

D Employer identification number

95-1664101

E Telephone number

(909) 621-8043

F Accounting method ☐ Cash ☒ Accrual
☐ Other (specify) ☐

H and **I** are not applicable to section 527 organizations

H(a) Is this a group return for affiliates? ☐ Yes ☒ No

H(b) If "Yes" enter number of affiliates **▶** _____

H(c) Are all affiliates included? ☐ Yes ☐ No
(If "No," attach a list See instructions)

H(d) Is this a separate return filed by an organization covered by a group ruling? ☐ Yes ☒ No

K Check here ☐ if the organization is not a 509(a)(3) supporting organization **and** its gross receipts are normally **not** more than 25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 **881,705,981**

I	Group Exemption Number
M	Check <input type="checkbox"/> if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF)

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)	
1	Revenue
2	Expenses
3	Changes in Net Assets or Fund Balances
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Revenue	1	Contributions, gifts, grants, and similar amounts received							
	a	Contributions to donor advised funds	1a						
	b	Direct public support (not included on line 1a)	1b		209,543,865				
	c	Indirect public support (not included on line 1a)	1c						
	d	Government contributions (grants) (not included on line 1a)	1d		314,535				
	e	Total (add lines 1a through 1d) (cash \$ <u>192,943,054</u> noncash \$ <u>16,915,346</u>)					1e	209,858,400	
	2	Program service revenue including government fees and contracts (from Part VII, line 93) .					2	52,165,368	
	3	Membership dues and assessments					3		
	4	Interest on savings and temporary cash investments					4	626,801	
	5	Dividends and interest from securities					5		
	6a	Gross rents	6a		800,204				
	b	Less rental expenses	6b		464,106				
	c	Net rental income or (loss) subtract line 6 b from line 6 a					6c	336,098	
	7	Other investment income (describe)					7	9,166,733	
	8a	Gross amount from sales of assets other than inventory	(A) Securities			(B) Other			
			607,588,861	8a		204,547			
	b	Less cost or other basis and sales expenses	584,817,034	8b		225,000			
	c	Gain or (loss) (attach schedule)	22,771,827	8c		-20,453			
	d	Net gain or (loss) Combine line 8c, columns (A) and (B)					8d	22,751,374	
	9	Special events and activities (attach schedule) If any amount is from gaming , check here							
Expenses	a	Gross revenue (not including \$ _____ of contributions reported on line 1b)	9a						
	b	Less direct expenses other than fundraising expenses	9b						
	c	Net income or (loss) from special events Subtract line 9b from line 9a					9c		
	10a	Gross sales of inventory, less returns and allowances	10a						
	b	Less cost of goods sold	10b						
	c	Gross profit or (loss) from sales of inventory (attach schedule) Subtract line 10b from line 10a					10c		
	11	Other revenue (from Part VII, line 103)					11	1,295,067	
	12	Total revenue Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11					12	296,199,841	
	13	Program services (from line 44, column (B))					13	74,812,156	
	14	Management and general (from line 44, column (C))					14	8,672,719	
15	Fundraising (from line 44, column (D))					15	6,197,424		
16	Payments to affiliates (attach schedule)					16			
17	Total expenses Add lines 16 and 44, column (A)					17	89,682,299		
Net Assets	18	Excess or (deficit) for the year Subtract line 17 from line 12					18	206,517,542	
	19	Net assets or fund balances at beginning of year (from line 73, column (A))					19	632,505,573	
	20	Other changes in net assets or fund balances (attach explanation)					20	-31,268,613	
	21	Net assets or fund balances at end of year Combine lines 18, 19, and 20					21	807,754,502	

Part II

Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash \$ _____ noncash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22a			
22b	Other grants and allocations (attach schedule) <input type="checkbox"/> (cash \$ 13,344,795 noncash \$ _____) If this amount includes foreign grants, check here <input type="checkbox"/>	22b	13,344,795	13,344,795	
23	Specific assistance to individuals (attach schedule)	23			
24	Benefits paid to or for members (attach schedule)	24			
25a	Compensation of current officers, directors, key employees etc. Listed in Part V-A (attach schedule)	25a	926,466	244,621	559,536
b	Compensation of former officers, directors, key employees etc. listed in Part V-B (attach schedule)	25b			
c	Compensation and other distributions not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)	25c	43,351	43,351	
26	Salaries and wages of employees not included on lines 25a, b and c	26	31,003,671	26,906,283	1,282,027
27	Pension plan contributions not included on lines 25a, b and c	27	2,740,337	2,387,893	111,687
28	Employee benefits not included on lines 25a - 27	28	2,926,544	2,489,486	178,446
29	Payroll taxes	29	2,175,051	1,846,112	136,020
30	Professional fundraising fees	30			
31	Accounting fees	31	359,373		359,373
32	Legal fees	32	534,148	44,708	480,930
33	Supplies	33	1,421,927	1,251,174	121,399
34	Telephone	34	480,185	387,759	43,305
35	Postage and shipping	35	196,795	94,809	86,724
36	Occupancy	36	1,819,140	1,669,715	98,282
37	Equipment rental and maintenance	37	1,333,372	1,158,632	144,443
38	Printing and publications	38	945,039	577,408	130,683
39	Travel	39	2,772,508	2,424,059	84,767
40	Conferences, conventions, and meetings	40	99,127	65,919	12,890
41	Interest	41	2,537,760	2,266,837	161,755
42	Depreciation, depletion, etc. (attach schedule) <input type="checkbox"/>	42	2,970,630	2,753,896	129,401
43	Other expenses not covered above (itemize)				
a	See Additional Data Table	43a			
b		43b			
c		43c			
d		43d			
e		43e			
f		43f			
g		43g			
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	44	89,682,299	74,812,156	8,672,719

