Form 990

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

2009

OMB No 1545-0047

Open to Public Inspection

calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010 A For the 2009 D Employer identification number Name of organization Bowdoin College B Check if applicable use IRS Address change 01-0215213 label or Doing Business As E Telephone number Name change print or (207) 725-3804 Initial return Specific Number and street (or P O box if mail is not delivered to street address) Room/suite instruc-**G** Gross receipts \$ 507,731,000 Terminated tions. City or town, state or country, and ZIP + 4 brunswick, ME 040118445 Amended return Application pending Name and address of principal officer **H(a)** Is this a group return for barry mills affiliates? 5400 College station brunswick, ME 040118445 H(b) Are all affiliates included? If "No," attach a list (see instructions) **✓** 501(c) (3) **◄** (insert no) Tax-exempt status ☐ 4947(a)(1) or ☐ 527 H(c) Group exemption number ▶ Website: ► www bowdoin edu L Year of formation 1794 M State of legal domicile ME Summary Briefly describe the organization's mission or most significant activities FOUR-YEAR PRIVATE UNDERGRADUATE LIBERAL ARTS COLLEGE Activities & Governance Check this box দ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 43 2,716 Total number of employees (Part V, line 2a) . . . 750 Total number of volunteers (estimate if necessary) . 1,160,000 Total gross unrelated business revenue from Part VIII, column (C), line 12 . Net unrelated business taxable income from Form 990-T, line 34 . -1,356,946 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 50,589,000 32,109,000 Program service revenue (Part VIII, line 2g) . . 88,260,000 95,784,000 9 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 95,411,000 30,940,000 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1,295,000 0 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 158,833,000 235,555,000 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . 25,338,000 23,189,000 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5 15 Expenses 73,589,000 73.639.000 Professional fundraising fees (Part IX, column (A), line 11e) . . 16a Ь Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 5,415,00017 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 50,515,000 49,354,000 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 147,293,000 148,331,000 19 Revenue less expenses Subtract line 18 from line 12 $\,$. 88.262.000 10,502,000 Assets or d Balances **Beginning of Current End of Year** Year 20 1,140,092,000 Total assets (Part X, line 16) . 1,085,269,000 Total liabilities (Part X, line 26) . . 190,882,000 192,773,000 22 Net assets or fund balances Subtract line 21 from line 20 894,387,000 947,319,000 Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including a and belief, it is true, correct, and complete Declaration of preparer (other than of Sign Signature of officer Here matthew orlando controller Type or print name and title Preparer's signature Date Paid Preparer's RSM MCGLADREY INC Firm's name (or yours if self-employed), **Use Only** address, and ZIP + 4 80 CITY SQUARE

May the IRS discuss this return with the preparer shown above? (see instructio

BOSTON, MA 021293742

Part III Statement of Program Service Accomplishments

| Briefly descril | be the | organization's | mission |
|-----------------|--------|----------------|---------|
|-----------------|--------|----------------|---------|

it is the mission of the college to engage students of uncommon promise in an intense full-time education of their minds, exploration of their creative faculties, and development of their social and leadership abilities, in a four-year course of study and residence that concludes with a baccalaureate degree in the liberal arts

| 2 | Did the organization undertake the prior Form 990 or 990-EZ | | | | ┌ Yes ┌ No |
|----|---|-------------------------------|----------------------------|----------------------------|--------------|
| | If "Yes," describe these new se | ervices on Schedule O | | | |
| 3 | Did the organization cease conservices? | | _ | | ┌ Yes ┌ No |
| | If "Yes," describe these chang | es on Schedule O | | | |
| 4 | Describe the exempt purpose Section 501(c)(3) and 501(c) allocations to others, the total | (4) organizations and sectio | on 4947(a)(1) trusts are | required to report the amo | • |
| 4a | (Code) (Ex | penses \$ 132,234,000 | ıncludıng grants of \$ | 25,338,000) (Revenue \$ | 95,784,000) |
| | THE on-campus STUDENT BODY NU FIVE YEARS, THE STUDENT FACULT AT BOWDOIN COLLEGE, AND 28,359 | Y RATIO IS 9 1, 99% OF FACULT | Y HAS A PH D OR EQUIVALENT | | |
| 4b | (Code) (Ex | penses \$ | ıncludıng grants of \$ |) (Revenue \$ |) |
| | | | | | |
| 4c | (Code) (Ex | penses \$ | including grants of \$ |) (Revenue \$ |) |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 4d | Other program services (Des | • | | | |
| - | (Expenses \$ | including grants of | [:] \$ |) (Revenue \$ |) |
| 4e | Total program service expens | es►\$ 132,234,00 | 0 | | |
| | | | | | |

| Dart TV | Checklist o | f Required | Schedules |
|----------|-------------|------------|-------------------|
| 4.11.7.4 | CHECKHISLU | ı Keuulieu | Juliculies |

| | | | Yes | No |
|-----|--|-----|-----|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II" | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | Yes | |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. | 9 | Yes | |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | | No |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional | ļ | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | Yes | |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I | 14b | Yes | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | Yes | |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | Νo |

| Par | Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | Yes | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | Νo |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | Νo |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Νο |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | Νο |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | Yes | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | Νo |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | Νο |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | Yes | |
| С | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | Yes | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | Yes | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Νο |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | Νο |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | | Νο |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | | Νο |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Νο |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| Form | 990 (2009) | | | Page |
|------------|---|----------|-----|------|
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal | | | |
| | of U.S. Information Returns. Enter -0- if not applicable | | | |
| h | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable | | | |
| U | 1b 0 | | | |
| c | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | 4. | V | |
| 2a | gaming (gambling) winnings to prize winners? | 1c | Yes | |
| | Statements filed for the calendar year ending with or within the year covered by this | | | |
| L | return | | | |
| J | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this | | | |
| J u | return? | 3a | Yes | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | Yes | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | No |
| b | If "Yes," enter the name of the foreign country 🕒 | | | |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Νo |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νο |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | Νo |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | No |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | | | |
| _ | benefit contract? | 7e | | N o |
| f g | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 7f 7g | | No |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as | 79 | | |
| | required? | 7h | Yes | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| a | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter | | | |
| a | Gross income from members or shareholders | | | |
| Ь | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |

 \boldsymbol{b} . If "Yes," enter the amount of tax-exempt interest received or accrued during the

year

12b

5400 College station brunswick, ME 040118445

(207) 725-3804

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ection A. Governing Body and Management | | | |
|----------|--|---------|----------|-----|
| <u> </u> | carear and and right genient | | Yes | No |
| | | | | |
| | | | | |
| 1a | Enter the number of voting members of the governing body 1a 44 | _ | | |
| b | Enter the number of voting members that are independent 1b 43 | _ | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | Yes | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . | . 3 | | Νo |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | Νo |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | Νο |
| 6 | Does the organization have members or stockholders? | 6 | | Νο |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | | Νο |
| ь | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | Νο |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | 9 | | No |
| Se | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | NO |
| | evenue Code.) | | | |
| | | | Yes | No |
| 10a | Does the organization have local chapters, branches, or affiliates? | 10a | | Νo |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11 | Yes | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| ь | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | Νο |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| | Lection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed ME | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. Upon request | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of t | he orga | nızatıor | n 🕨 |
| | matthew p orlando | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did i | not compen | sate any | / curi | rent | or fo | rmer c | office | r, director, trustee | or key employee | |
|--|--|-----------------------------------|-----------------------|---------|--------------|---|-----------------------------|--|---|--|
| (A) Name and Title | (B) (C) A verage Position (check all hours that apply) | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other | | |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| See add'l data | | | | | | | | | | |
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Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization \ 84

| | | | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete <i>Schedule J for such individual</i> | 3 | Yes | |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | Yes | |
| | | | | |

Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) Name and business address | (B) Description of services | (C) Compensation | | | | |
|--|-----------------------------|----------------------------|--|--|--|--|
| NORTHCENTER FOOD SERVICE DALTON ROAD AUGUSTA, ME 04330 | FOOD SUPPLIER | 1,772,919 | | | | |
| HP CUMMINGS CONSTRUCTION INC PO BOX 29 WARE, MA 01082 | CONSTRUCTION CONTRACTOR | 1,034,646 | | | | |
| BABCOCK & WILCOX PO BOX 643957 PITTSBURGH, PA 15264 | CONSTRUCTION CONTRACTOR | 751,320 | | | | |
| JOHNSON & JOrdan INC 18 MUSSEY ROAD SCARBOROUGH, ME 04074 | CONSTRUCTION CONTRACTOR | 683,958 | | | | |
| ebsco 30 park road tinton falls, NJ 07724 | library resources | 533,642 | | | | |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than | | | | | | |

\$100,000 in compensation from the organization 1-52

Page 8

Νo

| Form 9 | • | • | | | | | | Page 9 |
|--|--------------|---|---------------------------------|---------------|----------------------|--|---|--|
| Part \ | <u>/1111</u> | Statement of | of Revenue | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513, or 514 |
| # # # # # # # # # # # # # # # # # # # | 1a | Federated cam | paigns 1a | | | | | |
| <u>a</u> | ь | Membership di | ues 1b | | | | | |
| Contributions, gifts, grants and other similar amounts | c | Fundraising ev | ents 1c | | | | | |
| | d | | zations 1d | | | | | |
| ž. | e | Government grant | ts (contributions) 1e | 2,928,000 | | | | |
| ributio | f g | sımılar amounts no Noncash contr | ibutions included in | 29,181,000 | | | | |
| Conti | h | IIIIes Ia-II \$ _ | s 1a-1f | 🕨 | 32,109,000 | | | |
| <u> </u> | | | | Business Code | | | | |
| Program Serwce Revenue | 2a | TUITION & FEES | | 611,310 | 71,978,000 | 71,978,000 | | |
| æ | Ь | ROOM & BOARD | | 611,310 | 17,880,000 | 17,880,000 | | |
| 921 | c | AUXILIARY ENTER | PRISES | 611,310 | 5,926,000 | 5,354,000 | 572,000 | |
| Ž. | d | | | | | | | |
| Ξ | e | | | | | | | |
| Z 23 | f | All other progra | am service revenue | | | | | |
| Ě | g | Total. Add line | s 2a – 2f | | 95,784,000 | | | |
| | 3 | Investment inc | come (including dividend | ls, interest | | | | |
| | | and other sımıl | ar amounts) | ▶ [| 4,216,000 | | 588,000 | 3,628,000 |
| | 4 | Income from inve | stment of tax-exempt bond p | proceeds | 170,000 | | | 170,000 |
| | 5 | Royalties . | | | | | | |
| | - | Cross Banks | (ı) Real | (II) Personal | | | | |
| | 6a b | Gross Rents Less rental | | | | | | |
| | - | expenses Rental income | | | | | | |
| | c | or (loss) | | | | | | |
| | d | Net rental inco | me or (loss) | (II) O ther | | | | |
| | 7a | Gross amount from sales of assets other | 375,380,000 | 72,000 | | | | |
| | ь | than inventory Less cost or other basis and | 347,855,000 | 1,043,000 | | | | |
| | _c | sales expenses Gain or (loss) | 27,525,000 | -971,000 | | | | |
| | d | Net gain or (los | ss) | | 26,554,000 | | | 26,554,000 |
| ine | 8a | Gross income to events (not income to sevents) | from fundraising Huding | | | | | |
| Other Revenue | | of contribution: | s reported on line 1c) | | | | | |
| Ē | ь | less director | a penses b | | | | | |
| ₹ | c | | (loss) from fundraising (| events 🕨 | | | | |
| | 9a | Gross income | from gaming activities ne 19 | | | | | |
| | ь | | a penses b | utios | | | | |
| | 10a | | (loss) from gaming activ | ricies | | | | |
| | 104 | returns and all | | | | | | |
| | ь | | oods sold b | | | | | |
| | С | | (loss) from sales of inve | | | | | |
| | | Miscellaneou | s Revenue | Business Code | | | | |
| | 11a | | | | | | | |
| | Ь | | | | | | | |
| | C . | | | | | | | |
| | d | | ue [| | | | | |
| | e | Total. Add line | s 11a-11d | | | | | |
| | 12 | Total revenue. | See Instructions | . ▶ | 450 555 515 | 25.2.5.5 | | 0 |

