

# Consumer Search and Firm Strategy with Multi-Attribute Products\*

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## Abstract

I study a model of directed search in which a consumer inspects products whose valuations are correlated through shared attributes. Consumers discover their valuation for the attributes of the inspected products. The consumer's optimal search process depends on past realizations. In this search environment a multiproduct seller commits to a menu of horizontally differentiated products and their prices. The seller can exploit that the emerging search paths reveal consumers' preferences: by setting different prices for *ex ante* identical products, the seller can encourage specific paths to arise and exploit the information that consumers learned through search. In some cases, the seller optimally limits the set of available products.

**Keywords:** consumer search, directed search, learning, multiproduct monopoly, pricing, product portfolio

**JEL Codes:** D42, D83, L12, L15

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# 1. Introduction

In this paper, I study the features of the optimal search process when products' valuations are correlated through shared attributes. Consumers value products based on their attributes ([Lancaster, 1966](#)). Initially, consumers observe all products and respective attributes, but they do not know how much they value the different attributes. For example, laptops may differ by their processing speed and graphical capabilities, which depend on the processor and the graphic card that are installed.

Consumers decide which product to search and inspect and adapt their strategy, whether and which product to inspect next, after each search. The reasoning is as follows: if two products share an attribute, consumers value them identically in this regard. Through the search process, consumers learn their preferences for attributes and, depending on what they learn about specific attributes, can redirect their subsequent search as they know which products share the same attributes and which ones do not. rather than for individual products. The result of any given inspection makes the consumer update her expectations for the remaining products based on which attributes they share. This, in turn, instructs the next inspection.

Observable, shared attributes allow the consumer to adapt as they search. In this environment, every inspection is optimally selected accounting for what would rationally be inspected next: inspection of a product informs the consumer of her taste for other options, and inspecting multiple products not sharing any attribute indirectly informs the consumer of her preference for products that share attributes with them. I show that this multi-attribute structure allows to apply a version of [Weitzman \(1979\)](#)'s optimal search in an environment with correlated products. Further, I show that in this environment “backtracking” to a previously inspected and abandoned attribute can be optimal.

To study the implications of learning in directed search, I embed the framework in an environment in which a multiproduct monopoly seller selects product menu and pricing. Multiproduct firms are widespread and, accordingly, have been object of thorough study. While much has been written about multiproduct firms' pricing strategies, the role of their menu composition has received significantly less attention, and the strategic interaction between the two even less so. In this paper, I present a framework that allows to capture the synergy between two similar products borne of consumers' learning their own preferences, and how a seller that can coordinate the menu made available can profit off it.

The consumer in my framework observes which products are made available and how these products are related, but is unaware of her preferences for the attributes that characterize them. Prices are posted and contribute to determining the order in which consumer search for their preferred product. Since the outcome of each inspection instructs the next, each effectively reveals the consumer's learned preferences. The seller, then, can price products differently to encourage consumers to self-sort based on the preferences they learn about through the search process, a mechanism reminiscent of that highlighted in [Mayzlin and](#)

Shin (2011). Unlike in Mayzlin and Shin (2011), however, different prices can emerge in this environment even if products are *ex ante* identical from the consumer’s perspective, a result in open contrast with that of Amir et al. (2016).<sup>1</sup>

Differential prices might induce the consumer to deviate from the seller’s preferred order of search. I show that in some cases, when the product menu is relatively small, the seller has an incentive to restrict the supply by removing specific products from the menu and, with them, alternative search paths available to the consumer. The menu restriction induces his preferred order of search, and it is an optimal strategy when likelihood of a positive realization is high and search is cheap. Whenever this is the case, the seller strictly prefers a uniform pricing strategy over setting different prices for different products.

The results highlight the ability of multiproduct seller to steer consumers through strategic menu selection. By anticipating how a consumer would react after observing a product, the seller can encourage search towards better suited products, and profit off the consumer’s incentive to find good matches. The seller wants the consumer to keep searching whenever possible: what is learned through inspection of a product makes the consumer fine-tune her selection. The seller can increase profits by setting higher prices along paths consistent with positive realizations without discouraging the consumer to search on path consistent with negative ones. This dynamic has subtle implications for steering through recommendation systems in environments in which an agent has control over the menu offered to consumers, and for price discrimination based on consumers’ search history.

The rest of the paper is structured as follows: after reviewing the related literature, I present the framework (Section 2) and characterize the optimal search process with multiple attributes and the learning process they imply in a simplified version of the model (Section 3). Afterwards, I solve the problem of a monopoly seller that selects which products to make available and their price (Section 4). I present a general version of the search model and provide the equilibrium pricing for the infinite products case in Section 5. After exploring extensions and limitations in Section 6, I conclude in Section 7.

**Related literature** This paper relates to several strands of literature. First, it contributes to the ordered consumer search literature pioneered by Weitzman (1979). Weitzman characterizes the optimal process for a consumer costly searching among  $n$  boxes. Each box is characterized by a reservation value, a score representing the value that would make the consumer indifferent between opening the box and keeping a sure reward equal to the score. The optimal search order has the consumer opening boxes from the highest to the lowest score. The consumer optimally stops when no unopened box has a score higher than the highest past realization.

Most of the ordered search literature considers search processes that features unchanging order. This is most obvious when order of search is exogenous (Arbatskaya, 2007, Zhou,

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<sup>1</sup>The author finds that a multiproduct seller facing linear demand always price his products independently. Their result holds even if products’ utility is negatively correlated.

2011) and in the prominence literature (Armstrong et al., 2009, Armstrong and Zhou, 2011). These papers focus on the effect search order has on equilibrium prices. When search order is predetermined and products are homogeneous, equilibrium prices decrease in the search order. Armstrong et al. (2009) and Zhou (2011) show that the opposite result emerges when products are heterogeneous.

More recently, the opposite relation has been explored: Choi et al. (2018) and Haan et al. (2018) study the effect of posted prices on search order. They study different competitive settings in which sellers costlessly advertise prices. Since sellers want to undercut each other to gain prominence in the search order, pinning down an equilibrium requires consumers to be heterogeneous enough, specifically in the form of different mean expected qualities. Anderson et al. (2020) obtains similar results by introducing heterogeneity through the search cost distribution. Since the multiproduct monopoly seller I focus on does not have an incentive to undercut himself, this is not necessary in my setting.

The features instructing the order of search in these models are, however, never shared between products. This implies that the order of search cannot be affected by past realizations. I contribute to the literature by allowing inspection of one product to affect the expected return of inspecting a different one. In many circumstances, this represents well consumer search behavior: if a consumer learns that she dislikes a certain attribute in a product, she would rationally try to avoid other products that share that attribute. For example, Hodgson and Lewis (2020) shows evidence of “spatial learning” in search: consumers are shown to inspect more differentiated products early and to get closer to the eventually purchased option as search progresses.

Correlation in products has been incorporated in other ordered search models: Shen (2015) and Armstrong and Zhou (2011) embed the search process in a Hotelling framework so that, in both settings, the available products are perfectly negatively correlated. Ke and Lin (2022) and Bao et al. (2022) study optimal search in a simple framework in which a discrete number of products share one of their two attributes. Ke and Lin (2022) returns conditions under which correlation in search leads to complementarity of the products available; Bao et al. (2022), instead, studies Bayesian updating when the consumer cannot distinguish the role of each attribute in the *ex post* utility each product grants. Conditional search order is also at the core of recent contribution by Doval (2018), who extends Weitzman’s search process by allowing the consumer to take an uninspected box. The author shows that this option changes the relative value of the available boxes, since each unopened box represent a different outside option.

Weitzman (1979)’s result relies on the assumption that boxes are independently distributed; I remove this assumption by introducing attributes shared across the available products. Following the same intuition detailed in Anderson et al. (2021), I propose a tractable, history-dependent scoring system that incorporates the value of searching beyond the target of inspection. The score is determined only by the value of the paths that would be optimally taken after the realization they refer to and, therefore, reflect the full value

of inspecting new attributes. Through this scoring system, I show that a dynamic version of [Weitzman \(1979\)](#)’s optimal search policy can be characterized in this environment with correlated products. Therefore, the paper relates to the growing literature of learning in search ([Garcia and Shelegia, 2018](#), [Preuss, 2021](#), [Greminger, 2022](#)).

The paper further contributes to the wide literature on multiproduct firms. Earlier contributions addressed several possible strategies available to this kind of seller. Some, like [Mussa and Rosen \(1978\)](#), focused on price discrimination with vertically differentiated products. Others, like [Eaton and Lipsey \(1979\)](#), discuss market pre-emption through introduction of horizontally differentiated options. Other notable example relate to R&D expenditure ([Lin, 2004](#), [Lambertini and Mantovani, 2009](#)) and bundling of products ([McAfee et al., 1989](#)).

Few are the papers that address the strategic component behind selection of the menu composition. A notable exception is [Johnson and Myatt \(2002\)](#). The authors study menu extension and pruning in response to entry, and focus on differentiated products; menu selection is, therefore, adaptive to changing market conditions. I contribute to this literature by highlighting the strategic considerations underlying menu composition when products are correlated.