Joint Costs. Check ☐ if you are following SOP 98-2








Are any joint costs from a combined educational campaign and fundraising solicitation reported in **(B)** Program services? ☐ **Yes** ☐ **No**

If "Yes," enter **(i)** the aggregate amount of these joint costs \$ _____, **(ii)** the amount allocated to Program services \$ _____, **(iii)** the amount allocated to Management and general \$ _____, and **(iv)** the amount allocated to Fundraising \$ _____

Part III



Statement of Program Service Accomplishments (See the instructions.)



Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? 		<div>Program Service Expenses</div> <div>(Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others.)</div>
<div>Established in 1946, CMC is a highly selective, independent, coeducational, residential, undergraduate liberal arts college with a curricular emphasis on economics, government, and public affairs. Unlike many other colleges, which champion either a traditional liberal arts education or the acquisition of professional and technical skills, CMC builds bridges between the two. By combining the intellectual breadth of the liberal arts with the more pragmatic concerns of public affairs, based on principles established by founding President George C. S. Benson, CMC helps students acquire the vision, skills, and values they will need to lead society. As expressed in the College's mission statement, CMC seeks to "educate its students for thoughtful and productive lives and responsible leadership in business, government, and the professions, and to support faculty and student scholarship that contribute to intellectual vitality and the understanding of public policy issues."</div>		
<div>All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)</div>		
<div>a</div>	<div>The College educates leaders for business, government and the professions and is one of the nation's leading private liberal arts colleges. Education at the College is rooted in the interplay between the world of ideas and the world of events. By combining the intellectual breadth of the liberal arts with the more pragmatic concerns of public affairs, the College helps students to gain the vision, skills, and values necessary for leadership in all sectors of society. In addition to its dedication to teaching and learning, the College is a center for scholars who are engaged in research that enlighten a society intent on finding solutions to its economic, political, social, and environmental problems. Ongoing research at the College is contributing to the body of knowledge in areas such as the effects of government regulations upon the economy, toxic waste, juvenile justice, changes of enzyme systems in humans, and the ecology of desert regions. Full Time Equivalent Enrollment in Claremont: 1,041</div> <div>(Grants and allocations \$ 13,344,795) If this amount includes foreign grants, check here </div>	74,812,156
<div>b</div>	<div></div> <div>(Grants and allocations \$) If this amount includes foreign grants, check here </div>	
<div>c</div>	<div></div> <div>(Grants and allocations \$) If this amount includes foreign grants, check here </div>	
<div>d</div>	<div></div> <div>(Grants and allocations \$) If this amount includes foreign grants, check here </div>	
<div>e</div>	<div>Other program services (attach schedule)</div> <div>(Grants and allocations \$) If this amount includes foreign grants, check here </div>	
<div>f</div>	<div>Total of Program Service Expenses (should equal line 44, column (B), Program services) . . . </div>	74,812,156




Part IV Balance Sheets (See the instructions.)

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.			(A) Beginning of year		(B) End of year		
Assets	45	Cash—non-interest-bearing		749,455	45	860,122	
	46	Savings and temporary cash investments		66,416,124	46	48,689,542	
	47a	Accounts receivable	47a	1,492,063			
	b	Less allowance for doubtful accounts	47b	55,218	1,715,076	47c	1,436,845
	48a	Pledges receivable	48a	186,331,291			
	b	Less allowance for doubtful accounts	48b		31,671,258	48c	186,331,291
	49	Grants receivable		335,174	49	440,890	
	50a	Receivables from current and former officers, directors, trustees, and key employees (attach schedule)			50a		
	b	Receivables from other disqualified persons (as defined under section 4958(c)(3)(B) (attach schedule)			50b		
	51a	Other notes and loans receivable (attach schedule)	51a	15,875,832			
	b	Less allowance for doubtful accounts	51b	111,876	15,157,656	51c	15,763,956
	52	Inventories for sale or use			52		
	53	Prepaid expenses and deferred charges		2,458,289	53	2,261,645	
	54a	Investments—publicly-traded securities <input checked="" type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV		302,531,776	54a	298,588,159	
	b	Investments—other securities (attach schedule) <input type="checkbox"/> Cost <input type="checkbox"/> FMV			54b		
55a	Investments—land, buildings, and equipment basis	55a	3,541,914				
b	Less accumulated depreciation (attach schedule)	55b		4,065,043	55c	3,541,914	
56	Investments—other (attach schedule)		247,806,932	56	282,909,456		
57a	Land, buildings, and equipment basis	57a	137,248,499				
b	Less accumulated depreciation (attach schedule)	57b	45,915,271	65,620,639	57c	91,333,228	
58	Other assets, including program-related investments (describe <input checked="" type="checkbox"/> _____)		26,334,291	58	7,105,078		
59	Total assets (must equal line 74) Add lines 45 through 58		764,861,713	59	939,262,126		
Liabilities	60	Accounts payable and accrued expenses		4,597,214	60	13,569,670	
	61	Grants payable			61		
	62	Deferred revenue		1,383,510	62	1,542,731	
	63	Loans from officers, directors, trustees, and key employees (attach schedule)			63		
	64a	Tax-exempt bond liabilities (attach schedule)		61,974,235	64a	61,010,283	
	b	Mortgages and other notes payable (attach schedule)			64b		
	65	Other liabilities (describe <input checked="" type="checkbox"/> _____)		64,401,181	65	55,384,940	
66	Total liabilities Add lines 60 through 65		132,356,140	66	131,507,624		
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74						
	67	Unrestricted		66,840,239	67	341,034,771	
	68	Temporarily restricted		213,863,516	68	225,499,246	
	69	Permanently restricted		351,801,818	69	241,220,485	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74						
	70	Capital stock, trust principal, or current funds			70		
	71	Paid-in or capital surplus, or land, building, and equipment fund			71		
	72	Retained earnings, endowment, accumulated income, or other funds			72		
	73	Total net assets or fund balances Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)		632,505,573	73	807,754,502	
	74	Total liabilities and net assets / fund balances Add lines 66 and 73		764,861,713	74	939,262,126	

