derived from those changes.

FPL and NextEra Energy Resources have already initiated facility demonstration studies to evaluate the appropriate level of environmental protection needed to protect aquatic organisms at each of our affected facilities. At those locations where FPL demolished older, inefficient oil-fired generating plants and replaced them with new, state-of-the-art, efficient combined-cycle natural gas-fired plants, advanced traveling screens and fish returns to protect aquatic organisms were installed.

# Steam Electric Effluent Guidelines

EPA has initiated a process to revise the Steam Electric Effluent Guidelines (last revised in 1982) that set minimum standards for treatment of wastewater from steam electric power plants. A final rule is expected in September 2015.

This revision is mainly directed at wastewater streams from coal-burning facilities and may result in significant water treatment requirements for scrubbers and coal ash management facilities. Both of the coal-fired facilities in which NextEra Energy has an ownership share may

have to implement changes to operations or install treatment systems to meet the new effluent guidelines. Based on a thorough review of the proposed rule, NextEra Energy's other generation facilities – nuclear, oil, and gas-fired ? should already adhere to the proposed requirements or, at worst, will need to make some relatively minor operational changes.

# Waters of the U.S.

On June 29, 2015, EPA and U.S. Army Corps of Engineers (USACE) published the final rule redefining jurisdictional “Waters of the United States” also known as the Clean Water Rule. The new definition will create classifications of jurisdictional waters that previously did not exist, expanding federal regulatory oversight. Under the rule, NextEra Energy could incur increased costs for siting and permitting new projects including longer permitting timelines and increased mitigation needs or when making modifications to existing facilities, transmission and distribution lines, and pipelines. The ultimate economic and operational impact will not be clearly understood until the rule is fully implemented. The final rule is effective Aug. 28, 2015, and will be implemented through the USACE.

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# Operations

## Water Availability


At NextEra Energy, water is a fundamental resource for our business and is critical to our ability to generate reliable, low-cost power. To ensure sustainable access to this natural resource, we're active stewards for sourcing, using and managing water in the communities in which we operate. We're taking measures to reduce our water consumption, improve our water quality and address water availability issues in the context of existing regulatory programs and with the expectation of new requirements in the future.

Select appropriate cooling technologies:

- Once-through cooling ? While these systems withdraw large amounts of water, the majority of the water using this type of system is returned to its source since very little water is consumed via evaporation. Additionally, lower quality water sources can be used, and less energy from the plant is required to pump the water because it is not re-circulated. Once-through cooling can pose a risk to certain aquatic organisms given the large amount of water pumped through the system; however, this risk is mitigated through use of protective technologies, such as velocity caps, modified traveling screens with fish returns, and intake location. We have installed or may be installing these types of protective measures at our facilities that utilize once-through cooling based on the results of the studies, evaluations, and negotiations required by the 316 (b) rule.
- Closed-looped cooling ? This technology withdraws approximately 95 to 98 percent less water than once-through cooling systems. However, since these systems cool water through evaporation, a large amount of water is consumed rather than returned

to its source. In addition, a large amount of energy from the plant is required to run the pumps and fans that facilitate water circulation and evaporation, which in turn reduces overall plant efficiency and electricity output. In order to replace this lost output, additional electricity from other generating sources is required, resulting in additional environmental impacts, such as air emissions, water use, and waste generation.

- Air-cooled condensers ? In certain arid or northern climates, air cooled condensers, which utilize no cooling water, can be used. However, this technology is the least energy efficient option for cooling. Two of our thermoelectric power generation facilities – Sayreville and Bellingham – use air-cooled condensers, and this technology is also being used at our Genesis solar-thermal site in California.

To learn more about how we are managing water, please visit Water Conservation and Management.

# Weather

At NextEra Energy, our business, financial condition, results of operations and prospects can be materially adversely affected by weather conditions, including, but not limited to, the impact of severe weather.

Weather conditions directly influence the demand for electricity and natural gas and other fuels and affect the price of energy and energy-related commodities. In addition, severe weather and natural disasters, such as hurricanes, floods and earthquakes, can be destructive and cause power outages and property damage, reduce revenue, affect the availability of fuel and water, and require us to incur additional costs, for example, to restore service and repair damaged facilities, obtain replacement power and access available financing sources. Furthermore, our physical plant could be placed at greater risk of damage should changes in global climate produce unusual variations in temperature and weather patterns, resulting in more intense, frequent and extreme weather events, abnormal levels of precipitation and, particularly relevant to FPL, a change in sea level. FPL operates in the east and lower west coasts of Florida, an area that historically has been prone to severe weather events, such as hurricanes. A disruption or failure of electric generation, transmission or distribution systems or natural gas production, transmission, storage or distribution systems in the event of a hurricane, tornado or other severe weather event, or otherwise, could prevent

us from operating our business normally and could result in any of the adverse consequences described above.

At FPL and other businesses of our company where cost recovery is available, recovery of costs to restore service and repair damaged facilities is or may be subject to regulatory approval, and any determination by the regulator not to permit timely and full recovery of the costs incurred could have a material adverse effect on our business, financial condition, results of operations and prospects.

Changes in weather can also affect the production of electricity at power generating facilities, including, but not limited to, NextEra Energy Resources' wind and solar facilities. For example, the level of wind resource affects the revenue produced by wind generating facilities. Because the levels of wind and solar resources are variable and difficult to predict, NextEra Energy Resources' results of operations for individual wind and solar facilities specifically, and our company's results of operations generally, may vary significantly from period to period, depending on the level of available resources. To the extent that resources are not available at planned levels, the financial results from these facilities may be less than expected.

To learn about some of the ways we prepare for weather, please visit: Storm Preparedness

# Qualified Workforce

At NextEra Energy, our business, financial condition, results of operations and prospects could be negatively affected by the lack of a qualified workforce or the loss or retirement of key employees.

We may not be able to service customers, grow our business or generally meet our other business plan goals effectively and profitably if we do not attract and retain a qualified workforce. Additionally, the loss or retirement of key executives and other employees may materially adversely affect service and productivity and contribute to higher training and safety costs.

Over the next several years, a significant portion of our workforce, including, but not limited to, many workers with specialized skills maintaining and servicing the nuclear generation facilities and electrical infrastructure, will be eligible to retire. Such highly skilled individuals may not be able to be replaced quickly due to the technically complex work they perform.

To learn more about how we are actively managing this risk, please visit Learning and Development and Support for Education.

# Smart Grid Technology

Project totals for NextEra Energy, Inc. and NextEra Energy Resources, LLC include those in which NextEra Energy Partners, LP holds a minority interest.


In 2013, FPL successfully completed its U.S. Department of Energy-supported grid modernization projects that included the installation of 4.5 million smart meters and more than 11,000 intelligent devices throughout its 35-county service area. The investment in a more efficient electric grid provides customers with tangible benefits today while laying the foundation for a host of customer benefits and operational efficiencies, such as:

- real-time information on the health and performance of the electric grid;
- ability to identify outages and diagnose their causes, so FPL can get to work restoring power faster;
- verification that power was restored;
- early warning of power issues to enable rerouting electricity around trouble spots, thus confining outages to smaller areas;
- remote communications with FPL through advanced technology; and
- data available to customers through an Energy Dashboard, available online and via mobile device, which is designed to help them monitor energy consumption and make more informed decisions about their usage.

# Environmental Risk Management

Environmental risk management and mitigation are key drivers for ensuring safe and sustainable operations. In order to maintain environmental compliance and address risks, our operational business units develop and implement environmental management systems comprised of processes, procedures, and tools specific to their work. Each business unit is responsible for addressing aspects such as environmental issue management, due diligence, permitting, compliance, event response, change management, auditing, and risk management. These systems and protocols drive the proper execution of environmental requirements, as well as the identification and mitigation of environmental risks. Our environmental risk management programs are designed to ensure the company has identified all potential risks so that we properly develop plans to avoid, minimize, or mitigate issues.