Finally, the paper contributes to the literature of pricing in search. The standard [Wolinsky \(1986\)](#) model, and most of the literature that followed, focus on competitive settings. A notable exception is work by [Anderson and Renault \(2006\)](#), which studies monopoly pricing with search frictions. The authors focus on information disclosure through advertisement of price, product attributes, or both. In particular, price advertisement is shown to resolve hold-up problems generated by search frictions.<sup>2</sup>

I introduce coordination of menu and prices as selected by a multiproduct seller. In most papers studying multiproduct firms,<sup>3</sup> consumers who visit learn pricing and valuation for all the products offered at the same time. Instead, I study within-firm directed search as in recent contributions by [Petrikaitė \(2018\)](#) and [Nocke and Rey \(2022\)](#). The latter studies the incentives of a multiproduct seller to “garble” product information to induce consumers to search longer. Since search costs are assumed to be fixed, the firm has no incentive to price discriminate. [Petrikaitė \(2018\)](#), instead, shows that a multiproduct seller can manipulate search costs to induce consumers to stop at the easier to find but more expensive product. Steering, then, is driven by coordinating pricing and obfuscation efforts.

In my model, different prices emerge with fixed search costs when the seller wants to encourage search rather than hinder it. Prices are used to steer consumers towards specific paths; the result, then, is driven by the inclusion of correlated products in the menu and the consequent learning process that the consumer undergoes. To the best of my

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<sup>2</sup>A more in-depth analysis on the matter can be found in [Konishi and Sandfort \(2002\)](#) and [Robert and Stahl \(1993\)](#).

<sup>3</sup>[Zhou \(2014\)](#), [Rhodes \(2015\)](#), [Rhodes et al. \(2021\)](#)

knowledge, this paper is the first to study the implications of menu selection for consumer steering. This relates the paper to the growing literature on consumer steering (e.g. [Ichihashi, 2020](#), who also considers a monopoly setting).<sup>4</sup>

## 2. Framework

**The products.** I consider an industry with products differentiated with respect to two attributes.<sup>5</sup> A product  $(i, j)$  is identified by attributes  $A_i \in A$  and  $B_j \in B$ . In the simplified framework below, I assume  $A$  and  $B$  to come in two variants each; in the general model, I assume  $A$  and  $B$  to come in infinite variants,<sup>6</sup> so that the number of products available for purchase is infinite as well. Each attribute  $A_i$  can be found combined with all attributes  $B_j$ ,  $i, j \in \{1, 2, \dots\}$ , and *vice versa*. One can visualize the products as displayed in a grid, with the rows representing the  $A$  attributes, the columns representing the  $B$  attributes, and the cells representing products defined by a specific combination of  $A$  and  $B$  attributes as depicted in Figure 1. Notice that products are only differentiated horizontally through their attribute compositions and are otherwise identical in quality.

**The consumer.** A representative, risk-neutral consumer (she) has unit demand, is aware of the available products and their attribute composition, and can inspect the products in any order she likes. The consumer has no prior knowledge of her preferences over the available attributes; she learns the realization of each attribute separately by inspecting a product characterized by it. In line with existing models,<sup>7</sup> I assume that *ex post* utility generated by a generic product  $(i, j)$  takes the form:

$$u(A_i, B_j) = A_i + B_j = u_{i,j},$$

I assume each attribute to be an i.i.d random variable distributed according to a cumulative distribution function  $F$ . Defining a generic attribute as  $y \in A \cup B$ , I further assume  $F(y)$  to have support  $[0, \hat{y}]$  for some positive  $\hat{y}$ , and to be twice-differentiable everywhere on it. The assumption that attributes enter  $u_{i,j}$  additively crucially implies that there are no “synergies” between attributes: once an attribute is discovered, its realized value affects all products that are defined by it in the same way.

In the simplified framework below, instead, I assume attributes to follow a Binomial distribution:  $F(y) \equiv B(1, \alpha)$ , where  $\alpha \in (0, 1)$  refers to the probability that the consumer

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<sup>4</sup>Other notable contributions, although less closely related, can be found in [De Corniere and Taylor \(2019\)](#), [Teh and Wright \(2022\)](#), and [Heidhues et al. \(2023\)](#).

<sup>5</sup>The framework is adapted from [Smolin \(2020\)](#)

<sup>6</sup>Relaxing this assumption is the topic of one of the extension.

<sup>7</sup>For example: [Choi et al. \(2018\)](#) and [Greminger \(2022\)](#).

likes any inspected attribute  $y$ .<sup>8</sup> Expected utility of an unsampled product  $(i, j)$  is then:

$$E[u_{i,j}] = \alpha + \alpha = 2\alpha.$$

Expected utility of a product  $(i, j)$  sharing an attribute with a previously sampled product, say  $A_i$ , but not the other, is instead:

$$E[u_{i,j}] = A_i + \alpha.$$

In this environment, I study the optimal sequential search process with free recall: a consumer can always go back to a previously inspected product at no additional cost. The cost of inspecting a product is indexed by the constant  $s$ . The consumer knows both distribution  $F$  and search costs  $s$ , and learns the value of each attribute separately after inspecting a product defined by it. Finally, the consumer's outside option is normalized to  $u_0 = 0$ .

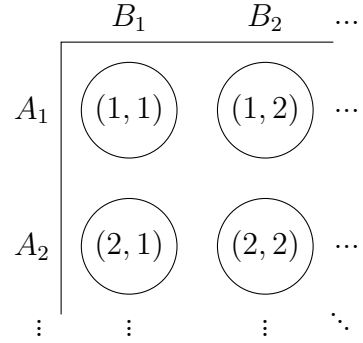


Figure 1: *Products in the same row (resp. column) share attribute  $A_i$  (resp.  $B_j$ ).*

**The seller.** A multiproduct monopoly seller (he) selects which of the possible products to make available to the representative consumer (that is, he selects  $\tilde{N} \subseteq N$ ), and their respective prices. He is also aware of distribution  $F$  and search costs  $s$ . The seller can influence the search pattern over available products through prices. Prices are set before the search process starts, cannot be changed, and are observed costlessly by the consumer before she starts searching. I assume all production costs to be equal to zero.

**Timing and equilibrium concept.** The timing of the interaction can be summarized as follows:

1. Consumer and seller observe distribution  $F$  and search costs  $s$ ,
2. The seller selects  $\tilde{N} \subseteq N$  products to make available and relative price vector  $\mathbf{p}(\tilde{N})$ ,
3. The consumer observes  $\tilde{N}$ ,  $\mathbf{p}(\tilde{N})$ , chooses between searching and her outside option, and, if she searches, what to inspect,
4. After each inspection, the consumer chooses between stopping and keep searching (and what to inspect next) until she either purchases an inspected product or leaves without making a purchase.

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<sup>8</sup>In this specification, one can think of the search process as an effort to find an attribute that satisfies a need of the consumer.



For the pricing game, I consider Sub-game Perfect Equilibria;<sup>9</sup> sequential rationality in this context refers to prices and expected profits to be internally consistent with the optimal search pattern of the consumer, and *vice versa*. When the consumer is indifferent between stopping and searching again, or when she is indifferent between two products to purchase, I assume that indifference is always resolved in favor of the seller – that is, the most profitable outcome is selected.

### 3. A Simple Model of Multi-Attribute Search

To fix ideas, I first characterize search in the simplified framework. The exercise highlights the role of shared attributes in determining the optimal search policy, and provides intuitions useful for the general model.

Since  $A_i \in \{A_1, A_2\}$ ,  $B_j \in \{B_1, B_2\}$ , the product space  $N$  consists of four products:

$$N = \{(1, 1), (1, 2), (2, 1), (2, 2)\}.$$

To illustrate the search dynamic in isolation, I start with the assumption that prices are exogenously set at zero; this assumption will be relaxed in the next section. The consumer can inspect any product in  $\tilde{N}$ ; I start from the case in which  $\tilde{N} \equiv N$ . At any given point of the search sequence, the set of available products can be partitioned in the set of inspected products,  $I$ , and uninspected products,  $\tilde{N} \setminus I$ .

**Updating expected utilities.** Suppose that the consumer already inspected one of the products. Since all products are *ex ante* identical, inspecting  $(1, 1)$  first is without loss of generality.<sup>10</sup> Whenever which product to inspect can be chosen randomly without loss of generality, I assume that products are inspected in increasing order of their indices. After the first inspection, the consumer has learned realizations  $A_1$  and  $B_1$ . Which of the remaining products should be inspected next, if any?

In this simplified framework, it is straightforward to show that the consumer would want to search keeping an attribute she has learned to have positive valuation for (if search costs are low enough), and ignoring one for which she has valuation zero. Formally, given realization  $u_{1,1} = A_1 + B_1$ , the consumer updates her expectations for the remaining product according to:

$$E[u_{1,2}]|_{I=\{(1,1)\}} = A_1 + \alpha, \quad E[u_{2,1}]|_{I=\{(1,1)\}} = \alpha + B_1,$$

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<sup>9</sup>Since the seller commits to menu and prices before the search process starts, and since prices are posted, there is no need to model beliefs explicitly in this environment.

<sup>10</sup>All products share each attribute that characterizes it with another product, and for all products there is one other product that shares no attributes with it. Therefore, all product are *ex ante* identical as long as prices are uniform



$$E[u_{2,2}]|_{I=\{(1,1)\}} = 2\alpha.$$

The consumer would choose to inspect next the product with the highest updated expected value as long as:

$$\max_{(i,j) \in N \setminus I} E[u_{i,j}]|_I - s > \max_{(i,j) \in I} u_{i,j}.$$

Which immediately returns the optimal follow-up search for each possible realization of  $(1, 1)$ :

- if  $A_1 = B_1 = 0$ ,  $(2, 2)$  is searched next; no other search can take place since  $A_2 \geq A_1$  and  $B_2 \geq B_1$ ,
- if  $A_1 = B_1 = 1$ , the consumer stops at  $(1, 1)$  since  $A_1 \geq A_2$  and  $B_1 \geq B_2$ ,
- if  $A_1 > B_1$ ,  $(1, 2)$  is searched next (if  $\alpha > s$ ); no other search can take place since  $A_1 \geq A_2$  and  $B_2$  is shared between  $(1, 2)$  and  $(2, 2)$ ,
- if  $A_1 < B_1$ ,  $(2, 1)$  is searched next (if  $\alpha > s$ ) ; no other search can take place since  $B_1 \geq B_2$  and  $A_2$  is shared between  $(2, 1)$  and  $(2, 2)$ .

