


Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A For the 2009 calendar year, or tax year beginning 07-01-2009 and ending 06-30-2010

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

Please use IRS label or print or type. See Specific Instructions.

C Name of organization

President and Fellows of Harvard College

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1033 Massachusetts Avenue Third Floor

Room/suite

City or town, state or country, and ZIP + 4

Cambridge, MA 02138

D Employer identification number

04-2103580

E Telephone number

(617) 495-3976

G Gross receipts \$ 57,682,252,797

F Name and address of principal officer

Drew G Faust
Massachusetts Hall
Cambridge, MA 02138

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status ☒ 501(c) (3) ☐ (Insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ☐ www.harvard.edu

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ☐

L Year of formation 1650

M State of legal domicile MA

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS		
	2	Check this box <input checked="" type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	7
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	6
Revenue	5	Total number of employees (Part V, line 2a)	5	32,830
	6	Total number of volunteers (estimate if necessary)	6	23,000
	7a	Total gross unrelated business revenue from Part VIII, column (C), line 12	7a	28,410,179
	b	Net unrelated business taxable income from Form 990-T, line 34	7b	-1,434,609
Expenses	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	1,372,918,922	1,271,005,605
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,181,037,676	1,209,148,774
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-5,148,733,602	777,195,231
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	69,843,358	65,028,434
			-2,524,933,646	3,322,378,044
Net Assets or Fund Balances	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	557,605,190	592,845,321
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,778,215,576	1,727,065,582
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	350,661	142,563
	b	Total fundraising expenses (Part IX, column (D), line 25) <input type="checkbox"/> 87,999,660		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	1,655,121,764	1,639,377,410
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	3,991,293,191	3,959,430,876
	19	Revenue less expenses Subtract line 18 from line 12	-6,516,226,837	-637,052,832
			Beginning of Current Year	End of Year
	20	Total assets (Part X, line 16)	43,852,907,000	47,086,364,000
	21	Total liabilities (Part X, line 26)	14,623,998,000	16,337,495,000
	22	Net assets or fund balances Subtract line 21 from line 20	29,228,909,000	30,748,869,000

Part II Signature Block

Sign Here

Under penalties of perjury, I declare that I have examined this return, including a and belief, it is true, correct, and complete Declaration of preparer (other than of

Signature of officer

Maureen H Forrester Controller

Type or print name and title

Paid Preparer's Use Only

Preparer's signature

Date

Firm's name (or yours if self-employed), address, and ZIP + 4

May the IRS discuss this return with the preparer shown above? (see instructions)

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

1 Briefly describe the organization's mission

Undergraduate, graduate, and professional education and research across a broad array of academic domains

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code) (Expenses \$ 2,978,810,057 including grants of \$ 592,845,321) (Revenue \$ 1,014,884,041)
	Instruction and researchHarvard University consists of one undergraduate college andeleven graduate and professional schools Harvard enrollment 21,006 degree candidates

4b	(Code)	(Expenses \$ 578,262,000 including grants of \$ 0)	(Revenue \$ 194,264,733)
	Student Life and Auxiliary ServicesRepresents various student services departments, including facilities maintenance, food services, dormitories, health services,computer center, parking, security, etc		

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O)
(Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4e	Total program service expenses	\$ 3,557,072,057
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Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4	Yes
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5	
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	Yes
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.	11	Yes
	• Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.		
	• Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.		
	• Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.		
	• Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.		
	• Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.		
	• Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.		
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	No
12A	Was the organization included in consolidated, independent audited financial statements for the tax year?	Yes	No
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional	12A	Yes
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Yes
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II	15	Yes
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? If "Yes," complete Schedule F, Part III	16	Yes
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	No

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable	1a	9,010	
		1b	0	
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			1c	Yes
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?				
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	32,830	
	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?			3a	Yes
b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b	Yes
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a	Yes
b AR, BO, BR, CI, CS, FR, GH, HO, HK, IN, ID, IS, IT, JA, KU, NI, PK, PP, TZ, TH, UG, UP, UK, VM, CH, SF, TU If "Yes," enter the name of the foreign country ▶ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts				
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a	No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b	No
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?			5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?			6a	No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b	
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c	Yes
d If "Yes," indicate the number of Forms 8282 filed during the year			7d	29
e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e	No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f	No
g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?			7g	
h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?			7h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8	No
9 Sponsoring organizations maintaining donor advised funds.				
a Did the organization make any taxable distributions under section 4966?			9a	No
b Did the organization make a distribution to a donor, donor advisor, or related person?			9b	No
10 Section 501(c)(7) organizations. Enter				
a Initiation fees and capital contributions included on Part VIII, line 12			10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			10b	
11 Section 501(c)(12) organizations. Enter				
a Gross income from members or shareholders			11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year			12b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body	1a	7	
b	Enter the number of voting members that are independent	1b	6	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		No
6	Does the organization have members or stockholders?	6		No
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		No
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a	Yes	
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b	Yes	
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶MA , IL , CA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ OFFICE OF THE CONTROLLER 1033 MASSACHUSETTS AVENUE 3RD FL Cambridge, MA 02138 (617) 495-3976

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

☐ Check this box if the organization did not compensate any current or former officer, director, trustee or key employee

Form **990** (2009)

1b	Total	9,737,688	20,131	1,122,808
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2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 2,954

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Turner construction company 2 seaport lane boston, MA 02210	contractor	96,037,726
SKANSKA USA BUILDING INC 253 SUMMER STREET BOston, MA 02210	CONTractor	76,691,684
SHAWMUT DESIGN AND CONSTRUCTION 640 HARRISON AVENUE BOston, MA 02118	COnttractor	53,056,211
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT STREET Boston, MA 02114	MEDICAL/HOSPITAL	23,123,642
REGIMENT CAPITAL ADVISORS 222 BERKELEY STREET BOSton, MA 02116	INVESTMENT MANAGEMENT	19,228,102

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 1,500

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b	1,801,582				
	c	Fundraising events	1c	123,825				
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	620,525,000				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	648,555,198				
	g	Noncash contributions included in lines 1a-1f \$ 75,435,148						
	h	Total. Add lines 1a-1f		1,271,005,605				
Program Service Revenue			Business Code					
	2a	STUDENT TUITION, R&B,	900,099	1,070,423,627	1,070,423,627			
	b	LAB SERVICES & OTHER M	900,099	55,335,719	55,335,719			
	c	SALES/SERVICES CONVENI	900,099	26,643,293			26,643,293	
	d	PUBLICATIONS	900,099	26,468,071	26,468,071			
	e	AUXILIARY HEALTH SERVI	900,099	19,886,441			19,886,441	
	f	All other program service revenue		10,391,623	10,391,623			
	g	Total. Add lines 2a-2f		1,209,148,774				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts)						
				366,797,344			366,797,344	
	4	Income from investment of tax-exempt bond proceeds . . .		165			165	
	5	Royalties		25,752,378			25,752,378	
	6a	Gross Rents	(i) Real	(ii) Personal				
	b	Less rental expenses	98,114,460					
	c	Rental income or (loss)	10,926,006					
	d	Net rental income or (loss)		10,926,006				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other	410,397,722			
	b	Less cost or other basis and sales expenses	54,259,864,104	1,820,210				
	c	Gain or (loss)	410,394,932	2,790				
	d	Net gain or (loss)		410,397,722				
	8a	Gross income from fundraising events (not including \$ 123,825 of contributions reported on line 1c) See Part IV, line 18			-60,129			-60,129
		a	15,850					
	b	Less direct expenses	75,979					
	c	Net income or (loss) from fundraising events . . .						
	9a	Gross income from gaming activities See Part IV, line 19						
		a						
	b	Less direct expenses						
	c	Net income or (loss) from gaming activities . . .						
	10a	Gross sales of inventory, less returns and allowances						
		a						
	b	Less cost of goods sold						
	c	Net income or (loss) from sales of inventory . . .						
	Miscellaneous Revenue		Business Code					
	11a	Unrelated business inc	900,099	28,410,179		28,410,179		
	b							
	c							
	d	All other revenue						
	e	Total. Add lines 11a-11d		28,410,179				
12	Total revenue. See Instructions			3,322,378,044	1,162,619,040	28,410,179	860,343,220	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	103,742,144	103,742,144		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	435,591,978	435,591,978		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	53,511,199	53,511,199		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	6,800,702	288,741	5,828,643	683,318
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,310,803	810,663	194,314	305,826
7	Other salaries and wages	1,306,817,785	1,192,471,229	79,389,180	34,957,376
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	90,765,264	82,823,303	5,513,990	2,427,971
9	Other employee benefits	242,568,135	221,343,423	14,736,014	6,488,698
10	Payroll taxes	78,802,893	71,907,640	4,787,276	2,107,977
11	Fees for services (non-employees)				
a	Management	25,710,985	23,461,274	1,561,942	687,769
b	Legal	9,255,360	8,445,516	562,263	247,581
c	Accounting	2,275,084	2,076,014	138,211	60,859
d	Lobbying	465,946	425,176	28,306	12,464
e	Professional fundraising See Part IV, line 17	142,563			142,563
f	Investment management fees	110,931,418		110,931,418	
g	Other	243,443,481	222,142,177	14,789,191	6,512,113
12	Advertising and promotion	12,234,842	11,164,293	743,267	327,282
13	Office expenses	167,970,442	153,273,029	10,204,204	4,493,209
14	Information technology	64,750,526	59,084,855	3,933,594	1,732,077
15	Royalties	3,534,673	3,225,390	214,731	94,552
16	Occupancy	231,998,940	211,699,032	14,093,936	6,205,972
17	Travel	59,488,199	54,282,982	3,613,908	1,591,309
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	9,186	8,382	558	246
19	Conferences, conventions, and meetings	37,841,198	34,404,862	2,424,084	1,012,252
20	Interest	234,694,764	214,158,972	14,257,707	6,278,085
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	255,661,843	233,291,432	15,531,457	6,838,954
23	Insurance	9,072,572	8,278,722	551,159	242,691
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)				
a	PAYMENTS TO ANNUITANTS	57,749,000	52,695,962	3,508,252	1,544,786
b	Miscellaneous OTHER EXP	43,967,790	40,120,609	2,671,043	1,176,138
c	BOOKS	36,660,288	33,452,512	2,227,113	980,663
d	PUBLISHING	19,748,360	18,020,378	1,199,713	528,269
e	TAXES AND FEES	11,912,513	10,870,168	723,685	318,660
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	3,959,430,876	3,557,072,057	314,359,159	87,999,660
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			26,169,000	1	18,515,000
	2	Savings and temporary cash investments				2	3,661,000
	3	Pledges and grants receivable, net			826,106,000	3	810,882,000
	4	Accounts receivable, net			17,018,000	4	110,596,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			3,477,000	5	4,012,000
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net			353,968,000	7	360,297,000
	8	Inventories for sale or use			14,715,000	8	16,461,000
	9	Prepaid expenses and deferred charges			126,018,000	9	138,636,000
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	8,113,836,000			
	b	Less: accumulated depreciation	10b	2,851,487,000	5,127,836,000	10c	5,262,349,000
	11	Investments—publicly traded securities			19,882,899,000	11	23,113,376,000
	12	Investments—other securities. See Part IV, line 11			10,941,133,000	12	12,339,531,000
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			6,533,568,000	15	4,908,048,000
	16	Total assets. Add lines 1 through 15 (must equal line 34)			43,852,907,000	16	47,086,364,000
Liabilities	17	Accounts payable and accrued expenses			342,258,000	17	372,836,000
	18	Grants payable				18	
	19	Deferred revenue				19	133,348,000
	20	Tax-exempt bond liabilities			3,147,000,000	20	3,541,607,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties			2,831,451,000	23	2,742,590,000
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities. Complete Part X of Schedule D			8,303,289,000	25	9,547,114,000
	26	Total liabilities. Add lines 17 through 25			14,623,998,000	26	16,337,495,000
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			5,771,158,000	27	6,357,011,000
	28	Temporarily restricted net assets			18,306,982,000	28	19,046,545,000
	29	Permanently restricted net assets			5,150,769,000	29	5,345,313,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			29,228,909,000	33	30,748,869,000
	34	Total liabilities and net assets/fund balances			43,852,907,000	34	47,086,364,000

Part XI Financial Statements and Reporting

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? . . .		No
b Were the organization's financial statements audited by an independent accountant?	Yes	
c If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						

12

Gross receipts from related activities, etc (See instructions)

12

13

First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

14	Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))	14	
15	Public Support Percentage for 2008 Schedule A, Part II, line 14	15	

16a

33 1/3% support test—2009. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

b

33 1/3% support test—2008. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a

10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

b

10%-facts-and-circumstances test—2008. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

18

Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

Part IIISupport Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 Total support (Add lines 9, 10c, 11 and 12)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2008 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2009 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2008 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2009. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b 33 1/3% support tests—2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.**
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2009