Part IV-A Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions.)				
a	Total revenue, gains, and other support per audited financial statements	a	254,326,655	
b	Amounts included on line a but not on Part I, line 12			
1	Net unrealized gains on investments	b1	-24,754,793	
2	Donated services and use of facilities	b2		
3	Recoveries of prior year grants	b3		
4	Other (specify) 	b4	464,106	
	Add lines b1 through b4	b	-24,290,687	
c	Subtract line b from line a	c	278,617,342	
d	Amounts included on Part I, line 12, but not on line a			
1	Investment expenses not included on Part I, line 6b	d1	4,237,704	
2	Other (specify) 	d2	13,344,795	
	Add lines d1 and d2	d	-24,290,687	
e	Total revenue (Part I, line 12) Add lines c and d	e	296,199,841	


Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return				
a	Total expenses and losses per audited financial statements	a	79,077,726	
b	Amounts included on line a but not on Part I, line 17			
1	Donated services and use of facilities	b1		
2	Prior year adjustments reported on Part I, line 20	b2		
3	Losses reported on Part I, line 20	b3		
4	Other (specify) 	b4	6,977,926	
	Add lines b1 through b4	b	6,977,926	
c	Subtract line b from line a	c	72,099,800	
d	Amounts included on Part I, line 17, but not on line a :			
1	Investment expenses not included on Part I, line 6b	d1	4,237,704	
2	Other (specify) 	d2	13,344,795	
	Add lines d1 and d2	d	17,582,499	
e	Total expenses (Part I, line 17) Add lines c and d	e	89,682,299	

Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)				
(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
See Additional Data Table				

Part V-A Current Officers, Directors, Trustees, and Key Employees <i>(continued)</i>		Yes	No
75a Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings <u>38</u>			
b Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s)  .		75b	Yes
c Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization"   If "Yes," attach a statement that includes the information described in the instructions		75c	Yes
d Does the organization have a written conflict of interest policy?		75d	Yes

Part V-B	Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)
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(A) Name and address	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Expense account and other allowances

Part VI Other Information <i>(See the instructions.)</i>		Yes	No
76 Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed statement of each change		76	No
77 Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes		77	No
78a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		78a	Yes
b If "Yes," has it filed a tax return on Form 990-T for this year?		78b	Yes
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement		79	No
80a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc , to any other exempt or nonexempt organization?		80a	Yes
b If "Yes," enter the name of the organization  <u>See Additional Data Table</u> _____ and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt			
81a Enter direct or indirect political expenditures (See line 81 instructions) <u>81a</u> _____		81b	No
b Did the organization file Form 1120-POL for this year?			

Part VI

Other Information (continued)

Yes

No

82a

Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?

82a

No

b

If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)

82b

83a

Did the organization comply with the public inspection requirements for returns and exemption applications?

83a

Yes

b

Did the organization comply with the disclosure requirements relating to quid pro quo contributions?

83b

Yes

84a

Did the organization solicit any contributions or gifts that were not tax deductible?

84a

No

b

If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

84b

85

501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?

85a

b

Did the organization make only in-house lobbying expenditures of \$2,000 or less?

85b

If "Yes," was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed the prior year.

c

Dues assessments, and similar amounts from members

85c

d

Section 162(e) lobbying and political expenditures

85d

e

Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices

85e

f

Taxable amount of lobbying and political expenditures (line 85d less 85e)

85f

g

Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?

85g

h

If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?

85h

86

501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12

86a

b

Gross receipts, included on line 12, for public use of club facilities

86b

87

501(c)(12) orgs. Enter a Gross income from members or shareholders

87a

b

Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)

87b

88a

At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX.

88a

No

b

At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes, complete Part XI.

88b

No

89a

501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911: 0, section 4912: 0, section 4955: 0

b

501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction.