**Expected utility of searching at all.** Different realizations lead to different search paths being taken every time a new product is inspected. These conditional search paths emerge predictably, and all realizations generate unambiguously an optimal path forward. In turn, this implies that a rational consumer would account for the likelihood of these different paths emerging, and the expected utility they are associated with, when deciding whether to start searching or not. From the above, then, we obtain the expected utility of searching given the available products and the optimal search paths that can emerge:

$$E[u_{i,j}]|_{I=\emptyset} = 2\alpha^2 + 2\alpha(1 - \alpha) \max\{1, 2\alpha + (1 - \alpha) - s\} + (1 - \alpha)^2(2\alpha - s) - s.$$

The first addendum refers to  $(i, j)$  being the best possible match ( $u_{i,j} = 2$ , with probability  $\alpha^2$ ). The second addendum refers to the eventuality of the consumer liking only one of the two attributes, and incorporates the possible second search that outcome would entail, which only takes place if  $s \leq \alpha$ . The third refers to the case in which  $u_{i,j} = 0$  so that the product sharing no attributes with it would be inspected next. Figure 2 exemplifies.

## 4. Seller's Optimal Strategy

### 4.1. The seller's problem

The seller's problem is twofold: he must set up prices to maximize profit, and must select  $\tilde{N}$  to generate trade opportunities. The two decisions are related. The consumer search

path depends on the price she observes, and which prices would deter her from searching depend on the available products. In particular, the consumer is willing to search a product priced above its myopic expected value  $2\alpha - s$  as long as the expected utility of searching from that point onward is non-negative. As shown above, this can be achieved when products that share attributes with each other are made available. A seller can, in principle, price products above their myopic expected value as long as he made available enough products to justify it.

The two decisions, menu selection and pricing, interact in non obvious ways. Uniform prices, for example, cannot induce an order of search different from the one characterized above. If these uniform prices are too high, however, some search paths could end prematurely: even if products are identical *ex ante*, the first one searched –  $(1, 1)$  in the example above – carries more new information than every subsequent search that could arise. It follows that the highest price that would make two products not sharing attributes worth searching is different. If prices are not uniform, however, the consumer could adapt their optimal order of search in response: between a more expensive product for which she has positive information and a cheaper one for which she has no information, that she would inspect the former first is not obvious.

To study these different interactions, I solve the menu and pricing game of the seller considering uniform and differential prices separately. I show that the seller can always manipulate prices to induce specific ordering of the consumer search. Moreover, I show that the seller has an incentive to strategically restrict the menu of available products to induce his preferred order of search to arise when search is cheap.

**Uniform prices.** Under uniform prices, the seller's trade-off is clear-cut. He wants to raise prices to capitalize on any positive outcome of the consumer search, and he wants to lower prices to incentivize inspections after negative outcomes. The seller is indifferent regarding which product is ultimately purchased, as long as one is. For this reason, I start by assuming that all products are available:  $\tilde{N} \equiv N$ . I then show the seller's incentive to restrict the menu and the effect this choice has on consumer search.

Consider a generic uniform price level  $p^u$ . The seller wants to set the highest level  $p^u$  conditional on certain constraints implied by the consumer search process not being violated. Given the optimal search pattern identified in the section above, the expected

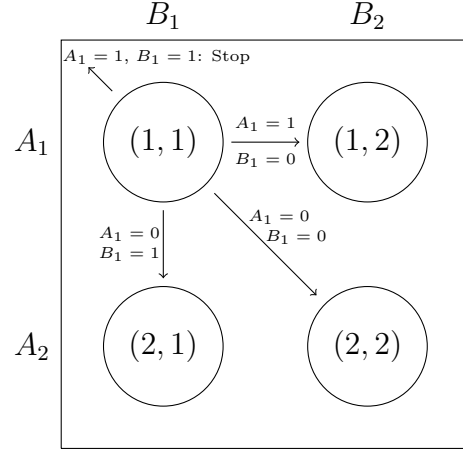


Figure 2: *Optimal search with binomial distribution and all products available, starting from  $(1, 1)$ .*

utility of performing the first inspection is:

$$\begin{aligned} E[u_{1,1}]|_{I=\emptyset} &= \alpha^2 \max\{2 - p^u, 0\} - s \\ &+ 2\alpha(1 - \alpha) \max\{1 - p^u, \alpha \max\{2 - p^u, 0\} + (1 - \alpha) \max\{1 - p^u, 0\} - s, 0\} \\ &+ (1 - \alpha)^2 \max\{\alpha^2 \max\{2 - p^u, 0\} + 2\alpha(1 - \alpha) \max\{1 - p^u, 0\} - s, 0\} \end{aligned} \quad (1)$$

that is: the value of inspecting  $(1, 1)$  is equal to the expected value generated by the search paths that are induced by the possible different realizations. These in turn depend on the relative value of  $s$  and  $\alpha$ , over which the seller has no control over, and  $p^u$ .

At  $p^u = 0$ , the search problem of the consumer is identical to the one explored in the example above. As prices grow, however, some search paths become inaccessible. The first search path to be prevented by high prices is the one that arises conditional on a bad first match. Indeed, given observation  $u_{1,1} = 0$ ,  $(2, 2)$  is searched as long as:

$$E[u_{2,2}]|_{u_{1,1}=0} = \alpha^2 \max\{2 - p^u, 0\} + 2\alpha(1 - \alpha) \max\{1 - p^u, 0\} - s \geq 0 \quad (2)$$

It is straightforward to show that there exists values  $p^u$  such that this condition is not satisfied but  $E[u_{1,1}]|_{I=\emptyset}$  is positive: even if the consumer would not search after a bad realization of  $(1, 1)$ , the presence of products sharing attributes with it makes it more likely to find something worth purchasing. As long  $p^u$  is such that  $E[u_{1,1}]|_{I=\emptyset}$  is non negative, the consumer can rationally start inspecting products. With this inspection, the consumer can discover that she likes both attributes, after which she always stop searching since she can find no better match. Alternatively, if the consumer likes only one attribute, she is interested in inspecting the other available product that shares it. Suppose  $A_1 = 1$ ,  $B_1 = 0$ , and  $p^u \leq 1$ . The consumer would want to perform this additional search if and only if:

$$u_{1,1} = 1 - p^u \leq 1 + \alpha - s - p^u = E[u_{1,2}]|_{I=\{(1,1)\}}$$

which is always satisfied if  $s \leq \alpha$ , that is, if inspecting a single attribute is worth the necessary search cost. Instead, if  $s > \alpha$ , the two conditions are the same. This follows from the fact that if  $s$  is higher than the expected gain of inspecting one attribute in isolation, the consumer would only ever inspect a product she knows nothing about. In this case, the presence of correlated products is immaterial: since no product can be reached after inspecting a different product with which it shares an attribute, the expected gain of inspecting a product is only ever its expected value. Therefore:

$$p^M = \frac{2\alpha - s}{\alpha(2 - \alpha)},$$

where the apex  $^M$  stands for “myopic”, is the only feasible price when  $s > \alpha$ .<sup>11</sup>

Suppose now that  $s \leq \alpha$ . The seller can select one of two pricing profiles: on one hand,

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<sup>11</sup>As I show in the next section, that correlation does not affect search when search costs are high enough holds generally.

he can elect to price products in a way that encourage a follow-up search after a first bad realization. These prices must make a product just myopically worth searching, or, they must solve equation 2 with equality:

$$\mathbf{p}^E = \begin{cases} p_L^E = p^M & \text{if } \alpha^2 \leq s \leq \alpha \\ p_H^E = \frac{2\alpha^2 - s}{\alpha^2} & \text{if } 0 < s < \alpha^2 \end{cases}$$

where  $E$  stands for “encourage”,  $L$  stands for “low”, and  $H$  stands for “high”.

Alternatively, the seller can select higher prices that discourage search after a bad first realization. These prices must be strictly higher than the encouraging counterpart and lead to a lower probability of trade, but a higher return conditional on the consumer finding something to purchase. These prices are such that  $E[u_{1,1}]|_{I=\emptyset} = 0$ , since for any higher price the consumer would not start searching:

$$\mathbf{p}^D = \begin{cases} p_L^D = \frac{2\alpha(1+(1-\alpha)(\alpha-s))-s}{\alpha(2-\alpha)} & \text{if } \frac{3\alpha^2-2\alpha^3}{1+2\alpha-2\alpha^2} \leq s \leq \alpha \\ p_H^D = \frac{2\alpha(\alpha(3-2s)-(1-\alpha)s)-s}{\alpha^2(3-2\alpha)} & \text{if } 0 < s < \frac{3\alpha^2-2\alpha^3}{1+2\alpha-2\alpha^2} \end{cases}$$

where  $D$  stands for “discourage”, and  $L$  and  $H$  stand for “low” and “high” respectively.