## Regulatory Compliance

Our commitment to the environment starts with compliance with federal, state, and local environmental laws, regulations, and permits that govern company operations. Operational business units track environmental events and near misses in order to drive continuous improvement. We conduct root cause analyses on all events and near misses to prevent recurrence. After the analyses, appropriate countermeasures are implemented and lessons learned are communicated to the fleet so they can implement the countermeasures, as needed, to prevent the same or similar event from occurring. Tracking and analyzing environmental near misses, in addition to events, allows operating units to get ahead of these events and prevent them from occurring in the first place.

Through the use of event response processes, our Power Generation Division (PGD) has been able to drive a 98 percent reduction in environmental reportable events at our non-nuclear power generation facilities over the past 10 years. This is a significant achievement. Environmental reportable events are defined as "an incident or exception: 1) that triggers a permit or regulatory requirement to make an agency notification; 2) that results in an agency finding of non-compliance; 3) in which a permit- or regulatory-required submittal deadline was missed; and/or 4) in which a permit- or regulatory-required monitoring or testing deadline was missed."PGD maintains an environmental reportable events indicator with targets each year to drive event reduction.

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# Management System

We employ a multifaceted, proactive approach to managing environmental protection and stewardship. Our programs include daily site inspections, routine self-assessments, and frequent quarterly meetings with our corporate environmental governance council, and quarterly due diligence reporting up to executive management and the Board of Directors. These tools not only verify implementation of requirements to protect the environment, but they also help identify and prevent potential noncompliance events and consequently any associated fines or penalties from regulators, as well as negative attention from media and citizens.

**Business Unit Self-Assessments and Inspections:** These are completed by operations personnel, as well as corporate support personnel, on a regular basis as part of each operational business unit's environmental management system. For example:

Our power generation division technical services environmental support group assesses implementation of the division's environmental management system at each of its facilities on a regular basis, giving each facility a grade based on execution and field conditions;

Our power delivery business unit performs monthly and quarterly environmental reviews at our service centers and substations across FPL's service territory; and Our power delivery business unit also conducts monthly, quarterly and/or annual environmental reviews of fleet services and garages throughout FPL's service territory.

**Corporate Environmental Compliance Assurance Auditing Program:** A dedicated environmental audit team performs environmental audits of our operations on a periodic basis to verify compliance with environmental laws, regulations, and permits. This process also provides a conduit for identifying and communicating good practices, latent risks, and improvement opportunities among sites. Environmental audits are conducted on a rotational or risk-ranked basis, depending on specific criteria. The company recognizes the risks associated with disposal and/or recycling of waste generated from its operations and, therefore, has a program to periodically audit and approve waste disposal/recycling vendors.

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**Due Diligence:** Environmental risks are reviewed and assessed through a comprehensive environmental due diligence process during project development, construction and the operational life of each facility. During project development, there are multiple internal project risk vetting sessions at progressively higher levels of management, and review sessions with senior executives prior to project approval by the Board of Directors. These sessions include environmental representation to ensure environmental risks are being identified and managed. During project construction and commissioning, NextEra Energy's Corporate Environmental Licensing & Permitting teams assist with environmental construction compliance assurance to ensure that all environmental license/permit requirements are implemented.

# Employee Accountability

In addition to the environmental compliance responsibilities outlined in the Code of Business Conduct & Ethics, NextEra Energy holds individual employees accountable for environmental matters through performance metrics linked to corporate environmental goals. For example:

- Generation efficiency is a component of operations that results in reduced air emissions. All plant operators and general managers have a direct connection to efficiency as part of their performance evaluations;
- Account managers responsible for FPL's demand-side management programs have incentives to help both commercial and residential customers achieve energy efficiency improvements;
- The environmental performance of Power Generation Division facilities is linked to plant environmental staff evaluations, as well as the evaluations of Corporate Technical Services environmental support staff.

# Corporate Environmental Governance Council

This council performs quarterly reviews of each business unit deemed to have significant environmental exposures. During these meetings, business unit representatives are required to discuss environmental events, possible environmental consequences of current and pending regulations, process changes, and report on their performance against business unit specific environmental metrics. Risks are ranked based on the likelihood of occurrence, and severity of the consequences. Risk mitigation countermeasures are reviewed, and potential opportunities for application to other business groups is evaluated. The Environmental Services management team is informed of compliance activities regularly, and provides support as necessary. Annually, business units with identified environmental risks confirm their compliance status in writing to the vice president of environmental services, who affirms the corporation's compliance status.

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# Governance

## We Strive For Excellence in Corporate Governance

At NextEra Energy, we are committed to integrity and accountability in all aspects of our business, and our governance structure and business policies support that commitment.

Providing accurate and appropriate information ? and having the proper internal controls in place to ensure appropriate oversight ? is a responsibility that we've always taken seriously. We believe that our shareholders and other stakeholders are entitled to no less.

At NextEra Energy, our focus on sustainability and corporate responsibility takes many forms. These concepts are reflected in our core values and, increasingly, in governance. In 2014, we implemented an executive steering committee and a cross functional working team to guide our efforts in these areas. The executive steering committee is comprised of 11 senior executives who provide guidance and oversight of our company's sustainability and corporate responsibility strategy. The 17 employees on the cross functional working team drive the action plan to support the sustainability strategy.

As we strive for excellence in corporate governance, we're grateful that a range of industry observers have recognized our efforts. In 2015, for example, we were named among the top 10 companies in the world in innovativeness and also among the top 10 in community responsibility in Fortune magazine's listing of Most Admired Companies. We were also named a *World's Most Ethical Company*® by the Ethisphere Institute for the eighth time. In 2014, IR Magazine honored us for having the best Sustainability Practice across all sectors and in 2012 we were ranked the No. 1 company in North America for our financial disclosure practices by IR Global Rankings.

## Board of Directors' Role in Risk Oversight

The NextEra Energy Board of Directors discharges its risk oversight responsibilities primarily through its committees, each of which reports its activities to the Board. The Board committees meet periodically with the Company's senior management team to review the Company's risk management practices and key findings.

Further, NextEra Energy's chief executive officer serves as the Company's chief risk officer. In that capacity, the chief executive officer, together with other members of the Company's senior management team, oversees the execution and monitoring of the Company's risk management policies and procedures. NextEra Energy's management maintains a number of risk oversight committees that assess operational and financial risks throughout the Company. NextEra Energy also has a Corporate Risk Management Committee, composed of senior executives, that assesses the Company's strategic risks and the strategies employed

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to mitigate those risks.

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# Doing Well By Doing Good

Underscoring all of our business practices at NextEra Energy are three simple core values:

- **We are committed to excellence:** By establishing high standards of quality, driving continuous improvement, making fact-based decisions, working safely, and holding ourselves accountable, we cultivate the expertise and passion to deliver the best for our shareholders, customers, employees, and other stakeholders.
- **We do the right thing:** By acting with integrity and humility in everything we do, living up to our commitments, and being forthright and honest in our communications, we create an environment of openness and trust.
- **We treat people with respect:** By leading respectfully, promoting teamwork, building a diverse and inclusive team, and investing in development, we strengthen and engage our greatest asset – our people.

Integrity and ethical behavior are at the very foundation of who we are, what we do, and how we do it. We expect all representatives of our company and our subsidiaries to act with the highest standards of personal and professional integrity, and to comply with all applicable laws, regulations and company policies. This is the reason we have three codes of business conduct that embody these values and ensure they are upheld. For temporary employees to directors and officers that work for NextEra Energy and its subsidiaries, we have our Code of Business Conduct & Ethics. Each year, every NextEra Energy employee must review the Code and certify that they are in compliance with it. Senior executives and financial officers also have to comply with our Code of Ethics for Senior Executive and Financial Officers. Suppliers have the Supplier Code of Conduct and Ethics. These three codes are a manifestation of our corporate values and encompass everyone who works for us either directly or indirectly, or represents us.