89b

No

c

Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958: 0

d

Enter: Amount of tax on line 89c, above, reimbursed by the organization:

e

All organizations. At any time during the tax year was the organization a party to a prohibited tax shelter transaction?

89e

No

f

All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract?

89f

No

g

For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?

89g

No

90a

List the states with which a copy of this return is filed: CA

b

Number of employees employed in the pay period that includes March 12, 2007 (See instructions): 788

90b

788

91a

The books are in care of: Claremont University Consortium Telephone no: (909) 621-8043

150 EAST 8TH STREET SUITE A

Located at: CLAREMONT, CA ZIP + 4: 91711

b

At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?

91b

No

If "Yes," enter the name of the foreign country:

See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.

Part VI Other Information <i>(continued)</i>		Yes	No
c At any time during the calendar year, did the organization maintain an office outside of the United States?		91c	No
If "Yes," enter the name of the foreign country ▶ _____			
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 —Check here ▶		┐	
and enter the amount of tax-exempt interest received or accrued during the tax year ▶		92	

Part VII Analysis of Income-Producing Activities *(See the instructions.)*

Note: Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
		(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
93	Program service revenue					
a	Tuition and Fees					39,141,483
b	Auxiliary Enterprises					10,853,804
c	Private Contracts					1,156,602
d	Federal Grants and Contracts					955,196
e	Investment income from scholarship loans					58,283
f	Medicare/Medicaid payments					
g	Fees and contracts from government agencies					
94	Membership dues and assessments					
95	Interest on savings and temporary cash investments			14	626,801	
96	Dividends and interest from securities					
97	Net rental income or (loss) from real estate					
a	debt-financed property			16	336,098	
b	non debt-financed property					
98	Net rental income or (loss) from personal property					
99	Other investment income			18	9,166,733	
100	Gain or (loss) from sales of assets other than inventory			18	22,751,374	
101	Net income or (loss) from special events					
102	Gross profit or (loss) from sales of inventory					
103	Other revenue a See Additional Data Table					
b	_____					
c	_____					
d	_____					
e	_____					
104	Subtotal (add columns (B), (D), and (E))				33,592,671	52,748,770
105	Total (add line 104, columns (B), (D), and (E)) ▶					86,341,441

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes *(See the instructions.)*

Line No. ▼	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes)
93	These activities contribute to the instructional program by enabling students to meet their educational goals and by providing physical maintenance of the students including housing, educational materials, supplies, educational-related equipment, and athletic activities
103	Rental income derives from dorm room rental to students staying on campus over the summer to work or attend classes at another institution
103	Children's School at CMC provides a language based, developmentally appropriate program for children ages 3 to 5 years. It accomodates children from the Claremont College community and the surrounding area.

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	Nature of the business
	%	
	%	
	%	
	%	

Part X Information Regarding Transfers Associated with Charitable Deductions *(See the instructions.)*

(a)	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on any life insurance policy?
(b)	Did the organization, during the year, pay premiums, directly or indirectly, on any life insurance policy?
NOTE: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).	

Part XI

Information Regarding Transfers To and From Controlled Entities

Complete only if the organization is a controlling organization as defined in section 512(b)(13)

106 Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity				Yes	No
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer	
a					
b					
c					
Totals					

107 Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity				Yes	No
	(A) Name and address of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer	
a					
b					
c					
Totals					

108 Did the organization have a binding written contract in effect on August 17, 2006 covering the interests, rents, royalties and annuities described in question 107 above?				Yes	No

Please Sign Here	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.			
	*****			2009-05-14
	Signature of officer			Date
	Kenneth L Pifer Controller			
	Type or print name and title			

Paid Preparer's Use Only	Preparer's signature	TRACY S PAGLIA	Date	Check if self-employed <input checked="" type="checkbox"/>	Preparer's SSN or PTIN (See Gen Inst W)
	Firm's name (or yours if self-employed), address, and ZIP + 4				EIN
	Moss Adams LLP				
	3121 West March Lane Suite 100				Phone no (209) 955-6100
	Stockton, CA 95219				

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization
Claremont McKenna College

Organization Exempt Under Section 501(c)(3)
(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust
Supplementary Information—(See separate instructions.)
▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2007

Name of the organization
Claremont McKenna College

Employer identification number
95-1664101

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
Eric Hughson 500 E Ninth Street Claremont, CA 91711	Faculty 40 00	262,780	35,588	8,500
Eric Helland 500 E Ninth Street Claremont, CA 91711	Faculty 40 00	262,585	36,020	0
William Lowery 500 E Ninth Street Claremont, CA 91711	VPDevelopment 40 00	265,000	33,209	0
Janet Smith 500 E Ninth Street Claremont, CA 91711	Faculty 40 00	256,419	32,230	0
Gregory Hess 500 E Ninth Street Claremont, CA 91711	VPDean of Faculty 40 00	252,540	35,588	0
Total number of other employees paid over \$50,000 ▶	240			

Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Rafael Vinoly Architects PC 50 Vandam Street New York, NY 10013	Architects	2,070,474
Cambridge Associates LLC PO Box 10317 Uniondale, NY 11555	Investment Consultant	1,105,274
Wellington Trust Co NA PO Box 13766 Newark, NJ 07188	Investment Management	616,256
NTD Stichler 9655 Granite Ridge Dr San Diego, CA 92123	Architects	596,455
La Canada Design Group Inc 630 No Rosemead Blvd Pasadena, CA 91107	Architects	325,910
Total number of others receiving over \$50,000 for professional services ▶	27	

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services
(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
Bernards 618 San Fernando Rd San Fernando, CA 91340	Construction	8,985,933
Perera Construction Design Inc 2890 Inland Empire Blvd Ontario, CA 91764	Construction	2,161,379
Bon Appetit Inc 100 Hamilton Ave Ste 300 Palo Alto, CA 94301	Food Service	2,118,422
Tovey Shultz Construction Inc 18261 Collier Ave Unit A Lake Elsinore, CA 92530	Construction	1,296,581
Mousetrappe Inc 1590 N Batavia Ste 3 Orange, CA 92867	Media Design	438,647
Total number of other contractors receiving over \$50,000 for other services ▶	19	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 andCat No 11285F

Schedule A (Form 990 or 990-EZ)
2007

Part III **Statements About Activities** (See page 2 of the instructions.)

Yes **No**

1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ►\$ _____(Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B)	1		No
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 📎			
a	Sale, exchange, or leasing property?	2a		No
b	Lending of money or other extension of credit?	2b		No
c	Furnishing of goods, services, or facilities?	2c	Yes	
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? 📎	2d	Yes	
e	Transfer of any part of its income or assets?	2e		No
3a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments) 📎	3a	Yes	
b	Did the organization have a section 403(b) annuity plan for its employees?	3b	Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3c		No
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		No
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a	Yes	
b	Did the organization make any taxable distributions under section 4966?	4b		
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		
d	Enter the total number of donor advised funds owned at the end of the tax year ► _____			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year ► _____			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts ► 0 _____			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ► 0 _____			

Part IV

Reason for Non-Private Foundation Status (See pages 4 through 7 of the instructions.)

I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box)

5

☐

A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)

6

☒

A school Section 170(b)(1)(A)(ii) (Also complete Part V)

7

☐

A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)

8

☐

A federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)

9

☐

A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) Enter the hospital's name, city, and state

10

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A)

11a

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)

11b

☐

A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)

12

☐

An organization that normally receives **(1) more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc , functions—subject to certain exceptions, and **(2) no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A)

13

☐

An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3) Check the box that describes the type of supporting organization

☐ Type I

☐ Type II

☐ Type III - Functionally Integrated

☐ Type III - Other

Provide the following information about the supported organizations. (see page 7 of the instructions.)					
(a) Name(s) of supported organization(s)	(b) Employer identification number	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support?
			Yes	No	
Total					

14

☐

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

Part IV-A Support Schedule


(Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants See line 28)					
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975					
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income Attach a schedule Do not include gain or (loss) from sale of capital assets					
23 Total of lines 15 through 22					
24 Line 23 minus line 17					
25 Enter 1% of line 23					
26 Organizations described on lines 10 or 11:	a Enter 2% of amount in column (e), line 24				26a
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a Do not file this list with your return. Enter the total of all these excess amounts					26b0
c Total support for section 509(a)(1) test Enter line 24, column (e)					26c
d Add Amounts from column (e) for lines 18 19 22 26b					26d
e Public support (line 26c minus line 26d total)					26e
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					26f
27 Organizations described on line 12:	a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person " Do not file this list with your return. Enter the sum of such amounts for each year (2006) (2005) (2004) (2003)				
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2006) (2005) (2004) (2003)					
c Add Amounts from column (e) for lines 15 16 17 20 21					27c
d Add Line 27a total and line 27b total					27d
e Public support (line 27c total minus line 27d total)					27e
f Total support for section 509(a)(2) test Enter amount from line 23, column (e)	27f				
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					27g
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					27h
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15					

Part V Private School Questionnaire (See page 7 of the instructions.)

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		Yes	No
		29	Yes	
		30	Yes	
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?			
		30	Yes	
		31	Yes	
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement) The racial nondiscrimination policy is stated in brochures, the college catalog, and is accessible on the college website			
		31	Yes	
		32a	Yes	
32	Does the organization maintain the following a Records indicating the racial composition of the student body, faculty, and administrative staff? b Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis? c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement) 			
		32a	Yes	
		32b	Yes	
		32c	Yes	
		32d	Yes	
33	Does the organization discriminate by race in any way with respect to a Students' rights or privileges? b Admissions policies? c Employment of faculty or administrative staff? d Scholarships or other financial assistance? e Educational policies? f Use of facilities? g Athletic programs? h Other extracurricular activities? If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement) 			
		33a		No
		33b		No
		33c		No
		33d		No
		33e		No
		33f		No
		33g		No
		33h		No
34a	Does the organization receive any financial aid or assistance from a governmental agency?  b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement			
		34a	Yes	
		34b		No
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," attach an explanation	35	Yes	

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)
(To be completed ONLY by an eligible organization that filed Form 5768)