Lower prices are always feasible whenever higher ones are: when  $p_H^D$  does not prevent search, all other options are still available to the seller. The seller is, however, not interested in his products being inspected, but in his products being purchased. Trade is maximized for  $p \leq 1$ : any higher price requires the consumer to like both attributes in a product to purchase it. Notice that it holds:

$$p_L^E > 1 \iff 0 < s < \alpha^2$$

Therefore, the price that maximizes search and trade can be identified as the minimum between  $p_L^E$  and 1. To simplify the notation, I define:

$$p_T = \min(p_L^E, 1)$$

where  $T$  stands for “trade”, as  $p_T$  is the price that maximizes probability of trade. Overall, when selecting  $p^{u*}$  among the candidate equilibrium prices displayed above, the seller chooses between maximizing search efforts, maximizing per-sale revenue, and maximizing probability of trade. Higher prices discourage search and reduce probability of trade for a given search pattern; lower prices encourage search but lead to lower revenue conditional on trade taking place.

By plugging in the various (feasible) prices for the various combinations of  $\alpha$  and  $s$  and following the search path different prices induce according to Equation 1, one can obtain the expected profit of the seller. These profits can then be directly compared and lead to a unique equilibrium price for all possible combinations of  $\alpha$  and  $s$ . In particular, when

$s > \alpha$ , expected profit is always:

$$p^M < 1 \quad \rightarrow \quad \pi^M = p_M (1 - (1 - \alpha)^4)$$

Instead, when  $s \leq \alpha$ , the candidate prices obtained above lead to expected profits:

$$p_T \leq 1 \quad \rightarrow \quad \pi_L^E = p_T (1 - (1 - \alpha)^4)$$

which maximizes probability of trade and is always valid,

$$p_L^D < 1 \quad \rightarrow \quad \pi_I^D = p_L^D (1 - (1 - \alpha)^2)$$

which prevents any further inspection after a bad first realization if  $0 < s < \frac{3\alpha^2 - 2\alpha^3}{1 + 2\alpha - 2\alpha^2}$ , but generates trade if any one inspected attribute is appreciated,

$$p_H^E > 1 \quad \rightarrow \quad \pi_H^E = p_H^E [\alpha^2(1 + 2(1 - \alpha) + (1 - \alpha)^2)]$$

which always allows for a second inspection if  $0 < s < \alpha^2$ , but requires the consumer to find a product to like in both attributes to lead to a purchase, and

$$p_H^D > 1 \quad \rightarrow \quad \pi_H^D = p_H^D [\alpha^2(1 + 2(1 - \alpha))]$$

which does not allow for another search after a bad first realization. In all cases, expected profit is calculated as price times the probability of trade generated since production costs are assumed to be equal to zero.

The candidate prices reflect the relative importance of encouraging search and extracting rent conditional on search taking place.  $p_T$  maximizes probability of trade: at this price level, the consumer is always encouraged to either purchase the first product found or to keep searching, and trade can take place as long as the consumer finds one attribute she likes.  $p_L^D$  prevents the consumer to search again after a bad first realization if  $s$  is high enough, but leads to higher profit conditional on trade taking place.  $p_H^E$  encourages search in the appropriate segment, but only generates trade if the consumer finds a product she likes in both attributes. Finally,  $p_H^D$  discourages search but leads to the highest profit conditional on trade taking place.

Intuitively, higher prices are preferable, for the seller, for low search costs and high probability of a match  $\alpha$ . For such parameters the consumer is easily encouraged to start searching. If  $s > \alpha$ , there is only one candidate price,  $p^M$ , the lowest of the candidate prices. For  $s \leq \alpha$ , instead, which of the four candidate prices is selected depends on the relative value of  $s$ : the lower  $s$  is, the higher prices can be set without impeding search to take place.

Prices determine the optimal product menu selection: when all products are available, any product can be rationally selected to be the first to inspect by the consumer. For

high enough prices, however, not all products can be inspected after fixing a starting point. From the above discussion it emerges that if the seller optimally selects  $p^{u*} \in \mathbf{p}^D$ , conditional on the consumer starting from (1, 1), inspection of (2, 2) could not rationally take place. Indeed, (2, 2) would only be inspected after a bad first realization, but  $p^{u*} \in \mathbf{p}^D$  prevents this search altogether. When the seller selects a price that prevents search after a bad first realization, introducing three or four products is equivalent from the seller's perspective. Since this equivalence is a byproduct of the unrealistic assumption of zero production costs, it is sensible to assume that, in this case, only three products would be introduced.

Notice that this does not affect the expected utility of search if inspection starts from the right product. If (2, 2) were to be removed, search starting from (1, 1) would be unaffected. Starting from any other product, however, would generate negative expected utility of search. Suppose for example that (2, 2) was removed and that the consumer started from (1, 2) or (2, 1). Then, not only she would not rationally inspect the unrelated product, but she would not be able to inspect (2, 2) after learning something positive about it. This cannot be optimal.

By removing a product, the seller effectively “locks” the consumer into a specific search path. The values  $\alpha$ ,  $s$  and  $p^u$  determine which search paths can be taken; given these search paths, products are introduced. For example: if it  $s > \alpha$ , inspection of a single attribute is never rational. Then, the only feasible search paths affect products that share no attributes. It follows that, in this case, only products that share no attribute would be introduced. The discussion motivates the following result:

**Proposition 1.** *Consider a multiproduct seller selecting optimal menu  $\tilde{N} \subseteq N$  and uniform pricing  $p^u$  of multi-attribute products. Define  $\mathbf{p}^E$  the set of prices that **encourage** search after a bad realization, and  $\mathbf{p}^D$  the set of prices that **discourage** it. In equilibrium:*

- *If  $s > \alpha$ :  $p^{u*} = p^M$ ,  $\tilde{N} \subset N$ , and the consumer can start searching from any available product,*
- *If  $s < \alpha$  and  $p^{u*} \in \mathbf{p}^E$ :  $\tilde{N} \equiv N$ , and the consumer can start searching from any available product,*
- *If  $s < \alpha$  and  $p^{u*} \in \mathbf{p}^D$ :  $\tilde{N} \subset N$ , and the consumer is steered toward a specific search path.*

*Proof.* All calculations and precise cut-offs for  $\alpha$  and  $s$  can be found in Appendix A. ■

The seller values higher probabilities of trade taking place: since prices are uniform, the seller is not concerned with which product is purchased as long as one is. Selecting prices that do not hinder the probability of trade is often optimal. Raising prices is only worth it if the loss of a potential trade is compensated when trade does take place. In particular,  $\alpha$  must be high enough that the chances of not liking the first product inspected are low,

and  $s$  must be low enough that search is not discouraged. Whenever this is the case, the seller can raise price and not introduce all possible variants; as a consequence, there is a loss in trade efficiency. When the supply is restricted, moreover, the seller effectively induces a specific order of search. strategic menu selection can give rise to endogenous prominence based on the relative position of the products.

At uniform prices the consumer retains some positive expected value from search when the seller has an incentive to maximize trade by keeping prices low. Whenever this is the case, moreover, the consumer is free to start from any of the available products. The restriction on the seller's pricing structure seems sensible: as all products are *ex ante* identical for the consumer, they can be expected to be all priced at the same level. As I will show in the next section, however, the seller generally has a profitable deviation if he is allowed to set different prices for these products and soften the trade-off between encouraging search after bad realizations and profiting whenever fine-tuning after a good, but not great, match is possible.

**Differential prices.** The choice of the seller when prices are assumed to be uniform is between keeping prices low to maximize search, and raising them to capitalize on good realizations. Ideally, the seller would want both: low prices to make the consumer keep searching after bad realizations, and high prices to profit off the consumer learning what she likes. This can be achieved if the seller can price products differently.

The trade-off of the seller under uniform prices refers to different search paths. Low prices encourage further search whenever the consumer finds nothing to like with her first inspection. High prices generate higher profits when the consumer likes at least partially the first option inspected. By pricing along these paths differently, the seller can achieve both higher probability of trade compared to the high uniform price case, and higher expected profit compared to the low uniform price case.

To see why, consider again uniform price  $p_T$  that generates maximum probability of trade but low rent extraction. When this price is optimally selected, it allows the consumer to keep searching after a bad first realization and trade is likely to take place. In particular, what is needed is that the first product inspected, say  $(1, 1)$ , and the product that would be searched next conditional on  $A_1 = B_1 = 0$ ,  $(2, 2)$ , to be priced at  $p_T$ . On this path, if the other products were priced higher than  $p_T$ , nothing would change since  $(1, 2)$  and  $(2, 1)$  would not be considered even at uniform prices, as long as the consumer can rationally start searching.