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Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35a (regarding proxy tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2 Political expenditures ▶ \$
- 3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities ▶ \$
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes	<input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		200
	e Publications, or published or broadcast statements?	Yes		25,000
	f Grants to other organizations for lobbying purposes?	Yes		202,050
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		238,696
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
	i Other activities? If "Yes," describe in Part IV	Yes		
	j Total lines 1c through 1i			465,946
	2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
		2a	
		2b	
		2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
Part IV, Supplemental Information		SCHEDULE C, PART I-A, PART I-B THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE LOBBYING ACTIVITY SCHEDULE C, PART II-B - THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768 - THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2009 THROUGH JUNE 30, 2010 ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE - LEGISLATION AFFECTING INTELLECTUAL PROPERTY, - ISSUES RELATED TO NATIVE AMERICAN GRAVES PROTECTION AND REPATRIATION ACT, - ISSUES RELATING TO LABOR, - ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF THE TUITION TAX CREDITS AND DEDUCTION AND EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION, - PROVISIONS RELATED TO 403(B) PENSION ACCOUNTS, - ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM, - ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS, - LEGISLATION AFFECTING STEM CELL RESEARCH AND THERAPEUTIC CLONING, - APPROPRIATIONS FOR STUDENT FINANCIAL AID, RESEARCH IN NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, HEALTH PROFESSIONS, HUMANITIES AND ARTS ENDOWMENTS, - AMERICAN RECOVERY AND REINVESTMENT ACT RELATING TO RESEARCH FUNDING AND STUDENT CONCERNS, - IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES, - STUDENT LENDING ISSUES, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION AND INTERNATIONAL EDUCATION AND VETERANS EDUCATION ISSUES, - LEGISLATION CONCERNING EDUCATION AND THE INTERNET, COMMUNITY SERVICE BY STUDENTS, EDUCATIONAL DATA AND ANALYSIS, STUDENT LOANS AND GRANTS, AND HIGHER EDUCATION REAUTHORIZATION - LEGISLATION RELATING TO RESEARCH AND CLEAN ENERGY ISSUES ISSUES LOBBIED FOR THE STATE OF MASSACHUSETTS - ISSUES REGARDING THE MASSACHUSETTS EDUCATIONAL FINANCING AUTHORITY AND STUDENT LOANS, - ISSUES RELATED TO TRANSPORTATION POLICY IN MASSACHUSETTS, - UPMIFA - AN ACT PROVIDING FOR THE UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS, - ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS, - ISSUES RELATED TO MASSACHUSETTS STATE STEM CELL STATUTE, - ISSUES RELATED TO PROVIDING FOR JOB CREATION BY SMALL BUSINESS - ISSUES RELATED TO EDUCATION REFORM, - ISSUES RELATED TO STUDENT HEALTH INSURANCE PROGRAMS, - ISSUES RELATED TO PUBLIC INSPECTION OF RECORDS MADE OR RECEIVED BY SPECIAL STATE POLICE OFFICERS AT EDUCATIONAL INSTITUTIONS AND HOSPITALS THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11, or 12.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year	32	
2 Aggregate contributions to (during year)	40,188,761	
3 Aggregate grants from (during year)	18,360,673	
4 Aggregate value at end of year	153,279,626	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or pleasure) ☐ Preservation of an historically importantly land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization’s financial statements that describes the organization’s accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ _____

(ii) Assets included in Form 990, Part X ► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ _____

b Assets included in Form 990, Part X ► \$ _____

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

d

☒

Loan or exchange programs

b

☒

Scholarly research

e

☐

Other

c

☒

Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	13,889,687
1e	13,889,687
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a	Beginning of year balance	25,391,866,000	36,002,246,000		
b	Contributions	285,388,000	244,494,000		
c	Investment earnings or losses	332,291,700	-9,263,345,000		
d	Grants or scholarships	215,812,000	234,855,000		
e	Other expenditures for facilities and programs	1,773,811,000	1,218,586,000		
f	Administrative expenses	128,357,000	138,088,000		
g	End of year balance	23,891,565,700	25,391,866,000		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 26.000 %

b

Permanent endowment ▶ 18.000 %

c

Term endowment ▶ 56.000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations

3a(i)

Yes

No

(ii)

related organizations

3a(ii)

Yes

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		470,919,000		470,919,000
b Buildings		6,019,631,000	2,308,535,000	3,711,096,000
c Leasehold improvements		80,889,000		80,889,000
d Equipment		782,158,000	542,952,000	239,206,000
e Other	19,796,000	740,443,000		760,239,000
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				5,262,349,000

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,
or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50		No
4 Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990)	Yes	
	Yes	
	Yes	
	Yes	
5 Does the organization discriminate by race in any way with respect to a Students' rights or privileges? b Admissions policies? c Employment of faculty or administrative staff? d Scholarships or other financial assistance? e Educational policies? f Use of facilities? g Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990)		No
		No
		No
		No
		No
		No
		No
		No
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
6b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990)		No
7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form 990)	Yes	

[illegible]**Schedule F (Form 990) 2009**

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Use Schedule F-1 (Form 990) if additional space is needed.

[illegible]

Complete this part to provide the information required in Part I, line 2, and any additional information.

Schedule F (Form 990) 2009

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-saharan Africa	Sub-award	5,618				
		Europe	Sub-award	656,601				
		Europe	Sub-award	391,259				
		Europe	Sub-award	328,295				
		Europe	Sub-award	246,280				
		Europe	Sub-award	192,383				
		Europe	Sub-award	166,357				
		Europe	Sub-award	151,005				
		Europe	Sub-award	145,866				
		Europe	Sub-award	130,268				
		Europe	Sub-award	124,979				
		Europe	Sub-award	80,000				
		Europe	Sub-award	72,438				
		Europe	Sub-award	55,567				
		Europe	Sub-award	46,472				
		Europe	Sub-award	45,576				
		Europe	Sub-award	36,845				
		Europe	Sub-award	18,226				
		Europe	Sub-award	15,000				
		Europe	Sub-award	15,000				
		Europe	Sub-award	10,836				
		Europe	Student Grants and Awards	532,405				
		Europe	Student Grants and Awards	157,731				
		Europe	Student Grants and Awards	71,074				
		Europe	Student Grants and Awards	38,636				
		Europe	Student Grants and Awards	30,095				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	30,000				
		Europe	Student Grants and Awards	28,222				

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sub-award	532,511				
		East Asia and the Pacific	Sub-award	100,000				
		East Asia and the Pacific	Sub-award	98,446				
		East Asia and the Pacific	Sub-award	90,830				
		East Asia and the Pacific	Sub-award	72,808				
		East Asia and the Pacific	Sub-award	63,611				
		East Asia and the Pacific	Sub-award	25,912				
		East Asia and the Pacific	Sub-award	18,915				
		East Asia and the Pacific	Grad Student Stipends	24,150				
		East Asia and the Pacific	Student Grants and Awards	29,947				
		East Asia and the Pacific	Student Grants and Awards	15,000				
		East Asia and the Pacific	Student Grants and Awards	30,000				
		South Asia	Sub-award	169,690				
		South Asia	Sub-award	84,349				
		South Asia	Sub-award	81,473				
		South Asia	Sub-award	76,382				
		South Asia	Sub-award	69,122				
		South Asia	Sub-award	62,696				
		South Asia	Sub-award	40,363				
		South Asia	Sub-award	39,304				
		South Asia	Sub-award	32,824				
		South America	Sub-award	411,889				
		South America	Sub-award	25,526				
		South America	Sub-award	13,000				
		South America	Sub-award	10,800				
		South America	Sub-award	9,800				
		South America	Sub-award	5,000				
		Middle East and North Africa	Sub-award	207,123				
		Middle East and North Africa	Sub-award	150,000				
		Middle East and North Africa	Sub-award	76,355				

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Middle East and North Africa	Sub-award	22,000				
		Middle East and North Africa	Student Grants and Awards	30,000				
		Middle East and North Africa	Student Grants and Awards	118,000				
		North America	Sub-award	215,741				
		North America	Sub-award	67,656				
		North America	Sub-award	22,770				
		North America	Student Grants and Awards	22,353				
		Cental America and the Caribbean	Sub-award	291,470				
		Russia and the Newly Indepenent States	Sub-award	241,691				

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	8	17,148				
Graduate Student Stipend Grants	Europe (Including Iceland & Greenland)	10	11,352				
Graduate Student Stipend Grants	Middle East and North Africa	2	7,563				
Graduate Student Stipend Grants	North America	6	29,100				
Graduate Student Stipend Grants	South America	1	3,740				
Graduate Student Stipend Grants	South Asia	1	1,000				
Grants & Awards to Non-Harvard Students	Central America and the Caribbean	3	2,250				
Grants & Awards to Non-Harvard Students	East Asia and the Pacific	5	51,060				
Grants & Awards to Non-Harvard Students	Europe (Including Iceland & Greenland)	36	688,935				
Grants & Awards to Non-Harvard Students	Middle East and North Africa	4	75,756				
Grants & Awards to Non-Harvard Students	North America	8	75,500				
Grants & Awards to Non-Harvard Students	Russia & the Newly Independent States	1	850				
Grants & Awards to Non-Harvard Students	South America	15	20,971				
Grants & Awards to Non-Harvard Students	South Asia	2	7,254				
Grants & Awards to Non-Harvard Students	Sub-Saharan Africa	3	2,641				
Student Prizes and Awards	Central America and the Caribbean	4	9,068				
Student Prizes and Awards	East Asia and the Pacific	18	64,515				
Student Prizes and Awards	Europe (Including Iceland & Greenland)	48	200,862				
Student Prizes and Awards	Middle East and North Africa	4	11,812				
Student Prizes and Awards	North America	30	124,980				
Student Prizes and Awards	Russia & the Newly Independent States	1	500				
Student Prizes and Awards	South America	1	750				
Student Prizes and Awards	South Asia	9	30,286				
Student Prizes and Awards	Sub-Saharan Africa	3	9,750				
Other undergraduate grants, prizes, and awards	East Asia and the Pacific	7	24,822				
Other undergraduate grants, prizes, and awards	Europe (Including Iceland & Greenland)	2	9,600				
Other undergraduate grants, prizes, and awards	North America	3	7,400				
Other undergraduate grants, prizes, and awards	South Asia	1	1,000				
Stipends for post-doctoral students and fellows	Central America and the Caribbean	1	1,000				
Stipends for post-doctoral students and fellows	East Asia and the Pacific	2	9,624				
Stipends for post-doctoral students and fellows	Europe (Including Iceland & Greenland)	20	563,403				
Stipends for post-doctoral students and fellows	North America	3	133,500				
Stipends for post-doctoral students and fellows	South America	1	2,000				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Central America and the Caribbean	3	7,339				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	East Asia and the Pacific	14	72,014				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Europe (Including Iceland & Greenland)	9	41,540				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Middle East and North Africa	4	5,591				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	North America	5	46,168				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	Russia & the Newly Independent States	3	3,935				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	South America	9	56,520				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	South Asia	32	69,963				
	Sub-Saharan Africa	3	11,132				

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding

Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2009

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Fundraising Activities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a☒ Mail solicitations

b☒ Internet and e-mail solicitations

c☒ Phone solicitations

d☒ In-person solicitations

e☒ Solicitation of non-government grants

f☒ Solicitation of government grants

g☒ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

☒ Yes☐ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Anne Lockett Enterprises	Prin Gifts		No	29,602,457	142,563	29,459,894
Total▶				29,602,457	142,563	29,459,894

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

CA,MA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events (Add col (a) through col (c))
		Gala (event type)	Gala (event type)	(total number)	
Revenue	1	Gross receipts	78,600	61,075	139,675
	2	Less Charitable contributions	68,900	54,925	123,825
	3	Gross income (line 1 minus line 2)	9,700	6,150	15,850
Direct Expenses	4	Cash prizes			
	5	Non-cash prizes			
	6	Rent/facility costs	25,626	12,400	38,026
	7	Food and beverages			
	8	Entertainment			
	9	Other direct expenses	20,054	17,899	37,953
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			75,979
	11	Net income summary Combine lines 3, column d, and line 10. ▶			-60,129

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
Direct Expenses	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary Combine lines 1, column d, and line 7 ▶					

		Yes	No
9	Enter the state(s) in which the organization operates gaming activities _____		
a	Is the organization licensed to operate gaming activities in each of these states?	9a	
b	If "No," Explain _____ _____		
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	10a	
b	If "Yes," Explain _____ _____		
11	Does the organization operate gaming activities with nonmembers?	11	
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	12	

		Yes	No
13	Indicate the percentage of gaming activity operated in		
a	The organization's facility	13a	
b	An outside facility	13b	
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
Name ►			
Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		15a
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____		
c	If "Yes," enter name and address		
Name ►			
Address ►			
16	Gaming manager information		
Name ►			
Gaming manager compensation ► \$ _____			
Description of services provided ►			
<input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor			
17	Mandatory distributions		
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		17a
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____		

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2009

Open to Public
Inspection

Employer identification number
04-2103580

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations

▶

3

Enter total number of other organizations

▶

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Brigham and Women's Hospital 75 Francis Street Boston, MA 02115	04-2312909	Exempt	18,611,729				Sponsored Research Sub-Award
Frontier Science Technology Research Foundation Inc 1244 Boylston Street Suite 303 Chestnut Hill, MA 02467	16-1056814	Exempt	8,951,313				Sponsored Research Sub-Award
Massachusetts General Hospital Bartlett 305 Boston, MA 021142605	04-1564655	Exempt	7,690,284				Sponsored Research Sub-Award
Children's Hospital Corporation Enders First Floor Boston, MA 021155737	04-2774441	Exempt	6,058,531				Sponsored Research Sub-Award
Beth Israel Deaconess Medical Center 330 Brookline Avenue Boston, MA 02215	04-2103881	Exempt	5,325,005				Sponsored Research Sub-Award
Dana Farber Cancer Institute 44 Binney Street DA-1230 Boston, MA 02115	04-2263040	Exempt	4,366,596				Sponsored Research Sub-Award
Massachusetts Institute of Technology Office of Sponsored Programs Cambridge, MA 021393794	04-2103594	Exempt	3,033,841				Sponsored Research Sub-Award
Regents of the University of California - San Diego 9500 Gilman Drive Mail Code 0934 La Jolla, CA 920930934	94-6002123	Exempt	1,883,199				Sponsored Research Sub-Award
Immune Disease Institute Inc 800 Huntington Avenue Boston, MA 02115	04-2158520	Exempt	1,390,362				Sponsored Research Sub-Award
Northwestern University 633 Clark Street Evanston, IL 602081110	36-2167817	Exempt	1,353,768				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Children's Memorial Hospital of Chicago2300 Childrens Plaza Chicago, IL 606143363	36-2170833	Exempt	1,112,114				Sponsored Research Sub-Award
The Broad Institute320 Charles Street Cambridge, MA 02141	26-3428781	Exempt	1,005,528				Sponsored Research Sub-Award
Westat Corporation1650 Research Blvd Rockville, MD 20850	84-0529566	Not exempt	996,502				Sponsored Research Sub-Award
Diagnostics For All Inc110 Cypress Street Suite 105 Brookline, MA 02445	26-1638199	Exempt	981,383				Sponsored Research Sub-Award
University of Massachusetts Medical School55 Lake Avenue North Worcester, MA 016550002	04-3167352	Exempt	978,685				Sponsored Research Sub-Award
Social Science Research Solutions53 West Baltimore Pike Media, PA 19063	94-1156365		950,922				Sponsored Research Sub-Award
Stanford UniversityThe Contract Office Stanford, CA 943056114		Exempt	950,145				Sponsored Research Sub-Award
Baylor College of Medicine One Baylor Plaza Houston, TX 770303498	74-1613878	Exempt	928,911				Sponsored Research Sub-Award
Jacobi Medical CenterNorth Bronx Healthcare Network 1400 Pelham Parkway South Bronx, NY 10461		Exempt	920,519				Sponsored Research Sub-Award
University of Medicine and Dentistry of New Jersey185 South Orange Ave Newark, NJ 07103		Exempt	896,621				Sponsored Research Sub-Award