Check ☐ a ☐ if the organization belongs to an affiliated group

Check ☐ b ☐ if you checked "a" and "limited control" provisions apply

Limits on Lobbying Expenditures		(a) Affiliated group totals	(b) To be completed for all electing organizations
(The term "expenditures" means amounts paid or incurred)			
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37	
38	Total lobbying expenditures (add lines 36 and 37)	38	
39	Other exempt purpose expenditures	39	
40	Total exempt purpose expenditures (add lines 38 and 39)	40	
41	Lobbying nontaxable amount Enter the amount from the following table— <div><div>If the amount on line 40 is—</div><div>The lobbying nontaxable amount is—</div><div>Not over \$500,00020% of the amount on line 40</div><div>Over \$500,000 but not over \$1,000,000\$100,000 plus 15% of the excess over \$500,000</div><div>Over \$1,000,000 but not over \$1,500,000\$175,000 plus 10% of the excess over \$1,000,000</div><div>Over \$1,500,000 but not over \$17,000,000\$225,000 plus 5% of the excess over \$1,500,000</div><div>Over \$17,000,000\$1,000,000</div></div>	41	
42	Grassroots nontaxable amount (enter 25% of line 41)	42	
43	Subtract line 42 from line 36 Enter -0- if line 42 is more than line 36	43	
44	Subtract line 41 from line 38 Enter -0- if line 41 is more than line 38	44	
Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below
See the instructions for lines 45 through 50 on page 11 of the instructions)

	Lobbying Expenditures During 4-Year Averaging Period				
Calendar year (or fiscal year beginning in) ➤	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
45 Lobbying nontaxable amount					
46 Lobbying ceiling amount (150% of line 45(e))					
47 Total lobbying expenditures					
48 Grassroots nontaxable amount					
49 Grassroots ceiling amount (150% of line 48(e))					
50 Grassroots lobbying expenditures					

Part VI-B Lobbying Activity by Nonelecting Public Charities
(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Yes	No	Amount
a Volunteers			
b Paid staff or management (Include compensation in expenses reported on lines c through h.)			
c Media advertisements			
d Mailings to members, legislators, or the public			
e Publications, or published or broadcast statements			
f Grants to other organizations for lobbying purposes			
g Direct contact with legislators, their staffs, government officials, or a legislative body			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means			
i Total lobbying expenditures (Add lines c through h.)			
If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities			

Part VII **Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations** (See page 12 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting organization to a noncharitable exempt organization of

- (i) Cash
 - (ii) Other assets
- other transactions
- (i) Sales or exchanges of assets with a noncharitable exempt organization
 - (ii) Purchases of assets from a noncharitable exempt organization
 - (iii) Rental of facilities, equipment, or other assets
 - (iv) Reimbursement arrangements
 - (v) Loans or loan guarantees
 - (vi) Performance of services or membership or fundraising solicitations

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.

	Yes	No
51a(i)		No
a(ii)		No
b(i)		No
b(ii)		No
b(iii)		No
b(iv)		No
b(v)		No
b(vi)		No
c		No

[illegible]

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

▶ ☐ **Yes** ☒ **No**

b If "Yes," complete the following schedule

[illegible]

Additional Data

Software ID:

Software Version:

EIN: 95-1664101

Name: Claremont McKenna College

Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

<i>Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.</i>		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a AdvertisingPR	43a	1,711,455	94,985	653,943	962,527
b BooksPeriodicals	43b	149,432	133,434	9,521	6,477
c Building Repairs	43c	1,004,104	936,689	42,498	24,917
d Food and Housing	43d	2,604,904	2,403,672	175,861	25,371
e Honoraria	43e	3,319,258	1,401,707	1,441,424	476,127
f Other Expenses	43f	445,246	280,181	141,289	23,776
g Payment to CPS	43g	4,622,458	2,893,109	1,710,488	18,861
h Noncapital Equipment	43h	1,285,249	1,246,504	11,597	27,148
i Joint ProgramSubsc Services	43i	824,580	622,056	143,070	59,454
j Investment Management & Custody	43j	4,237,704	4,237,704		
k Other Insurance	43k	328,502	85,470	221,360	21,672
l Write Down of Fixed Assets	43l	338,612	338,612		
m Transfer to Claremont University Consortium	43m	180,576	180,576		

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Pamela Gann 500 E 9th Street Claremont, CA 91711	President of the College 40 00	389,704	46,750	52,787
Matthew Bibbens 500 E 9th Street Claremont, CA 91711	General Counsel and Secretary 40 00	161,450	26,335	0
Robin Aspinall 500 E 9th Street Claremont, CA 91711	Treasurer 40 00	212,658	28,282	0
Kenneth Pifer 500 E 9th Street Claremont, CA 91711	Controller 40 00	8,500	0	0
Harry McMahon 500 E 9th Street Claremont, CA 91711	Chairman of the Board 1 00	0	0	0
Lorraine Bains 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Peter Barker 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Abbott Brown 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Richard Butler 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Louis Caldera 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
David Mgrublian 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Thomas Mitchell 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Robert Nakasone 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Arie Steven Crown 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Robert A Day 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Thomas Neff 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Kenneth Novack 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
William Podlich 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
David Dreier 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Barton Evans 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Lawrence Hammett 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Fredric Prager 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
John Pritzlaff III 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Ray Remy 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Andrea Rich 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
E David Hetz 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Henry Kravis 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Michael Larson 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Thomas C Leppert 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
George R Roberts 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Rossi A Russell 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Perry A Lerner 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Robert J Lowe 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Howard P Marguleas 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Susan Matteson King 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Julie T Spellman Sweet 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
John W Sprouse 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Shaw B Wagener 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
Christopher V Walker 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0
James B McElwee 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-.)	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
Barbara Wallace 500 E 9th Street Claremont, CA 91711	Trustee 1 00	0	0	0