158,833,000

Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. | | | | | | | | |
|--|---|-----------------------|-----------------------------|---------------------------------|-------------------------|--|--|--|
| | ll other organizations must complete column (A) but are not required to | | (B), (C), and ((B) | (C) | (D) | | | |
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses | | | |
| 1 | Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$ | 118,000 | 118,000 | | | | | |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | 25,118,000 | 25,118,000 | | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16 | 102,000 | 102,000 | | | | | |
| 4 | Benefits paid to or for members | | | | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 2,029,000 | 1,316,000 | 468,000 | 245,000 | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | 140,000 | | | 140,000 | | | |
| 7 | Other salaries and wages | 53,439,000 | 46,674,000 | 3,952,000 | 2,813,000 | | | |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 5,724,000 | 4,940,000 | 455,000 | 329,000 | | | |
| 9 | Other employee benefits | 8,522,000 | 7,362,000 | 643,000 | 517,000 | | | |
| 10 | Payroll taxes | 3,785,000 | 3,266,000 | 301,000 | 218,000 | | | |
| 11 | Fees for services (non-employees) | | | | | | | |
| а | Management | | | | _ | | | |
| ь | Legal | 413,000 | 54,000 | 359,000 | | | | |
| c | Accounting | 400,000 | | 400,000 | | | | |
| d | Lobbying | | | | _ | | | |
| e | Professional fundraising See Part IV, line 17 | | | | | | | |
| f | Investment management fees | 775,000 | 620,000 | 155,000 | _ | | | |
| g | Other | 3,624,000 | 3,079,000 | 339,000 | 206,000 | | | |
| 12 | Advertising and promotion | | | | <u> </u> | | | |
| 13 | Office expenses | 8,037,000 | 7,380,000 | 148,000 | 509,000 | | | |
| 14 | Information technology | 2,231,000 | 1,508,000 | 723,000 | <u> </u> | | | |
| 15 | Royalties | | | | | | | |
| 16 | Occupancy | 10,808,000 | 9,926,000 | 859,000 | 23,000 | | | |
| 17 | Travel | 2,728,000 | 2,313,000 | 29,000 | 386,000 | | | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | <u> </u> | | | |
| 19 | Conferences, conventions, and meetings | 124,000 | 116,000 | 6,000 | 2,000 | | | |
| 20 | Interest | 6,295,000 | 5,602,000 | 693,000 | | | | |
| 21 | Payments to affiliates | | | | | | | |
| 22 | Depreciation, depletion, and amortization | 10,121,000 | 9,413,000 | 708,000 | | | | |
| 23 | Insurance | 802,000 | 682,000 | 120,000 | | | | |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below) | | | | | | | |
| а | LIBRARY MATERIALS | 1,858,000 | 1,858,000 | | | | | |
| ь | BOND ADMINISTRATIVE FEE | 401,000 | 357,000 | 44,000 | | | | |
| c | DUES & MEMBERSHIPS | 206,000 | 169,000 | 20,000 | 17,000 | | | |
| d | CHARITABLE CONTRIBUTION | 64,000 | 32,000 | 32,000 | ,, | | | |
| e | | 3.,530 | 52,530 | 32,000 | | | | |
| f | All other expenses | 467,000 | 229,000 | 228,000 | 10,000 | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 148,331,000 | 132,234,000 | 10,682,000 | 5,415,000 | | | |
| 26 | Joint costs. Check here F If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | 110,331,000 | 232,237,000 | 10,002,000 | 3,113,000 | | | |

| Pa | rt X | Balance Sheet | | | | | | | |
|---------------|------|---|-----------------------------|--------------------|---------------------------------|----|--------------------|--|--|
| | | | | | (A) Beginning of year | | (B) End of year | | |
| | 1 | Cash—non-interest-bearing | | | | 1 | | | |
| | 2 | Savings and temporary cash investments | | | 26,257,000 | 2 | 29,403,000 | | |
| | 3 | Pledges and grants receivable, net | | | 32,492,000 | 3 | 21,253,000 | | |
| | 4 | Accounts receivable, net | | | 1,935,000 | 4 | 2,696,000 | | |
| | 5 | Receivables from current and former officers, directors, trusted highest compensated employees Complete Part II of | es, ke | y employees, and | | | | | |
| | | Schedule L | | | 4,000 | 5 | 3,000 | | |
| | 6 | Receivables from other disqualified persons (as defined under persons described in section 4958(c)(3)(B) Complete Part II | | on 4958(f)(1)) and | | | | | |
| | | Schedule L | | | | 6 | | | |
| ets | 7 | Notes and loans receivable, net | | | 7,641,000 | 7 | 7,062,000 | | |
| Assets | 8 | Inventories for sale or use | | | 1,642,000 | 8 | 1,514,000 | | |
| | 9 | Prepaid expenses and deferred charges | | | 2,819,000 | 9 | 2,431,000 | | |
| | 10a | Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i> | 10a | 365,455,000 | | | | | |
| | b | Less accumulated depreciation | tion 10b 113,838,000 | | | | | | |
| | 11 | Investments—publicly traded securities | 48,335,000 | 11 | 54,565,000 | | | | |
| | 12 | Investments—other securities See Part IV, line 11 | 696,843,000 | 12 | 759,630,000 | | | | |
| | 13 | Investments—program-related See Part IV, line 11 | | 13 | | | | | |
| | 14 | Intangible assets | | 14 | | | | | |
| | 15 | Other assets See Part IV, line 11 | | | 14,496,000 | 15 | 9,918,000 | | |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) . | | | 1,085,269,000 | 16 | 1,140,092,000 | | |
| | 17 | Accounts payable and accrued expenses . | 10,487,000 | 17 | 12,726,000 | | | | |
| | 18 | Grants payable | 4,208,000 | 18 | 4,208,000 | | | | |
| | 19 | Deferred revenue | 967,000 | 19 | 907,000 | | | | |
| | 20 | Tax-exempt bond liabilities | 136,873,000 | 20 | 136,951,000 | | | | |
| ēŠ | 21 | Escrow or custodial account liability Complete Part IV of Schedu | ıle D | | 567,000 | 21 | 525,000 | | |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, ke employees, highest compensated employees, and disqualified | У | | | | | | |
| 77 | | persons Complete Part II of Schedule L | | | | 22 | | | |
| | 23 | Secured mortgages and notes payable to unrelated third partie | s. | | 12,081,000 | 23 | 8,493,000 | | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | | | 24 | | | |
| | 25 | Other liabilities Complete Part X of Schedule D | | | 25,699,000 | 25 | 28,963,000 | | |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 190,882,000 | 26 | 192,773,000 | | |
| Fund Balances | | Organizations that follow SFAS 117, check here ► $\sqrt{}$ and combined through 29, and lines 33 and 34. | plete | e lines 27 | | | | | |
| สม | 27 | Unrestricted net assets | | | 159,740,000 | 27 | 171,876,000 | | |
| Ba | 28 | Temporarily restricted net assets | | | 375,263,000 | 28 | 395,453,000 | | |
| Ξ | 29 | Permanently restricted net assets | 359,384,000 | 29 | 379,990,000 | | | | |
| or Fui | | Organizations that do not follow SFAS 117, check here ► a lines 30 through 34. | nd co | omplet e | | | | | |
| | 30 | Capital stock or trust principal, or current funds | | | | 30 | | | |
| Assets | 31 | Paid-in or capital surplus, or land, building or equipment fund | | | | 31 | | | |
| | 32 | Retained earnings, endowment, accumulated income, or other t | unds | | | 32 | | | |
| Net | 33 | Total net assets or fund balances | | | 894,387,000 | 33 | 947,319,000 | | |
| 2 | 34 | Total liabilities and net assets/fund balances | | | 1,085,269,000 | 34 | 1,140,092,000 | | |
| | | | | | • | | | | |

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| 1 | Accounting method used to prepare the Form 990 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | No |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| C | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both Separate basis Consolidated basis Both consolidated and separated basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | Yes | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | Yes | |

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Bowdoin College

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number**

| | | | | | | | | | 01-021521 | | | | | | |
|--|----------|--------------|---|---|---|--------------------------------|--|-----------------------|------------------|------------------------|--------------|---------------------------|--|--|--|
| | rt I | | | blic Charity Stat | | | | | | tructions | | | | | |
| The c | rganı | | | e foundation because | | | | |) | | | | | | |
| 1 | | A churc | h, conventio | on of churches, or as | sociation of | churches se | ection 170(b) | (1)(A)(i). | | | | | | | |
| 2 | 굣 | A scho | ol described | ın section 170(b)(1) |)(A)(ii). (Att | ach Schedul | e E) | | | | | | | | |
| 3 | Γ | A hosp | tal or a coop | perative hospital serv | vice organiza | atıon describ | ed in section | 170(b)(1)(A | A)(iii). | | | | | | |
| 4 | Γ | | | organization operate y, and state | ed in conjunc | tion with a h | iospital desci | ribed in secti | on 170(b)(1) | (A)(iii). Ente | er the | | | | |
| 5 | Γ | | | erated for the benefit | | or university | owned or op | erated by a g | governmental | unit describ | described in | | | | |
| _ | _ | | | A)(iv). (Complete Pa | · · | | | - 170/b)/1)/ | (A.)() | | | | | | |
| - | <u>'</u> | | | local government or | _ | | | | | | ll. l | _ | | | |
| 7 | ' | describ | ed ın | t normally receives a A)(vi) (Complete Pa | | part or its s | upport from a | i government | tal unit or froi | m the genera | i public | | | | |
| 8 | \sqcap | A comn | nunity trust | described in section | 170(b)(1)(A | (Com | plete Part II |) | | | | | | | |
| 9 | \sqcap | A n orga | ınızatıon tha | t normally receives | (1) more tha | n 331/3% o | f its support f | rom contribu | tions, membe | ership fees, a | nd gro | SS | | | |
| | | receipt | from activi | ties related to its ex | empt functio | ns—subject | to certain ex | ceptions, and | d (2) no more | than 331/3% | of | | | | |
| | | ıts sup | ort from gro | ss investment incom | ne and unrela | ated busines | s taxable ınc | ome (less se | ction 511 ta | x) from busır | esses | | | | |
| | | acquire | d by the org | anızatıon after June 3 | 30,1975 Se | e section 50 | 09(a)(2). (Co | mplete Part 1 | III) | | | | | | |
| 10 | Γ | A n orga | acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). | | | | | | | | | | | | |
| An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See sect the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c Type III - Functionally integrated d | | | | | Section 509 | (a)(3). I - Otl | Check her | | | | | | | | |
| e | ı | other th | _ | ox, I certify that the o on managers and oth | _ | | • | • | • | • | | | | | |
| f | | | _ | received a written de | termınatıon f | from the IRS | that it is a T | уре I, Туре I | [I or Type II] | [supporting | organız | zatio <u>n,</u> | | | |
| - | | check t | | 006, has the organiz | ration accont | tod any gift o | r contributio | n from any of | F + h o | | | J | | | |
| g | | | g persons? | ooo, nas the organiz | ation accept | led any gift (| or contribution | ii ii oiii aiiy oi | tile | | | | | | |
| | | | | ectly or indirectly co | ntrols, eithe | r alone or to | gether with p | ersons descr | rıbed ın (ıı) | | Yes | No | | | |
| | | and (III) | below, the g | governing body of the | the support | ed organizat | ion? | | | 11g(i) | | | | | |
| | | (ii) a fa | mily membe | r of a person describ | ed in (i) abov | ve? | | | | 11g(ii) | | | | | |
| | | (iii) a 3 | 5% controll | ed entity of a person | ı described ir | n (ı) or (ıı) ab | ove? | | | 11g(iii) | | | | | |
| h | | Provide | the followin | g information about t | the supported | d organizatio | on(s) | | | | • | | | | |
| | | | | | | - | | | | | | | | | |
| (i) Name of supported organization | | e of rted | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organizat col (i) list your gove docume | e Ion In ted In rnIng | (v) Did you notify the organization in col (i) of your support? (v) (v) organization in organization in organization in organization in organization in organization in the literation in the literati | | | e Ion In anized | A m | vii) ount of oport? | | | |
| | | | | instructions)) | Yes | No | Yes | No | Yes | No | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | 1 | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Tota | | | | | | | | | | | | | | | |