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Indiana UniversityUnion Building 618 Indianapolis, IN 462025167	35-6001673	Exempt	886,435				Sponsored Research Sub-Award
Boston University25 Buick Street Boston, MA 02215	04-2103547	Exempt	857,505				Sponsored Research Sub-Award
Tufts UniversityPackard Hall Medford, MA 02155	04-3400617	Exempt	734,743				Sponsored Research Sub-Award
Brandeis University415 South Street MS 116 Waltham, MA 024549110	04-2103552	Exempt	718,934				Sponsored Research Sub-Award
Joslin Diabetes CenterOne Joslin Place Boston, MA 02215	04-2203836	Exempt	643,002				Sponsored Research Sub-Award
St Jude Children's Research Hospital262 Danny Thomas Place Memphis, TN 38105	62-0646012	Exempt	620,127				Sponsored Research Sub-Award
University of Colorado Denver Health Sciences Center4200 E Ninth Avenue Denver, CO 80262	13-5562308		613,732				Sponsored Research Sub-Award
New York University665 Broadway Suite 801 New York, NY 100122331		Exempt	609,178				Sponsored Research Sub-Award
University of Florida219 Grinter Hall Box 115500 Gainesville, FL 326115500	52-1076614	Exempt	607,378				Sponsored Research Sub-Award
Congressional Management Foundation513 Capital Court NE Washington, DC 20002		Exempt	607,147				Sponsored Research Sub-Award

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The State University of New York Health Science Center at Brooklyn450 Clarkson Avenue Brooklyn, NY 11203	66-0433761		601,902				Sponsored Research Sub-Award
University of Puerto RicoPO Box 363682 San Juan, PR 00936		Exempt	599,970				Sponsored Research Sub-Award
Halcyon Molecular Inc160 Monaco Drive Redwood City, CA 94065	59-0624458	Not exempt	598,456				Sponsored Research Sub-Award
University of Miami1507 Levante Avenue Coral Gables, FL 33124		Exempt	570,547				Sponsored Research Sub-Award
Cambridge Health Alliance1493 Cambridge St Cambridge, MA 02139	04-3320571	Exempt	565,788				Sponsored Research Sub-Award
Bronx-Lebanon Hospital Center1276 Fulton Ave Bronx, NY 10456	13-1974191	Exempt	553,460				Sponsored Research Sub-Award
Tulane University7029 Freret St New Orleans, LA 70118	72-0423889	Exempt	538,442				Sponsored Research Sub-Award
Oregon Health and Science University3181 SW Sam Jackson Park Rd Portland, OR 972393098	93-1176109	Exempt	529,188				Sponsored Research Sub-Award
Regents of the University of Michigan4251 Plymouth Road Ann Arbor, MI 48113	38-6006309	Exempt	521,411				Sponsored Research Sub-Award
University of North Carolina - Chapel HillOffice of Contracts Grants Chapel Hill, NC 27599	56-6001393	Exempt	510,592				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Yale UniversitySchool of Medicine New Haven, CT 065208047	91-1864328	Exempt	475,047				Sponsored Research Sub-Award
Board of Regents of University of ArizonaMain Gate Center Tucson, AZ 85721	86-0196696	Exempt	471,677				Sponsored Research Sub-Award
Harvard Pilgrim Health Care Inc126 Brookline Avenue Boston, MA 02215	04-2452600	Exempt	458,855				Sponsored Research Sub-Award
University of Southern CaliforniaNorris Comprehensive Cancer Center Los Angeles, CA 90033	95-1642394	Exempt	445,307				Sponsored Research Sub-Award
San Juan City HospitalPO Box 70344 San Juan 00936-8344 RQ	41-6007513	Exempt	416,761				Sponsored Research Sub-Award
Regents of the University of Minnesota200 Oak Street SE Minneapolis, MN 554552020		Exempt	411,327				Sponsored Research Sub-Award
Children's Hospital of Philadelphia34th Street and Civic Center Blvd Philadephia, PA 191044399	23-1352166	Exempt	409,242				Sponsored Research Sub-Award
Board of Trustees of the University of IllinoisOffice of Business Affairs Chicago, IL 60680	37-6000511	Exempt	402,446				Sponsored Research Sub-Award
Drexel University3141 Chestnut Street Philidelphia, PA 19104	23-1352630	Exempt	401,411				Sponsored Research Sub-Award
University of Washington3917 University Way NE Box 351122 Seattle, WA 981051122	91-6001537	Exempt	393,311				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Boston Medical CenterOne Boston Medical Center Place Boston, MA 021182393	04-3314093	Exempt	384,864				Sponsored Research Sub-Award
Regents of the University of California - San Francisco Dept of Epidemiology San Francisco, CA 94143	53-0196603	Exempt	363,021				Sponsored Research Sub-Award
Georgetown UniversityBox 571168 37 and O Streets N W Washington, DC 200571168		Exempt	340,058				Sponsored Research Sub-Award
International Communications Research53 West Baltimore Pike Media, PA 190635698		Not exempt	318,650				Sponsored Research Sub-Award
The Forsyth Institute140 The Fenway Boston, MA 021153799	65-1026739	Exempt	300,694				Sponsored Research Sub-Award
Children's Diagnostic and Treatment Center Inc1401 S Federal Hwy Fort Lauderdale, FL 33316		Exempt	299,241				Sponsored Research Sub-Award
University of Connecticut Health Center263 Farmington Avenue Farmington, CT 06030		Exempt	295,891				Sponsored Research Sub-Award
Dartmouth Medical School Darmouth Medical School Hanover, NH 03656	10-2022211	Exempt	276,868				Sponsored Research Sub-Award
McLean HospitalService Building Second Floor Belmont, MA 021789106	04-2697981		271,255				Sponsored Research Sub-Award
DataStat Inc3975 Research Park Drive Ann Arbor, MI 48108		Not exempt	257,779				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Illinois at Urbana - Champaign1110 West Green Street Urbana,IL 61801	52-6002033	Exempt	246,246				Sponsored Research Sub-Award
University of Maryland Baltimore3112 Lee Building College park, MD 207425141		Exempt	245,054				Sponsored Research Sub-Award
Regents of the University of New MexicoScholes Hall 102 Albuquerque, NM 871316003	94-6036494	Exempt	233,478				Sponsored Research Sub-Award
Abt Associates Inc55 Wheeler St Cambridge,MA 021381168		Not exempt	220,835				Sponsored Research Sub-Award
Regents of the University of California - Davis402 Mrak Oak Shields Avenue Davis,CA 95616		Exempt	218,887				Sponsored Research Sub-Award
Marine Biological Laboratory 7 MBL Street Woods Hole, MA 025431015	04-2104690	Exempt	215,246				Sponsored Research Sub-Award
Rand Corporation1700 Main Street Santa Monica,CA 904072138	95-1958142	Exempt	206,901				Sponsored Research Sub-Award
District of Columbia Public Schools825 No Capitol Street NE 9th Flr Washington, DC 200021994	13-7070437	Exempt	205,200				Sponsored Research Sub-Award
Brown University164 Angell Street Box 1929 Providence,RI 02912		Exempt	203,336				Sponsored Research Sub-Award
California Institute of Technology1200 East California Boulevard Pasadena,CA 91125	95-1643307	Exempt	197,720				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Board of Regents of the University of Wisconsin - Madison750 University Avenue Madison, WI 53706	39-6006492	Exempt	196,263				Sponsored Research Sub-Award
Smithsonian Astrophysical Observatory60 Garden Street MS23 Cambridge,MA 02138	63-6001138	Not applicable	194,611				Sponsored Research Sub-Award
Walter Reed Army Institute of Research503 Robert Grant Avenue Silver Spring, MD 209107500		Not applicable	194,345				Sponsored Research Sub-Award
Lawrence Berkeley National Lab1 Cyclotron Road Mailstop 90-3058 Berkeley, CA 94720		Exempt	191,436				Sponsored Research Sub-Award
Stony Brook University (State University of New York) W5510 Melville Library Stony Brook, NY 117943362		Exempt	190,485				Sponsored Research Sub-Award
Board of Trustees of the University of Alabama-Birmingham1530 3rd Avenue South Birmingham, AL 352940111		Exempt	189,437				Sponsored Research Sub-Award
Jackson State UniversityPO Box 17129 Jackson,MS 39217	64-6000507	Exempt	176,123				Sponsored Research Sub-Award
Partners in Health641 Huntington Ave Boston,MA 02115	04-3000294	Exempt	169,813				Sponsored Research Sub-Award
University of Texas - Austin PO Box 7996 Main Building 302 Austin,TX 787121111	74-6000203	Exempt	168,441				Sponsored Research Sub-Award
National Initiative for Children's Healthcare Quality 20 University Road 7th Floor Cambridge,MA 02138	01-0647374	Exempt	167,019				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Educational Testing Service Rosedale Rd Princeton,NJ 08541	21-0634479	Exempt	157,444				Sponsored Research Sub-Award
Charlotte Mecklenburg Schools701 East Martin Luther King Jr Blvd Blvd Charlotte,NC 28202	58-1438873	Exempt	154,843				Sponsored Research Sub-Award
Morehouse School of Medicine720 Westview Drive SW Atlanta,GA 303101495		Exempt	154,331				Sponsored Research Sub-Award
Emory University1784 N Decatur Road Suite 510 Atlanta,GA 30322	58-0566256	Exempt	153,314				Sponsored Research Sub-Award
University of Houston4800 Calhoun Road Houston,TX 77204	13-5598093	Exempt	150,094				Sponsored Research Sub-Award
Columbia University1210 Amsterdam Avenue Mail Code 2205 New York,NY 10027		Exempt	149,725				Sponsored Research Sub-Award
Montana State University211 Montana Hall Bozeman,MT 597172420	81-6010045	Exempt	144,756				Sponsored Research Sub-Award
American Cancer Society 1599 Clifton Road NE Atlanta,GA 303294251	13-1788491	Exempt	142,325				Sponsored Research Sub-Award
University of Nebraska at Lincoln303 Canfield Administration Building Lincoln,NE 685880430	51-6097329	Exempt	141,561				Sponsored Research Sub-Award
Pennsylvania State UniversityUniversity Hospital Hershey,PA 17033		Exempt	141,246				Sponsored Research Sub-Award

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Regents of the University of California - Los Angeles405 Hilgard Avenue P O Box 951361 Los Angeles, CA 900951361	52-0595110	Exempt	137,315				Sponsored Research Sub-Award
Johns Hopkins University615 North Wolfe St Baltimore, MD 21205		Exempt	127,108				Sponsored Research Sub-Award
University of New Hampshire51 College Road Durham, NH 03824	62-0476822	Exempt	122,898				Sponsored Research Sub-Award
Vanderbilt UniversityOffice of Contracts Administration Nashville, TN 37232		Exempt	120,938				Sponsored Research Sub-Award
University of Massachusetts at AmherstGoodell Building Room 408 Amherst, MA 010033258	23-7156071	Exempt	120,658				Sponsored Research Sub-Award
Ambulatory Pediatric Association6728 Old McLean Village Drive McLean, VA 22101			120,000				Sponsored Research Sub-Award
Fred Hutchinson Cancer Research Center1100 Fairview Avenue Seattle, WA 01024		Exempt	119,084				Sponsored Research Sub-Award
University of Hawaii2444 Dole Street Honolulu, HI 96822	73-1592485	Exempt	116,749				Sponsored Research Sub-Award
Strategic Education Research Partnership500 Fifth Street NW 1051 Washington, DC 20001			115,431				Sponsored Research Sub-Award
Local Environmental Action Demanded Agency19257 S 4403 Drive Vinita, OK 74301		Exempt	114,390				Sponsored Research Sub-Award