Form 990, Part VI, Line 80b - If "Yes", enter the name of the organization and whether it is exempt or nonexempt:

Name of the Organization	Exempt	Nonexempt
CMC Endowment Corporation	X	
CMC Foundation	X	
Claremont University Consortium	X	

Form 990, Part VII, Line 103 - Other revenue:

Note: Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	
a Miscellaneous Income			01	466,859	
b Royalty Income			15	4,371	
c Rental and Catering Income			01	35,396	73,814
d Children's School Tuition					509,588
e Student VendingStoreMisc			03	108,505	
f Conferences			01	96,534	

TY 2007 Cash Grants Paid Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Class of Activity	Recipient's name	Address	Amount	Relationship
Grants	Student Aid	500 E Ninth Street Claremont, CA 91711	13,344,795	

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2007 Compensation
Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Name	Related Organization		Relationship	Compensation Amount	Benefit Plan Contributions	Expense Account	Compensation Description
	Name	EIN					
Kenneth Pifer	Claremont University Consortium	95-4786748	Supporting Organization	119,352	21,394	0	

TY 2007 Depreciation and Depletion Schedule**Name:** Claremont McKenna College**EIN:** 95-1664101

Asset	Amount
Land and improvements	188,954
Buildings	2,417,579
Equipment	364,097

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2007 Gain/Loss from Sale of Other Assets Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Name	Date Acquired	How Acquired	Date Sold	Purchaser Name	Gross Sales Price	Basis	Basis Method	Sales Expenses	Total (net)	Accumulated Depreciation
Real Property	2007-06	DONATED	2007-10	Anhalt Investments LLC	204,547	225,000		0	-20,453	

TY 2007 Gain/Loss from Sale of Public Securities Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Gross Sales Price: 607,588,861

Basis: 584,817,034

Sales Expenses: 0

Total (net): 22,771,827

TY 2007 Investments - Land Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Category/Item	Cost/Other Basis	Accumulated Depreciation	Book Value
Investment Buildings & Equipment	3,541,914		3,541,914

TY 2007 Investments - Other Schedule**Name:** Claremont McKenna College**EIN:** 95-1664101

Description	Book Value	Cost/FMV
Assets whose use is limited	16,130,792	F
Hedge funds	96,095,181	F
Distressed debt funds	8,561,284	F
Private equity and venture capital	52,090,656	F
Natural resources	103,353,329	F
Real estate funds	6,678,214	F

TY 2007 Land etc. Schedule**Name:** Claremont McKenna College**EIN:** 95-1664101

Category/Item	Cost/Other Basis	Accumulated Depreciation	Book Value
Land and improvements	7,898,573	4,006,266	3,892,307
Buildings	76,995,508	31,158,304	45,837,204
Equipment	11,516,985	9,361,385	2,155,600
Property held for future use	12,706,606	1,389,316	11,317,290
Construction in progress	28,130,827		28,130,827

TY 2007 Other Assets Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Description	Beginning of Year Amount	End of Year Amount
Revocable trust	8,195,694	2,681,044
Beneficial Interest in Revocable Trust	18,138,597	4,424,034

TY 2007 Other Changes in Net Assets Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Description	Amount
Unrealized gain	-24,754,793
Actuarial adjustment	-6,119,628
Staff retirement plan comprehensive loss	-394,192

TY 2007 Other Expenses Included Schedule**Name:** Claremont McKenna College**EIN:** 95-1664101

Description	Amount
Rental expenses reclassified to Form 990 page 1	464,106
Staff retirement plan comprehensive loss	394,192
Actuary adjustment	6,119,628

**TY 2007 Other Expenses
Not Included Schedule**

Name: Claremont McKenna College
EIN: 95-1664101

Description	Amount
Student aid reclassified to expenses	13,344,795

TY 2007 Other Investment Income Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Description	Amount
Alternative Investments	9,166,733

TY 2007 Other Liabilities Schedule**Name:** Claremont McKenna College**EIN:** 95-1664101

Description	Beginning of Year Amount	End of Year Amount
Obligations under securities lending	7,436,261	0
Annuities payable	40,072,323	45,755,775
Revocable trusts	8,195,694	2,681,044
Defined benefit plan payable	481,446	528,506
Funds held in trust	4,371,870	2,515,654
Government advance for student loans	3,152,856	3,181,972
Asset Retirement Obligation	690,731	721,989

TY 2007 Other Notes/Loans
Receivable Short Schedule

Name: Claremont McKenna College
EIN: 95-1664101

Category / Name	Amount
Student Loans - various	15,875,832

TY 2007 Other Revenues Included Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Description	Amount
Rental expenses reclassified to Form 990 page 1	464,106