# Stakeholder Engagement


A "stakeholder" can be defined as an individual, group, or institution that has a vested interest in how our company operates and manages economic, environmental, and/or social issues and risks. For NextEra Energy, stakeholders include our employees, our customers, government/agency officials, investors and shareholders, suppliers, consultants, environmental groups, members of the media, business partners, and nonprofit organizations that help those in communities we serve. We understand the value of listening to our stakeholder constituencies and considering their views before making key decisions. In short, stakeholder engagement is critical to our success. Our stakeholders truly have a "stake" in our business, and we believe strongly that engaging our stakeholders will lead to a better process, greater community support, and, ultimately, more success.

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# Engaging Landowners for Renewable Energy Projects

NextEra Energy Resources employees also engage the community by developing relationship with stakeholders in communities where we develop wind and solar projects. We hold informational sessions with landowners who volunteer to have wind turbines located on their property. We want landowners to continue using their land as they always have, such as for agricultural use, and we work closely with landowners in positioning turbines on their property. Landowners who host wind turbine on their land are making a commitment to their families, their communities and the future. Our commitment is to be a caring co-steward of the land with our hosts to help preserve and maintain it for future generations.

# Community Outreach at Turkey Point

For more than six years, FPL has taken a transparent approach when it comes to communicating with the public about the planned transmission improvements associated with the new Turkey Point Nuclear Units 6 and 7 Project. The State of Florida Siting Board unanimously approved the project, which includes the transmission-related aspects, in May 2014. As the process developed, FPL's team worked hard to keep the public involved and informed of the process, explaining that the transmission lines are designed to carry the new power into the existing transmission grid, including lines servicing downtown Miami and communities in western Miami-Dade County where new construction is continuing. Besides supporting new nuclear generation, the transmission improvements will help increase the overall reliability of the infrastructure that delivers electricity.

"From the very beginning of this project, our intent has always been to work with the

community and address their interests through multiple communication channels," said Ramon Ferrer, FPL's external affairs manager. "We have worked hard to identify issues ahead of time, coordinating with key stakeholders and local governments, regional and state agencies and other interested parties, to seek understanding and resolution of issues."

The team used a comprehensive series of community outreach tactics to communicate with the various audiences. These efforts included: a customer e-survey and multiple mailings to hundreds of thousands of customers and property owners, telling our story via the news as well as purchased advertisements in key publications, hosting a series of open houses where we asked attendees to provide their views on potential routes, agency workshops that brought together local, regional and state staff to provide crucial information and ongoing meetings with community leaders, agency personnel and private stakeholders to seek solutions.

FPL also invited the public to call or email any questions or suggestions via a toll free number, a specially created email address (reliabletransmission@FPL.com) and access websites on the power plant and transmission lines.

# Public Policy Advocacy

At NextEra Energy, our engagement in the public policy arena is premised on the core belief that good government is good for our business, our shareholders, our environment, our communities and our customers. The decisions made by our public officials and governmental bodies have a tremendous impact on how we operate as a public company and how we compete in the marketplace. Accordingly, it's important that we maintain a presence in the public policy arena to express viewpoints to legislators and regulators on key matters that impact how we operate as a business.

Our company and employees participate in the public policy process in several ways. We maintain a rigorous compliance process to ensure that these activities are lawful, properly disclosed and aligned with our Code of Business Conduct & Ethics.

## Ways We Advocate

### NextEra Energy Political Action Committee


The NextEra Energy employees' political action committee (PAC) exists to assist our company in educating candidates on issues that directly impact our business, employees, customers and shareholders. The PAC operates according to all applicable federal and state laws – it is funded entirely by voluntary employee contributions and is used solely to support candidates, PACs and party committees. The PAC is governed by a Board of Trustees comprised of employees from various areas of our business. NextEra Energy also operates a Florida state PAC known as a committee of continuous existence (CCE). PAC discloses activity to the Federal Election Commission at NextEra Energy www.fec.gov and to the Florida Division of Elections at http://election.dos.state.fl.us/. Questions about the PAC may

be directed to NextEra-Energy-PAC@nexteraenergy.com.

# Trade Associations

At NextEra Energy, we're also a member of several trade associations. These organizations may engage in political activities and may make political contributions. We may not necessarily agree with every position taken by each organization, but we determine if membership in each group furthers the business interests of our company. We ask each association to provide details regarding the portion of its annual dues that are used for political purposes. Each association membership is reviewed and approved by an executive officer of our company.

At NextEra Energy, we're always grateful when others recognize the efforts and achievements of our employees. Here are some examples of the many awards and recognitions we've recently achieved.

## Fortune World's Most Admired Companies

NextEra Energy, Inc. has been named on the FORTUNE "World's Most Admired Companies" 2015 list and, for the first time, is among the top 10 companies in the world in both the categories of innovativeness and community responsibility. NextEra Energy also ranked first among electric and gas utilities for innovation, social responsibility and quality of products/services.

## Ethisphere Most Ethical Companies

For the eighth year, NextEra Energy in 2015 has been named a World's Most Ethical Company® by the Ethisphere Institute. This year, only 132 companies across more than 50 industries worldwide were selected for this prestigious honor. NextEra Energy was one of only five energy and electric utility companies named to the list.

## Arbor Day Foundation TreeLine USA

For the 12th consecutive year, the Arbor Day Foundation presented FPL in 2014 with the TreeLine USA Award for its commitment to arbor-friendly practices. This honor recognizes FPL for practices that protect and enhance America's urban forests. In order to earn this award, FPL satisfied requirements that include: quality tree care; annual worker training; tree planting and public education; and Arbor Day celebration.

## BenchmarkPortal Top 100 Call Centers (FPL)

FPL has been ranked for the third year in a row as having one of the top call centers in North America. The ranking is the result of the 2015 Top 100 Call Center Contest, presented by the internationally recognized customer contact research organization, BenchmarkPortal. FPL earned third place in the "large centers" category. The competition compares the performance of contact centers throughout North America by evaluating their key metrics against industry peers.

## Best Employers for Healthy Lifestyles

NextEra Energy has been honored nine times by the National Business Group on Health for its ongoing commitment to promoting a healthy work environment and encouraging its workers to live healthier lifestyles. NextEra Energy was the only company in the U.S. energy sector to receive the 2014 Best Employers for Healthy Lifestyles® Award in the prestigious Platinum category. This designation honors employers for their "exemplary workplace well-

being programs, cultures and results."

## Chartwell Best Practices Award

In 2014, FPL's mobile-enabled tool for outage communications, Restoration Spatial View, received a first place ranking in this national competition that honors excellence among electric and gas utilities with respect to projects, programs and service initiatives. Restoration Spatial View has shortened power interruption durations for its customers, improved efficiency, and cut costs. FPL tied for first place with Southern Company in this national competition that received 93 entries across four categories. Chartwell, Inc. is a specialized information provider that helps utilities improve their customers' experience and ultimately satisfaction.

## Computerworld 100 Best Places to Work in IT

In 2013, NextEra Energy was selected as one of the 100 Best Places to Work in Information Technology (IT) by IDG's Computerworld for the second year in a row. The list recognizes the top 100 organizations that challenge their IT staffs while providing a great work environment, benefits and compensation.

## Dow Jones Sustainability Index

NextEra Energy was named in 2012, 2011, 2010 and 2009 to the Dow Jones Sustainability Index (DJSI) of the leading companies in North America for corporate sustainability. The DJSI North America selects the top 20 percent of companies in sustainability performance from the 600 largest companies in North America.