If the consumer, instead, learns that she likes an attribute inspected in the first search, she would like to search next along that attribute. This is clearly true if prices are uniform. Suppose however that  $(1, 2)$  and  $(2, 1)$  were priced slightly higher than  $(1, 1)$ . If the consumer has learned that she likes  $A_1$  (resp.  $B_1$ ), and if the price difference is not too high, she would still want to search the more expensive product. Going backwards: the consumer would start her search from the cheaper option given that products are



*ex ante* identical. As long as the price differential is not too high, the consumer has no incentives to stop searching early, nor to deviate towards a different search path. By pricing  $(1, 1)$  and  $(2, 2)$  at  $p = p_T$ , and the remaining products at a higher price, then, the seller can achieve both higher prices and higher probability of trade. In doing so, the seller erodes at the consumer expected utility without preventing search. When considering the equilibrium strategy of the seller, the following result emerges:

**Proposition 2.** *Consider a multiproduct seller selecting optimal menu  $\tilde{N} \subseteq N$  and pricing  $\mathbf{p}(\tilde{N})$  of multi-attribute products. There exist values  $\underline{\alpha} \in (0, 1)$  and  $\underline{s} \in (0, \alpha)$  such that, in equilibrium:*

- For  $\alpha \in (0, \underline{\alpha}]$ :
  - All products are introduced at different prices for  $s \in (0, \alpha]$ ,
  - Two uncorrelated products are introduced and priced at  $p = p^M$  for  $s \in (\alpha, 2\alpha)$ ,
- For  $\alpha \in (\underline{\alpha}, 1)$ :
  - Three products are introduced and priced at  $p \in p^D$  for  $s \in (0, \underline{s}]$ ,
  - All products are introduced at different prices for  $s \in (\underline{s}, \alpha]$ ,
  - Two uncorrelated products are introduced and priced at  $p = p^M$  for  $s \in (\alpha, 2\alpha)$ ,

*Proof.* All calculations and precise cut-off values for  $\underline{\alpha}$  and  $\underline{s}$  can be found in Appendix A. ■

Determining the optimal pricing vector with differential prices is challenging in this environment. In particular, the difference in prices can induce the consumer to adapt their search strategy to avoid the more expensive product and retain some expected utility. We are interested in finding out the optimal price spread from the seller's point of view, in which cases this spread does not affect optimal search order, and, when it does, what is the seller optimal reply. Henceforth, I assume that  $(1, 1)$  and  $(2, 2)$  have lower prices and therefore act as possible starting points; further, I keep the assumption of products over which the consumer is indifferent to be searched in increasing order of their indices.

First, consider the optimal price spread. The search rules determine two separate constraints. Prices must be such that search can start. Moreover, prices must be consistent with the search process as it unfolds. The price increase being profitable relies on the consumer learning about which attribute she likes: a higher price can only arise on a path dictated by the consumer finding an attribute to keep. Suppose the consumer inspects  $(1, 1)$  and observes  $A_1 = 1, B_1 = 0$ . Suppose moreover that the optimal base price selected by the seller is  $p_T \leq 1$ . Conditional on inspecting one attribute being worth the cost of inspection ( $s < \alpha$ ), the consumer would want to search  $(1, 2)$  if:

$$u_{1,1} = 1 - p_{1,1} \leq 1 + \alpha - s - p_{1,2} = E[u_{1,2}]|_{I=\{(1,1)\}}$$

which implies  $p_{1,2} \leq p_{1,1} + \alpha - s$ , where  $p_{1,1}, p_{1,2}$  are the observed prices for (1, 1) and (1, 2) respectively. The higher price  $p_{1,2}$  effectively captures the expected gain of searching that product after learning positive information about it by inspecting a different product. As the seller is interested in the highest price that does not dissuade the search, the following candidate prices profile arises:

$$p_{1,1} = p_{2,2} = p^* = p_T \quad p_{1,2} = p_{1,2} = p^{**} = p_T + \alpha - s = p_T + \delta_L$$

if  $\alpha^2 < s < \alpha$ , and:

$$p_{1,1} = p_{2,2} = p^* = p_H^E > 1 \quad p_{1,2} = p_{1,2} = p^{**} = 2 - \frac{s}{\alpha}$$

if  $0 < s < \alpha^2$ . The latter can be found following the same exact steps as the former accounting for the fact that at these prices only a product that the consumer likes in both its attributes can be purchased.

Given search as characterized above, these pricing structure lead to the same probability of trade as their uniform counterparts. Compared to them, however, they lead to higher expected profit since the more expensive products are purchased with positive probability. Notice that this deviation preserves the internal consistency of the search process since the consumer would always inspect the cheapest product first if she has no information on any of the available products.

These prices, however, can distort the optimal search order of the consumer after the first realization. In particular, the consumer could find it optimal to ignore the more expensive product even if she learns that she likes something about it. In this case, the consumer would search (2, 2) hoping to find a good realization instead, and would only inspect the more expensive product if she knows she likes both of its attributes and nothing else. Consider again the candidate prices profile  $p_{1,1} = p_{2,2} = p_T$ ,  $p_{1,2} = p_{1,2} = p_T + \delta_L$ . After realization  $A_1 = 1$ ,  $B_1 = 0$ :

$$u_{1,1} = 1 - p_{1,1}, \quad E[u_{1,2}]|_{I=\{(1,1)\}} = 1 + \alpha - s - p_{1,2},$$

$$E[u_{2,2}] = \alpha^2(2 - p_{2,2}) + (1 - \alpha)(1 - p_{2,2}) + \alpha(1 - \alpha)(2 - s - p_{1,2}) - s$$

When prices are uniform, a consumer would always want to inspect (1, 2) after learning  $A_1 = 1$ ,  $B_1 = 0$ . Now, this is not necessarily the case. It is possible that the consumer, observing the different prices, decided to change the order in which to inspect the remaining products. In particular, she could elect to inspect (2, 2) first and learn her realizations for all attributes. Then, the consumer could discover that  $u_{2,2} = 2$ , which she would not be able to by inspecting (1, 2). If she were to learn that  $A_2 = 0$  and  $B_2 = 1$ , instead, then and only then she would inspect (1, 2) and purchase it.

For  $\alpha$  high enough and  $s$  low enough, inspecting (2, 2) before (1, 2) is a rational deviation: search in this case is cheap, and the likelihood of liking both attributes  $A_2$  and  $B_2$  is

relatively high. This deviation is at the detriment of the seller: the more expensive products now are reached with lower probability. The seller can optimally reply in three ways:

- the seller can let the consumer search  $(2, 2)$  first, and further increase  $p_{1,2}$  and  $p_{2,1}$  to  $(p_{1,1} + 1 - s)$ ,
- the seller can reduce prices  $p_{1,2}$  and  $p_{2,1}$  to encourage his preferred order of search to arise,
- the seller can remove  $(2, 2)$  to induce his preferred order of search and keep the same prices for all other products.

The first reply further highlights the ability of the seller to condition prices on search behavior. If the consumer has an incentive to search  $(2, 2)$  after  $(1, 1)$  conditional on  $A_1 + B_1 = 1$ , he knows that the other two products would only be reached if they are the only product generating utility equal to 2. The probability of this happening, however, is lower than in the optimal price profile. Alternatively, the seller can make  $(1, 2)$  and  $(2, 1)$  cheaper. Since the consumer is interested in searching  $(2, 2)$  first because the alternative is too expensive, this deviation re-establishes the most profitable search order. Because the prices need to be lower, however, these paths are now less profitable than without the deviation. Finally, removing  $(2, 2)$  forces the consumer to take the path the seller want her to. This, however, reduces the probability of trade. These deviation are only necessary as long as  $(\alpha, s) \in (0, 1) \times (0, \alpha^2)$ : when  $s > \alpha^2$ , search costs are too high for the consumer to be interested in searching  $(2, 2)$  when the seller would want her to inspect  $(1, 2)$  or  $(2, 1)$ .

Each of the above strategies generates different expected profits for the seller. Given  $p^* = p_T$ ,  $p^{**} = p_T + \delta_L$ :

- if the seller allows the consumer to deviate and raises  $p^{**}$  to  $\bar{p} = p^* + 1 - s$ ,

$$\bar{\pi} = (1 - (1 - a)^4)p^* + 2\alpha^2(1 - \alpha)^2(\bar{p} - p^*);$$

- if the seller reduces  $p^{**}$  to  $\underline{p}$  to induce seller preferred order,

$$\underline{\pi} = (1 - (1 - a)^4)p^* + 2\alpha^2(1 - \alpha)(\underline{p} - p^*);$$

- if the seller removes  $(2, 2)$  to prevent the deviation deviation,

$$\hat{\pi} = (1 - (1 - a)^2)p^* + 2\alpha^2(1 - \alpha)(p^{**} - p^*).$$

All three options are optimal for some combinations of  $\alpha$  and  $s$ . The same exercise can be applied to the alternative pricing profile  $p_{1,1} = p_{2,2} = p_H^E > 1$ ,  $p_{1,2} = p_{2,1} = 2 - \frac{s}{\alpha}$ : in this

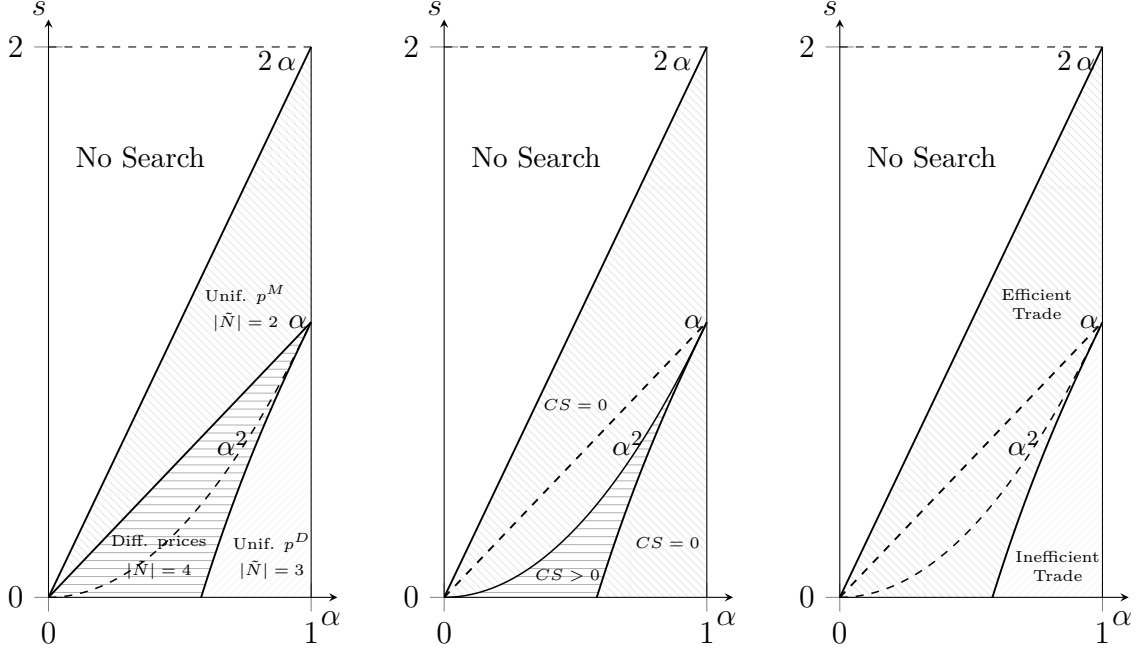


Figure 3: *Equilibrium monopoly menu selection and pricing (leftmost), expected consumer surplus (center), and trade efficiency (rightmost) for all feasible combinations of  $\alpha \in (0, 1)$  and search costs  $s \in (0, 2\alpha)$*

case, deviation by the consumer is always feasible, and so the seller must react accordingly as well. In particular, for this alternative profile, removing  $(2, 2)$  always dominates the other two strategies.