ınstructions

| : | Support Schedule (Complete only if yo | | | | | and 170(b) | (1)(A)(vi) |
|------|---|-------------------|---------------------|---------------------|---------------------|--------------------|----------------|
| S | ection A. Public Support | a checked tile | DOX OII IIIIE J, | ,, or o or rait. | · · / | | |
| | endar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | ın) | (a) 2005 | (b) 2000 | (6) 2007 | (d) 2008 | (e) 2009 | (I) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| _ | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| | behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| 4 | the organization without charge | | | | + | | |
| | Total. Add lines 1 through 3 The portion of total contributions by | | | | | | |
| 5 | each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column | | | | | | |
| 6 | (f) Public Support. Subtract line 5 from | | | | | | |
| U | line 4 | | | | | | |
| S | ection B. Total Support | | | | | | |
| Cale | endar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| _ | in) | | . , | . , | , , | | + ` ′ |
| 7 | A mounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| | sources | | | | | | |
| 9 | Net income from unrelated | | | | | | |
| | business activities, whether or | | | | | | |
| | not the business is regularly carried on | | | | | | |
| 10 | Other income (Explain in Part | | | | | | |
| | IV) Do not include gain or loss | | | | | | |
| | from the sale of capital assets | | | | | | |
| 11 | Total support (Add lines 7 | | | | | | |
| 12 | through 10) [Gross receipts from related activities | os ats /Saa inst | rustions \ | | | 140 | |
| | · | • | • | | 661 | 12 | <u> </u> |
| 13 | First Five Years If the Form 990 is for check this box and stop here | or the organizati | on's first, second | , thira, fourth, or | TITTN tax year as a | 501(c)(3) orga | inization, |
| | check this box and stop here | | | | | | . , |
| S | ection C. Computation of Pub | | | | | | |
| 14 | Public Support Percentage for 2009 | (line 6 column (| (f) divided by line | 11 column (f)) | | 14 | |
| 15 | Public Support Percentage for 2008 | Schedule A, Pa | rt II, lıne 14 | | | 15 | |
| 16a | 33 1/3% support test—2009. If the | - | | , | line 14 is 33 1/3% | 6 or more, chec | - - |
| _ | and stop here. The organization qua | | | | - 11 4- | | ▶ |
| Ь | 33 1/3% support test—2008. If the box and stop here. The organization | | | | ba, and line 15 is | 33 1/3% or moi | re, check this |
| 17a | 10%-facts-and-circumstances test- | | | - | ne 13.16a or 16 | b and line 14 | F-1 |
| | is 10% or more, and if the organizat | | | | | | ın |
| | ın Part IV how the organization mee | | | | | | orted |
| | organization | | | | | | ▶ ┌ |
| b | 10%-facts-and-circumstances test- | _ | | | | | |
| | 15 is 10% or more, and if the organ Explain in Part IV how the organizat | | | | | | cly |
| | supported organization | .ion meets the T | acis allu CIICUMS | tances test Ine | : organization qua | iiiiles as a publi | e iy ▶[|
| 10 | Deirecta Considering If the average to | an did not abasi | a hay an line 12 | 16- 16- 17 | 17 | hay and sas | - , |

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

| | (Complete only if you | checked the | box on line 9 of | f Part I.) | | | |
|------|---|------------------|---------------------|---------------------|---------------------|-------------------|--------------------|
| | ction A. Public Support | | | | | | • |
| Cale | ndar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | in) | | | + | | | |
| 1 | Gifts, grants, contributions, and membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt | | | | | | |
| 3 | purpose Gross receipts from activities that | | | | | | |
| 3 | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| _ | behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | A mounts included on lines 1, 2, | | | | | | |
| 7 a | and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| b | A mounts included on lines 2 and 3 | | | | | | |
| | received from other than | | | | | | |
| | disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the | | | | | | |
| _ | amount on line 13 for the year Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7c | | | | | | |
| 0 | from line 6) | | | | | | |
| Se | ction B. Total Support | <u>.I.</u> | | <u> </u> | | ı | 1 |
| | ndar year (or fiscal year beginning | | (1) 2006 | () 2007 | / IN 2000 | | (C) T |
| | in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| L | sources Unrelated business taxable | | | | | | |
| Ь | income (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| | June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated | | | | | | |
| | business activities not included | | | | | | |
| | in line 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include gain or loss from the sale of | | | | | | |
| | capital assets (Explain in Part | | | | | | |
| | IV) | | <u> </u> | | | | |
| 13 | Total support (Add lines 9, 10c, | | | | | | |
| | 11 and 12) | | | | | | |
| 14 | First Five Years If the Form 990 is for | or the organizat | ion's first, second | , thırd, fourth, or | fifth tax year as a | a 501(c)(3) orgar | |
| | check this box and stop here | | | | | | ► □ |
| | ction C. Computation of Publ | ic Support F |)orcontago | | | | |
| | - | | | 1.2 column (f) | | T 4- T | |
| 15 | Public Support Percentage for 2009 | - | | 13 column (I)) | | 15 | |
| 16 | Public support percentage from 200 | 8 Schedule A , F | Part III, line 15 | | | 16 | |
| | | | | | | | |
| Se | ction D. Computation of Inve | stment Inco | ome Percenta | ge | | | |
| 17 | Investment income percentage for 2 | | | | n (f)) | 17 | |
| 18 | Investment income percentage from | 2008 Schedule | A, Part III. line 1 | .7 | | 18 | |
| | 33 1/3% support tests—2009. If the | | | | line 15 is mars | | dline 17 is not |
| TZG | more than 33 1/3%, check this box a | | | | | a.i 53 1/3%0 and | a iiiie 17 18 1100 |
| | organization | F | organization q | aannes as a pabi | , Japporteu | | |
| ь | 33 1/3% support tests—2008. If the | organization di | d not check a box | on line 14 or line | 19a, and line 1 | 5 is more than 33 | 1/3% and line |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

DLN: 93493136025551

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

| | , , , | 01(c)(3)) organizations Complete Part | s I-A and C below | Do not complete Pa | rt l-B | | | |
|-----|---|--|--|---|-------------|--------------|---------|------------|
| | ction 527 organizations Complete | - | | | | | | |
| | | s," to Form 990, Part IV, Line 4, or I have filed Form 5768 (election under s | | | | | | |
| | | : have NOT filed Form 5768 (election under s | | | | | | LΔ |
| | · / · / | s," to Form 990, Part IV, Line 5 (Pro | • | • • | | • | | |
| | ction 501(c)(4), (5), or (6) organiz | • | , , , , , , , , , , , , , , , , , , , | | -9 | g p. e, | ,, | |
| Naı | me of the organization | • | | Employe | rıden | tıfıcatıon n | umber | |
| Bow | doin College | | | 01-021 | 5213 | | | |
| Par | I-A Complete if the or | ganization is exempt under s | section 501(c) | | | organiz | ation |) . |
| 1 | Provide a description of the org | ganization's direct and indirect politic | al campaign activ | rities in Part IV | | | | |
| 2 | Political expenditures | | | • | | \$ | | |
| 3 | Volunteer hours | | | | | | | |
| | | | | | | | | |
| | | ganization is exempt under s | |)(3). | | | | |
| 1 | Enter the amount of any excise | tax incurred by the organization und | er section 4955 | | - | \$ | | |
| 2 | Enter the amount of any excise | tax incurred by organization manage | rs under section | 4955 | > | \$ | | |
| 3 | If the organization incurred a s | ection 4955 tax, did it file Form 4720 |) for this year? | | | Γ, | Yes | ┌ No |
| 4a | Was a correction made? | | | | | Γ, | Yes | ┌ No |
| b | If "Yes," describe in Part IV | | | | | | | |
| Par | t I-C Complete if the or | ganization is exempt under s | section 501(c) | except section | า 501 | L(c)(3). | | |
| 1 | Enter the amount directly expe | nded by the filing organization for sec | tion 527 exempt | function activities | F | \$ | | |
| 2 | Enter the amount of the filing o | rganızatıon's funds contributed to oth | ier organizations f | or section 527 | | | | |
| | exempt funtion activities | | | | - | \$ | | |
| 3 | Total exempt function expendit | tures Add lines 1 and 2 Enter here a | nd on Form 1120 | -POL, line 17b | p - | \$ | | |
| 4 | Did the filing organization file F | form 1120-POL for this year? | | | | | Yes | ┌ No |
| 5 | were made For each organizati contributions received that we | nd employer identification number (EI on listed, enter the amount paid from re promptly and directly delivered to a ittee (PAC) If additional space is ne | the filing organiza separate politica | ation's funds Also e al organization, such | ntert | he amount | of poli | tıcal |
| | (a) Name | (b) Address | (c) EIN | (d) A mount paid f | rom | (e) A mou | | • |

| (a) Name | (b) Address | (c) EIN | (d) A mount paid from filing organization's funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|--------------------|---------|--|---|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Grassroots non-taxable amount

Grassroots lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

| | under section 501(h)). | | section 501(c |)(3) and file | ed Form 5768 | (election |
|----------|---|---|---------------------|-----------------|--|---|
| | Check fithe filing organization belongs to a Check fithe filing organization checked bo | | l" provisions apply | | | |
| <u> </u> | Limits on Lobbying E (The term "expenditures" means a | Expenditures | | | (a) Filing Organization's Totals | (b) Affiliated Group Totals |
| 1a | Total lobbying expenditures to influence public o | opinion (grass roots lob | bying) | | | |
| b | Total lobbying expenditures to influence a legisl | ative body (direct lobby | yıng) | | | |
| С | Total lobbying expenditures (add lines 1a and 1 | b) | | | | |
| d | Other exempt purpose expenditures | | | | | |
| e | Total exempt purpose expenditures (add lines 1 | | | | | |
| f | Lobbying nontaxable amount Enter the amount columns | from the following table | ın both | | | |
| | If the amount on line 1e, column (a) or (b) is: Not over \$500,000 | Not over \$500,000 20% of the amount on line 1e | | | | |
| | Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 | | | 0 | | |
| | Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 | | | 000 | | |
| | Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 | | | 00 | | |
| | Over \$17,000,000 | \$1,000,000 | 000,000 | | | |
| | Grassroots nontaxable amount (enter 25% of lir | ne 1 f) | | | | |
| h | Subtract line 1g from line 1a If zero or less, ent | er -0- | | | | |
| i | Subtract line 1f from line 1c If zero or less, ente | er-O- | | | | |
| j | If there is an amount other than zero on either li section 4911 tax for this year? | ne 1h or line 1ı, did the | organization file F | orm 4720 repo | rtıng | ┌ Yes ┌ No |
| | 4-Year A (Some organizations that made a columns below. See t | | ection do not l | havè to com | | he five |
| | Lobbying Exp | enditures During | 4-Year Averag | jing Period | | |
| | Calendar year (or fiscal year beginning in) | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) Total |
| 2a | Lobbying non-taxable amount | | | | | |
| ь | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | |
| c | Total lobbying expenditures | | | | | |

| Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 |
|-----------|--|
| | (election under section 501(h)). |

| | · · · · · · · · · · · · · · · · · · · | (a) | | (b) |
|----|--|-----|----|---------|
| | | Yes | No | A mount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of | | | |
| а | Volunteers? | | Νo | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Νo | |
| c | Media advertisements? | | Νo | |
| d | Mailings to members, legislators, or the public? | | Νo | |
| е | Publications, or published or broadcast statements? | | Νo | |
| f | Grants to other organizations for lobbying purposes? | | Νo | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | Νo | |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Νo | |
| i | Other activities? If "Yes," describe in Part IV | Yes | | |
| j | Total lines 1c through 1i | | | |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | |
| c | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | l | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | |

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

| | | | Yes | No |
|---|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | 2 | | |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 | | |

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

| 1 | Dues, assessments and similar amounts from members | 1 | |
|---|--|----|--|
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | |
| а | Current year | 2a | |
| b | Carryover from last year | 2b | |
| c | Total | 2c | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4 | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | 5 | |

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1, Also, complete this part for any additional information

| Ident if ier | Return Reference | Explanation |
|--------------------|-------------------------------|--|
| Part II-B, Line 11 | Explanation of Other Lobbying | the organization pays membership dues to organizations which |
| | Activities | may engage in lobbying activities |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493136025551