## EEI Distinguished Leadership Award

In 2013, the electric utility industry honored NextEra Energy Executive Chairman Lew Hay with its Distinguished Leadership Award. "There is no one more deserving of this award than Lew Hay, whose leadership has set a new bar for excellence in our industry," said Edison Electric Institute President Tom Kuhn. "Lew has never wavered in his commitment to NextEra Energy's shareholders, customers and the communities that his company serves."

## EEI National Key Accounts Award

FPL was recognized for its outstanding service by some of the nation’s leading companies as it was named a winner in the Edison Electric Institute’s (EEI) 2014 National Key Accounts Customer Service Awards program. The award is presented to regulated utilities that have developed and/or maintained exceptional national accounts programs. FPL was selected for the award by national chain and multi-site brand customers in a nationwide open ballot. FPL previously received the award in 2011 and 2009.

# EI New Energy Top 100 Green Utilities

NextEra Energy in 2014 was ranked as the top "green utility" in North America and No. 4 in the world based on carbon emissions and renewable energy capacity, according to the latest annual report from EI Energy Intelligence, an independent provider of global energy and geopolitical news, analysis, data and research. In the world rankings, NextEra Energy trailed only Iberdrola (Spain), EDP (Portugal) and China General Nuclear.

# EPA Clean Air Excellence Award

In 2014, the U.S. Environmental Protection Agency presented FPL with its Clean Air Excellence Award in recognition of the company’s “green” vehicle fleet and customer education programs featuring its electric vehicles and their benefits. The awards recognize innovative programs that protect Americans' health and the environment, educate the public, serve their communities and stimulate the economy.

# ESOURCE Honors for Large Business Customer Satisfaction

The E Source Gap and Priority Benchmark 2014 again identified reliability as the attribute that large business customers consider most important for utilities, and ranked FPL the top large utility for key account customer satisfaction. The results are based on survey responses from more than 1,000 large business customers of 25 North American utilities.

# Florida Commissioner of Education's Corporate Business Recognition Award (CBRA)

In 2015, FPL was chosen by Miami-Dade County Public Schools (M-DCPS) Superintendent Alberto M. Carvalho for Florida Commissioner of Education's Corporate Business Recognition Award. FPL is being recognized by the school district for its support of STEM activities, which highlight science, technology, engineering and math skills, along with funding classroom mini-grants and student robotics teams. This year, FPL collaborated with three Miami-Dade high schools in building electric cars for a student competition during the first fully-electric Formula E Miami ePrix race. The annual honors are presented to recognize school districts and business partners that exemplify private sector engagement in public education.

# Hispanic Business Diversity Leader

NextEra Energy was named by Hispanic Business, Inc. in 2014, 2013, 2012, 2011 and 2010 as one of the nation's leading companies for diversity. Companies were analyzed and ranked on their efforts in five broad areas: board and leadership; recruitment; retention and promotion; marketing and community outreach; and supplier diversity.

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# IR Magazine Honors for Sustainability and Investor Relations Programs

In 2014, IR Magazine recognized NextEra Energy for having the best Sustainability Practice across all sectors and best Investor Relations program in the utility sector. The IR Magazine Awards are the leading international awards honoring excellence and leadership in Investor Relations.

# Nuclear Energy Institute's Top Industry Performers

In 2013, NextEra Energy employees at the Turkey Point, St. Lucie and Point Beach nuclear facilities earned Top Industry Performer (TIP) honors from the Nuclear Energy Institute for the company's power uprate program. The five-year uprate project, which safely and efficiently added more than 700 megawatts of additional generating capacity at six reactors, included 11 regulatory amendments, 300 design modifications and 27 million person-hours worked in collaboration with more than 100 different suppliers and vendors. Employees at the St. Lucie and Turkey Point nuclear energy facilities also earned a TIP community relations award for their use of traditional and social media to garner strong media coverage and extensive community support for the uprate project. The TIP awards recognize industry innovators in 14 categories ranging from safety, efficiency and nuclear plant performance to vision and leadership.

# OSHA Recognition for Safety and Health

Numerous NextEra Energy locations participate in the Voluntary Protection Program (VPP) of the U.S. Occupational Safety and Health Administration (OSHA). Currently, 26 of our work locations have received recognition as STAR sites. The VPP promotes effective worksite-based safety and health, and the STAR status is reserved for worksites that implement exemplary programs and achieve injury and illness rates below the national average for their respective industries.

# ReliabilityOne™ Awards for Outstanding Technology, Innovation and Reliability Performance

FPL in 2014 was recognized by PA Consulting Group, Inc. as the recipient of two ReliabilityOne™ Awards: Outstanding Technology and Innovation in the U.S. and Outstanding Reliability Performance in the southeast region of the U.S. The ReliabilityOne™ Award is given annually to the utilities that have achieved outstanding reliability performance and have excelled in delivering the most reliable electric service to their customers.

# Safety Excellence in the Workplace

In 2013, 12,873 NextEra Energy employees received certificates recognizing them for

working one year or more without an "OSHA recordable" injury. Each certificate was personalized and signed by two senior executives, and each recipient also received a Zero Today! sticker depicting the number of years he or she has worked injury free. Both NextEra Energy and FPL had their best safety year on record.

## ServiceOne Award for Exceptional Customer Service

FPL achieved a "perfect 10" by winning the ServiceOne Award for exceptional customer service for an unprecedented tenth year in a row in 2013. The award was presented to FPL by the international consulting firm PA Consulting Group. The ServiceOne Award is based on criteria that cover typical utility customer service operations, including the contact center, billing, payment, revenue protection, credit and collections, and safety. In addition, FPL received seven ServiceOne Balanced Scorecard Achievement Awards recognizing excellence in the following areas of Customer Service: Customer Care (sixth in a row); Billing (fourth in a row); Field Meters (third in a row); Meter Reading (third in a row); Credit & Collections (third time); Payment (third time); and Self Service (new award this year). Metrics that helped earn FPL these awards include: providing accurate bills more than 99.9997 percent of the time; processing 71 percent of total payments electronically; and answering about 90 percent of calls within 30 seconds.

## Target Rock Advisors Sustainability Utility Leaders Index Award

NextEra Energy was named a component company of the 2013 Sustainable Utility Leaders Index (SULI) by Target Rock Advisors (TRA). The SULI comprises U.S. energy utilities ranked by TRA as "highly sustainable" and exhibiting the best overall performance across "all three Triple Bottom Line categories: economic, environmental and social.

## U.S. Green Building Council Certification

NextEra Energy's Juno Beach, Fla., campus, including Florida Power & Light's headquarters, has achieved the prestigious Leadership in Energy and Environmental Design (LEED) Gold certification for existing buildings. LEED is the U.S. Green Building Council's leading rating system for designating the world's greenest, most energy-efficient, and high performing buildings. Key achievements that led to the certification include heating, ventilation and air conditioning improvements, lighting upgrades, water management and recycling programs, and changes to specifications for paper, carpet and other materials.

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NextEra Energy, Inc. and its subsidiary Florida Power & Light Company (FPL) have repeatedly taken the initiative to provide greater transparency and accountability to our stakeholders. FPL was one of the first electric utilities in the United States to form an environmental department. Starting in the mid-1970s, FPL began regular public reporting on its environmental performance in the form of environmental reports. Over time, these reports became broader in scope and more detailed. NextEra Energy has produced corporate responsibility reports since 2007. The first covered mainly 2006 environmental activities, the second covered our 2007 environmental and social initiatives, and the four reports published annually from 2009 through 2012 summarized our activities related to environmental excellence, social involvement and economic performance.

The 2013 edition of our reporting featured for the first time a digital experience for web, tablet and mobile, along with an executive digest and a "report builder" function that allows users to custom-build their own report.