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Regents of the University of California - Santa Barbara 3227 Cheadle Hall Santa Barbara, CA 931062050	04-2104397	Exempt	111,592				Sponsored Research Sub-Award
WGBH Educational Foundation 125 Western Avenue Boston, MA 02134		Exempt	103,794				Sponsored Research Sub-Award
PublicPrivate Ventures200 Market Street Philadelphia, PA 19103	23-2048721	Exempt	102,764				Sponsored Research Sub-Award
The Wistar Institute3601 Spruce Street Philadelphia, PA 19104	23-6434390	Exempt	101,708				Sponsored Research Sub-Award
Battelle Memorial Institute 505 King Avenue Columbus, OH 432012693	01-1340391	Exempt	99,844				Sponsored Research Sub-Award
University of Alaska FairbanksAdministration Services Center 105 Fairbanks, AK 99775	92-6000147	Exempt	97,750				Sponsored Research Sub-Award
University of Notre Dame804 Grace Hall Notre Dame, IN 46556	35-0868188	Exempt	96,389				Sponsored Research Sub-Award
Georgia Institute of TechnologyGeorgia Tech Research CorporCentennial Research Building Room 246 Atlanta, GA 303320420	58-6002023	Exempt	92,281				Sponsored Research Sub-Award
Spaulding Rehabilitation Hospital125 Nashua Street Boston, MA 021141198	04-2551124	Exempt	92,088				Sponsored Research Sub-Award
Memorial Sloan Kettering 1275 York Avenue New York, NY 10021	13-1924236		91,427				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Kid Risk IncP O Box 590129 Newton, MA 02459	04-2505372		90,884				Sponsored Research Sub-Award
Golden Helix Inc203 Enterprise Boulevard Bozeman, MT 59718		Not exempt	89,935				Sponsored Research Sub-Award
Charles Stark Draper Laboratory Inc555 Technology Square MS-42 Cambridge, MA 02139		Exempt	89,768				Sponsored Research Sub-Award
Northern California Cancer Center32960 Alvarado-Niles Road Union City, CA 94587	23-7427232	Exempt	88,878				Sponsored Research Sub-Award
Texas A&M University3000 Briarcrest Drive Suite 101 Bryan, TX 77802	04-3081524	Exempt	83,007				Sponsored Research Sub-Award
Boston VA Research Institute Inc150 South Huntington Ave Boston, MA 02130		Exempt	80,793				Sponsored Research Sub-Award
Vanderbilt Medical Center 1211 Medical Center Drive Nashville, TN 37232	16-2047682		80,076				Sponsored Research Sub-Award
Atmospheric & Environmental Research Inc840 Memorial Drive Cambridge, MA 021393794	74-1974733	Not exempt	79,735				Sponsored Research Sub-Award
Texas Engineering Experiment StationTEES Headquarters College Station, TX 778433577		Not applicable	78,728				Sponsored Research Sub-Award
Los Alamos National LaboratoryLos Alamos National Laboratory Los Alamos, NM 87545		Exempt	76,563				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Center for Studying Health System Change600 Maryland Avenue SW Washington, DC 200242512	21-0634501	Exempt	76,293				Sponsored Research Sub-Award
Center for Community Health Education Research and Service Inc716 Columbus Avenue Boston, MA 02120			76,058				Sponsored Research Sub-Award
University of Georgia Controllers Office Athens, GA 306024212		Exempt	74,093				Sponsored Research Sub-Award
Princeton University4 New South Building P O Box 36 Princeton, NJ 08544		Exempt	73,914				Sponsored Research Sub-Award
University of Pennsylvania 133 South 36th Street Mezzanine Philadelphia, PA 191043246	23-1352685	Exempt	69,652				Sponsored Research Sub-Award
Knowledge Networks1360 Willow Rd Suite 101 Menlo Park, CA 940251516	04-2374071	Not exempt	68,743				Sponsored Research Sub-Award
Gwinnett County Public Schools437 Old Peachtree Road NW Suwanee, GA 300212978			66,083				Sponsored Research Sub-Award
Tufts Medical Center750 Washington Street Boston, MA 02111			64,578				Sponsored Research Sub-Award
National Bureau of Economic Research1050 Massachusetts Ave Cambridge, MA 021385398	13-1641075	Exempt	63,370				Sponsored Research Sub-Award
Ibis Reproductive Health17 Dunster Street Cambridge, MA 02138	03-0382773	Exempt	63,238				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Maryland College Park2100 Lee Building College Park,MD 20742	52-1630673	Exempt	59,905				Sponsored Research Sub-Award
Simmons CollegeSimmons College Boston,MA 02115	04-2103629	Exempt	57,696				Sponsored Research Sub-Award
Massachusetts College of Pharmacy and Health Sciences179 Longwood Avenue Boston,MA 02115	04-2104700	Exempt	57,333				Sponsored Research Sub-Award
Rockefeller University1230 York Avenue New York,NY 10021	13-1624158	Exempt	56,107				Sponsored Research Sub-Award
Museum of ScienceScience Park Boston,MA 021141198	04-2103916	Exempt	55,416				Sponsored Research Sub-Award
Dimagi Inc529 Main St Suite 606 Charlestown,MA 02129	52-0880375	Not exempt	55,310				Sponsored Research Sub-Award
Urban Institute2100 M Street NW Washington,DC 20037		Exempt	54,127				Sponsored Research Sub-Award
INTEGRIS Baptist Regional Health Center200 Second Avenue SW Miami,OK 74355	04-2919509	Exempt	52,736				Sponsored Research Sub-Award
New England Research Institutes Inc9 Galen Street Watertown,MA 02472		Exempt	50,497				Sponsored Research Sub-Award
Centeye Inc4905 Reno Road N W Washington,DC 20008		Not exempt	50,059				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Tennessee800 Madison Ave Memphis, TN 38163	33-0435954	Exempt	49,679				Sponsored Research Sub-Award
Mercy CorpsPO Box 2669 Dept W Portland, OR 97208			47,388				Sponsored Research Sub-Award
Baystate Medical Center759 Chestnut Street Springfield, MA 01199			46,058				Sponsored Research Sub-Award
Scripps Research Institute 10550 North Torrey Pines Rd La Jolla, CA 92037		Exempt	45,014				Sponsored Research Sub-Award
Kaiser Permanente1800 Harrison Street 16th Floor Oakland, CA 946123433	94-1265039	Not exempt	44,212				Sponsored Research Sub-Award
Oregon State University Oregon State University Corvallis, OR 973315704	04-3167352	Exempt	42,043				Sponsored Research Sub-Award
HealthCore Inc800 Delaware Avenue Fifth Floor Wilmington, DE 19801		Not exempt	41,949				Sponsored Research Sub-Award
The City College of CUNY Convent Avenue at 138th Street New York, NY 10031		Exempt	41,880				Sponsored Research Sub-Award
University of Massachusetts - BostonCenter for Teaching and Learning Boston, MA 02125		Exempt	41,508				Sponsored Research Sub-Award
Lehigh University526 Brodhead Avenue Bethlehem, PA 18015	15-6002122	Exempt	40,886				Sponsored Research Sub-Award

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Dartmouth College11 Rope Ferry Road 6210 Hanover, NH 037553580	04-3391559	Exempt	39,171				Sponsored Research Sub-Award
Rush University Medical Center1653 West Congress Parkway Chicago, IL 60612	36-2174823	Exempt	38,621				Sponsored Research Sub-Award
Brigham Young UniversityPO Box 21231 Provo, UT 846021231	87-0533795	Exempt	36,258				Sponsored Research Sub-Award
Geisinger Health System100 North Academy Avenue Danville, PA 178224400	54-0836354		36,185				Sponsored Research Sub-Award
George Mason University4400 University Drive MSN 4C6 Fairfax, VA 22030		Exempt	35,880				Sponsored Research Sub-Award
Temple University1801 North Broad Street Philadelphia, PA 19122	23-1365971	Exempt	35,820				Sponsored Research Sub-Award
Fulton County School System786 Cleveland Avenue SW Atlanta, GA 30315	16-0743209		35,750				Sponsored Research Sub-Award
University of Rochester515 Hylan Building R C Box 270140 Rochester, NY 14627		Exempt	35,110				Sponsored Research Sub-Award
Boston University School of Public HealthTalbot Building Boston, MA 021182393			33,859				Sponsored Research Sub-Award
Myomics Inc135 Prospect St Providence, RI 02906		Not exempt	33,725				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Harvard Vanguard Medical Associates133 Brookline Avenue Brookline,MA 02215	04-3397450	Exempt	32,319				Sponsored Research Sub-Award
Los Gatos Research67 East Evelyn Avenue Suite 3 Mountain View,CA 94041	04-2241718	Not exempt	32,022				Sponsored Research Sub-Award
Johns Hopkins School of Public Health615 N Wolfe Street Baltimore,MD 21205			31,442				Sponsored Research Sub-Award
Education Development Center Inc55 Chapel Street Newton,MA 021581060		Not exempt	31,237				Sponsored Research Sub-Award
Schizophrenia International Research Society Inc545 Mainstream Drive Nashville,TN 37228	36-2170136		30,000				Sponsored Research Sub-Award
Illinois Institute of Technology3300 South Federal Street Chicago,IL 606163793		Exempt	28,924				Sponsored Research Sub-Award
Louisiana State University Health Sciences Center533 Bolivar Street New Orleans,LA 70112	14-1368361		28,854				Sponsored Research Sub-Award
The Research Foundation of State University of New York 80 maiden lane new york,NY 10038		Exempt	28,549				Sponsored Research Sub-Award
Florida International University11200 SW 8th Street Miami,FL 33199	65-0177616	Exempt	28,060				Sponsored Research Sub-Award
Washington University660 South Euclid - Campus Box 8027 St Louis,MO 631101093	43-0653611	Exempt	27,293				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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University of Oklahoma PO Box 26901 Oklahoma City, OK 731901046	04-2103993	Exempt	27,250				Sponsored Research Sub-Award
Boston Children's Museum 300 Congress St Boston, MA 02210		Exempt	27,188				Sponsored Research Sub-Award
Kaiser Foundation Research Institute 1800 Harrison Street 16th Floor Oakland, CA 946123433	53-0196584	Exempt	27,139				Sponsored Research Sub-Award
George Washington University 2121 I Street NW Washington, DC 20052		Exempt	26,588				Sponsored Research Sub-Award
Research Triangle Institute International Cornwallis Road Hanes Bldg Rsch Triangle Park, NC 277092194	05-6068633	Exempt	25,711				Sponsored Research Sub-Award
Mathematica Policy Research Inc 600 Maryland Avenue SW Washington, DC 200242512	04-1843040	Not exempt	25,307				Sponsored Research Sub-Award
Smith College Smith College Northampton, MA 01063		Exempt	24,153				Sponsored Research Sub-Award
Miriam Hospital 164 Summit Avenue Providence, RI 02906	05-0258905		23,835				Sponsored Research Sub-Award
Albert Einstein College of Medicine 1300 Morris Park Avenue Bronx, NY 10461	13-2937352	Exempt	23,380				Sponsored Research Sub-Award
Developmental Testing Service Inc 35 South Park Terrace Northampton, MA 01060		Not exempt	21,885				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Wisconsin School of Education Madison, WI 53706	04-2510564	Exempt	21,438				Sponsored Research Sub-Award
Fenway Community Health Center 7 Haviland Street Boston, MA 02115			20,350				Sponsored Research Sub-Award
Argonne National Laboratory 9700 South Cass Avenue Argonne, IL 60439	94-1160950	Exempt	18,877				Sponsored Research Sub-Award
Louis D Brown Peace Institute 1452 Dorchester Avenue Dorchester, MA 02122		Exempt	16,960				Sponsored Research Sub-Award
SRI International 333 Ravenswood Avenue Menlo Park, CA 94025		Exempt	16,014				Sponsored Research Sub-Award
National Development and Research Institute Inc Two World Trade Center 16th Flr New York, NY 10048	23-7009089	Exempt	15,951				Sponsored Research Sub-Award
Health Care for All Inc 30 Winter Street 10th Floor Boston, MA 02108	04-2814018		15,333				Sponsored Research Sub-Award
Northeast States for Coordinated Air Use Management 129 Portland St Boston, MA 02114		Not exempt	14,100				Sponsored Research Sub-Award
National Governors' Association 444 North Capitol St Suite 267 Washington, DC 200011512	25-0965591	Exempt	14,000				Sponsored Research Sub-Award
University of Pittsburgh 350 Thackeray Hall Pittsburgh, PA 15260		Exempt	13,908				Sponsored Research Sub-Award

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Regents of the University of California3333 California Street Suite 11 San Francisco, CA 941430962	38-3017223	Exempt	13,787				Sponsored Research Sub-Award
Institute for Healthcare Improvement20 University Road Cambridge, MA 02138		Exempt	13,523				Sponsored Research Sub-Award
Hebrew Rehabilitation Center for Aged1200 Centre St Roslindale, MA 02131	04-2104298	Exempt	13,502				Sponsored Research Sub-Award
Cambridge Medical Care Foundation1493 Cambridge Street Cambridge, MA 02139	04-2752962	Exempt	13,482				Sponsored Research Sub-Award
University of Missouri-Columbia310 Jesse Hall Columbia, MO 65211	04-1081650		13,096				Sponsored Research Sub-Award
Value Stream Solutions LLC Ten Barbara Road Belmont, MA 02478		Not exempt	13,000				Sponsored Research Sub-Award
Mobile Health Clinics Network1058 Haight Street San Francisco, CA 941173109		Not exempt	12,500				Sponsored Research Sub-Award
Primary Source Inc101 Walnut St Watertown, MA 02472		Exempt	12,500				Sponsored Research Sub-Award
Bentley College175 Forest St Waltham, MA 02452		Exempt	11,866				Sponsored Research Sub-Award
Field Museum of Natural HistoryRoosevelt Road at Lake Shore Drive Chicago, IL 60605	36-2167011	Exempt	11,323				Sponsored Research Sub-Award

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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Tufts University School of Medicine136 Harrison Avenue Boston,MA 02111	04-3289926	Exempt	11,121				Sponsored Research Sub-Award
Hebrew SeniorLife1200 Centre Street Roslindale,MA 02131	56-0532129	Exempt	11,080				Sponsored Research Sub-Award
Duke University02 Allen Building Durham,NC 277080077		Exempt	10,991				Sponsored Research Sub-Award
Whitehead Institute for Biomedical ResearchNine Cambridge Center Cambridge,MA 02142	06-1043412	Exempt	9,455				Sponsored Research Sub-Award
National Committee for Quality Assurance200 L Street NW Suite 500 Washington,DC 20036	52-1191985	Exempt	8,593				Sponsored Research Sub-Award
Southwest Research Institute6220 Culebra Road San Antonio,TX 782385166	74-1070544	Exempt	8,473				Sponsored Research Sub-Award
Mount Sinai School of MedicineOne Gustave L Levy Place New York,NY 100296574	13-6171197	Exempt	8,471				Sponsored Research Sub-Award
Purdue UniversityOffice of Contract and Grant Business Affairs West Lafayette,IN 47907	35-6002041	Exempt	7,254				Sponsored Research Sub-Award
Florida AM UniversityFlorida Agricultural And Mechanical University Tallahassee,FL 32307	59-0977035	Exempt	6,548				Sponsored Research Sub-Award
The University of New Orleans2000 Lakeshore Drive New Orleans,LA 70148			6,414				Sponsored Research Sub-Award