TY 2007 Other Revenues
Not Included Schedule

Name: Claremont McKenna College
EIN: 95-1664101

Description	Amount
Student aid reclassified to expenses	13,344,795

TY 2007 Relationship Schedule

Name: Claremont McKenna College

EIN: 95-1664101

Person Name / Business Name	Title or Role	Person Name 2 / Business Name 2	Title or Role 2	Relationship
Henry R Kravis	Trustee	George R Roberts	Trustee	Cousins and business partners

TY 2007 Tax-Exempt Bond Liabilities Schedule

Name: Claremont McKenna College
EIN: 95-1664101

Item No.	1
Name of Issue	
Purpose	California Educational Facilities Authority (CEFA) 1999
Amount Outstanding	9252000
Unexpeded Bond Proceeds	
Third Party Use	
Space Percentage	
Maturity Date	
Repayment Terms	
Interest Rate	
Security	

Item No.	2
Name of Issue	
Purpose	California Educational Facilities Authority (CEFA) 2003
Amount Outstanding	9090000
Unexpeded Bond Proceeds	
Third Party Use	
Space Percentage	
Maturity Date	
Repayment Terms	
Interest Rate	
Security	

Item No.	3
Name of Issue	
Purpose	California Educational Facilities Authority (CEFA) 2007
Amount Outstanding	40260000
Unexpeded Bond Proceeds	14442555
Third Party Use	
Space Percentage	
Maturity Date	
Repayment Terms	
Interest Rate	
Security	

Item No.	4
Name of Issue	
Purpose	Unamortized Premium
Amount Outstanding	2408283
Unexpeded Bond Proceeds	
Third Party Use	
Space Percentage	
Maturity Date	
Repayment Terms	
Interest Rate	
Security	

**TY 2007 Explanation of Receipt or
Revocation of Government Financial Aid**

Name: Claremont McKenna College

EIN: 95-1664101

Statement: Claremont McKenna College participates in the Pell Grant, Supplemental Educational Opportunity Grant, College Work-Study and Perkins Loan programs.

TY 2007 Scholarship Award Statement

Name: Claremont McKenna College

EIN: 95-1664101

Statement: Claremont McKenna College awards scholarships only to individual undergraduate students. These scholarships are awarded based upon academic achievement and/or demonstrated financial need.

TY 2007 Self Dealing Statement

Name: Claremont McKenna College

EIN: 95-1664101

Line Number	Explanation
2c	<p>1. Robert Day, member of the Board of Trustees, is Chairman of the Board of Trust Company of the West. Claremont McKenna College is an investor in various limited partnerships managed by Trust Company of the West. The College is a limited partner and has no say in investment decisions.2. Henry R. Kravis, a member of the Board of Trustees, is a member of KKR & Co., LLC which is the general partner of Kohlberg Kravis Roberts & Co (KKR). Claremont McKenna College is an investor in various limited partnerships which KKR manages. The College is a limited partner and has no say in investment decisions. Mr. Kravis and Mr. Roberts are first cousins.3. Robert J. Lowe, a member of the Board of Trustees, is Chairman and CEO of Lowe Enterprises, Inc. Lowe Enterprises is a general partner in Sunriver Resort, along with several partners from KKR. Additionally, KKR is a controlling investor in Pac Trust, which has other real estate investments with Lowe. Claremont McKenna College is an investor in various limited partnerships that KKR manages. The College is a limited partner and has no say in investment decisions. 4. Harry T. McMahon, III, member of the Board of Trustees, is the Vice Chairman of Merrill Lynch & Co. Claremont McKenna College uses the brokerage services of Merrill Lynch & Company in the normal course of its investing activities.5. Thomas B. Neff, a member of the Board of Trustees and Chairman of the Audit Committee. Mr. Neff is Chairman and CEO of Fibrogen, Inc. Mr. Neff has donated equity securities of Fibrogen, Inc. to the College. There are two Fibrogen, Inc. equity securities listed on the College's books. Both securities are valued at \$1.00 each, for a total of \$2.00. 6. William F. Podlich, a member of the Board of Trustees, is Consulting Managing Director of Pacific Investment Management Company. Claremont McKenna College invests in fixed income funds managed by Pacific Investment Management Company.7. Fredric J. Prager, a member of the Board of Trustees, is managing director of Prager, Sealy & Co., LLC, investment bankers. Prager, Sealy & Co., LLC acts as investment banker for Claremont McKenna College. From time to time, Claremont McKenna College enters into capital market transactions where Prager, Sealy & Co., LLC is the managing underwriter.8. George R. Roberts, member of the Board of Trustees, is a partner of KKR. Claremont McKenna College is an investor in various limited partnerships managed by KKR. The College is a limited partner and has no say in investment decisions. Mr. Roberts and Mr. Kravis are first cousins.9. Rossi A. Russell is a member of the Board of Trustees and Chairman of the Finance Committee. Mr. Russell has provided legal services to the College in connection with various matters referred to Mr. Russell by the College.10. Robert Day, member of the Board of Trustees, is Chairman and Chief Executive Officer of Oakmont Corporation. During the year the College entered into two agreements with Oakmont Corporation for chartered aircraft service.Payment to officers for services is consistent with amounts paid within the industry.</p>