As in past years, this 2015 report includes mainly activities for the previous fiscal year and covers operations in the United States, Canada and Spain for NextEra Energy's businesses and subsidiaries ? including FPL and NextEra Energy Resources ? in addition to certain aspects of our relationships with our suppliers.

Over time, we have made a significant effort to ensure the report: 1) delivers content that key stakeholders value in ways that are accessible and usable to them, and 2) adopts industry best practices where possible.

In producing the current report, we have used generally accepted reporting measures in the electric utility industry. In addition, we use the Global Reporting Initiative's (GRI) latest reporting guidelines, Version 4, as well as the Electric Utility Sector Specific Guidelines. GRI is a widely used sustainability reporting framework. We currently assess our GRI application level to be at level B, based on a self-evaluation of our website's contents. Our GRI Index is available here. For more information on GRI, please visit https://www.globalreporting.org/Pages/default.aspx.

Much of the information contained within this report is also reported to state and federal regulatory agencies such as state public service commissions, the U.S. Securities and Exchange Commission, the U.S. Federal Energy Regulatory Commission, the U.S. Nuclear Regulatory Commission, and other agencies.

Reporting Period and Boundary: Unless otherwise indicated, the data provided in this report through facts and figures is based on activities during fiscal year 2014. Operations included in this report include those owned or managed by NextEra Energy and its subsidiaries.

Publication Date: Current issue: August 2015. Next update scheduled for: August 2016.

## Cautionary Statements And Risk Factors That May Affect Future Results

This website contains “forward-looking statements” within the meaning of the safe harbor provisions

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of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not statements of historical facts, but instead represent the current expectations of NextEra Energy, Inc. (together with its subsidiaries, NextEra Energy) regarding future operating results and other future events, many of which, by their nature, are inherently uncertain and outside of NextEra Energy's control. In some cases, you can identify the forward-looking statements by words or phrases such as “will,” “may result,” “expect,” “anticipate,” “believe,” “intend,” “plan,” “seek,” “aim,” “potential,” “projection,” “forecast,” “predict,” “goals,” “target,” “outlook,” “should,” “would” or similar words or expressions. You should not place undue reliance on these forward-looking statements, which are not a guarantee of future performance. The future results of NextEra Energy and its business and financial condition are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statements, or may require it to limit or eliminate certain operations. These risks and uncertainties include, but are not limited to, the following: effects of extensive regulation of NextEra Energy's business operations; inability of NextEra Energy to recover in a timely manner any significant amount of costs, a return on certain assets or a reasonable return on invested capital through base rates, cost recovery clauses, other regulatory mechanisms or otherwise; impact of political, regulatory and economic factors on regulatory decisions important to NextEra Energy; disallowance of cost recovery based on a finding of imprudent use of derivative instruments; effect of any reductions to or elimination of governmental incentives that support utility scale renewable energy projects or the imposition of additional taxes or assessments on renewable energy; impact of new or revised laws, regulations or interpretations or other regulatory initiatives on NextEra Energy; effect on NextEra Energy of potential regulatory action to broaden the scope of regulation of over-the-counter (OTC) financial derivatives and to apply such regulation to NextEra Energy; capital expenditures, increased operating costs and various liabilities attributable to environmental laws, regulations and other standards applicable to NextEra Energy; effects on NextEra Energy of federal or state laws or regulations mandating new or additional limits on the production of greenhouse gas emissions; exposure of NextEra Energy to significant and increasing compliance costs and substantial monetary penalties and other sanctions as a result of extensive federal regulation of its operations; effect on NextEra Energy of changes in tax laws and in judgments and estimates used to determine tax-related asset and liability amounts; impact on NextEra Energy of adverse results of litigation; effect on NextEra Energy of failure to proceed with projects under development or inability to complete the construction of (or capital improvements to) electric generation, transmission and distribution facilities, gas infrastructure facilities or other facilities on schedule or within budget; impact on development and operating activities of NextEra Energy resulting from risks related to project siting, financing, construction, permitting, governmental approvals and the negotiation of project development agreements; risks involved in the operation and maintenance of electric generation, transmission and distribution facilities, gas infrastructure facilities and other facilities; effect on NextEra Energy of a lack of growth or slower growth in the number of customers or in customer usage; impact on NextEra Energy of severe weather and other weather conditions; threats of terrorism and catastrophic events that could result from terrorism, cyber attacks or other attempts to disrupt NextEra Energy's business or the businesses of third parties; inability to obtain adequate insurance coverage for protection of NextEra Energy against significant losses and risk that insurance coverage does not provide protection against all significant losses; a prolonged period of low gas and oil prices could impact NextEra Energy’s gas infrastructure business and cause NextEra Energy to delay or cancel certain gas infrastructure projects and for certain existing projects to be impaired, risk of increased operating costs resulting from unfavorable supply costs necessary to provide full energy and capacity requirement services; inability or failure to manage properly or hedge effectively the commodity risk within its portfolio; potential volatility of NextEra Energy's results of operations caused by sales of power on the spot market or on a short-term contractual basis; effect of reductions in the liquidity of energy markets on NextEra Energy's ability to

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manage operational risks; effectiveness of NextEra Energy's risk management tools associated with its hedging and trading procedures to protect against significant losses, including the effect of unforeseen price variances from historical behavior; impact of unavailability or disruption of power transmission or commodity transportation facilities on sale and delivery of power or natural gas; exposure of NextEra Energy to credit and performance risk from customers, hedging counterparties and vendors; failure of counterparties to perform under derivative contracts or of requirement for NextEra Energy to post margin cash collateral under derivative contracts; failure or breach of NextEra Energy's information technology systems; risks to NextEra Energy's retail businesses from compromise of sensitive customer data; losses from volatility in the market values of derivative instruments and limited liquidity in OTC markets; impact of negative publicity; inability to maintain, negotiate or renegotiate acceptable franchise agreements; increasing costs of health care plans; lack of a qualified workforce or the loss or retirement of key employees; occurrence of work strikes or stoppages and increasing personnel costs; NextEra Energy's ability to successfully identify, complete and integrate acquisitions, including the effect of increased competition for acquisitions; NextEra Energy Partners, LP’s (NEP's) acquisition of NET Holdings Management, LLC (NET Midstream) and other future acquisitions by NEP may not be completed and, even if completed, NextEra Energy may not realize the anticipated benefits of such acquisitions; environmental, health and financial risks associated with ownership and operation of nuclear generation facilities; liability of NextEra Energy for significant retrospective assessments and/or retrospective insurance premiums in the event of an incident at certain nuclear generation facilities; increased operating and capital expenditures at nuclear generation facilities resulting from orders or new regulations of the Nuclear Regulatory Commission; inability to operate any owned nuclear generation units through the end of their respective operating licenses; liability for increased nuclear licensing or compliance costs resulting from hazards, and increased public attention to hazards, posed to owned nuclear generation facilities; risks associated with outages of owned nuclear units; effect of disruptions, uncertainty or volatility in the credit and capital markets on NextEra Energy's ability to fund its liquidity and capital needs and meet its growth objectives; inability to maintain current credit ratings; impairment of liquidity from inability of credit providers to fund their credit commitments or to maintain their current credit ratings; poor market performance and other economic factors that could affect NextEra Energy's defined benefit pension plan's funded status; poor market performance and other risks to the asset values of nuclear decommissioning funds; changes in market value and other risks to certain of NextEra Energy's investments; effect of inability of NextEra Energy subsidiaries to pay upstream dividends or repay funds to NextEra Energy or of NextEra Energy's performance under guarantees of subsidiary obligations on NextEra Energy's ability to meet its financial obligations and to pay dividends on its common stock; and effect of disruptions, uncertainty or volatility in the credit and capital markets of the market price of NextEra Energy's common stock. NextEra Energy discusses these and other risks and uncertainties in its annual report on Form 10-K for the year ended December 31, 2014 and other SEC filings, and this website should be read in conjunction with such SEC filings made through the date of this website. The forward-looking statements made in this website are made only as of the date of this website and NextEra Energy undertakes no obligation to update any forward-looking statements.