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General Dynamics Advanced Information Systems1440 N Fiesta Boulevard Gilbert, AZ 85233	04-2103881	Not exempt	6,366				Sponsored Research Sub-Award
Laborers' Health and Safety Fund of North America905 16th Street NW Washington, DC 20006			5,948				Sponsored Research Sub-Award
University of Connecticut263 Farmington Avenue Farmington, MA 06030		Exempt	5,155				Sponsored Research Sub-Award
Eureka Scientific Inc2452 Delmer Street Oakland, CA 946023017		Not exempt	5,000				Sponsored Research Sub-Award
BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215		Exempt	119,877				Training Grant Payments
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594	Exempt	31,081				Training Grant Payments
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605	04-1564655	Exempt	9,619				Training Grant Payments
DIVISION OF HEALTH SCIENCES AND TECHNOLOGY MIT77 Massachusetts Avenue E25-519 cambridge, MA 02139	04-1564655		1,875				Training Grant Payments
UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 Gilman Drive Mail Code 0934 la Jolla, CA 92093			1,852				Training Grant Payments
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605			155,133				Student grants and awards

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNITED STATES DEPARTMENT OF EDUCATION400 Maryland Avenue SW washington,DC 20202	04-2103594	FEDERAL GOV'T	127,108				Student grants and awards
REGENTS OF THE UNIVERSITY OF CALIFORNIA3333 California Street Suite 11 San Francisco,CA 941430962			95,000				Student grants and awards
TANGLEWOOD MUSIC CENTER197 west street lennox,MA 02140		Exempt	60,000				Student grants and awards
BOSTON ARCHITECTURAL COLLEGE320 newbury street boston,MA 02115			50,000				Student grants and awards
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge,MA 02139		Exempt	45,000				Student grants and awards
AMERICAN COMPOSERS ORCHESTRA INC240 West 35th St Ste 405 new york,NY 10001	13-2838450	Exempt	40,000				Student grants and awards
ABILENE CHRISTIAN UNIVERSITY1600 Campus Court abilene,TX 79699	04-2103634		34,000				Student grants and awards
JESUS COLLEGEjesus college CAMBRIDGE UK			33,973				Student grants and awards
TUFTS UNIVERSITYPackard Hall Medford,MA 02155		Exempt	31,593				Student grants and awards
APPLESEED DC1111 14th St NW 510 washington,DC 20005			30,000				Student grants and awards

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DARTMOUTH COLLEGE11 Rope Ferry Road 6210 Hanover,NH 037553580	04-3391559		30,000				Student grants and awards
SOUTHERN COALITION FOR SOCIAL JUSTICE115 market street durham, SC 27701	04-2774441		30,000				Student grants and awards
UNIVERSITY OF PENNSYLVANIA MUSEUM OF ARCHAEOLOGY AND ANTHROPOLOGY3260 South Street philadelphia, PA 19104			29,434				Student grants and awards
CHILDRENS HOSPITAL Enders First Floor Boston, MA 021155737		Exempt	29,000				Student grants and awards
BRIGHAM AND WOMENS HOSPITAL75 Francis Street Boston, MA 02115	04-2312909	Exempt	25,000				Student grants and awards
UNIVERSITY OF CONNECTICUT263 Farmington Avenue Farmington, MA 06030	33-0435954	Exempt	25,000				Student grants and awards
UNIVERSITY OF OKLAHOMAPO Box 26901 Oklahoma City, OK 731901046		Exempt	25,000				Student grants and awards
SCRIPPS RESEARCH INSTITUTE10550 North Torrey Pines Rd La Jolla, CA 92037		Exempt	24,880				Student grants and awards
NORTHWESTERN UNIVERSITY633 Clark Street evanston,IL 60208	36-2167817	Exempt	20,100				Student grants and awards
ADVANTAGE TESTING FOUNDATION10 langley road newton centre,MA 02459			20,000				Student grants and awards

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BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215	04-2103881		20,000				Student grants and awards
HOPE COLLEGEPost Office Box 9000 holland, MI 49422	38-6006309		20,000				Student grants and awards
MOUNT HOLYOKE COLLEGE50 college street south hadley, MA 01075			20,000				Student grants and awards
WELLESLEY COMPOSERS CONFERENCEwellesley college 106 cental street street wellesley, MA 02481		Exempt	20,000				Student grants and awards
UNIVERSITY OF RICHMOND28 Westhampton Way henrico, VA 23173			19,158				Student grants and awards
REGENTS OF THE UNIVERSITY OF MICHIGAN4251 Plymouth Road Ann Arbor, MI 48113			17,500				Student grants and awards
LEGAL AID SOCIETY OF GREATER CLEVELAND1223 West 6th Street cleveland, OH 44113	04-1564655		8,000				Student grants and awards
NEW YORK CIVIL LIBERTIES UNION125 Broad Street new york, NY 10041			7,000				Student grants and awards
MASSACHUSETTS GENERAL HOSPITALBartlett 305 Boston, MA 021142605		Exempt	323,522				Stipendees
CHILDRENS HOSPITAL Enders First Floor Boston, MA 021155737	04-2774441	Exempt	192,888				Stipendees

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DANA FARBER CANCER INSTITUTE44 Binney Street DA-1230 Boston, MA 02115	04-2263040	Exempt	149,806				Stipendees
BRIGHAM AND WOMENS HOSPITAL75 Francis Street Boston, MA 02115	04-2312909	Exempt	146,903				Stipendees
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594	Exempt	140,000				Stipendees
WELLESLEY COLLEGE106 Central Street Wellesley, MA 02481	04-2103637	Exempt	74,545				Stipendees
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA3451 Walnut Street philadelphia, PA 19104	23-1352685	Exempt	70,000				Stipendees
UNIVERSITY OF WARWICK university of warwick COVENTRY UK	04-2103881		65,500				Stipendees
BETH ISRAEL DEACONESS MEDICAL CENTER330 Brookline Avenue Boston, MA 02215			46,647				Stipendees
UNIVERSITY OF MASSACHUSETTS AMHERSTGoodell Building Room 408 Amherst, MA 010033258	04-2697981	Exempt	45,000				Stipendees
MCLEAN HOSPITALService Building Second Floor Belmont, MA 021789106			35,601				Stipendees
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOffice of Sponsored Programs Cambridge, MA 02139	04-2103594		28,894				Stipendees

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF WASHINGTON3917 University Way NE Box 351122 Seattle,WA 981051122	91-6001537	Exempt	25,440				Stipendees
CAMBRIDGE COMMUNITY FOUNDATION99 Bishop Richard Allen Drive cambridge,MA 02139	04-2784811		400,000				Community Gifts and Charitable Contributions
CITY OF CAMBRIDGE795 Massachusetts Avenue cambridge,MA 02139			250,000				Community Gifts and Charitable Contributions
BOSTON REDEVELOPMENT AUTHORITY1 City Hall Sq 9 boston,MA 02201			100,500				Community Gifts and Charitable Contributions
FUND FOR PARKS AND RECREATION IN BOSTON 1010 Massachusetts Avenue Floor 3 boston,MA 021182393		Exempt	75,000				Community Gifts and Charitable Contributions
Various Community Gifts and Charitable ContributionsC/O PRESIDENT AND FELLOWS OF HARVARD COLLEGE 1033 MASS AVE CAMbridge,MA 02138	13-1851145		73,688				Community Gifts and Charitable Contributions
CITY OF BOSTON1 City Hall Square boston,MA 02201			68,800				Community Gifts and Charitable Contributions
HARVARD UNIVERSITY EMPLOYEES CREDIT UNION16 dunster street cambridge,MA 02138			51,000				Community Gifts and Charitable Contributions
AMERICAN COUNCIL OF LEARNED SOCIETIES633 Third Avenue 8th floor new york,NY 10017		Exempt	50,000				Community Gifts and Charitable Contributions
WEST END HOUSE INC105 Allston Street allston,MA 02134	04-2105825	Exempt	21,000				Community Gifts and Charitable Contributions

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TOWN OF SOUTHBOROUGH 17 common street southborough,MA 01772	04-3503656		16,667				Community Gifts and Charitable Contributions
PRESENTATION SCHOOL FOUNDATION NPO Box 35834 brighton,MA 02135			15,000				Community Gifts and Charitable Contributions
CAMBRIDGE WOMENS CENTER 46 Pleasant Street cambridge,MA 02139			13,168				Community Gifts and Charitable Contributions
CAMBRIDGE COMMUNITY CENTER 5 Callendar Street cambridge,MA 02139			12,500				Community Gifts and Charitable Contributions
CHARLES RIVER CONSERVANCY 4 brattle street cambridge,MA 02138		Exempt	12,500				Community Gifts and Charitable Contributions
OAK SQUARE YMCA 615 Washington Street brighton,MA 02135	04-2678255		11,940				Community Gifts and Charitable Contributions
SOCIEDAD LATINA INC 1530 Tremont Street roxbury,MA 02120		Exempt	11,500				Community Gifts and Charitable Contributions
JACKSON MANN COMMUNITY CENTER 500 Cambridge St allston,MA 02134	04-3311270	Exempt	11,000				Community Gifts and Charitable Contributions
CAMBRIDGE HOUSING ASSISTANCE FUND 171 huron avenue cambridge,MA 02138		Exempt	10,000				Community Gifts and Charitable Contributions
GARDNER PILOT ACADEMY 30 athol street allston,MA 02134			10,000				Community Gifts and Charitable Contributions

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MISSION HILL SUMMER PROGRAMmission hill summer program boston,MA 02135	23-1352685		10,000				Community Gifts and Charitable Contributions
MIT MUSEUM265 Massachusetts Avenue cambridge,MA 02139		Exempt	10,000				Community Gifts and Charitable Contributions
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA3451 Walnut Street philadelphia,PA 19104		Exempt	10,000				Community Gifts and Charitable Contributions
VERONICA SMITH MULTI SERVICE SENIOR CENTER 20 Chestnut Hill Avenue boston,MA 02135	04-3443578		10,000				Community Gifts and Charitable Contributions
MARGARET FULLER NEIGHBORHOOD HOUSE71 Cherry Street brighton,MA 02134			9,200				Community Gifts and Charitable Contributions
CONSERVATORY LAB CHARTER SCHOOL25 arlington street brighton,MA 02135		Exempt	8,793				Community Gifts and Charitable Contributions
FENWAY COMMUNITY DEVELOPMENT CORPORATION73 Hemenway Street boston,MA 02115	04-2666507	Exempt	8,000				Community Gifts and Charitable Contributions
JOSEPH M SMITH COMMUNITY HEALTH CENTER INC287 western avenue allston,MA 02134	23-7221597	Exempt	7,500				Community Gifts and Charitable Contributions
MISSION HILL YOUTH COLLABORATIVE31 Lenox St boston,MA 02118			7,500				Community Gifts and Charitable Contributions
TUTORING PLUS OF CAMBRIDGE225 winsdor street cambridge,MA 02139			6,500				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MOUNT AUBURN HOSPITAL330 mount auburn street cambridge, MA 02138			5,050				Community Gifts and Charitable Contributions

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Graduate Student Stipend Grants	4833	68,000,743			
Graduate Student Tuition and Fees Grants	9396	169,797,284			
Grants and awards to non-Harvard students	885	5,647,780			
Other Undergraduate Grants, Prizes and Awards	1176	3,710,327			
Student Prizes and Awards	3704	9,421,284			
Stipends for post-doctoral students and fellows	991	26,702,951			
Training Grants	18	19,523			
Undergraduate Tuition, Fees, and Stipend Grants	4331	148,915,065			
Student Loan Repayment Programs and Forgiven Loans	490	3,377,021			

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2009

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	<div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div> <div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	<div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div> <div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?	4a	Yes
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

[illegible]

