

Docker Driven Continuous Delivery

On the gaps between tooling

Jeroen Peeters

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Master of Science

Supervised by:
Professor H. Dekkers

The University of Amsterdam
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I, Jeroen Peeters, confirm that the work presented in this thesis is my own. Where information has been derived from other sources, I confirm that this has been indicated in the thesis.

Abstract

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Acknowledgements

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Chapter 1

Introduction

1.1 Background

Explain the company and how it operates, when we introduced Docker etc. 'this report can be of help to other practitioners' Explain the problem with CI/CD that the company was faced with.

Chapter 2

Literature review

2.1 Introduction

tbd.

2.2 Tools

2.3 Process

2.4 People

2.5 Methodology

Chapter 3

The development organization

In order to understand the problems at the organization it is important to have a deeper understanding of the development organization's structure. The organization is a semi-governmental IT project organization whose mission is to help other (semi-)governmental organizations with IT project management and the realization of projects. They lead by example and help the customer to shape their project according to agile principles. In this thesis we are only concerned with the department responsible for software project realization. Within the Software Delivery (SD) department project teams build software in an agile way. Because some customers are still used to work according to a waterfall approach the department plays an important role in guiding customers. The SD project team helps the customer getting familiar with Agile/Scrum principles in order for them to steer and make decisions about importance of tasks. Before a project ends up at SD it usually follows a pre-development process in which some architectural decisions are already made. This is mostly because governments have to apply to standards and regulations. Usually the software realization team is not involved in this process since the team is not yet in existence. This procedure as described here may vary per project and customer, but it usually applies. When the realization team is formed most of the fundamental decisions have already been taken.

To be able to quickly react to customer needs the development organization relies heavily on external hiring for the duration of a project. Within SD all project members are externals. This gives the organization the ability to quickly scale up or down depending on the number of active projects. However, it also implies that knowledge is easily lost. The organization tries to move people between projects as much as possible in order to retain them. In order to move people more easily between projects and bring new people up to speed more quickly the development phase is standardized within the department as much as possible. The standardization is targeted at process, tools and development frameworks and languages. This standardization is something that can change over time and is defined by SD itself. It is possible for a single project to differentiate from the standard following the "comply or explain"-principle.

The standardized process is based on Continuous Integration and Delivery (CI/CD) principles. In the next chapter we will take a closer look at the CI/CD process.

Chapter 4

CI/CD at the development organization

4.1 The base case

Chapter 5

Problem description

Explain the problem with CI/CD that the company was faced with.

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The problem description follows naturally from the observations and/or interviews. The problems are categorized according to their origin.

Describe the problems

Chapter 6

Observations / Interviews

Do interviews with a couple of teams to find and clarify on problems.

References