Feedback on our corporate responsibility initiatives is welcome and we encourage it. Please contact NextEra Energy via email at corporateresponsbility@NextEraEnergy.com.

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# Materiality Assessment

## Materiality in the Context of Corporate Responsibility

At the center of the corporate responsibility reporting process is the concept of materiality. We define materiality in the context of corporate responsibility reporting as "those topics that have a direct or indirect impact on our ability to create, preserve, or affect economic, environmental, and/or social value for the company, our stakeholders, and society at large." As such, materiality for corporate responsibility reporting is not limited to topics that have a significant financial impact on our company, but also includes topics regarding environmental and social impacts that have been identified by internal and external stakeholders as potentially affecting our ability to meet the needs of the present without compromising the needs of future generations.

## Materiality Assessment & Reporting Diagnostic

Understanding the importance of materiality, we completed our first formal materiality assessment for our 2014 Corporate Responsibility Report. This materiality assessment helped us ensure that we included those issues that were important to our organization as well as our stakeholders. The assessment advanced our current stakeholder engagement process and provided an opportunity for our leadership to discuss sustainable development issues – risks and opportunities – in an objective manner to inform operational and financial sustainability planning.

For the 2014 report we worked with MetaVu, Inc. and CRD Analytics to complete the materiality assessment as part of an overall corporate reporting performance diagnostic, which identified opportunities for short-term improvement and also a longer-term view to more closely link reporting with core business operations. The diagnostic included the materiality assessment, as well as a targeted benchmarking of utility sector sustainability reporting, and an analysis of the content, quality, balance, and delivery of the information presented in earlier reports. In addition, we reviewed and incorporated reporting expectations of GRI, as well as aspects of the Sustainability Accounting Standards Board (SASB) and the International Integrated Reporting Council (IIRC) reporting frameworks.

To complete the materiality assessment, we held a series of workshops to identify the universe of stakeholders groups, both internal and external, as well as the different sustainable development issues for NextEra Energy. These issues were then structured into a formal stakeholder analysis tool, and stakeholders were surveyed to determine whether issues were of "no importance," "low importance," "medium importance," or "high importance." We received 139 stakeholder responses, allowing us to quantitatively rank 33 issues across our value chain in the context of internal and external stakeholder perspectives.

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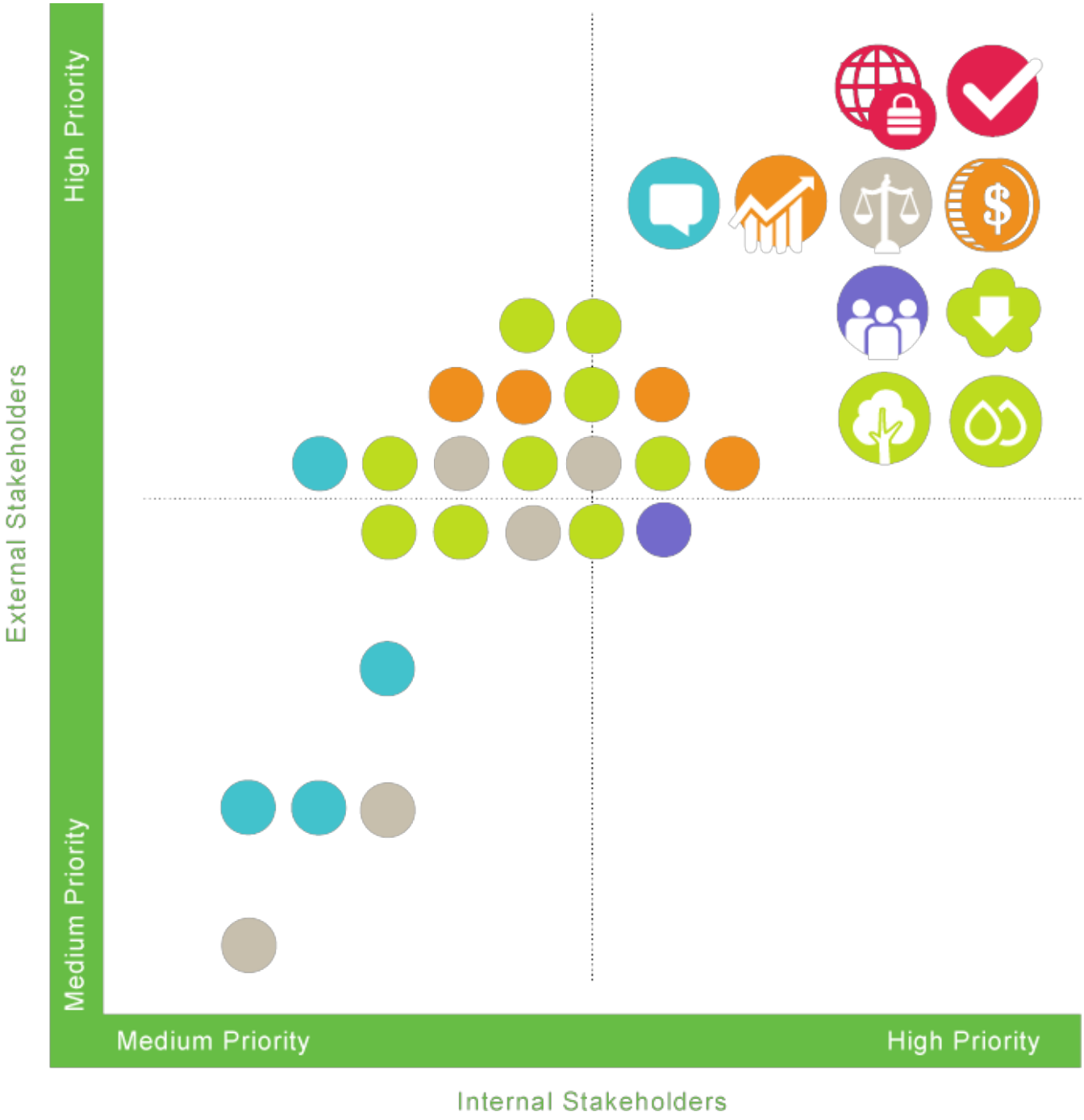
Although we reached out to numerous external stakeholders, our survey response rate was not as high as we would have preferred. Specifically, we would like to receive a greater response rate from investors, NGOs, and governmental stakeholders on future surveys.

# Materiality Assessment Results

The overall average score for all 33 issues included in the survey was "high importance," which shows us that all of the issues important to our stakeholders. In order to determine the relative importance of the material issues, we placed them in a materiality matrix. The X axis represents scoring for internal stakeholders, and the Y axis represents scoring for external stakeholders. Data points on the matrix correspond with the degree of materiality as assessed by the survey.

Eight of our top 10 material issues ? reliability, cost efficiency, integrity and ethics, infrastructure investments, customer relations, reducing air pollution, building a high performance workforce, and fuel diversity – are significant to our company and reflected in our current priorities. It was not surprising that these issues are also material to our stakeholders, and thus they will continue to be foundational to our reporting strategy moving forward.

Surprisingly, some of the issues scored differently than we expected. Two issues that scored in the top 10 – cyber security and remediation – are issues that we did not include in our 2012 report. We attribute this new interest to rapidly changing technology in our business environment, as well as the legacy issues associated with continued investments in new infrastructure. We addressed these topics in subsequent reports. We have also addressed additional issues that did not make the top 10, but are still material in that they reflect our organization's significant economic, environmental or social impacts, or may still substantively influence the assessments and decisions of stakeholders. Please click on the materiality matrix for further information regarding each of the issues.