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

Open to Public

| nterna | al Revenue Service | ► Attach to Fo | orm 990. ► See separate instructions. | | | Inspect | tion |
|--------|--------------------------------------|--|---|--------------|---------------------------|-----------|-----------|
| | me of the organi | ization | | Emp | loyer identificati | on numbe | er |
| DO | wdoın College | | | 01-0 | 0215213 | | |
| Pā | | | dvised Funds or Other Similar | Funds | or Accounts. | Complet | te if the |
| | organiz | zation answered "Yes" to Form 99 | 0, Part IV, line 6. (a) Donor advised funds | | (b) Funds and oth | | |
| 1 | Total number a | t and of year | (a) Donor advised funds | ' | (b) Fullus allu oti | iei accou | 111.5 |
| 2 | | tributions to (during year) | | | | | |
| 3 | | nts from (during year) | | | | | |
| 4 | | ue at end of year | | | | | |
| 5 | | zation inform all donors and donor advi organization's property, subject to the | sors in writing that the assets held in d organization's exclusive legal control? | lonor advi | sed | ┌ Yes | ┌ No |
| 6 | used only for c | | donor advisors in writing that grant fun efit of the donor or donor advisor, or for | | | ┌ Yes | ∏ No |
| Pa | rt III Conse | rvation Easements. Complete | if the organization answered "Yes | " to Forn | n 990, Part IV, | lıne 7. | |
| 2 | Protection Preservati Complete lines | of natural habitat ion of open space | on or pleasure) | a certifie | d historic structu | re | |
| | Tatal number o | of concernation and amonto | | | Held at the E | nd of the | Year |
| a | | of conservation easements | | 2a | | | |
| b | - | restricted by conservation easements servation easements on a certified his | toric etructure included in (a) | 2b | | | |
| c d | | servation easements on a certineu ins servation easements included in (c) ac | ` ' | 2c 2d | | | |
| 3 4 | the taxable yea | ar ▶ | rred, released, extinguished, or termina | ated by th | ne organization du | ırıng | |
| 5 | Does the organ | tes where property subject to conserva nization have a written policy regarding f the conservation easements it holds? | the periodic monitoring, inspection, ha | andling of | violations, and | ☐ Yes | ┌ No |
| 5 | Staff and volun | iteer hours devoted to monitoring, insp | ecting and enforcing conservation eas | ements d | uring the year ►_ | | |
| 7 | A mount of exp | enses incurred in monitoring, inspectir | ng, and enforcing conservation easeme | nts during | g the year 🟲 \$ | | |
| 8 | | servation easement reported on line 2) and 170(h)(4)(B)(ii)? | (d) above satisfy the requirements of s | section | | ☐ Yes | ┌ No |
| 9 | balance sheet, | | onservation easements in its revenue a he footnote to the organization's financ nents | | | | |
| Pai | | | ns of Art, Historical Treasures Yes" to Form 990, Part IV, line 8. | s, or Otl | her Similar A | ssets. | |
| 1a | art, historical t | treasures, or other similar assets held | 116, not to report in its revenue state for public exhibition, education or rese ancial statements that describes these | arch ın fu | | | ∍, |
| b | historical treas | · | 116, to report in its revenue statemen public exhibition, education, or researc | | | , | |
| | (i) Revenues i | ncluded in Form 990, Part VIII, line 1 | | | ► \$ | | |
| | (ii) Assets Inc | luded in Form 990, Part X | | | ► \$ | | |
| 2 | If the organiza | • | orical treasures, or other similar assets S 116 relating to these items | s for finan | | | |
| а | Revenues inclu | uded in Form 990, Part VIII, line 1 | | | ► \$ | | |
| | | | | | | | |

b Assets included in Form 990, Part X

| 'ar | Organizations Maintaining Co | ollections of Art | <u>, His</u> | toric | <u>al Trea</u> | sures, or (| <u> Othe</u> | <u>er Similar</u> | Asse | ets (co | ntınued, |
|-----|--|--------------------------------|--------------|------------|--------------------------|------------------------|--------------|-----------------------------|----------|------------------|-------------|
| 3 | Using the organization's accession and other items (check all that apply) | er records, check an | y of th | ne follo | wing that | are a signific | ant ı | use of its coll | ectio | n | |
| а | Public exhibition | | d | ▽ 1 | Loan or e | xchange prog | rams | 3 | | | |
| b | Scholarly research | | e | Γ | Other | | | | | | |
| c | ✓ Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's c Part XIV | ollections and expla | ın hov | w they | further th | ne organizatio | n's e | xempt purpos | se in | | |
| 5 | During the year, did the organization solicit assets to be sold to raise funds rather than | | | | | | | nılar | Г | Yes | √ No |
| Pa | rt IV Escrow and Custodial Arrang | | | | _ | | ed "Y | es" to Forr | n 990 |), | |
| | Part IV, line 9, or reported an ar | | | | | | | | | | |
| la | Is the organization an agent, trustee, custoo included on Form 990, Part X? | dian or other interme | ediary | for co | ntributior | ns or other as | sets | not | Γ | Yes | ▽ No |
| b | If "Yes," explain the arrangement in Part XI | V and complete the | follow | ıng tab | ole | | | | | | |
| | | | | | | | | | A mou | ınt | |
| C | Beginning balance | | | | | | 1c | | | | |
| d | Additions during the year | | | | | | 1d | | | | |
| е | Distributions during the year | | | | | | 1e | | | | |
| f | Ending balance | | | | | | 1f | | | | |
| 2a | Did the organization include an amount on F | orm 990, Part X, line | e 21? | | | | | | ~ | Yes | ☐ No |
| | If "Yes," explain the arrangement in Part XI | V | | | | | | | | | |
| Pa | rt V Endowment Funds. Complete | | | | | | | | | | |
| | Parameter formation and | (a)Current Year 688,384,000 | (b | Prior Y | ear 460,000 | (c)Two Years Ba | ck (d | Three Years B | ack (€ | Four Y | ears Back |
| .a | Beginning of year balance | 30,940,000 | | • | | | | | _ | | |
| b | Contributions | 73,857,000 | | • | 977,000 580,000 | | | | | | |
| C | Investment earnings or losses | 16,335,000 | | • | 494,000 | | | | + | | |
| d | Grants or scholarships Other expenditures for facilities | 21,151,000 | | • | 866,000 | | | | _ | | |
| е | and programs | 21,131,000 | | 10, | 000,000 | | | | | | |
| f | Administrative expenses | 2,170,000 | | 2, | 113,000 | | | | | | |
| g | End of year balance | 753,525,000 | | 688, | 384,000 | | | | | | |
| 2 | Provide the estimated percentage of the yea | ar end balance held a | as | | | | | | | | |
| а | Board designated or quasi-endowment 🕨 | 9.000 % | | | | | | | | | |
| b | Permanent endowment F 91.000 % | | | | | | | | | | |
| c | Term endowment 🕨 | | | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiza | ation 1 | that ar | e held an | ıd admınıstere | d for | the | | | |
| | organization by | | | | | | | _ | | Yes | No |
| | (i) unrelated organizations | | | • • | | | | _ | 3a(i) | | N o |
| | (ii) related organizations | | | | | | • | 📙 | Ba(ii) | 1 | No |
| ı D | Describe in Part XIV the intended uses of the | | | | | | • | | 3b | | |
| | t VI Investments—Land, Building | | | | | Part X line | 10 | | | | |
| | Description of investment | <u> </u> | | (a) C | ost or othe investmen | r (b) Cost or d | ther | (c) Accumula depreciatio | | (d) Boo | ok value |
| .a | Land | | | | | 4.34 | 5,000 | | | | 4,345,000 |
| | Buildings | | | | | 316,93 | - | | ,000 | | 5,880,000 |
| | Leasehold improvements | | | | | · · | 5,000 | · · | ,000 | | 374,000 |
| | Equipment | | | | | 27,13 | | | _ | | 4,027,000 |
| | Other | | | | | 16,62 | - | | | | 5,991,000 |
| | | | | | | | | | | | |

251,617,000

| Part VII Investments—Other Securities. See (a) Description of security or category | | | d of valuation |
|---|----------------|-----|---------------------------------------|
| (including name of security) | (b)Book value | | f-year market value |
| Financial derivatives Closely-held equity interests | | | |
| Other EQUITIES | 132,967,000 | | F |
| | | | |
| FIXED INCOME | 1,408,000 | | F |
| absolute return-polar bear | 141,744,000 | | F |
| absolute return-other | 246,989,000 | | F |
| venture capital & private equity | 170,897,000 | | F |
| real estate | 45,499,000 | | F |
| natural resources-polar bear | 8,180,000 | | F |
| natural resources-other | 11,946,000 | | F |
| | | | · |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | 759,630,000 | | |
| Part VIII Investments—Program Related. Sec | | 13. | |
| (a) Description of investment type | (b) Book value | | d of valuation f-year market value |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | | | |
| Part IX Other Assets. See Form 990, Part X, III (a) Descrip | | | (b) Book value |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1 | (5.) | | |
| Part X Other Liabilities. See Form 990, Part X | (, line 25. | | |
| 1 (a) Description of Liability Federal Income Taxes | (b) A mount | | |
| liability for post-retirement benefits | 10,840,000 | | |
| asset retirement obligation | 1,172,000 | | |
| liability for present value of life income and outside investment | 12,022,000 | | |
| fair value of interest rate swap | 4,929,000 | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25) | 20.062.000 | | |
| (Solumni (D) Should Equal Form 550, Fall N, COI (D) line 25) | 28,963,000 | | |

| Reconciliation of Change in Net Assets from Form 990 to Financial Statemer Total revenue (Form 990, Part VIII, column (A), line 12) | nts | |
|--|--|--|
| Total revenue (Form 990, Part VIII, column (A.), line 12.) | | |
| Total revenue (1 offir 550, 1 are viii, column (17), me 12) | 1 | 158,833,000 |
| Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 148,331,000 |
| Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 10,502,000 |
| Net unrealized gains (losses) on investments | 4 | 44,125,000 |
| Donated services and use of facilities | 5 | |
| Investment expenses | 6 | |
| Prior period adjustments | 7 | |
| Other (Describe in Part XIV) | 8 | -1,694,000 |
| Total adjustments (net) Add lines 4 - 8 | 9 | 42,431,000 |
| | 10 | 52,933,000 |
| | er Ret | urn |
| Total revenue, gains, and other support per audited financial statements | 1 | 191,262,000 |
| A mounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| Net unrealized gains on investments | | |
| Donated services and use of facilities | | |
| Recoveries of prior year grants | | |
| Other (Describe in Part XIV) | | |
| Add lines 2a through 2d | 2e | 63,097,000 |
| Subtract line 2e from line 1 | 3 | 128,165,000 |
| A mounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| Other (Describe in Part XIV) | | |
| Add lines 4a and 4b | 4c | 30,668,000 |
| | _ | 158,833,000 |
| | per R | |
| statements | 1 | 138,330,000 |
| A mounts included on line 1 but not on Form 990, Part IX, line 25 | | |
| Donated services and use of facilities | | |
| Prior year adjustments | | |
| Other losses | | |
| Other (Describe in Part XIV) | | |
| Add lines 2a through 2d | 2e | 13,919,000 |
| Subtract line 2e from line 1 | 3 | 124,411,000 |
| A mounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| Other (Describe in Part XIV) | | |
| Add lines 4a and 4b | 4c | 23,920,000 |
| | 5 | 148,331,000 |
| | Total revenue, gains, and other support per audited financial statements | Net unrealized gains (losses) on investments |

| Ident if ier | Return Reference | Explanat ion |
|-------------------|---|---|
| Part III, Line 1a | | The college does not capitalize collections, primarily art objects as they are held for public exhibition and education rather than financial gain. Any proceeds from the sale of collection items are used to acquire other items for collection. The College estimates the value of the collection to be approximately \$109,000,000 at June 30, 2010. |
| Part III, Line 4 | | college collections are primarily art objects held for public exhibition and education |
| Part IV , Line 2b | | The College serves as The Agent institution for the Intercollegiate SRI Lanka Education Program \$517,000 SECURITY DEPOSITS ON RENTAL PROPERTIES \$8,000 |
| Part V , Line 4 | Description of Intended Use of Endowment Funds | The College's endowment is invested with the intent of balancing the goals of generating a steady, stable stream of funds to support the current operations of the College while preserving the purchasing power of the endowment to support programs and initiatives of future generations of bowdoin scholars |
| | | PART X, LINE 2 THE COLLEGE IS EXEMPT FROM INCOME TAXES UNDER THE INTERNAL REVENUE SERVICE CODE SECTION 501(C)(3) IN FISCAL YEAR 2009, THE COLLEGE ADOPTED THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES THE STANDARD ADDRESSES THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES THE STANDARD ADDRESSES THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN AN ENTITY'S FINANCIAL STATEMENTS AND PRESCRIBES A THRESHOLD OF MORELIKELY-THAN-NOT FOR RECOGNITION OF TAX PROVISIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN THE STANDARD ALSO PROVIDES GUIDANCE ON MEASUREMENT, CLASSIFICATION, INTEREST AND PENALTIES, AND DISCLOSURE THE ADOPTION DID NOT HAVE A MATERIAL EFFECT ON THE COLLEGE'S FINANCIAL STATEMENTS PART XI, LINE 8 - OTHER ADJUSTMENTS NET CHANGE IN ANNUITY AND LIFE INCOME FUNDS \$1,379,000 POSTRETIREMENT-RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST -\$1,061,000 NET REALIZED AND UNREALIZED LOSS ON INTEREST RATE SWAP -\$2,012,000 PART XII, LINE 2D - OTHER ADJUSTMENTS STUDENT AID -\$23,920,000 NET ASSETS RELEASED FROM RESTRICTIONS \$33,919,000 INVESTMENT DISTRIBUTION - ENDOWMENT AND OTHER \$8,973,000 PART XII, LINE 4B - OTHER ADJUSTMENTS LOSS ON DISPOSAL OF PROPERTY & EQUIPMENT -\$971,000 REALIZED GAIN FROM INVESTMENT SCAPE, SEQUIPMENT SATE SATE SATE SUPPOPERTY & EQUIPMENT -\$4,114,000 PART XIII LINE 2D - OTHER ADJUSTMENTS LOSS ON DISPOSAL OF PROPERTY & EQUIPMENT \$971,000 REALIZED GAIN FROM INVESTMENT INCOME -\$4,114,000 NET REALIZED AND UNREALIZED LOSS ON INTEREST RATE SWAP \$2,012,000 POSTRETIREMENT-RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST \$1,061,000 NET CHANGE IN ANNUITY AND LIFE INCOME FUNDS -\$1,379,000 INVESTMENT INCOME FUNDS -\$1,379,000 INVESTMENT DISTRIBUTION - ENDOWMENT AND OTHER \$8,974,000 DISTRIBUTION - ENDOWMENT AND OTHER \$8,974,000 |