The feasible expected profits under differential prices must be compared to the highest expected profit under uniform prices obtained in the previous subsection. Two results emerge. First, whenever the seller had an incentive to select uniform prices that encourage search, he has an incentive to differentiate prices. This is intuitive: the lowest prices when products are priced differently are the same as the trade-maximizing uniform price. As prices are set up to generate strictly higher profits while maintaining the same probability of trade, it is clearly an improvement to set differential prices.

Second, whenever it is optimal to remove a product to prevent deviation by the consumer, the high uniform prices generate higher profits. This, too, is straightforward: when the seller's best option is to give up on an inspection in case of a bad first match, uniform prices generate higher expected profits because, when prices are different, the consumer always starts from the cheaper one.

The leftmost graph in Figure 3 summarizes the equilibrium menu and pricing selection for all feasible combinations of  $\alpha$  and  $s$ . The two decisions are intertwined. The seller has an incentive to make all products available only if they can all be reached, and purchased, with positive probability.

When search costs are very high, only a bad first realization induces the consumer to keep searching: introducing more than two products allow the consumer to randomize

her starting point but at no benefit for the seller. On the other hand, when search costs are very low the seller prefers to set prices that prevent some search paths to arise if probability of a match is relatively high. Lower search costs do not necessarily translate to more product variety, nor to efficient trade: when uniform high prices are selected, probability of trade is not as high as it could feasibly be since the menu is strategically restricted as well.

Finally, whenever all products are introduced they are never priced uniformly. This pricing structure allows the monopolist to more efficiently extract rent while maintaining the highest probability of trade. Only when the consumer can deviate and force a reaction in the monopolist optimal pricing (that is, for  $s < \alpha^2$ ), the consumer preserves some positive expected utility as long as the menu is not optimally restricted by the monopolist. Otherwise, the monopolist is able to capture it all through strategic pricing and menu selection.

## 4.2. Discussion

The results of this section highlight the incentives of a multiproduct seller to strategically determine the menu of available products to extract rent efficiently. To do so, he leads consumers towards specific search paths consistent with different outcomes of past inspections. With differential prices the seller is able to profit off the learning component of search in this environment.

This finding is at odds with the standard prediction of search models with multiproduct firms. In environments in which inspection of a product does not inform consumers of their taste for alternative, strategic obfuscation of alternatives is the general outcome. [Petrikaitė \(2018\)](#), for example, shows that a multiproduct seller like the one studied here has an incentive to increase search cost of inspecting one product to induce consumers to inspect the easier to find, and more expensive, alternative first. Strikingly, the prediction goes in the opposite direction in the framework presented here. The learning component induces the seller to display some products more prominently, at a lower price, to let consumers learn about their taste. Encouraging search, rather than discouraging it, allows the seller to sell more expensive products.

A possible application of this framework relates to the practice of businesses to offer free samples of new products to attract interest.<sup>12</sup> In particular, by making some products prominent and easy to assess, a firm can encourage potential buyers to learn about their taste for novelties and alternatives that they might not consider otherwise. In doing so, the firm can use the positive experience associated with the sampling to increase the willingness to pay of consumers unaware of their preferences for said products. Together with the strategic ordering shown above, this points at the importance of menu selection and positioning of options in environments with search frictions.

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<sup>12</sup>Thanks to David Ronayne for pointing out this interaction.

The model carries implications for digital markets, particularly in relation to recommendation systems and price discrimination based on consumers' search history. Recommendation systems have been object of great interest and scrutiny in the past few years because of their crucial role in the digital economy. A good recommendation system reduces frictions and, therefore, increases efficiency of trade. It is clear, however, that such systems can be object of manipulation. The results of the model imply that the learning component relevant when searching products sharing attributes creates incentives to bias recommendations. The seller modelled here does not want to make prominent the best match possible. Rather, he wants the consumer to start from a subpar match and then self-select towards a more expensive product after learning his preferences since she might be discouraged from inspecting an expensive product without any information about it.

Consumers self-selecting based on taste also creates the incentive to condition pricing on their search history.<sup>13</sup> Algorithmic pricing, the practice of pricing items automatically to adapt to the state of the market, are more and more commonly used in the digital world.<sup>14</sup> The model highlights the role product's position in the attribute space plays in their pricing. Consumers are willing to search more expensive products only if they have already learned something positive about them by inspecting a different option. Equivalently, one can imagine a reactive pricing system that adapts as search unfolds. If two products sharing attributes are inspected in sequence, the ordering signals that the consumer has learned something positive about those attributes. The price of the second, then, can be safely raised by an algorithm trained to recognize these patterns. On the other hand, if two products not sharing any feature are inspected in sequence, both should be priced low to maintain the consumer engaged with the search.

## 5. Optimal search with multi-attribute products

The simplified framework analyzed above hints at the mechanics underlying optimal search in this environment. A consumer inspects different products after different realizations, and the value of inspecting two products depends on the order in which they are inspected even if they are *ex ante* identical. Further, the value of inspecting a product depends on the other products that share attributes with it.

I now generalize this intuition. I rethink the problem in a way that allows to apply [Weitzman \(1979\)](#)'s logic and therefore reduce the search problem to a set of rules reminiscent of Pandora's optimal search policy. [Weitzman \(1979\)](#)'s result is not immediately applicable to this environment due to correlation: since products share attributes, it is not possible to assign to each one a score that only depends on the product itself. I show how this can

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<sup>13</sup>Thanks to Willy Lefez for pointing out this interaction.

<sup>14</sup>Airline companies and, more recently, e-commerce retailers are prime examples of this practice being widely in use.

be achieved by building “nests” of product to be scored as a single “box”,<sup>15</sup> and letting their score update following certain realizations to account for changes in the optimal search that would follow.

## 5.1. Towards a general framework

**First steps** Consider first a simpler case, illustrated in Figure 4. The two products available share one attribute ( $A_1$ ) and are independent along the other ( $B_j$ ,  $j \in \{1, 2\}$ ).

Suppose that the consumer already inspected  $(1, 1)$ : she has learned her valuation for  $A_1$ , shared by both products, and  $B_1$ . She still does not know her valuation for  $B_2$ . At this stage, it is clear that choosing between stopping at  $(1, 1)$  and costly inspecting  $(1, 2)$  is governed by the standard myopic search process illustrated in Weitzman (1979).<sup>16</sup> In particular,  $u_{1,1}$  is known, and  $(1, 2)$ ’s value is only unknown in  $B_2$ . Therefore, we can express the value of inspecting  $(1, 2)$  using Weitzman (1979)’s reservation value. In particular, the certain equivalent that makes a consumer indifferent between that value and costly discovering realization  $B_2$  is the value  $z$  that solves:

$$s = \int_z^{\hat{B}} (B_2 - z) dF(B_2).$$

Then, the reservation value of inspecting  $(1, 2)$  when  $A_1$  is known is simply:<sup>17</sup>

$$r_{1,2} = A_1 + z.$$

Following Weitzman (1979), the consumer would inspect  $(1, 2)$  if and only if  $B_1 < z$ , or  $u_{1,1} < r_{1,2}$ . Figure 5 illustrates. We cannot go backwards and apply the same myopic logic to the choice of inspecting  $(1, 1)$ : since the reservation value of each individual product depends on the other, we cannot apply Pandora’s search algorithm.

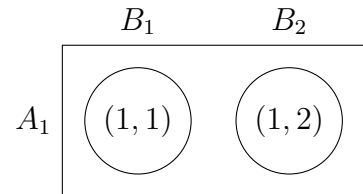


Figure 4: *Two products available*

Suppose however that the products were in a bigger box, and that the consumer had to decide whether to open one box containing  $(1, 1)$  and a nested box containing  $(1, 2)$ , or nothing at all. The action of opening this “compound” box, that I refer to as  $X_{1,1}$ , can be scored.

If the consumer opens the box she discovers  $u_{1,1}$ , the implied reservation value  $r_{1,2}$ , and searches accordingly. Since we know how search takes place inside this box, we can give a score to  $X_{1,1}$  that reflects not just the value of inspecting  $(1, 1)$  but also the value

<sup>15</sup>This approach was inspired by the work contained in Anderson et al. (2021); I thank Daniel Savelle for his many helpful comments.

<sup>16</sup>This intuition can be found, for example, in Ke and Lin (2022).