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	Part I, Line 1a	FIRST CLASS OR CHARTER TRAVEL UNIVERSITY TRAVEL POLICY ALLOWS FOR FIRST CLASS TRAVEL FOR UNIVERSITY BUSINESS PURPOSES IN LIMITED CIRCUMSTANCES IN ACCORDANCE WITH THIS POLICY, PRESIDENT FAUST, PROVOST HYMAN, TWO KEY EMPLOYEES (DEANS LIGHT AND SMITH) AND A REPORTED EMPLOYEE (DEAN FRENK) TRAVELED FIRST CLASS ON CERTAIN TRIPS DURING THE YEAR TRAVEL expenses are incurred FOR UNIVERSITY purposes AND THEREFORE are NOT treated as TAXABLE COMPENSATION Part I, Line 1a TRAVEL FOR COMPANIONS UNIVERSITY TRAVEL POLICY ALLOWS REIMBURSEMENT FOR COMPANION TRAVELERS WHEN THE COMPANION'S ATTENDANCE AT A PROFESSIONAL FUNCTION OR INVOLVEMENT IN FUND-RAISING ACTIVITIES SERVES A LEGITIMATE BUSINESS PURPOSE IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED PRESIDENT FAUST AND THREE KEY EMPLOYEES (DEANS LIGHT, FLIER, AND SMITH), FOR COMPANION TRAVEL DURING THE YEAR IN ADDITION, ONE REPORTED EMPLOYEE'S SPOUSE IS A UNIVERSITY FACULTY MEMBER WHO WAS REIMBURSED FOR BUSINESS RELATED TRAVEL IN THESE CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEE'S TAXABLE COMPENSATION Part I, Line 1a TAX INDEMNIFICATION AND GROSS-UP PAYMENTS DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2009, THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS AND REIMBURSEMENTS A VICE PRESIDENT (MS LAPP) WAS REIMBURSED FOR TAXES THAT AROSE FROM MOVING EXPENSE REIMBURSEMENTS AND HOUSING ALLOWANCES A REPORTED EMPLOYEE (MR GORDON) RECEIVED TAX REIMBURSEMENTS FOR VEHICLE USE ANOTHER REPORTED EMPLOYEE (DEAN FRENK) RECEIVED TAX REIMBURSEMENTS for relocation expenses and AS PART OF THE STANDARD SPH FITNESS SUBSIDY PLAN THESE TAX REIMBURSEMENTS ARE REPORTED TO EACH INDIVIDUAL AS TAXABLE COMPENSATION Part I, Line 1a HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE ONE KEY EMPLOYEE (DEAN SMITH) RECEIVED A MORTGAGE SUBSIDY ONE VICE PRESIDENT (MS LAPP) and a reported employee (Dean Frenk) RECEIVED HOUSING ALLOWANCES THESE AMOUNTS ARE INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION PART 1, LINE 1A HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES THE SCHOOL OF PUBLIC HEALTH OFFERS A FITNESS SUBSIDY TO ALL OF ITS EMPLOYEES, WHEREBY SPH EMPLOYEES MAY BE REIMBURSED FOR HEALTH CLUB MEMBERSHIP DUES AND THE TAXES ARISING FROM THIS BENEFIT A REPORTED EMPLOYEE (DEAN FRENK) PARTICIPATED IN THIS SUBSIDY PLAN DURING CALENDAR YEAR 2009 Part I, Line 1a HOUSING ALLOWANCE/PERSONAL SERVICES THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A HOME IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$180,000, OF WHICH \$120,671 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E G , PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT) THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT PART I, LINES 1B AND 3 COMPENSATION POLICIES AND COMPENSATION REVIEW PROCESS LINE 1B THE UNIVERSITY FOLLOWS WRITTEN POLICIES REGARDING FIRST CLASS TRAVEL AND TRAVEL FOR COMPANIONS THE MAJORITY OF TAX GROSS-UP PAYMENTS ARISE FROM RELOCATION EXPENSES, ON WHICH UNIVERSITY HUMAN RESOURCES SETS FORTH DIRECTION IN WRITTEN GUIDELINES HOUSING ALLOWANCES ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS WRITTEN POLICIES THAT REFINE AND CODIFY UNIVERSITY PRACTICE WITH RESPECT TO TAX GROSS-UP PAYMENTS AND HOUSING ALLOWANCES ARE CURRENTLY UNDER DEVELOPMENT LINE 3 SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO CALCULATE THE PRESIDENT'S COMPENSATION
	Part I, Line 4a	Severance payments THE UNIVERSITY MADE THE FOLLOWING SEVERANCE PAYMENTS DURING THE CALENDAR YEAR ENDED DECEMBER 31,2009, PURSUANT TO WRITTEN SEVERANCE AGREEMENTS \$240,727 TO MS MORA (FORMER VICE PRESIDENT), \$153,650 TO MR STONE (FORMER VICE PRESIDENT), AND \$31,320 TO PROFESSOR SUMMERS (FORMER PRESIDENT)
	Part I, Line 7	Bonus and incentive payments The University offers incentive compensation for outstanding performance Bonus and incentive payments for officers, key employees, and highest compensated employees are listed in Part II
Supplemental Information	Part III	SCHEDULE J-2, PART I, COLUMN (B) AVERAGE HOURS PER WEEK THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON SCHEDULE J-2, PART I, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT CALENDAR YEAR COMPENSATION THE VICE PRESIDENT FOR CAMPUS SERVICES, MS HOGARTY, BEGAN HER SERVICE IN JUNE 2010 SHE RECEIVED NO COMPENSATION FROM HARVARD DURING CALENDAR YEAR 2009 PART II, COLUMN B (III) OTHER REPORTABLE COMPENSATION DEAN JULIO FRENK'S OTHER REPORTABLE COMPENSATION INCLUDES \$127,848 OF ONE TIME EXPENSE REIMBURSEMENTS RELATING TO HIS MOVE TO the boston area FROM OUTSIDE THE U S PART II, COLUMN F COMPENSATION REPORTED IN PRIOR FORM 990 COMPENSATION AMOUNTS REPORTED ON THE FY09 FORM 990 FOR ELIZABETH MORA INCLUDED \$240,727 OF DEFERRED COMPENSATION

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
Drew Gilpin Faust	(i)	705,991	0	8,206	31,410	128,952	874,559	0
	(ii)	0	0	0	0	0	0	0
Edward C Forst	(i)	370,012	0	139,083	31,410	16,875	557,380	0
	(ii)	0	0	0	0	0	0	0
Marc L Goodheart	(i)	285,654	0	174	31,410	24,045	341,283	0
	(ii)	0	0	0	0	0	0	0
Marilyn M Hausammann	(i)	336,049	0	616	31,410	23,911	391,986	0
	(ii)	0	0	0	0	0	0	0
Christine M Heenan	(i)	377,269	0	750	31,410	23,897	433,326	0
	(ii)	0	0	0	0	0	0	0
Steven E Hyman	(i)	532,895	0	4,350	31,410	3,752	572,407	0
	(ii)	0	0	0	0	0	0	0
Robert W Iuliano	(i)	438,850	0	2,675	31,410	20,180	493,115	0
	(ii)	0	0	0	0	0	0	0
KATHERINE N LAPP	(i)	115,496	40,290	27,259	12,112	1,822	196,979	0
	(ii)	0	0	0	0	0	0	0
Tamara E Rogers	(i)	351,857	0	4,017	31,410	22,403	409,687	0
	(ii)	0	0	0	0	0	0	0
Daniel S Shore	(i)	277,735	0	842	22,795	29,544	330,916	0
	(ii)	0	0	0	0	0	0	0
A Clayton Spencer	(i)	307,292	0	5,058	31,410	2,414	346,174	0
	(ii)	0	0	0	0	0	0	0
Nancy S Zeckhauser	(i)	366,675	0	26,386	31,410	12,952	437,423	0
	(ii)	0	0	0	0	0	0	0
Jeffrey S Flier	(i)	545,562	0	9,110	31,410	21,770	607,852	0
	(ii)	0	0	0	0	0	0	0
Jay O Light	(i)	477,712	0	16,739	31,410	24,370	550,231	0
	(ii)	0	0	0	0	0	0	0
Michael D Smith	(i)	359,628	0	6,279	31,410	19,936	417,253	0
	(ii)	0	0	0	0	0	0	0
Julio Frenk	(i)	433,177	0	197,989	31,410	29,755	692,331	0
	(ii)	0	0	0	0	0	0	0
Christopher M Gordon	(i)	480,392	0	92,555	31,410	17,540	621,897	0
	(ii)	0	0	0	0	0	0	0
Irving H Goldberg	(i)	273,952	0	265,828	31,410	14,722	585,912	0
	(ii)	0	0	0	0	0	0	0
Walter C Kester	(i)	406,212	80,000	15,381	31,410	23,870	556,873	0
	(ii)	0	0	20,131	0	0	20,131	0
Ajay K Singh	(i)	389,111	0	145,067	31,410	129	565,717	0
	(ii)	0	0	0	0	0	0	0
Alan J Stone	(i)	0	0	209,352	0	0	209,352	0
	(ii)	0	0	0	0	0	0	0
Robert B Cashion	(i)	265,987	0	244	31,410	26,123	323,764	0
	(ii)	0	0	0	0	0	0	0
Elizabeth Mora	(i)	0	0	240,727	0	0	240,727	240,727
	(ii)	0	0	0	0	0	0	0
Lawrence H Summers	(i)	13,490	0	87,713	1,409	740	103,352	0
	(ii)	0	0	0	0	0	0	0

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
							Yes	No	Yes	No
A	Massachusetts Development Finance Agency	04-3431814	57583FV81	10-29-2003	92,235,000	Series HH (See Schedule O)		X		X
B	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	01-15-2004	103,670,000	Series R 1-5 (See Schedule O)		X		X
C	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	04-14-2005	13,490,000	Series R 6 (See Schedule O)		X		X
D	Massachusetts Health and Educational Facilities Authority	04-2456011	57585KGP7	04-03-2006	14,040,000	Series R 7 (See Schedule O)		X		X
E	Massachusetts Health and Educational Facilities Authority	04-2456011	57586CFV2	05-18-2005	199,814,639	Series 2005A/B (See Schedule O)		X		X

Part II

Proceeds

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Total proceeds of issue		92,383,064		103,670,000		13,490,000		14,040,000	
2	Gross proceeds in reserve funds									
3	Proceeds in refunding or defeasance escrows									
4	Other unspent proceeds									
5	Issuance costs from proceeds		496,234						1,059,385	
6	Working capital expenditures from proceeds									
7	Capital expenditures from proceeds		91,738,766						6,740,000	
8	Year of substantial completion		2007		2007		2007		2007	
9	Were the bonds issued as part of a current refunding issue?		X		X		X		X	
10	Were the bonds issued as part of an advance refunding issue?		X		X		X		X	
11	Has the final allocation of proceeds been made?		X		X		X		X	
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?		X		X		X		X	

Part III

Private Business Use

	A		B		C		D		E	
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X					
2	Are there any lease arrangements with respect to the financed property which may result in private business use?		X		X					

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?		X	X							
3b	Are there any research agreements with respect to the financed property which may result in private business use?		X	X							
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 500 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 200 %							
6	Total of lines 4 and 5	0 %		0 700 %							
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X							

Part IV

Arbitrage

1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X		X		X
2	Is the bond issue a variable rate issue?	X		X		X		X			X
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	X			X		X		X		X
b	Name of provider	JPMorgan Chase									
c	Term of hedge	29 7000000000000									
4a	Were gross proceeds invested in a GIC?		X		X		X		X		X
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X	X	
6	Did the bond issue qualify for an exception to rebate?		X	X		X		X		X	

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>	OMB No 1545-0047
		2009
		Open to Public Inspection

Department of the Treasury Internal Revenue Service	Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
							Yes	No	Yes	No
A	Massachusetts Health and Educational Facilities Authority	04-2456011	57586CNN1	12-15-2005	130,469,345	Series 2005C (See Schedule O)		X		X
B	Massachusetts Health and Educational Facilities Authority	04-2456011	MultipleS	12-21-2007	1,000,000,000	Series 2007EE (See Schedule O)		X		X
C	Massachusetts Health and Educational Facilities Authority	04-2456011	57586C6U4	06-10-2008	216,886,431	Series 2008B (See Schedule O)		X		X
D	Massachusetts Health and Educational Facilities Authority	04-2456011	57586EDD0	01-07-2009	987,282,950	Series 2009A (See Schedule O)		X		X
E	Massachusetts Health and Educational Facilities Authority	04-2456011	MultipleS	07-22-2009	1,000,000,000	Series 2009EE (See Schedule O)		X		X

Part II

Proceeds

		A		B		C		D		E	
1	Total proceeds of issue	103,469,345		296,762,516		216,886,431		987,282,950		110,397,853	
2	Gross proceeds in reserve funds										
3	Proceeds in refunding or defeasance escrows										
4	Other unspent proceeds	209,279						209,279			
5	Issuance costs from proceeds	793,845						5,861,589			
6	Working capital expenditures from proceeds										
7	Capital expenditures from proceeds	296,762,516		296,762,516						110,397,853	
8	Year of substantial completion	2007		2008							
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
9	Were the bonds issued as part of a current refunding issue?	X			X	X		X			X
10	Were the bonds issued as part of an advance refunding issue?		X		X		X		X		X
11	Has the final allocation of proceeds been made?	X		X		X			X		X
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X		X	

Part III

Private Business Use

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X		X
2	Are there any lease arrangements with respect to the financed property which may result in private business use?	X			X	X		X		X	

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	X		X		X		X		X	
3b	Are there any research agreements with respect to the financed property which may result in private business use?	X		X		X		X		X	
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 200 %		0 %		0 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 100 %		0 %		0 400 %		0 %		0 %	
6	Total of lines 4 and 5	0 300 %		0 %		0 400 %		0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X		X	

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X		X	X	
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X		X		X		X		X
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?		X		X		X		X		X
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?	X			X		X	X			X
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X		X	

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Employer identification number
04-2103580

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer	
						Yes	No	Yes	No
A Massachusetts Health and Educational Facilities Authority	04-2456011	57586EQE4	01-20-2010	531,814,469	Series 2010A (See Schedule O)		X		X

Part II

Proceeds

1	Total proceeds of issue	A		B		C		D		E	
		531,836,173									
2	Gross proceeds in reserve funds										
3	Proceeds in refunding or defeasance escrows	58,549,907									
4	Other unspent proceeds	184,552,564									
5	Issuance costs from proceeds	2,755,155									
6	Working capital expenditures from proceeds										
7	Capital expenditures from proceeds	34,110,334									
8	Year of substantial completion										
9	Were the bonds issued as part of a current refunding issue?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
		X									
10	Were the bonds issued as part of an advance refunding issue?	X									
11	Has the final allocation of proceeds been made?		X								
12	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X									

Part III

Private Business Use

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X								
2	Are there any lease arrangements with respect to the financed property which may result in private business use?	X									

Part III

Private Business Use (Continued)

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect to the financed property which may result in private business use?	X									
3b	Are there any research agreements with respect to the financed property which may result in private business use?	X									
3c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X									
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	1 400 %									
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %									
6	Total of lines 4 and 5	1 400 %									
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X									

Part IV

Arbitrage

		A		B		C		D		E	
		Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X								
2	Is the bond issue a variable rate issue?		X								
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?		X								
b	Name of provider										
c	Term of hedge										
4a	Were gross proceeds invested in a GIC?		X								
b	Name of provider										
c	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		X								
6	Did the bond issue qualify for an exception to rebate?		X								

Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons
▶ Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047
2009
Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount	(d) Balance due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
See Additional Data Table										
Total ▶ \$ 4,012,000										

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of grant or type of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
PROF CHARLES ROSENBERG	EMPLOYEE/SPOUSE OF CURRENT OFFICER	227,790	compensation		No
PROF RICHARD ZECKHAUSER	EMPLOYEE/SPOUSE OF CURRENT OFFICER	296,341	COMPENSATION		No
PROF ELISA NEW	EMPLOYEE/SPOUSE OF FORMER OFFICER	301,253	COMPENSATION		No

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule L, Part II - Loans to and from Interested Persons

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount \$	(d)Balance due \$	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
JEFFREY FLIER DEPENDENT'S EDUCATION		X	47,000	39,000		No	Yes		Yes	
JULIO FRENK PURCHASE OF HOME		X	1,163,000	1,163,000		No	Yes		Yes	
JAY LIGHT DEPENDENT'S EDUCATION		X	262,000	100,000		No	Yes		Yes	
CHARLES ROSENBERG DEPENDENT'S EDUCATION		X	61,000	14,000		No	Yes		Yes	
LAWRENCE SUMMERS PURCHASE OF HOME		X	1,000,000	1,000,000		No	Yes		Yes	
LAWRENCE SUMMERS DEPENDENT'S EDUCATION		X	196,000	177,000		No	Yes		Yes	
STEVEN HYMAN PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	
RICHARD ZECKHAUSER DEPENDENT'S EDUCATION		X	203,000	88,000		No	Yes		Yes	
ELISA NEW PURCHASE OF HOME		X	250,000	235,000		No	Yes		Yes	
ELISA NEW DEPENDENT'S EDUCATION		X	204,000	159,000		No	Yes		Yes	
Walter C Kester DePENDeNT'S EDUCATION		X	468,000	287,000		No	Yes		Yes	

SCHEDULE M
(Form 990)

NonCash Contributions

OMB No 1545-0047

2009

Open to Public Inspection

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues
1 Art—Works of art	X	58		
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles	X	1		
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	984	74,918,520	Liquid/Illiq securities
10 Securities—Closely held stock	X	1	3,000	Appraised value/FMV
11 Securities—Partnership, LLC, or trust interests	X	1	261,662	Appraised value/FMV
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential	X	2	127,000	Appraised value/FMV
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles	X	5		
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts	X	1		
23 Scientific specimens	X	3		
24 Archeological artifacts				
Partial interest in natural				
25 Other ► (<u>resources</u>)	X	1	37,467	Appraised value/FMV
26 Other ► (<u>Equipment</u>)	X	3		
Archival				
27 Other ► (<u>records/books</u>)	X	8		
28 Other ► (<u>various other</u>)	X	15		

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

No

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?