Additional Data

Software ID: Software Version:

EIN: 01-0215213

Name: Bowdoin College

Form 990, Schedule D, Part VII - Investments— Other Securities

| (a) Description of security or cateory (including name of security) | (b)Book value | (c) Method of valuation Cost or end-of-year market value |
|---|---------------|--|
| EQUITIES | 132,967,000 | F |
| FIXED INCOME | 1,408,000 | F |
| absolute return-polar bear | 141,744,000 | F |
| absolute return-other | 246,989,000 | F |
| venture capital & private equity | 170,897,000 | F |
| real estate | 45,499,000 | F |
| natural resources-polar bear | 8,180,000 | F |
| natural resources-other | 11,946,000 | F |

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Bowdoin College

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public

| | 01-0215213 | | | |
|----|---|--------------|--------|----|
| | <u> </u> | | YES | NO |
| 1 | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? | 1 | Yes | |
| 2 | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? | 2 | Yes | |
| 3 | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain | | | |
| | THE COLLEGE CATALOG CONTAINS A STATEMENT OF BOWDOIN COLLEGE'S RACIAL NON-DISCRIMINATORY POLICY the catalog is published on-line at the college's website - www.bowdoin.edu/admissions | 3 | Yes | |
| 4 | Does the organization maintain the following? | | | |
| а | Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a | Yes | |
| b | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? | 4b | Yes | |
| c | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? | 4c | Yes | |
| d | Copies of all material used by the organization or on its behalf to solicit contributions? | 4d | Yes | |
| _ | If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990) | - | | |
| | Does the organization discriminate by race in any way with respect to Students' rights or privileges? | 5a | | No |
| b | Admissions policies? | 5b | | No |
| c | Employment of faculty or administrative staff? | 5c | | No |
| d | Scholarships or other financial assistance? | 5d | | No |
| е | Educational policies? | 5e | | No |
| f | Use of facilities? | 5f | | No |
| g | Athletic programs? | 5g | | No |
| h | Other extracurricular activities? | 5h | | Νo |
| 6a | If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990) Does the organization receive any financial aid or assistance from a governmental agency? | - - 6a | Yes | |
| b | Has the organization's right to such aid ever been revoked or suspended? | 6b | | Νo |
| 7 | If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) # Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form | 7 | Yes | |
| | 990) | ' | 1 . 62 | ı |

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DLN: 93493136025551

OMB No 1545-0047

2009

Statement of Activities Outside the United States ► Complete if the organization answered "Yes" to Form 990,

> Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public **Inspection**

| Name o | fthe | organ | ıızatıoı |
|--------|-------|-------|----------|
| Bowdon | n Col | lege | |

SCHEDULE F

Department of the Treasury Internal Revenue Service

(Form 990)

Employer identification number

01-0215213

| Part I | General Information on A | ctivities Outside the United States. | Complete if the organization answered |
|--------|---------------------------------|--------------------------------------|---------------------------------------|
| | "Yes" to Form 990, Part IV, III | ne 14b. | |

| 1 | For grantmakers. Does the organization maintain records to substantiate the amount of the grants or | | | |
|---|--|-----|---|----|
| | assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award | | | |
| | the grants or assistance? | Yes | Γ | No |

For grant makers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States

| 3 Activites per Region (U | se Schedule F-1 | (Form 990) if add | ditional space is needed) | | |
|--|---|---------------------|----------------------------|--|-------------------------|
| (a) Region | (b) Number of offices in the region (c) Number of employees or agents in region | | the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | for region |
| East Asia and the Pacific | 0 | | GRANTS TO RECIPIENTS | | 10,000 |
| Europe (Including Iceland & Greenland) | 0 | | GRANTS TO RECIPIENTS | | 88,000 |
| Sub-Saharan Africa | 0 | | GRANTS TO RECIPIENTS | | 3,000 |
| Europe (Including Iceland & Greenland) | 0 | 0 | FUNDRAISING | | 8,000 |
| Central America and the Caribbean | 0 | 0 | INVESTMENTS | | |
| Europe (Including Iceland & Greenland) | 0 | 0 | INVESTMENTS | | |
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| Totals ▶ | 0 | 0 | | | 109,000 |
| For Privacy Act and Paperwork R | eduction Act Notic | ce. see the Instruc | tions for Form 990. | Cat No 50082W Sch | edule F (Form 990) 2009 |

| Part IV | , line 15, for an | sistance to Orgar y recipient who recensional | eived more than \$5 | es Outside the Ur ,000. Check this box | nited States. Composite of the composite | plete if the organiza received more thai | tion answered "Yes ['] n \$5,000 | ' to Form 990, ▶ ┌ |
|-------------------------------|---|--|---|--|--|---|--|--|
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) A mount of cash grant | (f) Manner of cash disbursement | (g) A mount of of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | | | | | | |
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| 2 Enter total n tax-exempt | number of recipions by the IRS, or f | ent organizations lis for which the grante | ted above that are e or counsel has pr | recognized as charr ovided a section 50 | ties by the foreign o 1(c)(3) equivalency | country, recognized letter | as . ► | |
| 3 Enter total n | umber of other | organizations or en | tities | | | | | (Form 990) 2009 |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

| OSC Scricual | CT I (TOTHI 330) II de | adicional Space | is necucu. | | | | |
|------------------------------------|---|--------------------------|--------------------------------------|------------------------------------|--|--|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) A mount of cash grant | (e) Manner of cash disbursement | (f) A mount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| FINANCIAL AID | East Asia and the Pacific | 2 | 10,000 | WIRE TRANSFER | | | |
| FINANCIAL AID | Europe (Including Iceland & Greenland) | 12 | 88,000 | WIRE TRANSFER | | | |
| FINANCIALAID | Sub-Saharan Africa | 1 | 3,000 | WIRE TRANSFER | | | |
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Schedule F (Form 990) 2009

| | | d in Part I, line 2, and any additional information. |
|---------------------------------|-----------------|---|
| Identifier | ReturnReference | Explanation |
| Procedure for Monitoring Grants | | Schedule F, Part I, Line 2 eligibility for bowdoin grant assistance |
| Outside the U S | | is "need based," determined through analysis of income, asset |
| | | and tax information submitted on the css profile, federal fafsa and |
| | | |
| | | federal income tax returns EXCEPT FOR NATIONAL MERIT |
| | | SCHOLARSHIPS, THE COLLEGE does not offer merit based |
| | | scholarships THE COLLEGE MAINTAINS A FINANCIAL AID |
| | | OFFICE TO ENSURE THAT AWARDS ARE IN COMPLIANCE |
| | | |
| | | WITH ESTABLISHED POLICIES AND PROCEDURES |
| Method Used to Acccount for | | Schedule F, Part I, Line 3 Funds are tracked separately in the |
| Expenditures | | organization's books and records |
| Expellultures | | organization's books and records |
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DLN: 93493136025551 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Grants and Other Assistance to Organizations,

| Name of the organization | | | | | | | | | | | |
|--|---|---|-------------------------------|---|--|--|---------------------------------------|--|--|--|--|
| Bowdoın College | | | | | | 01-0215213 | | | | | |
| Part I General Inform | nation on Grants | s and Assistance | | | | ' | | | | | |
| Does the organization main the selection criteria used Describe in Part IV the or Part II Grants and Oth | to award the grants ganızatıon's procedu | or assistance? | e of grant funds in the | United States | | | | | | | |
| Form 990, Part I' Part IV and Sche | V, line 21 for any dule I-1 (Form 99 | recipient that receive 90) if additional space | d more than \$5,000 is needed | . Check this box if | no one recipient rece | ived more than \$5,0 | 000. Use ••• ► ► | | | | |
| (a) Name and address of organization or government | (p) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance | | | | |
| TOWN OF BRUNSWICK28 FEDERAL STREET BRUNSWICK,ME 04011 | | | 110,000 | | | | CONTRIBUTION TO TOWN | | | | |
| TOWN OF HARPSWELL263 MOUNTAIN ROAD HARPSWELL, ME 04079 | | | 8,300 | | | | CONTRIBUTION TO TOWN | | | | |
| | | | | | | | | | | | |
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| | | | | | | | | | | | |
| 2 Enter total number of sect | | | | | | | 2 | | | | |
| 3 Enter total number of othe | r organizations | | | | | | + | | | | |

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b) Number of recipients | (c)A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--|----------------------------------|-----------------------------|--------------------------------------|--|---------------------------------------|
| FINANCIAL AID FOR UNDERGRADUATE STUDENTS | 841 | 23,817,668 | | | |
| STUDENT RESEARCH FELLOWSHIPS | 299 | 676,062 | | | |
| A CA DEMIC A CHIEVEMENT AND SIMILAR STUDENTS A WARDS | 158 | 225,684 | | | |
| FINANCIAL AID FOR GRADUATE STUDENTS | 74 | 399,000 | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Ident if ier | Return Reference | Explanation |
|---|------------------|--|
| Procedure for Monitoring Grants in the U S | | Schedule I, Part I, Line 2 eligibility for bowdoin grant assistance is "need based," determined through analysis of income, asset and tax information submitted on the css profile, federal fafsa and federal income tax returns EXCEPT FOR NATIONAL MERIT SCHOLARSHIPS, THE COLLEGE does not offer merit based scholarships THE COLLEGE MAINTAINS A FINANCIAL AID OFFICE TO ENSURE THAT AWARDS ARE IN COMPLIANCE WITH ESTABLISHED POLICIES AND PROCEDURES |
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DLN: 93493136025551

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Bowdoin College

Employer identification number

01-0215213

| Pa | rt I Questions Regarding Compensation | | | | | | |
|-----------------------|---|----|-----|----|--|--|--|
| | | | Yes | Νο | | | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | | | | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | | | | |
| | Travel for companions Payments for business use of personal residence | | | | | | |
| | Tax idemnification and gross-up payments Health or social club dues or initiation fees | | | | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | | | | |
| b | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain | 1b | Yes | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | Yes | | | | |
| 3 | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply | | | | | | |
| | ✓ Compensation committee | | | | | | |
| | ☐ Independent compensation consultant ☐ Compensation survey or study | | | | | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization | | | | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | Yes | | | | |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | | | | | |
| c | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Νo | | | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | | | | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. | | | | | | |
| 5 | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of | | | | | | |
| а | The organization? | 5a | | Νo | | | |
| b | Any related organization? | 5b | | Νο | | | |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of | | | | | | |
| а | The organization? | 6a | | Νo | | | |
| b | Any related organization? | 6b | | Νo | | | |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | | |
| 7 | | | | | | | |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was | | | | | | |
| | subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Νo | | | |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations | | | | | | |
| section 53 4958-6(c)? | | | | | | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | |
|-------------------------|-------------|--------------------------|---|---|--------------------------------|------------------------|----------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ |
| BARRY MILLS | (I) (II) | 381,112 0 | 0 | 12,377 0 | 35,034 0 | 49,419 0 | 477,942 0 | |
| S CATHERINE LONGLEY | (ı) (ıı) | 225,465 0 | 0 0 | 2,153 0 | 32,569 0 | 22,429 0 | 282,616 0 | |
| WILLIAM A TORREY | (ı) (ıı) | 234,187 | 0 | 8,683 0 | 35,855 0 | 22,229 | 300,954 | |
| PAULA VOLENT | (ı) (ıı) | 416,600 0 | 300,000 0 | 2,883 | 35,034 0 | 18,356 0 | 772,873 0 | |
| CRISTLE COLLINS JUDD | (ı) (ıı) | 196,890 0 | 0 | 1,213 | 26,809 0 | 24,276 0 | 249,188 | |
| MITCHEL DAVIS | (ı) (ıı) | 155,228 0 | 0 | 1,393 0 | 23,516 0 | 14,695 0 | 194,832 0 | |
| TIMOTHY FOSTER | (ı) (ıı) | 155,462 0 | 0 | 491 0 | 20,569 0 | 17,517 0 | 194,039 | |
| SCOTT MEIKLEJOHN | (ı) (ıı) | 150,220 0 | 0 0 | 1,434 0 | 22,054 0 | 7,295 0 | 181,003 | |
| CRAIG MCEWEN | (ı) (ıı) | 162,840 0 | 0 0 | 2,202 0 | 24,256 0 | 8,243 0 | 197,541 0 | |
| BRUCE KOHORN | (ı) (ıı) | 152,814 0 | 0 0 | 585 0 | 23,484 0 | 20,285 0 | 197,168 0 | |
| PATSY DICKINSON | (ı) (ıı) | 168,175 0 | 0 0 | 1,285 0 | 25,892 0 | 21,966 0 | · · | |
| DEWITT JOHN | (ı) (ıı) | 151,582 0 | 0 0 | 2,915 0 | 22,753 0 | 14,714 0 | | |
| ALLEN WELLS | (ı) (ıı) | 152,860 0 | 0 0 | 1,454 0 | 22,994 0 | 16,993 0 | | |
| WILLIAM SHAIN | (ı) (ıı) | 0 0 | 0 0 | 107,100 0 | 0 | | | |
| | | | | | | | | |
| | | | | | | | | |