<sup>17</sup>Notice that this is the same utility structure studied in Choi et al. (2018).



of the information learned through the possibility of correcting towards  $(1, 2)$ . This intuition can be generalized to an arbitrary number of products. When applied to each product separately, compound boxes generates an environment in which products sharing attributes can be appropriately scored to reflect the information they carry.

The consumer could also want to inspect  $(1, 2)$  first. We can imagine another compound box,  $X_{1,2}$ , containing  $(1, 2)$  and a nested box containing  $(1, 1)$ . The two are *ex ante* identical before either is opened and, once one is opened, the other becomes the smaller nested box contained in the one inspected first. Maintaining the assumption that the consumer inspects unknown attributes in increasing order of their index when indifferent is still without loss of generality.

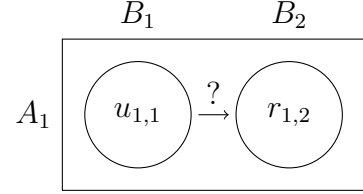


Figure 5: *Myopic search after inspecting  $(1, 1)$*

**The value of a compound box.** Consider the framework with infinite variants available for each attribute, and therefore with infinite products to, potentially, inspect. Let us build a compound box  $X_{1,1}$  around product  $(1, 1)$ . From the above, this box contains  $(1, 1)$  and infinitely many smaller boxes with all products characterized by either  $A_1$  or  $B_1$ . We must give a score to this compound box. Once  $X_{1,1}$  has been opened, the consumer has learned her valuation for  $A_1$  and  $B_1$ . Suppose she decided to keep searching in this compound box by inspecting the nested boxes therein.

If  $A_1 > B_1$ , it is clear that the consumer would choose to keep  $A_1$  and possibly search to discover the best  $B_j$  out of the infinite many combinations available. Notice that all  $B_j$ s are independent. As this is the standard [Weitzman \(1979\)](#)'s environment, we can once again apply Pandora's search. We know that each of the nested boxes can be assigned a score and searched in decreasing order of said score. Since  $A_1$  is known, this environment perfectly mimics that analyzed in [Choi et al. \(2018\)](#). Further, since all attributes are i.i.d., all nested boxes share the same reservation value  $z$  satisfying:

$$s = \int_z^{\hat{y}} (y - z) dF(y),$$

where  $y$  represents a generic attribute. Notice that, given distribution  $F$ ,  $z$  only depends on  $s$ . As shown in [Choi et al. \(2018\)](#), every reachable nested box has reservation value  $r_{i,1} = A_1 + z$  if attribute  $A_1$  is kept, or  $r_{1,j} = B_1 + z$  if  $B_1$  is kept instead.

Since there are infinite products, the consumer knows that she will keep opening boxes until she finds a  $B_j$  that beats the reservation value  $z$  of all of the boxes that would follow. Therefore, she expects to keep a product generating utility:

$$E[u_{1,j}] = A_1 + E[y|y \geq z],$$

where  $A_1 > B_1$  is kept, and the latter is the expected valuation of an attribute that would only be kept if larger than  $z$ . To ease the notation, I define:

$$\bar{y} \equiv E[y|y \geq z],$$

which is immediately pinned down by the distribution  $F$  and search cost  $s$  through  $z$ .

Notice that this search dynamic is only relevant if  $z \geq 0$ , or, if  $s \leq E[y]$ .<sup>18</sup> If search costs are higher than  $E[y]$ , the consumer would never optimally choose to inspect nested products since it would hold:

$$u_{1,1} = A_1 + B_1 > \max\{A_1, B_1\} + z$$

for any realization  $A_1, B_1$ . Then, if  $s > E[y]$  the effective content of a compound box is simply the products immediately available before any inspection has taken place. For now, assume  $s \leq E[y]$ ; the case in which  $s > E[y]$  is characterized towards the end of the section.

Suppose search has yet to start (and  $s \leq E[y]$ ). The compound box containing  $(1, 1)$  and all nested products sharing an attribute with it can be scored. To do so, let us decompose the possible scenarios. If both  $A_1, B_1$  are above  $z$ , clearly the consumer would not search anything else inside the box. If only one is, say  $A_1$ , she would keep that and search through the  $B$  attributes until she finds one that beats  $z$ . The same is true if  $B_1$  is and  $A_1$  is not. What happens if both are below  $z$ ?

Since there are infinite products, the consumer would keep the highest one, say  $A_1$  without loss of generality, and search through the various  $B_j$  until she find something to keep. Therefore, before the compound box is opened, the consumer expects to gain from it utility equal to:

$$\begin{aligned} E[X_{1,1}] = & [1 - F(z)]^2(\bar{y} + \bar{y}) \\ & + 2F(z)[1 - F(z)](\bar{y} + \bar{y}) \\ & + F(z)^2 \left( \bar{y} + \frac{1}{F(z)^2} \int_0^z y dF(y)^2 \right), \end{aligned}$$

where the first two component reflect the expected value of both attributes being above  $z$ , either found immediately or eventually reached; the last component, instead, is  $\bar{y}$ , eventually found, and the highest of two realizations below  $z$  (and can therefore be expressed through order statistics). Rearranging:

$$E[X_{1,1}] = [2 - F(z)^2] \bar{y} + \int_{-\infty}^z y dF_{(2,2)}(y).$$

---

<sup>18</sup>The knife edge case in which  $s = E[y]$  generates  $z = 0$ . In this case, a consumer would be indifferent between keeping  $(1, 1)$  and opening nesting boxes if and only if  $\min\{A_1, B_1\} = 0$ . As this is an event with probability zero, weakness of the inequality is immaterial.

Following [Choi et al. \(2018\)](#), we can back out the reservation value of this compound box from the above formulation; in particular:

$$R_{1,1} = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z},$$

where, from the standard formulation contained in [Weitzman \(1979\)](#),  $\bar{z}$  satisfies:

$$s = \int_{\bar{z}}^z \left( \frac{y}{F(z)^2} - \bar{z} \right) dF(y)^2.$$

The same can be done for all compound boxes:  $R_{i,j} = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z}$ ,  $\forall i, j$  is the value of each compound box before search starts. Notice that, because products are *ex ante* identical, the value attached to each compound box must be the same. Notice also that this value is higher than the value of inspecting any of the products in isolation: just like in the simplified framework, the presence of uninspected alternatives sharing an attribute with a products makes inspecting it more valuable in expectation.

With infinite products, the consumer would open compound boxes in decreasing order of their index and stop whenever either the highest realization or the reservation value  $r$  of the best nested box inside of it (since upon opening a compound box the reservation values of the nested boxes inside become visible) is higher than the reservation value of the next compound box. With infinite boxes, the consumer never stops until he finds something to keep.

Notice that the value  $R_{i,j}$  determined above relies on the consumer following the optimal search policy inside the fictitious box built around each product and depicted in Figure 6. Further, notice that the way these boxes were built is such that the same product is “contained” in multiple compound boxes. This is by design: in doing so, the value of the box can be updated following how realizations affect the optimal search from that point onward. In what follow, I show that the the value of all unopened compound boxes depends non-trivially, but predictably, on past realizations in a way that allows to determine cut-offs that depend only on distributional assumptions and search costs, above which the consumer always keeps a realized attribute. Further, I show that in this environment a consumer can rationally discard an attribute and then “backtrack” to it depending on the search costs. Finally, I show that for  $s$  high enough the correlation between products is immaterial, and the optimal search policy is exactly [Weitzman \(1979\)](#)’s search algorithm.

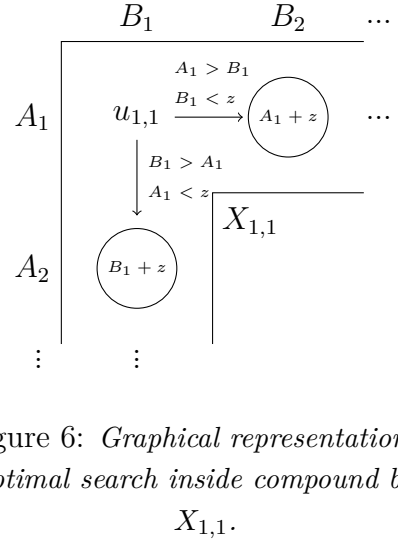


Figure 6: *Graphical representation of optimal search inside compound box  $X_{1,1}$ .*

## 5.2. Optimal search in the general framework

**Dynamic compound boxes.** Before the consumer opens any box, all available products are contained in compound boxes  $X_{i,j}$  with the score  $R_{i,j}$  characterized above. This score is not static: since different compound boxes contain the same product, their values change as boxes are opened. Suppose that the consumer opened compound box  $X_{1,1}$ : she learned her valuation for  $A_1$  and  $B_1$ , and can now reach all products sharing one of those attributes through the nested boxes with value  $r_{1,j}$  or  $r_{i,1}$  inside of it.

The value of opening  $X_{2,2}$  depends on the realizations  $A_1$  and  $B_1$ . The formulation  $R_{2,2} = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z}$  crucially depends on the consumer not going back to either  $(1, 2)$  or  $(2, 1)$ . Next, I determine when this is indeed the case and, when it is not, what are the implications.