32a

Yes

b If "Yes," describe in Part II

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Third Party Use	Part I, Line 32b	Third parties, such as auction houses or brokers, may be used to sell non-cash contributions to the University, but not to process or solicit any contributions to the University
Non Reporting of Revenue	Part I, Line 33	SFAS 116 provides that contributions of works of art, historical treasures, and similar assets need not be recognized as revenues and capitalized if the donated items are added to collections that are held for public exhibition, education, or research in furtherance of public service rather than financial gain. The University does not report revenues for gifts-in-kind intended for display or immaterial amounts. The following is the text of the footnote describing collections from the University's financial statements: "The University's vast array of museums and libraries houses priceless works of art, historical treasures, literary works, and artifacts. These collections are protected and preserved for public exhibition, education, research, and the furtherance of public services. They are neither disposed of for financial gain nor encumbered in any manner. Accordingly, such collections are not recorded for financial statement purposes." Not all gifts are art given with the intention of being displayed. There may be instances where a gift of art is made with the purpose of being sold and the proceeds benefiting a specific purpose or unit at the University.

SCHEDULE O

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990.

OMB No 1545-0047

2009

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The Form 990 was reviewed by the University's tax return review committees, comprising senior finance staff and internal and external counsel. Form 990 was also reviewed by the University's Joint Committee on Inspection, consisting of members of the University's governing bodies, the Harvard Corporation and the Board of Overseers. The final Form 990 was provided to the entire executive governing body, the Harvard Corporation, before it was filed.

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12c		GOVERNANCE, MANAGEMENT AND DISCLOSURE ANNUALLY , THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		<p>FORM 990, PART VI, SECTION B, LINE 13 CURRENTLY, AND DURING THE FISCAL YEAR ENDED JUNE 30, 2010, THE UNIVERSITY HAS A FORMAL POLICY THAT EXPRESSLY FORBIDS ANY FORM OF RETALIATORY ACTION AGAINST ANY MEMBER OF THE HARVARD COMMUNITY WHO IN GOOD FAITH VOICES CONCERNS, SEEKS ADVICE, FILES A COMPLAINT OR GRIEVANCE, SEEKS THE AID OF HUMAN RESOURCES, TESTIFIES OR PARTICIPATES IN INVESTIGATIONS, COMPLIANCE REVIEWS, PROCEEDINGS OR HEARINGS, OR OPPOSES ACTUAL OR PERCEIVED VIOLATIONS OF HARVARD UNIVERSITY'S POLICY OR UNLAWFUL ACTS THE UNIVERSITY IS CURRENTLY DEVELOPING A FORMAL WHISTLEBLOWER POLICY FORM 990, PART VI, SECTION B, LINE 15A-B AND SCHEDULE J, PART I, LINE 3 THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FY 10 WAS MAY 3, 2010 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING APPROVAL BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH PROPOSAL FOR APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPETITIVE COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>

Identifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		PART VI, GOVERNANCE, MANAGEMENT AND DISCLOSURE HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST

Identifier	Return Reference	Explanation
		Schedule E, Line 6a THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

Identifier	Return Reference	Explanation
		SCHEDULE G, PART I, LINE 2B AND PART II FUNDRAISING THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY 10 BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS

Identifier	Return Reference	Explanation
		<p>Columns A and B (General Note) The Massachusetts Health and Educational Facilities Authority (EIN 04-2456011) was the issuer of ten of the eleven bond issues listed on this schedule and was in existence on the last day of the University's tax year (June 30, 2010) It was merged into the Massachusetts Development Finance Agency (EIN 04-3431814) on October 1, 2010 Row A (Series HH), Column F Series HH was issued to finance the following capital expenditures of the University (i) construction, furnishing and equipping of a building at One Western Avenue, Boston, (ii) construction, renovation, furnishing and equipping of a building at 29 Garden Street, Cambridge (iii) construction, renovation, furnishing and equipping of a building at 18 Mellen Street, Cambridge, (iv) renovation, furnishing and equipping of a building at 17 Ware Street, Cambridge, (v) renovation, furnishing and equipping of a building at 22-24 Prescott Street, Cambridge, and (vi) renovation, furnishing and equipping of a building at 153-155 Mount Auburn Street, Cambridge Row B (Series R 1-5), Column F Series R, Tranche 1-5 was issued to refund portions of the following bond issues which were issued on the following dates Series A (7/1/72), Series B (7/1/73), Series C (4/7/76), Series D (6/23/77), Series I (5/7/85), Series M (2/6/91), Series N (9/1/91), Series P (6/13/95), Series Q-1 (8/29/96), Series Q-2 (9/2/97), Series Q-3 (9/15/98), Series Z (10/1/00), and Series AA (10/4/01) Row C (Series R 6), Column F Series R, Tranche 6 was issued to refund portions of the following bond issues which were issued on the following dates Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01) Row D (Series R 7), Column F Series R, Tranche 7 was issued to refund portions of the following bond issues which were issued on the following dates Series P (6/13/95), Series Z (10/1/00), and Series AA (10/4/01) Row E (Series 2005A/B), Column F Series 2005A was issued to refund tax-exempt commercial paper issued on 12/18/03, and to finance capital expenditures of the University relating to the Harvard Depository, Southborough, and the Widener Library, Cambridge Series 2005B was issued to refund Series P, issued 6/13/95 Row A (Series 2005C), Column F Series 2005C was issued to refund tax-exempt commercial paper issued on 9/5/02 and on 12/18/03 Row B (Series 2007EE), Column C Series 2007EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs Row B (Series 2007EE), Column E Series 2007EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000 Approximately \$297 million was outstanding on 6/30/10 Row B (Series 2007EE), Column F Series 2007EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University (i) construction of a building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston, (ii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge, (iii) Renovation of building space at 46 Blackstone Street, Cambridge and a boiler replacement and ancillary system upgrade in the Blackstone Plant located at the same site (the corner of Memorial Drive and Western Avenue, Cambridge), (iv) an underground parking facility located at 6-8 Everett Street, Cambridge, (v) installation of underground pipes and wires in the Harvard Law School area, west of Oxford Street between Everett Street and Kirkland Street, Cambridge, (vi) renovation of Rockefeller Hall, 47 Francis Avenue, Cambridge, (vii) renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (viii) renovation of the fire alarm and sprinkler system, roof, and room interiors at residential buildings in the Harvard Law School area, 16-22 Everett Street, Cambridge, (ix) renovation and exterior restoration of Byerly Hall, 6-8 Garden Street, Cambridge, (x) renovation of the Malkin Athletic Center, 39 Holyoke Street, Cambridge, (xi) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge, (xii) construction of a research facility located at 16 Divinity Avenue, Cambridge, (xiii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge, (xiv) construction of the Northwest Building, a science facility at 52 Oxford Street, Cambridge, (xv) renovation and exterior restoration of Gallatin Hall, 24 Harvard Way, Boston, (xvi) classroom renovations at the McCollum Center, 47 Harvard Way, Boston, (xvii) renovation of buildings at 641 and 643 Huntington Avenue, Boston, (xviii) construction of a housing development at 387 Western Avenue, 28 Hingham Street and 30 Hingham Street, Cambridge, (xix) construction of the Allston Science Complex, including a parking facility and an energy facility at 150 Western Avenue, Boston, and (xx) design for new infrastructure systems for utilities tunnels, materials handling tunnels, water utilities, wastewater systems, and transmission substation to support the Allston campus, Boston, and (xxi) renovation of the Dunster House building fire sprinkler and fire alarm, a dormitory building, 945 Memorial Drive, Cambridge Row C (Series 2008B), Column F Series 2008B was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refinance capital expenditures of the University relating to Quincy House, 58 Plympton Street, Cambridge Row D (Series 2009A), Column F Series 2009A was issued to refund tax-exempt commercial paper issued on 3/9/06 and 12/21/07, and to refund Series GG-1, issued 7/1/04, and Series 2006B, issued 7/20/06 and pay related costs</p>

Identifier	Return Reference	Explanation
		<p>Row E (Series 2009EE), Column C Series 2009EE consisted of tax-exempt commercial paper, and thus was represented by multiple CUSIPs Row E (Series 2009EE), Column E Series 2009EE consisted of tax-exempt commercial paper, with an authorized amount of \$1,000,000,000 Approximately \$110 million was outstanding on 6/30/10 Row E (Series 2009EE), Column F Series 2009EE, consisting of tax-exempt commercial paper, was issued to provide short-term financing for the following capital expenditures of the University (i) construction of a building for the Arnold Arboretum for research and administration located at Weld Hill, 1300 Centre Street, Boston, (ii) an underground parking facility located at 6-8 Everett Street, Cambridge, (iii) installation of a satellite chilled water plant and an electrical substation located on the east side of Oxford Street between Hammond and Kirkland Streets, Cambridge, (iv) renovation of Rockefeller Hall, 47 Francis Avenue, Cambridge, (v) construction of a building and related renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (vi) life safety fire system upgrades and other renovations at student residences located at 45 Flagg Street, 10 Holyoke Place, 56 Plympton Street, 10 Linden Street, 13-21 & 53 Bow Street, 26 Plympton Street, 966 Memorial Drive, 967 Memorial Drive, 35-39 Oxford Street, 36 Oxford Street, 1651 Massachusetts Avenue, and 1533-1544 Massachusetts Avenue, Cambridge, (vii) construction and equipping of the Laboratory for Interface Science and Engineering, 15 Oxford Street, Cambridge, (viii) an addition to the New College Theatre, 10-12 Holyoke Street, Cambridge, (ix) construction of the Northwest building, a science facility at 52 Oxford Street, Cambridge, (x) renovations to expand teaching lab space in the Northwest building, 52 Oxford Street, Cambridge, (xi) roof, life safety, and infrastructure upgrades to Perkins Hall, 35-39 Oxford Street, Cambridge, (xii) cosmetic, roof, infrastructure and life safety upgrades to Baker Hall, 45 Harvard Way, Boston, (xiii) renovation of buildings at 641 and 643 Huntington Avenue, Boston, (xiv) renovation of office space in Gordon Hall, 25 Shattuck Street, Boston, and (xv) construction of the Allston Science Complex, including a parking facility and an energy facility at 150 Western Avenue, Boston Row A (Series 2010A), Column F Series 2010A was issued to refund tax-exempt commercial paper issued on 3/9/06, 12/21/07 and 7/22/09, to refund portions of Series Z, issued 11/9/00, and Series FF, issued 7/24/02 and pay related costs, and to finance the following capital expenditures of the University (i) construction of a building and related renovations and utility infrastructure upgrades at Harvard Law School, 1585 Massachusetts Ave, Cambridge, (ii) renovation of building space and a boiler replacement and ancillary system upgrade in the Blackstone Plant, 46 Blackstone Street, Cambridge, (iii) retrofit of existing HVAC systems for Larsen Hall, 14 Appian Way, Cambridge, (iv) maintenance and tower restoration at Lowell House, 10 Holyoke Place, Cambridge, and (v) renovation of administrative office and classroom space in Pierce Hall, 25 Oxford Street, Cambridge SCHEDULE K, PART II Line 8, Column B (Series 2007EE) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column D (Series 2009A) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column E (Series 2009EE) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 Line 8, Column A (Series 2010A) One or more projects financed by this bond series was not substantially complete as of June 30, 2010 SCHEDULE K, PART IV Line 5 (General Note) "Yes" responses indicate minimal amounts of remaining in a cost of issuance fund beyond the temporary period, amounts were held and invested in compliance with arbitrage restrictions</p>