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier | Return Reference | Explanation | | | | | | | |
|-----------------------------|---------------------|---|--|--|--|--|--|--|--|
| | | According to college policy, air travel is generally reimbursed for coach airfare only. In special cases involving long distance travel, premium fares are an appropriate, reimbursable expense. PART I, LINE 1A. THE COLLEGE REQUIRES THE PRESIDENT TO LIVE ON CAMPUS IN COLLEGE-PROVIDED. HOUSING. THE VALUE OF THIS BENEFIT IS INCLUDED IN PART II, COLUMN D. FOR BARRY MILLS. | | | | | | | |
| | Part I, Line 4a | VILLIAM SHAIN - \$107,100 | | | | | | | |
| | | A KEY EMPLOYEE IN THE INVESTMENT OFFICE HAS AN INCENTIVE PERFORMANCE-RELATED BONUS BASED IN PART ON THE INVESTMENT PERFORMANCE OF THE BOWDOIN COLLEGE ENDOWMENT | | | | | | | |
| Supplemental Information | | PART II A PORTION OF THE COMPENSATION AMOUNTS REPORTED FOR THOSE DENOTED WITH AN (*) IS ATTRIBUTABLE TO SUPPLEMENTAL SALARY EARNED ON EXTERNALLY-FUNDED RESEARCH AWARDS | | | | | | | |

Schedule J (Form 990) 2009

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493136025551

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

OMB No 1545-0047

Schedule K (Form 990) 2009

2009

(h) O n

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule 0 (Form 990).
 ★ Attach to Form 990.
 ★ See separate instructions.

Name of the organization Bowdoin College

Bond Issues

Employer identification number

01-0215213

| | (a) Issuer Name | (b) Issuer EIN (c) CUSIP # | | (d) Date Issued (e) Issue | | Price | (f) Description of Purpose | | | (g) Defeased | | | alf of uer | |
|-----|---|---|-------------------|---------------------------|-----------|-------|----------------------------|---------------------------------|---------------|--------------|-----|----------|---------------|----|
| | | | | | | | | | | | Yes | No | Yes | No |
| A | MAINE HHEFA | 01-0314384 | 560425W30 | 03-24-2 | 2008 | 20,7 | 7 NN NNN 1 | REFUND S2007 ISSUEd 6/6/2007 | | | | х | | Х |
| В | MAINE HHEFA | 01-0314384 | 5604253p3 | 05-14-2 | 2009 | 97,2 | 97,207,250 SEE | | EE SCHEDULE O | | | х | | х |
| Pa | rt III Proceeds | • | | 1 | | | | | | | • | | | |
| | | | | | 4 | | В | | | D E | | | | |
| 1 | Total proceeds of issue | | | 2 | 0,700,000 |) 9 | 97,207,25 | 0 | | | | | | |
| 2 | Gross proceeds in reserve fund | s | | | | | | | | | | | | |
| 3 | Proceeds in refunding or defeasance escrows | | | 2 | 0,500,000 |) 9 | 93,868,54 | 1 | | | | | | |
| 4 | Other unspent proceeds | | | | | | | | | | | | | |
| 5 | Issuance costs from proceeds | | | | 200,000 |) | 875,830 | | | | | | | |
| 6 | Working capital expenditures from proceeds | | | | | | | | | | | | | |
| 7 | Capital expenditures from proce | eeds | | | 2,462,879 |) | 2,462,87 | 9 | | | | | | |
| 8 | Year of substantial completion | | | 20 | 09 | 20 | 011 | | | - | | ! | | |
| | | | | Yes | No | Yes | No | Yes | No | Yes | No | Ye | s | No |
| 9 | Were the bonds issued as part of | of a current refunding is | ssue [?] | Х | | Х | | | | | | | | |
| 10 | Were the bonds issued as part of | of an advance refundin | g issue? | | Х | Х | | | | | | | | |
| 11 | Has the final allocation of proce | eds been made? | | Х | | | Х | | | | | | | |
| 12 | Does the organization maintain the final allocation of proceeds? | | ecords to support | х | | Х | | | | | | | | |
| Par | t IIII Private Business Us | se | | | | | | | | | | _ | | |
| | | | 4 | Ą | ļ I | В | | C . | С |) | | E | | |
| | | | | Yes | No | Yes | No | Yes | No | Yes | No | Ye | s | No |
| 1 | Was the organization a partner which owned property financed | • | • | | Х | | х | | | | | | | |
| 2 | Are there any lease arrangemen which may result in private bus | | financed property | Х | | Х | | | | | | | | |

Cat No 50193E

Schedule K (Form 990) 2009

Part III Private Business Use (Continued)

| | | A | | | В | | С | D | | | E |
|----|--|-----|-----|-----|---------|-----|----|-----|----|-----|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts with respect to the financed property which may result in private business use? | | Х | | Х | | | | | | |
| 3b | Are there any research agreements with respect to the financed property which may result in private business use? | | Х | | X | | | | | | |
| 3с | Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | Х | | х | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | 0 % | | 0 110 % | | • | | | | |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | 0 % | | | 0 250 % | | | | | | |
| 6 | Total of lines 4 and 5 | | 0 % | | 0 360 % | | | | | | |
| 7 | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? | Х | | Х | | | | | | | |
| Pa | TIV Arhitrage | | • | • | • | | • | • | • | • | |

Part IV Arbitrage

| | | | Α | | В | | С | | D | | E | |
|----|--|-----|----|-----|-----|-----|-------|-----|---------|---------------|---------|--|
| | | Yes | No | Yes | No | Yes | No No | Yes | No No | Yes | No | |
| 1 | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | ies | X | res | 140 | ies | 140 | res | NO | ies | NO | |
| 2 | Is the bond issue a variable rate issue? | X | | | | | | | | | | |
| 3a | Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records? | | x | | | | | | | | | |
| ь | Name of provider | | | | • | | • | | • | | | |
| С | Term of hedge | | | | | | | | | | | |
| 4a | Were gross proceeds invested in a GIC? | | Х | | | | | | | | | |
| ь | Name of provider | | • | | | | | | | | | |
| С | Term of GIC | | | | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | | | | |
| 5 | Were any gross proceeds invested beyond an available temporary period? | | × | | | | | | | | | |
| 6 | Did the bond issue qualify for an exception to rebate? | | х | | | | | | | | | |
| | | | | | | | | | Cahadul | o V /Form 000 | 1) 2000 | |

DLN: 93493136025551

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Internal Revenue Service **Employer identification number** Name of the organization

Bowdoin College 01-0215213

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person 1 (b) Description of transaction Yes 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (e) In Approved (g)Written or from the (a) Name of interested person and (c)O riginal by board or default? agreement? (d)Balance due organization? principal amount purpose committee? Τо From Yes Yes No Yes No No see schedule o 2,083 1,504 Νo see schedule o 1,705 1,089 Νo Part IIII Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b)Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

/h) Dalatia

| (a) Name of interested person | (b) Relationship between interested person and the | (c) A mount of transaction | (d) Description of transaction | organization's revenues? | |
|-------------------------------|--|----------------------------|--------------------------------|--------------------------|----|
| | organization | | | Yes | No |
| MAINE EMPLOYERS MUTUAL INS CO | SEE SCHedule o | 148,000 | SEE SCH O | | Νο |
| united educators | sEE sCHedule o | 232,000 | SEE SCH O | | Νο |
| pamela torrey | sEE sCHedule o | 140,000 | SEE SCH O | | Νο |
| holden agency | sEE sCHedule o | 128,000 | SEE SCH O | | No |
| | | | | | |
| | | | | | |

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Open to Public Inspection

Internal Revenue Service Name of the organization Bowdoin College

Employer identification number

01-0215213

| Pā | Types of Property | | | • | | | | |
|-----|--|----------------------------------|--------------------------------|---|-----------------------------------|--------|------|-----|
| | | (a) Check ıf applıcable | (b) Number of Contributions | (c) Revenues reported on Form 990, Part VIII, line 1g | (d Method of d reven | etermı | nıng | |
| 1 | Art—Works of art | X | 2,112 | _ | | | | |
| | Art—Historical treasures . | | | | | | | |
| 3 | Art—Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities—Publicly traded . | Х | 112 | 2,599,000 | FAIR MARKET VAL | UE | | |
| 10 | Securities—Closely held stock . | | | | | | | |
| 11 | Securities—Partnership, LLC, or trust interests | | | | | | | |
| 12 | Securities—Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution—Historic structures | | | | | | | |
| 14 | Qualified conservation contribution—Other | | | | | | | |
| 15 | Real estate—Residential . | | | | | | | |
| 16 | Real estate—Commercial | | | | | | | |
| 17 | Real estate—O ther | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies . | | | | | | | |
| | Taxıdermy | | | | | | | |
| | Historical artifacts | | | | | | | |
| | Scientific specimens | | | | | | | |
| | Archeological artifacts | | | | | | | |
| | O ther ▶ () | | | | | | | |
| | O ther ▶() | | | | | | | |
| | O ther ▶() | | | | | | | |
| | Other • () | | | | | | | |
| 29 | Number of Forms 8283 received for which the organization compl | | | | 29 | | 1 | 17 |
| 20- | Diving the warm did the average | | - h.,+h., h., b., | Dauk T. J | 1 20 16-1.1 | | Yes | No |
| 30a | During the year, did the organiza | | | | | | | |
| | must hold for at least three year | | | on, and which is not required | d to be used | | | |
| | for exempt purposes for the enti | | | | | 30a | | No_ |
| Ŀ | If "Yes," describe the arrangem | ent in Part 1 | II | | | | | |
| 31 | Does the organization have a gif | | | | | 31 | Yes | |
| 32a | Does the organization hire or us contributions? | e third part • • • | ies or related organizations | to solicit, process, or sell r | non-cash | 32a | | Νo |
| Ŀ | If "Yes," describe in Part II | | | | | | | |
| 33 | | revenuesı | ın column (c) for a type of p | roperty for which column (a |) is checked, | | | |

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Ident if ier | Return Reference | Explanation |
|--|------------------|---|
| Method for Determining Number of Contributors | , , , , | THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED |
| Non Reporting of Revenue | Part I, Line 33 | THE COLLEGE DOES NOT RECOGNIZE REVENUE FOR CONTRIBUTIONS OF ART OBJECTS |

Schedule M (Form 990) 2009

Software ID: Software Version:

EIN: 01-0215213 **Name:** Bowdoin College

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SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990