# Top 10 Priorities

- Reliability
- Cyber Security
- Cost Efficiency
- Integrity and Ethics
- Infrastructure Investments
- Customer Relations
- Reducing Air Pollution
- Building a High Performance Workforce
- Remediation
- Fuel Diversity

# Economic Performance

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- Financial Strength & Performance
- Innovation
- Growth Opportunities & Managing Risks
- Targets & Goals

# Governance

- Disclosure of Executive Compensation
- Climate Strategy and Policy
- Public Policy Advocacy
- Engaging Investors
- Stakeholder Engagement

# Environmental Stewardship

- Water Management
- Environmental Policy and Procedures
- Protecting Habitat & Wildlife
- Design for Environment
- Energy Conservation Programs
- Waste Management
- Nuclear Energy
- Investing in Smart Technology
- Supply Chain Management

# Occupational Health and Safety

- Employee Health and Safety

# Community Involvement and Development

- Economic Development
- Electricity Health and Safety Education
- Cultural Resources
- Community Investing

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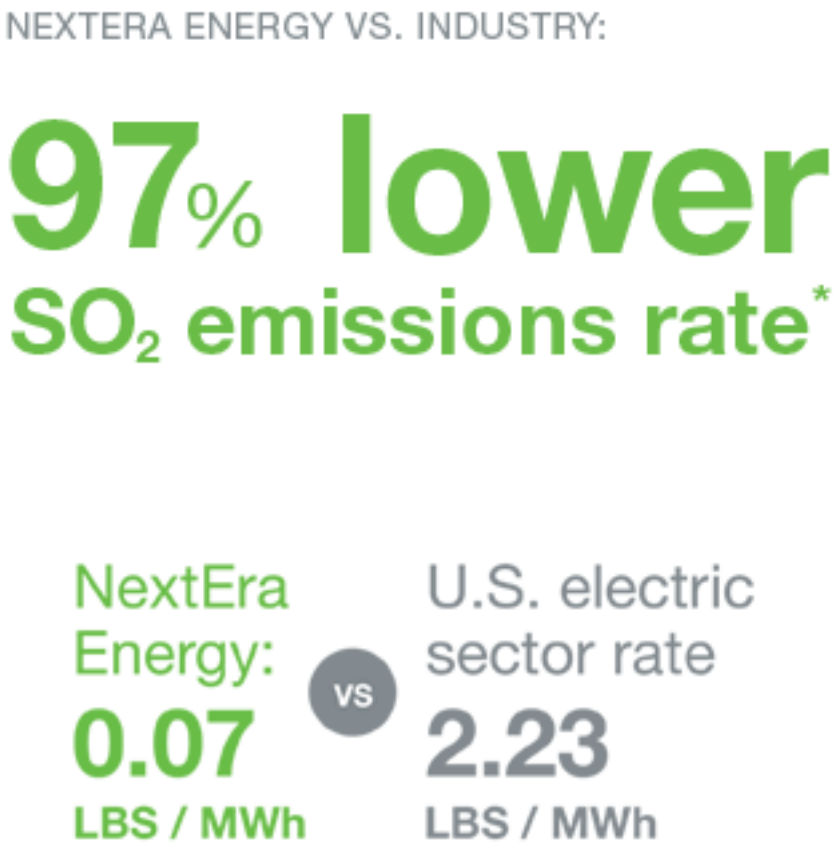
# By The Numbers

## Reducing Our Emissions

### $SO_2$ Emissions Rate




**Source for Electric Sector: U.S. Department of Energy*

**The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.*

### $NO_X$ Emissions Rate

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NEXTERA ENERGY VS. INDUSTRY:

# 79% lower

## $NO_x$ emissions rate*


*Source for Electric Sector: U.S. Department of Energy*

**The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.*

## $CO_2$ Emissions Rate

NEXTERA ENERGY VS. INDUSTRY AVERAGE:

# 55% lower

## $CO_2$ emissions rate*

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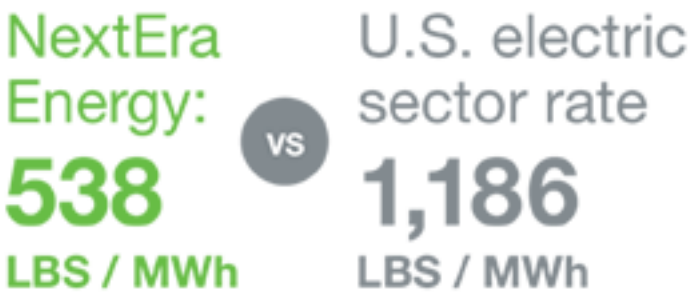


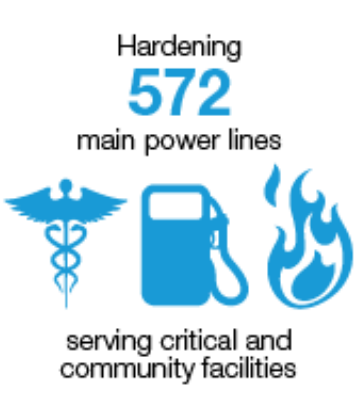

*Source for Electric Sector: U.S. Department of Energy

*The environmental attributes of NextEra Energy's electric generating facilities, such as renewable energy credits, emissions reductions, offsets, allowances and the avoided emission of greenhouse gas pollutants, have been or likely will be sold or transferred to third parties, who are solely entitled to the reporting rights to any federal, state, foreign or voluntary emissions trading program and to ownership of such environmental attributes.

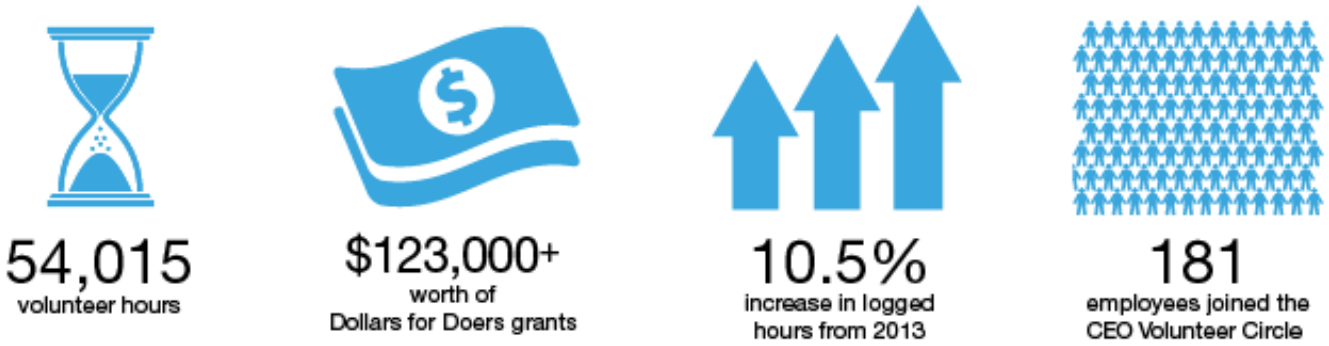

## WATER MANAGEMENT

### Cost changes

2006-2014






## DRAMATIC REDUCTION IN INJURIES AND ILLNESSES

OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION RECORDABLE RATE* 2005 - 2014