Identifier	Return Reference	Explanation
		<p>SCHEDULE R, PART V SCHEDULE R, PART V, LINE 2, TRANSACTION TYPE Q THE AMOUNTS CLASSIFIED AS TRANSACTION TYPE Q, OTHER TRANSFERS OF CASH OR PROPERTY TO OTHER ORGANZATIONS, REPRESENT THE NET AMOUNT DUE FROM THE LISTED ORGANIZATION TO PRESIDENT AND FELLOWS OF HARVARD COLLEGE THE BALANCE IS CUMULATIVE AND INCLUDES TRANSFERS MADE IN PRIOR YEARS SCHEDULE R, PART V, LINE 2, TRANSACTION TYPE R THE AMOUNTS CLASSIFIED AS TRANSACTION TYPE R, OTHER TRANSFERS OF CASH OR PROPERTY FROM OTHER ORGANZATIONS, REPRESENT THE NET AMOUNT DUE FROM PRESIDENT AND FELLOWS OF HARVARD COLLEGE TO THE LISTED ORGANIZATION THE BALANCE IS CUMULATIVE AND INCLUDES TRANSFERS MADE IN PRIOR YEARS SCHEDULE R, PART V, LINE 2, INVESTMENT ENTITIES PRESIDENT AND FELLOWS OF HARVARD COLLEGE, THE CONTROLLING CORPORATION, MAY ROUTINELY TRANSFER FUNDS TO ITS CONTROLLED ENTITIES, WHETHER FOR PROFIT OR NON-PROFIT, TO FUND INVESTMENTS THESE TRANSFERS GENERALLY TAKE THE FORM OF CAPITAL CALLS OR REQUESTS FOR WORKING CAPITAL PRESIDENT AND FELLOWS OF HARVARD COLLEGE, THE CONTROLLING CORPORATION, ROUTINELY RECEIVES FUNDS FROM ITS CONTROLLED ENTITIES IN THE FORM OF DIVIDENDS OR RETURNS OF CAPITAL THESE FUND FLOWS REFLECT A FUNDAMENTAL POLICY TO SWEEP INCOME BACK TO THE PARENT ORGANIZATION AND RETURN ANY CASH BALANCES TO THE SUPPORTED ORGANIZATION</p>

Identifier	Return Reference	Explanation
Form 990, Part I, Line 6	NUMBER OF VOLUNTEERS	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARMENTS AND PROGRAMS WHILE HARVARD DOES NOT TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
Beau Geste XXV LLC c/o HRES 1350 Mass Ave Cambrdge, MA 02138	Real Estate	MA	19,182,543	71,797,761	President and Fellows of Harvard College
Harvard China International LLC c/o HMC 600 Atlantic Ave Boston, MA 02210 30-0459737	Investment	MA	0	0	President and Fellows of Harvard College
Harvard University Beacon Yards LLC 1033 Mass Ave Cambrdge, MA 02138 03-0517218	Real Estate	MA		80,430,487	President and Fellows of Harvard College
IXION INVESTMENT COMPANY C/O HMC 600 ATLANTIC AVE BOSTON, MA 02210	INVESTMENT	CJ	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
See Additional Data Table					

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	
							Yes	No		Yes	No
See Additional Data Table											

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

Part V

Transactions With Related Organizations

(Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b Gift, grant, or capital contribution to other organization(s)

c Gift, grant, or capital contribution from other organization(s)

d Loans or loan guarantees to or for other organization(s)

e Loans or loan guarantees by other organization(s)

f Sale of assets to other organization(s)

g Purchase of assets from other organization(s)

h Exchange of assets

i Lease of facilities, equipment, or other assets to other organization(s)

j Lease of facilities, equipment, or other assets from other organization(s)

k Performance of services or membership or fundraising solicitations for other organization(s)

l Performance of services or membership or fundraising solicitations by other organization(s)

m Sharing of facilities, equipment, mailing lists, or other assets

n Sharing of paid employees

o Reimbursement paid to other organization for expenses

p Reimbursement paid by other organization for expenses

q Other transfer of cash or property to other organization(s)

r Other transfer of cash or property from other organization(s)

Yes

No

1a Yes

1b No

1c Yes

1d Yes

1e No

1f No

1g No

1h No

1i Yes

1j No

1k No

1l No

1m No

1n No

1o No

1p No

1q Yes

1r Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved
(1) See Additional Data Table		
(2)		
(3)		
(4)		
(5)		
(6)		

Schedule R (Form 990) 2009

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of- year assets (\$)	(h) Dispropportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?	
							Yes	No		Yes	No
WHB Kirby Hill Co- Investment LLC c/o westbrook Partners 645 MADISON New York, NY 10022 14- 1933484	Investments	DE	Harvard Private Capital Realty		- 12,064,353	-130,256		No	4,042,433		No
Williamson Royalty Ventures LLC c/o Denham Capital Management 200 C Boston, MA 02116 56- 2563228	Investments	DE	Denham Commodity Partners Fund III LP		19,703,867	181,255,423		No			No

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
Insolo Agroindustrial SA Av Pedroso de Moraes SAO PAULO BR	Investments	BR	IPA Investimentos e Participacoes Agricolas Ltda	C	-1,628,415	301,753,344	96 000 %
Inversiones Brasil SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Inversiones Catival SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	93	380,173	100 000 %
Inversiones Coral SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Inversiones Santa Rita SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	2,853	1,813,987	100 000 %
Inversiones Tres Cumbres Ltda Roger de Flor 2736 dp 8 SANTIAGO CI 98-0446986	Investments	MA	Phemus Corp	C	-420,939	6,291,264	100 000 %
Inversiones Tunuyan SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		4,549,957	100 000 %
IPE Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-2,692,735	144,268,019	96 000 %
Kaingaroo Timberlands C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 98-0412394	Investments	MA	KT1 Co	C	70,400,400	912,064,200	60 000 %
KTR Limited C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	CJ	Phemus Corp	C			100 000 %
La Arenosa SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
La Jacaranda SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		319,415	100 000 %
La Mora SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,205,358	100 000 %
La Zarza SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C	835	4,289,570	100 000 %
Las Acacias SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		80,627	100 000 %
Las Misiones SA c/o PAGBAM Suipacha 1111 -P1 Buenos Aires AR	Investments	MA	Campo Grande SA	C	-892,975	25,551,617	100 000 %
LaSalle Asia Opportunity Cayman I Ltd Walker House 87 Mary Street George Town CJ 98-0447511	Investments	CJ	Harvard Private Capital realty	C	2,373,629	68,903,470	100 000 %
LONGSTOCKING INVESTMENT CORPORATION C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210 52-2116455	INvestments	DE	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	S	-1,638	25,000	100 000 %
Long Term Forest Partners Cia Ltda Avenida Avenue Patria E4- 41 y an QUITO EC	Investments	MA	Equador Timber LP	C	-526,942	9,128,420	80 000 %
Los Almendros SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Los Aromos SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		1,800	100 000 %
Los Arrayanes SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		436,110	100 000 %
Los Boldos SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Pino LLC	C	2,193,475	2,319,770	100 000 %
Los Laureles SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	CI	Diversified International Timber Holdings LLC	C	-93,714	2,268,746	100 000 %
Los Laureles SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	MA	Nicarao Ltd	C		686,859	100 000 %
Midpac Resources I (BVI) Limited c/o Harneys corporate Services Ltd TORTOLA VI 98-0681728	Investments	VI	Denham Commodity Partners Fund III LP	C	-7,356,442	754,149	100 000 %
Midpac Resources II (BVI) Limited c/o Harneys corporate Services Ltd TORTOLA VI 98-0681725	Investments	VI	Denham Commodity Partners Fund III LP	C	-7,356,402	754,491	100 000 %
Nazare Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-753,474	19,932,888	96 000 %
NCH Agribusiness Investors Corp Ugland House PO BOX 39 George Town CJ 98-0559097	Investments	MA	Harvard Private Capital realty	C	-6,836,683	295,208,112	59 000 %
Neanderthal Investments IFS Court Twenty Eight Cybercity MP 98-0607884	Investments	MP	Lucy Holdings	C	1,110,614	14,084,764	100 000 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
Sustainable Teak Participacoes Ltda Avenida Governador Ponce de Arruda Varezea Grande BR 98-0639215	Investments	BR	Brazil Teak LLC	C	3,380,977	112,961,997	100 000 %
Sustainable Timbers SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	PM	Phemus Corp	C	-24,478	21,837,123	100 000 %
TDR SCOTLANDLP C/O TDR CAPITAL ONE STANHOPE GATE LONDON UK 98-0471766	Investments	UK	HVD Mgt Priv Eq Corp	C		70,348,134	75 000 %
Terena SA C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	Investments	UK	Phemus Corp	C	-10,725	41,782,439	100 000 %
Uniteca Agroflorestal SA Avenida Governador Ponce de Arruda Varezea Grande BR	Investments	MA	Sustainable Teak Participacoes Ltda	C	-635,047	48,865,600	87 000 %
Veriwaste LP c/o Jordans 20-22 Bedford Row LONDON UK 98-0656246	Investments	UK	Hvd Mgt Priv Eq Corp	C		8,570,761	100 000 %
VINE 2 LTD C/O HMC 600 ATLANTIC AVENUE BOSTON, MA02210	INvestments	CJ	PHEmus Corp	C			100 000 %
Vista Verde Agroindustrial Ltda Av Pedroso de Moraes SAO PAULO BR	Investments	MA	Insolo Agroindustrial SA	C	-2,189,350	31,051,512	96 000 %
WHARTON COUNTY POWER PARTNERS GP INC C/O DENHAM Capital Management 200 C BOSTON, MA02116 41-2086348	INvestments	DE	DENHAM COMMODITY Partners Fund II LP	C			100 000 %

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved (\$)
(1) American Repertory Theatre	A	430,961
(1) dubai harvard foundation for medical research inc	A	14,148
(2) HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	A	15,152,778
(3) Harvard Magazine	A	50,685
(4) Harvard Neurodiscovery Center	A	209,550
(5) Harvard Real Estate Inc	A	31,936
(6) fundacion centro de investigacion de la escuela	B	255,000
(7) harvard business school european research center in paris	B	976,224
(8) dubai harvard foundation for medical research inc	C	412,500
(9) Harvard Real Estate Allston Inc	D	153,352,401
(10) dubai harvard foundation for medical research inc	N	369,774
(11) Harvard Dedicated Energy Limited	Q	8,291,797
(12) American Repertory Theatre	Q	2,993,073
(13) Armenise Foundation	R	1,400,855
(14) HARVARD BUSINESS SCHOOL INTERACTIVE	R	3,095,147
(15) HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	R	18,567,192
(16) Harvard Magazine	R	240,581
(17) Harvard Medical Center	R	289,582
(18) Harvard Neurodiscovery Center	R	5,994,776
(19) Red Top Inc	R	159,828
(20) Trustees for Harvard University	R	1,457,063
(21) Other controlled organizations		
(22) see Schedule O		

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
James R Houghton Fellow	5 00	X						0	0	0
Nannerl O Keohane Fellow	5 00	X						0	0	0
Patricia A King Fellow	5 00	X						0	0	0
Robert D Reischauer Fellow	5 00	X						0	0	0
Robert E Rubin Fellow	5 00	X						0	0	0
Drew Gilpin Faust President	60 00	X		X				714,197	0	160,362
James F Rothenberg Treasurer	10 00	X		X				0	0	0
Edward C Forst Executive Vice President	60 00			X				509,095	0	48,285
Marc L Goodheart Secretary	60 00			X				285,828	0	55,455
Marilyn M Hausammann V P Human Resources	60 00			X				336,665	0	55,321
Christine M Heenan V P Govt Comm & Pub Aff	60 00			X				378,019	0	55,307
Lisa Hogarty V P Campus Services	60 00			X				0	0	0
Steven E Hyman Provost	60 00			X				537,245	0	35,162
Robert W Iuliano V P and General Counsel	60 00			X				441,525	0	51,590
KATHERINE N LAPP Executive Vice President	60 00			X				183,045	0	13,934
Tamara E Rogers V P Alumni Affairs & De	60 00			X				355,874	0	53,813
Daniel S Shore V P Finance and C F O	60 00			X				278,577	0	52,339
A Clayton Spencer V P Policy	60 00			X				312,350	0	33,824
Nancy S Zeckhauser V P Administration	60 00			X				393,061	0	44,362
Jeffrey S Flier Dean, Faculty of Medicin	60 00				X			554,672	0	53,180
Jay O Light Dean, Faculty of Busines	60 00				X			494,451	0	55,780
Michael D Smith Dean, Faculty of Arts &	60 00				X			365,907	0	51,346
Julio Frenk Dean, Faculty of Public	60 00					X		631,166	0	61,165
Christopher M Gordon C O O Allston Developme	60 00					X		572,947	0	48,950
Irving H Goldberg Professor	60 00					X		539,780	0	46,132

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
Walter C Kester Professor	60 00					X		501,593	20,131	55,280
Ajay K Singh Professor	60 00					X		534,178	0	31,539
Alan J Stone Former V P Govt Comm &	0 00						X	209,352	0	0
Robert B Cashion Assoc V P Dev/Former Acti	60 00						X	266,231	0	57,533
Elizabeth Mora V P Finance through 5/0	0 00						X	240,727	0	0
Lawrence H Summers Professor/ Former Presid	0 00						X	101,203	0	2,149

Form 990, Part VIII - Statement of Revenue - 2a - 2g Program Service Revenue -

	Business Code	(A) Total Revenue	(B) Related or Exempt Function Revenue	(C) Unrelated Business Revenue	(D) Revenue Excluded from Tax under IRC 512, 513, or 514
STUDENT TUITION, R&B,	900,099	1,070,423,627	1,070,423,627		
LAB SERVICES & OTHER M	900,099	55,335,719	55,335,719		
SALES/SERVICES CONVENI	900,099	26,643,293			26,643,293
PUBLICATIONS	900,099	26,468,071	26,468,071		
AUXILIARY HEALTH SERVI	900,099	19,886,441			19,886,441

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

<i>Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
PAYMENTS TO ANNUITANTS	57,749,000	52,695,962	3,508,252	1,544,786
Miscellaneous OTHER EXP	43,967,790	40,120,609	2,671,043	1,176,138
BOOKS	36,660,288	33,452,512	2,227,113	980,663
PUBLISHING	19,748,360	18,020,378	1,199,713	528,269
TAXES AND FEES	11,912,513	10,870,168	723,685	318,660