OMB No 1545-0047

DLN: 93493136025551

2009

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Open to Public Inspection

Name of the organization Bowdoin College Employer identification number

01-0215213

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Form 990, Part VI, Section A, line 2 | | an officer and key employee are both directors at polar bear investments, llc (SEE SCHEDULE R) |

| ldentifier | Return Reference | Explanation |
|--|---------------------|---|
| Form 990, Part VI, Section B, Iine 11 | | A DRAFT OF THE FORM 990 IS REVIEWED BY BOWDOIN OFFICERS AND BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES FOLLOWING THESE REVIEWS, A PUBLIC DISCLOSURE COPY OF THE FINAL DRAFT FORM 990 IS MAILED TO THE FULL BOARD OF TRUSTEES A COPY OF THE FINAL DRAFT SCHEDULE B IS PROVIDED TO THE CHAIRMAN AND VICE CHAIRMAN OF THE BOARD AND THE CHAIRS OF THE AUDIT COMMITTEE, DEVELOPMENT COMMITTEE AND INVESTMENT COMMITTEE OF THE BOARD A COPY OF SCHEDULE B IS ALSO MADE AVAILABLE TO ALL BOARD MEMBERS AT A REGULARLY SCHEDULED MEETING OF THE BOARD OF TRUSTEES PRIOR TO FILING |

| ldentifier | Return Reference | Explanation |
|---|---------------------|---|
| Form 990, Part VI, Section B, line 12c | | THE COLLEGE SURVEY'S ANNUALLY ALL MEMBERS OF THE BOARD, ALL OFFICERS OF INSTRUCTION, AND ALL OFFICERS OF ADMINISTRATION AS TO POTENTIAL CONFLICTS OF INTEREST THE RESULT'S OF THE SURVEY ARE REPORTED TO THE AUDIT COMMITTEE AND TO THE BOARD OF TRUSTEES |

| ldentifier | Return Reference | Explanation |
|---|---------------------|--|
| Form 990, Part VI, Section B, line 15 | | THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES, ACTING AS A COMPENSATION COMMITTEE, ANNUALLY REVIEWS AND APPROVES THE COMPENSATION OF THE PRESIDENT AND SENIOR MANAGEMENT OFFICIALS IN ALL CASES, THE EXECUTIVE COMMITTEE CONSIDERS COMPENSATION SURVEYS AND COMPETITIVE MARKET DATA FOR SENIOR MANAGEMENT, THE PRESIDENT PROVIDES THE EXECUTIVE COMMITTEE WITH RECOMMENDED CHANGES TO COMPENSATION LEVELS |

| ldentifier | Return Reference | Explanation |
|--|---------------------|--|
| Form 990, Part VI, Section C, line 19 | | THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FORM 990, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST |

| ldentifier | Return Reference | Explanation |
|---|---------------------------|---|
| Schedule K, Part 1, Line 1, column f | PURPOSE OF BOND ISSUED | REFUND PRIOR ISSUES (1995B, 1998A, 1998C, 2001C, 2003B, 2005A, 2006B) and finance construction expenditures. Issue Date 1995B 7/25/1995 1998A 3/18/1998 1998C 11/19/1998 2001C 5/15/2001 2003B 7/24/2003 2005A 8/17/2005 2006B 4/6/2006 |

| ldentifier | Return Reference | Explanation |
|------------------------|-----------------------------------|--|
| schedule I, PART II | loans to interested persons | THE COLLEGE OFFERS A LOAN PROGRAM TO REGULAR FULL-TIME AND PART-TIME EMPLOYEES FOR UP TO 95% OF THE COST OF COMPUTER EQUIPMENT PURCHASED FOR PERSONAL USE ALL EMPLOYEES MUST BE PRE-APPROVED FOR A COMPUTER LOAN BY THE HUMAN RESOURCES DEPARTMENT MONTHLY LOAN REPAYMENTS ARE MADE OVER A MAXIMUM LOAN PERIOD OF THREE YEARS (A) NAME OF INTERESTED PERSON Key Employee (name available upon IRS Request) (B) LOAN TO OR FROM ORGANIZATION? = FROM (C) ORIGINAL PRINCIPAL AMOUNT \$2,083 (D) BALANCE DUE \$1,504 (E) IN DEFAULT? = NO (F) APPROVED BY BOARD OR COMMITTEE? = NO (G) WRITTEN AGREEMENT? = YES (A) NAME OF INTERESTED PERSON Highly compensated (name available upon IRS request) (B) LOAN TO OR FROM ORGANIZATION = FROM (C) ORIGINAL PRINCIPAL AMOUNT \$1,705 (D) BALANCE DUE \$1,089 (E) IN DEFAULT? = NO (F) APPROVED BY BOARD OR COMMITTEE? = NO (G) WRITTEN AGREEMENT? = YES |

| Identifier | Return Reference | Explanation |
|------------------------|--|---|
| SCHEDULE L, PART IV | BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS | (A) NAME OF PERSON MAINE EMPLOYERS MUTUAL INSURANCE COMPANY (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION AN ENTITY OF WHICH A CURRENT OFFICER OF BOWDOIN COLLEGE SERVES AS A BOARD MEMBER (C) AMOUNT OF TRANSACTION \$148,000 (representing premium payments) (D) DESCRIPTION OF TRANSACTION S catherine LONGLEY is a board member of an insurance company to which bow doin paid premiums (E) sharing of organization revenues? = no (A) NAME OF PERSON UNITED EDUCATORS (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION AN ENTITY OF WHICH A CURRENT OFFICER OF BOWDOIN COLLEGE SERVES AS AN advisory board member (C) AMOUNT OF TRANSACTION \$232,000 (representing premium payments) (D) DESCRIPTION OF TRANSACTION S catherine LONGLEY is an advisory board member of an insurance company to which bow doin paid premiums (E) sharing of organization revenues? = no (A) NAME OF PERSON PAMELA TORREY (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION FAMILY MEMBER OF KEY EMPLOYEE (C) AMOUNT OF TRANSACTION \$140,000 (D) DESCRIPTION OF TRANSACTION pamela torrey is employed by the college her compensation is set by the president (E) sharing of organization revenues? = no (A) NAME OF PERSON HOLDEN AGENCY (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION ENTITY MORE THAN 35% OWNED BY A FAMILY MEMBER OF trustee, JOAN B SAMUELSON (C) AMOUNT OF TRANSACTION \$128,000 (representing commissions and fees) (D) DESCRIPTION OF TRANSACTION john r benoit, BROTHER OF JOAN B SAMUELSON, is the owner of holden agency to w hich bow doin paid commissions and fees (E) sharing of organization revenues? = no |

| ldentifier | Return Reference | Explanation |
|------------------------------|------------------|------------------------------------|
| SCHEDULE R, PART I, LINE (E) | | MARKET VALUE OF END-OF-YEAR ASSETS |

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DLN: 93493136025551

2009

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** Bowdoin College 01-0215213

| | | | | | 01 0213213 | |
|---|---------------------------------|---------------------------------|---|----------------------------|--|--|
| art I Identification of Disregarded Entities (C | omplete ıf | the organization a | answered "Yes" on | Form 990, Part | IV, line 33.) | |
| (a) Name, address, and EIN of disregarded entity | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| AR BEAR INVESTMENTS LLC (SEE SCH O) 0 college station nswick, ME 04011 | יחו | vestments | ME | 69,665 | 149,924,065 | N/A |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| rt II Identification of Related Tax-Exempt Or or more related tax-exempt organizations du | ganizatio rıng the ta | ons (Complete ıf tl x year.) | ne organization an | swered "Yes" on | Form 990, Part IV, | , line 34 because it had |
| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

| Part III Identific because I | | | | s a Partnership (C d as a partnership d | | | wered " | Yes" c | n For | m 990, I | Part IV, line | 34 | |
|--|--------------------------------|---|--|--|-------------------------------|--|-------------------------|--------------------------|------------|--------------------------------------|--|--------------------------------------|-----------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total income | (g) Share of end asset | -of-year | (h Disprop allocat | rtionate | Code amount ır Sched | i) V—UBI box 20 of ule K-1 1065) | (j Gener mana parti | ral or iging |
| | | | | | | | | Yes | No | | | Yes | No |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | s a Corporation or | | | ar.) | | ed "Y | es" on Fo | orm 990, Pa | art IV, | |
| (a) Name, address, and EIN o | f related organization | (b) Primary a | ctivity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share o Incol | f total | Sh end- | (g) nare of -of-year essets | (h) Percentage ownership | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |

| Pa | rt V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, III | ne 34, 35, or 36.) | | | |
|------------|--|---------------------------|------------|-----------|----|
| | Note. Complete line 1 if any entity is listed in Parts II, III or IV | | | Yes | No |
| 1 D | uring the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | • | | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | 1a | | |
| b | Gift, grant, or capital contribution to other organization(s) | | 1b | | |
| c | Gift, grant, or capital contribution from other organization(s) | | 1c | | |
| d | Loans or loan guarantees to or for other organization(s) | | 1d | | |
| e | Loans or loan guarantees by other organization(s) | | 1e | | |
| | | | | | |
| f | Sale of assets to other organization(s) | | 1f | | |
| g | Purchase of assets from other organization(s) | | 1 g | | |
| h | Exchange of assets | | 1h | | |
| i | Lease of facilities, equipment, or other assets to other organization(s) | | 1 i | | |
| | | | | | |
| j | Lease of facilities, equipment, or other assets from other organization(s) | | 1j | | |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | | 1k | | |
| ı | Performance of services or membership or fundraising solicitations by other organization(s) | | 11 | | |
| m | Sharing of facilities, equipment, mailing lists, or other assets | | 1m | | |
| n | Sharing of paid employees | | 1 n | | |
| | | | | | |
| o | Reimbursement paid to other organization for expenses | | 10 | | |
| р | Reimbursement paid by other organization for expenses | | 1р | | |
| | | | | | |
| q | O ther transfer of cash or property to other organization(s) | | 1 q | | |
| r | Other transfer of cash or property from other organization(s) | | 1r | | |
| | | | | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships | and transaction thresh | olds | | |
| | (a) | (b) Transaction | | (c) | |
| | Name of other organization | type(a-r) | Amoun | t involve | ed |
| (1) (2) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
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| (5) | | | | | |
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| (6) | | | | | |
| | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (a) ess, and EIN of entity Primary activity (| | (d) Are all partners section 501(c)(3) organizations | | (e) Share of end-of-year assets | (f) Disproprtionate allocations? | | (g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man part | ag ing tner? |
|---|---|--|--|----------|---|----------------------------------|----|---|---------------------|-----------------|
| | | | Yes | No | | Yes | No | | Yes | No |
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efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Form **4562**

Depreciation and Amortization

(Including Information on Listed Property)

DLN: 93493136025551

OMB No 1545-0172

| Department of the Treasury Internal Revenue Service | • | See separate instruction | s. 🕨 Attach | to your tax retu | ırn. | | Attachment Sequence No 67 | |
|--|--|--|-----------------------|---------------------------|---------------|------------------|-------------------------------------|----------------------|
| Name(s) shown on return Bowdoin College | | Business or a | activity to which | this form relate | :S | - | ing number | • |
| Part I Election | To Expense (| Certain Property Un | ider Section | 179 | | 01-0215 | 5213 | - |
| | | sted property, comple | | | lete Par | t I. | | |
| | • | for a higher limit for cert | | | | . 1 | 250,000 | _ |
| 2 Total cost of section | 179 property plac | ed in service (see instru | ictions) . | | | . 2 | | • |
| 3 Threshold cost of sec | tion 179 property | before reduction in limit | atıon (see ınstr | uctions) . | | . 3 | 800,000 | • |
| 4 Reduction in limitatio | n Subtract line 3 | from line 2 If zero or les | s, enter - 0 - | | | . 4 | | • |
| | | line 4 from line 1 If zero | | 0- If married fili | ına | | | • |
| separately, see instru | • | | ´ | | | 5 | | _ |
| 6 (a) |) Description of pr | operty | ' ' | (business use only) | (c) Ele | ected cost | t | - |
| 6 | | | | | | | | |
| | | | | | | | - | |
| 7 Listed property Ente | | | | . 7 | | | 4 | |
| | | erty Add amounts in coli | umn (c), lines 6 | and 7 | | . 8 | | |
| 9 Tentative deduction | Enter the smaller | of line 5 or line 8 . | | | | 9 | | |
| 10 Carryover of disallow | | | | | | 10 |) | • |
| 11 Business income limitation | Enter the smaller of | business income (not less tha | n zero) or line 5 (se | ee instructions) | | · 11 | L | |
| 12 Section 179 expense | deduction Add li | nes 9 and 10, but do not | enter more tha | n lıne 1 <u>1 </u> | | · 12 | 2 | • |
| 13 Carryover of disallow | ed deduction to 2 | 010 Add lines 9 and 10, | less line 12 | . 13 | | | | _ |
| Note: Do not use Para | | | | | | | | _ |
| | | Illowance and Othe | | | | | rty) (See instructions) | _ |
| 14 Special depreciation tax year (see instruct | · | ıfıed property (other thar | n listed property |) placed in servi | ıce durın | g the 1 4 | | |
| 15 Property subject to s | ection 168(f)(1) e | lection | | | | . 15 | 5 | |
| 16 Other depreciation (i | | | | | | . 16 | 5 | _ |
| Part IIII MACRS D | epreciation (I | Oo not include listed j | | ee instructions | 5.) | | | _ |
| | | | ection A | | | | | _ |
| 17 MACRS deductions for | · | · | | | | . 17 | 17,111 | |
| 18 If you are electing | | | | | - | | | |
| general asset acco | <u> </u> | | | | | <u>► </u> | | _ |
| Section B-Ass | <u>sets Placed in</u> | Service During 200 | US lax Year | Using the Ge | <u>enerai</u> | Deprec | lation System | _ |
| (a) Classification of property | (b) Month and year placed in service | (c) Basis for depreciation (business/investment use only—see instructions) | (d) Recovery period | (e) Convention | n (f) | M ethod | (g)Depreciation deduction | |
| 19a 3-year property | | · | | | | | | _ |
| b 5-year property | | | | | | | | _ |
| c 7 - year property | | | | | | | | _ |
| d 10-year property | | | | 1 | | | | _ |
| e 15-year property | | | | | | | | _ |
| f 20-year property | | | 25 | | | ~ /1 | | - |
| g 25-year property | | | 25 yrs | NA NA | | 5/L | | _ |
| h Residential rental property | | | 27 5 yrs | M M M M | _ | 5/L = /I | + | - |
| i Nonresidential real | | | 27 5 yrs 39 yrs | M M | _ | 5/L 5/L | | - |
| property | | | 23 y 13 | MM | | 5/L 5/L | | - |
| | ion C—Assets Plac | ed in Service During 2009 | 9 Tax Year Usin | • | | <u> </u> | stem | _ |
| 20a Class life | | | | | | S/L | | - |
| b 12-year | | | 12 yrs | | | S/L | | _ |
| c 40-year | | | 40 yrs | ММ | : | S/L | | - |
| Non-Res Prop Type 1 cou | | | Res Prop Total: | s count 0 | | | | _ |
| Part IV Summa | ıry (see ınstruc | tions) | | | | | | 21 Listed pro |
| 22 Total. Add amounts for and on the appropriat | | 14 through 17, lines 19 urn Partnerships and S o | | | 21 Enter | here 22 | 17,111 | |
| 23 For assets shown abo portion of the basis a | · · | _ | nt year, enter the | 23 | | | | _ |