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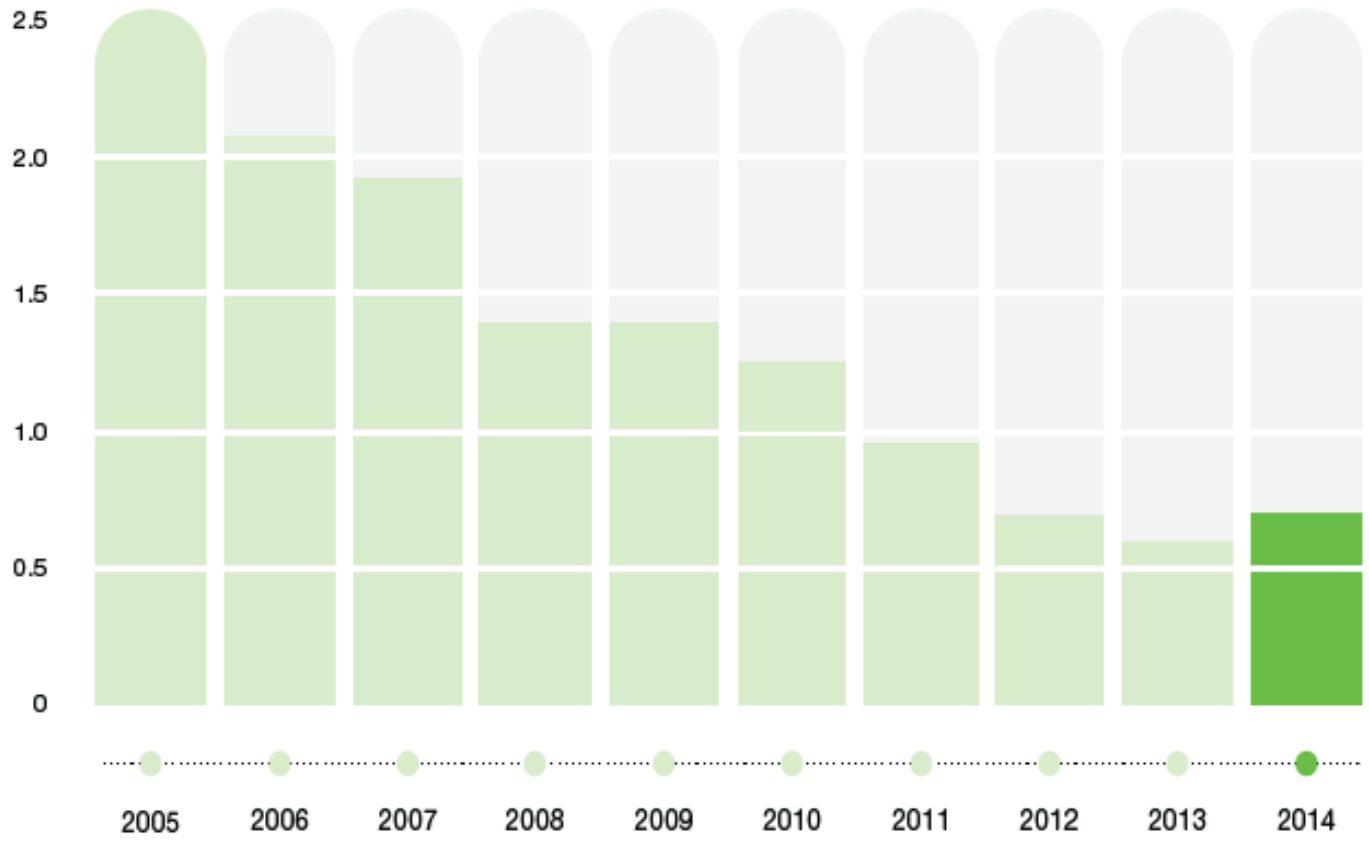


*OSHA Recordable Rate - # OSHA recordable injuries and illness * 200,000 / total hours worked*

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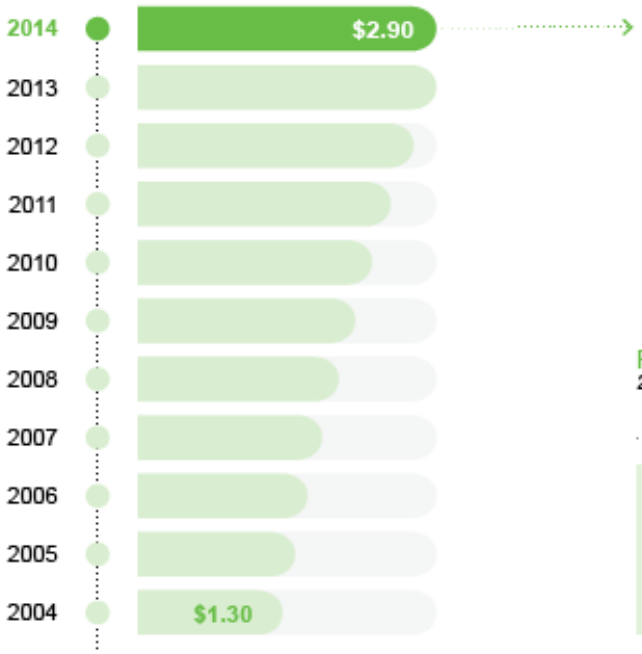
# OUTSTANDING FINANCIAL PERFORMANCE

## OUTPACING OUR PEERS AND THE BROADER MARKET

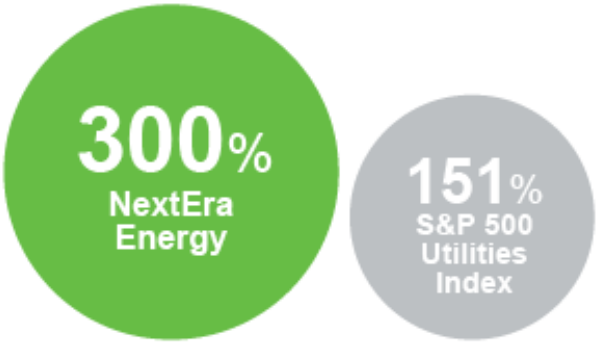
### DIVIDENDS PER SHARE

*Dividend amounts for 2004 are adjusted for the stock split effective in March 2005*




### TOTAL SHAREHOLDER RETURN

*10 years ending 12/31/14*




### FORTUNE 500

*2015 list*

No. 183

**NextEra Energy avoided an estimated 63.5 million tons of $CO_2$ emissions in 2014***

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## NORTH AMERICA'S LARGEST GENERATOR OF WIND POWER

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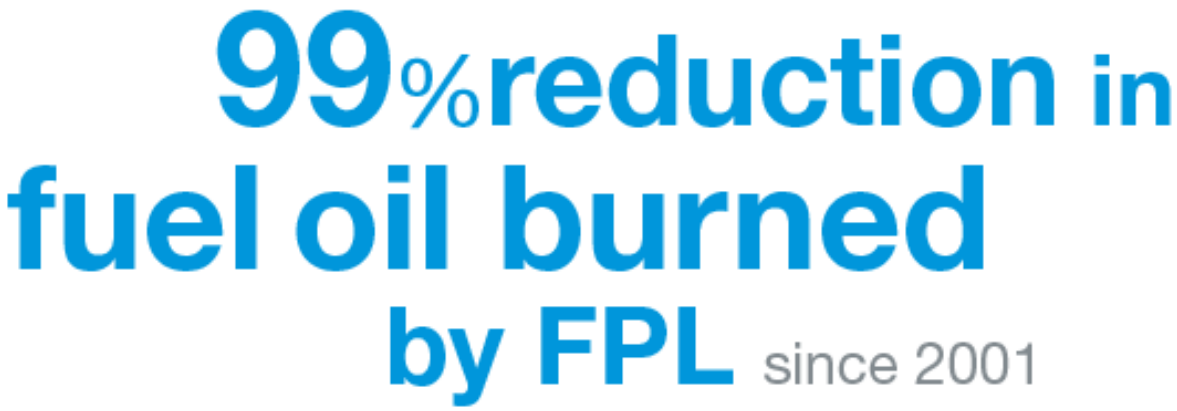


## NextEra Energy Highlights (2014)

## NextEra Energy Power Generation* - 2014


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