Form 4562 (2009) Page 2 Listed Property (Include automobiles, certain other vehicles, cellular telephones, certain computers, and Part V property used for entertainment, recreation, or amusement.) Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

| Section A-Depre | ciation a | nd Other Info | rma | tion (C | aution | : See | the i | nstruct | ions for i | imits | for pa | sseng | er au | itomo. | biles.) |
|--|---|---|------------------------------|-----------------|------------------|---|--------|----------------------------------|---------------------------------------|-----------------|------------------------------|-----------|---------------------------------|----------------------------------|-----------|
| 24a Do you have evider | nce to support | the business/investr | nent u | se claime | d? ┌ Yes | Гпо | | 24 | b If "Yes," | ıs the e | v idence | written? | Γ _Y | ₅Fи | io |
| | | | | | _ | | | | | | | | | | |
| (a) Type of property (list vehicles first) | (b) Date placed in service | (c) Business/ investment use percentage | (d Cost or bas | other | (busines | (e) r deprecia ss/investr se only) | | (f) Recovery period | (g) Method/ Conventio | | (h Depred dedu | iation/ | | (i) Electe section cost | ed 179 |
| 25Special depreciation allo | | | laced | in service | during the | tax year | and u | sed more | than 25 | ; | | | | | |
| 26 Property used more | · · · · · · · · · · · · · · · · · · · | , | iness | use | | | | | | | | | | | |
| | T | % | | | | | | | | | | | Т | | |
| | | % | | | | | | | | | | | | | |
| | | % | | | | | | | | | | | | | |
| 27 Property used 50% | % orless in a | | ss us | e | 1 | | | | C/I | | | | | | |
| | | % | | | | | | | S/L - S/L - | _ | | | 4 | | |
| | | % | | | | | | | S/L - | | | | - | | |
| 28 Add amounts in co | olumn (h), lii | nes 25 through 2 | 7 Ent | er here | and on li | ne 21. | page | 1 . | 2 | 8 | | | | | |
| 29 Add amounts in c | • • • • | _ | | | | , | | | <u> </u> | | | 29 | + | | |
| 23 Add dilloditts in c | 01411111 (1), 1111 | | | | mation | on II | | f Vahi | icles | | | | | | |
| Complete this section | for vehicles | | | | | | | | | or relat | ed per | son | | | |
| If you provided vehicles to | | | | | | | | | | | | | e vehic | cles | |
| 30 Total business/in | vestment mi | ilas drivan during | tha | _ | a) | | b) | | (c) | (| d) | | =) | | (f) |
| year (do not inclu | | • | | Vehi | icle 1 | Vehi | cle 2 | Ve | hicle 3 | Veh | cle 4 | Vehic | :le 5 | Veh | iicle 6 |
| | | , | | | | | | | | | | | | | |
| 31 Total commuting | miles driven | during the year | • | | | | | | | | | | | | |
| 32 Total other persor | nal(noncomr | nutıng) mıles drıv | en | | | | | | | | | | | | |
| 33 Total miles driver through 32 . | during the y | year Add lines 30 | | | | | | | | | | | | | |
| 34 Was the vehicle a | vaılable for ı | personal use | | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| during off-duty ho | urs? . | | | | | | | | | | | | | | |
| 35 Was the vehicle u owner or related p | • | y by a more than | 5% • | | | | | | | | | | | | |
| 36 Is another vehicle | available fo | or personal use? | | | | | | | | | | | | | |
| Section | on C—Que | stions for Em | nlos | ers W | ho Pro | vide \ | ve hi | cles fo | or Use b | v Th | eir Fı | mplov | ees | | |
| Answer these question 5% owners or related | ns to determ | nine if you meet a | | | | | | | | | | | | not mo | re tha |
| 37 Do you maintain a employees? | written poli | cy statement that | proh | ıbıts all | personal • | use of | vehic | eles, inc | luding cor | mmutır | ng, by | your • | <u></u> | ⁄es | No |
| 38 Do you maintain a employees? See t | | | | | | | | | | | | | | | |
| 39 Do you treat all us | | | | | | | | | | • | • | | - | + | - |
| 40 Do you provide movehicles, and reta | ore than five | vehicles to your | • | | | ormatio | n fror | n your e | mployees | about | the us | se of the | <u> </u> | | |
| 41 Do you meet the r | | | fied a | · · ıutomobı | · · ıle demoı | • nstratio | n us | • e? (See | · · · · · · · · · · · · · · · · · · · | ns) | | · | | + | |
| Note: If your ansv | ver to 37.38 | 3.39.40.or41 is | "Yes | s." do no | t comple | te Sect | tion B | for the | covered v | ehicle | s | | | | |
| Part VI Amorti | | ., , , | | , | | | | | | | | | | | |
| Ture VI Amore | | (b) | | | | | | | (6 | •) | | | | | |
| (a) Description of c | costs | Date amortization begins | | A mort amo | ızable | | C | (d) Code ection | A morti | zation od or | | | (f) rtızatı hıs ye | on for ar | |
| 42 A mortization of co | osts that her | | 009 | tax vear | (See inc | truction | ns I | | 1 - 3.50 | | 1 | | | | |
| Amortization of Co | Joes mar beg | 1 1 1 1 1 1 1 1 1 1 | | Lan year | (300 1115 | 1,400101 | , | | <u> </u> | | | | | | |
| | | | | | | | | | - | | - | | | | |
| | | | | | | | | | | T | | | | | |
| 43 A mortization of co | • | • | | · | | • | • | | | 43 | | | | | |
| 44 Total. Add amoun | ts ın column | (f) See the instr | uctio | ns for wh | ere to re | port | | | | 44 | | | | | |

Software ID: Software Version:

EIN: 01-0215213 **Name:** Bowdoin College

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors | | | | | | | | | | | | |
|--|--------------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|---|--|--|--|
| (A) Name and Title | (B) Average hours per | Posi t | tion (hat a | (che | ′) | | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation | | |
| | week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | from the organization and related organizations | | |
| PETER M SMALL CHAIR | 12 00 | х | | х | | | | 0 | 0 | 0 | | |
| MICHELE G CYR VICE CHAIR | 6 00 | Х | | х | | | | 0 | 0 | 0 | | |
| DEBORAH J BARKER TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| RONALD C BRADY TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| DAVID G BROWN TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| MARIJANE L B BROWNE TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| TRACY J BURLOCK TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| MICHAELS CARY TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| WILLIAM E CHAPMAN II TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| GERALD C CHERTAVIAN TRUSTEE | 4 00 | X | | | | | | 0 | 0 | 0 | | |
| LEONARD W COTTON TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| JEFF D EMERSON TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| MARC B GARNICK TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| JOHN A GIBBONS JR TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| STEPHEN F GORMLEY TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| ALVIN D HALL TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| KAREN T HUGHES TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| BRADFORD A HUNTER TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| DENNIS J HUTCHINSON TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| WILLIAM S JANES TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| ANN H KENYON TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| GREGORY E KERR TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| MICHAEL P LAZARUS TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| JAMES W MACALLEN TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |
| LISA A MCELANEY TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Independent Contractors | | | | | | | | | | | | | |
|--|--------------------------------|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|--|--|--|--|--|--|
| (A) Name and Title | (B) Average hours per | Posi t | (C tion (hat a | che | ') | | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation | | | |
| | week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | from the organization and related organizations | | | |
| JOHN F MCQUILLAN TRUSTEE | 4 00 | X | | | | | | 0 | 0 | 0 | | | |
| HENRY T A MONIZ TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| TAMARA A NIKURADSE TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| JOHN S OSTERWEIS TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| SCOTT B PERPER TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| JANE L PINCHIN TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| ABIGAIL M PSYHOGEOS TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| LINDA H ROTH TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| GEOFFREY C RUSACK TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| HOWARD A RYAN TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| JOAN B SAMUELSON TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| D ELLEN SHUMAN TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| JAMES E STALEY TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| SHELDON M STONE TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| JOHN J STUDZINSKI TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| ALAN R TITUS TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| PAULA M WARDYNSKI TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| DAVID P WHEELER TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| ROBERT F WHITE TRUSTEE | 4 00 | Х | | | | | | 0 | 0 | 0 | | | |
| BARRY MILLS PRESIDENT | 40 00 | | | х | | | | 393,489 | 0 | 84,453 | | | |
| S CATHERINE LONGLEY TREASURER | 40 00 | | | х | | | | 227,618 | 0 | 54,998 | | | |
| WILLIAM A TORREY III SVP FOR PLANNING & DEVELOPMENT | 40 00 | | | | х | | | 242,870 | 0 | 58,084 | | | |
| PAULA VOLENT SVP FOR INVESTMENTS | 40 00 | | | | x | | | 719,483 | 0 | 53,390 | | | |
| CRISTLE COLLINS JUDD DEAN FOR ACADEMIC AFFAIRS | 40 00 | | | | х | | | 198,103 | 0 | 51,085 | | | |
| MITCHEL DAVIS CHIEF INFORMATION OFFICER | 40 00 | | | | × | | | 156,621 | 0 | 38,211 | | | |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A) Name and Title | (B) Average hours per | Posi | tion (| :) (che | ckal | I | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation |
|---|--------------------------------|-----------------------------------|-----------------------|-------------------|--------------|------------------------------|--------|---|---|--|
| | week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | from the organization and related organizations |
| TIMOTHY FOSTER DEAN OF STUDENT AFFAIRS | 40 00 | | | | х | | | 155,953 | 0 | 38,086 |
| SCOTT MEIKLEJOHN DEAN OF ADMISSIONS & FIN AID | 40 00 | | | | х | | | 151,654 | 0 | 29,349 |
| CRAIG MCEWEN FACULTY | 40 00 | | | | | × | | 165,042 | 0 | 32,499 |
| BRUCE KOHORN FACULTY | 40 00 | | | | | х | | 153,399 | 0 | 43,769 |
| PATSY DICKINSON FACULTY | 40 00 | | | | | х | | 169,460 | 0 | 47,858 |
| DEWITT JOHN FACULTY | 40 00 | | | | | х | | 154,497 | 0 | 37,467 |
| ALLEN WELLS FACULTY | 40 00 | | | | | Х | | 154,314 | 0 | 39,987 |
| WILLIAM SHAIN former DEAN OF ADMISSIONS & FIN AID | 0 00 | | | | | | х | 107,100 | 0 | 0 |