If the consumer were to open  $X_{2,2}$  and decided to keep one of the two attributes, she would start inspecting unopened nested boxes to discover her valuation for variants of the other attribute only if it was better to do so than to go back to a product defined by either  $A_1$  or  $B_1$ . In particular, if (without loss of generality)  $B_2$  is kept, it must hold:

$$r_{2,j} = z + B_2 > A_1 + B_2 - s.$$

If both  $A_1$  and  $B_1$  are below  $z + s$ , search inside subsequent compound boxes follows the order characterized above, and the value  $R_{2,2}$  assigned to  $X_{2,2}$  before search started is still valid. In this case, the consumer would search according to standard search logic, selecting the best between  $u_{1,1}$  (and stopping),  $r_{1,j}$  (and open nested boxes characterized by  $A_1$ ),  $r_{i,1}$  (and open nested boxes characterized by  $B_1$ ), and  $R_{2,2}$  (and discover two new attributes). Equivalently, if both  $A_1$  and  $B_1$  are below  $z + s$ ,  $(1, 2)$  and  $(2, 1)$ 's presence inside  $X_{2,2}$  is immaterial: since the consumer would never inspect them, it is as if they are not there. Figure 7 illustrates.

Suppose now that  $A_1 \geq z + s$ . If this is the case, the consumer knows that opening  $X_{2,2}$  would make her back track to  $(1, 2)$  instead of inspecting  $(3, 2)$  if she wanted to keep  $B_2$ . In this case, the formulation  $R_{2,2} = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z}$  is invalid and must be updated. Updating this value requires to consider how the expected utility of different outcomes changed with the change in the optimal search path. Suppose  $A_1 \geq z + s > B_1$  has already been learned; suppose further that the consumer decided to open  $X_{2,2}$  and discovered her valuation for  $A_2, B_2$ . How would she proceed?

If  $B_2 > z$ ,  $(2, 2)$  beats all unopened nested boxes containing a product sharing  $B_2$ . Then, the consumer would optimally choose between keeping  $A_2$  if  $A_2 > A_1 - s$ , or backtrack to  $(1, 2)$ , which has higher reservation value than all unopened nested boxes by construction. Instead, if  $B_2 < z$ , the consumer would always prefer opening nested boxes keeping  $A_2$  then staying at  $(2, 2)$ . She would choose to do so if and only if:

$$A_2 + z > A_1 + B_2 - s \iff A_2 > A_1 - s - (z - B_2).$$

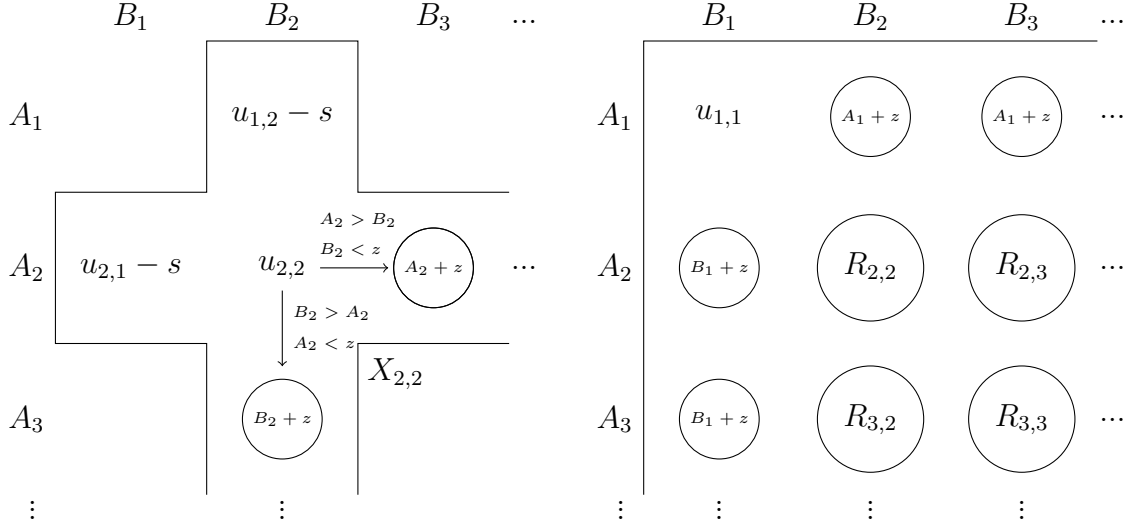


Figure 7: *Evolution of the search environment after inspecting (1,1). If  $\max\{A_1, B_1\} < z + s$ , they do not affect search in unopened compound boxes (on the left). Products characterized by attributes  $A_1$  or  $B_1$  are represented by their nested equivalent; products unrelated to (1,1) are unaffected (on the right).*

If  $A_2$  is high enough, keeping it is better than backtracking; otherwise, backtracking is still preferable. Then, after finding that  $A_1 \geq z + s$ , the reservation value of unopened compound box  $X_{2,2}$  (and all other unopened compound boxes) updates to:

$$\begin{aligned} \tilde{R}_{2,2}^{A_1} = & [1 - F(z)][1 - F(A_1 - s)](E[y|y \geq A_1 - s] + \bar{y}) + \\ & [1 - F(z)][F(A_1 - s)](A_1 - s + \bar{y}) + \\ & [F(z)][1 - F(A_1 - s - (z - \underline{y}))](E[y|y \geq A_1 - s - (z - \underline{y})] + \bar{y}) + \\ & [F(z)][F(A_1 - s - (z - \underline{y}))](A_1 - s + \underline{\underline{z}}), \end{aligned}$$

where  $\underline{y} = E[y|y < z]$  is the expected value of a realization lower than  $z$ ,  $\underline{\underline{z}}$  solves:

$$s = \int_{\underline{\underline{z}}}^z \left( \frac{y}{F(z)} - \underline{\underline{z}} \right) dF(y),$$

and apex  $A_1$  reflects the fact that  $A_1 > z + s$  reroutes search towards itself.

Notice that since a product defined by  $A_1$  can be found in all unopened compound boxes, the value of all of them update in the same way. More in general, since the highest realization above  $z + s$  re-routes search towards itself, I identify the value of a compound box in which an attribute  $y$  does so as  $\tilde{R}_{i,j}^A$  and  $\tilde{R}_{i,j}^B$  if  $\max\{y \in A \cap I\} > z + s$  or  $\max\{y \in B \cap I\} > z + s$  respectively. Figure 8 illustrates the effect of finding  $A_1 > z + s > B_1$ . Whenever unambiguous, I refer to a box in which backtracking can be optimal as  $\tilde{R}_{i,j}$ .

Assuming  $A_1 > z + s > B_1$  is realized, the consumer is indifferent between opening new

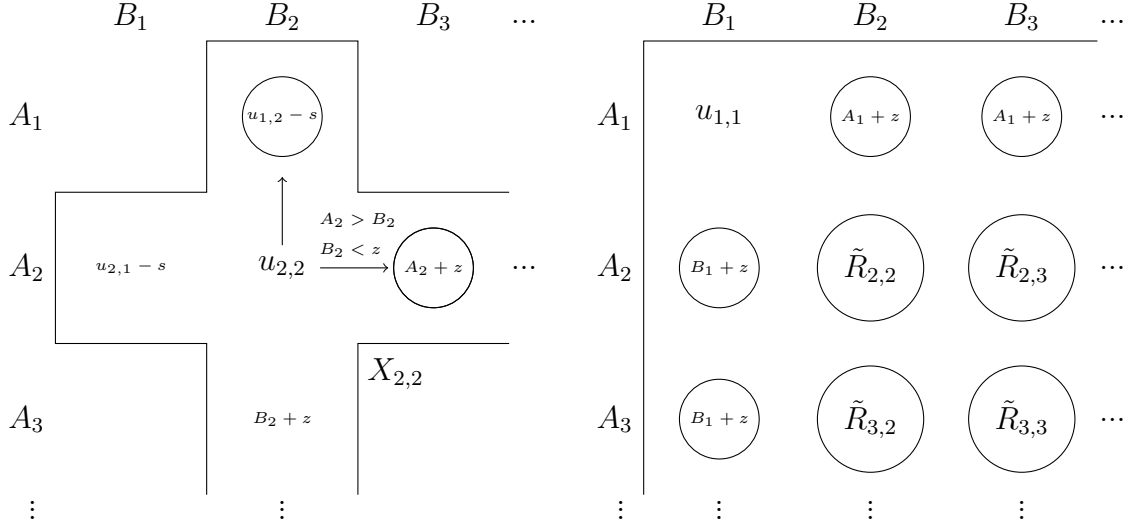


Figure 8: If  $A_1 > z + s > B_2$ ,  $A_1$  reroutes search towards itself (on the left). Since a product characterized by  $A_1$  can be found in all unopened compound boxes, this affects the value of all of them (on the right).

compound boxes and keeping  $A_1$  if it holds:

$$A_1 + z = \tilde{R}_{2,2} \iff A_1 = \tilde{R}_{2,2} - z.$$

$\tilde{R}$  depends non-trivially on  $s$  and on the realization  $y > z + s$  that caused the updating. A higher search cost implies a lower threshold  $z$  (and  $z + s$ , since  $z$  decreases faster than  $s$  increases under our distributional assumption). This, in turn, implies that relatively low realizations are enough to trigger the updating for higher search costs. Further, it is clear that a higher realization  $y > z + s$  increases the value of the unopened compound box, since it contains it. However, this increment is limited by the extra search cost to be paid to reach the relevant product inside this compound box, and the shrinking probability of finding a higher realization in the same dimension. For a high enough realization  $y$ , it can be shown that  $y + z > \tilde{R}(y)$  always hold.

Both  $A_1$  and  $B_1$  could be found to be above  $z + s$  and, depending on  $s$  and the distributional assumption, still not be enough to beat the next unopened compound box. Notice however that if this is the case the update characterized above is incorrect, as  $B_1$  beats all unknown variants  $B_j$  just like  $A_1$  did before. The same procedure allows to obtain a different updated value,  $\tilde{R}_{i,j}^{A,B}$ , which becomes relevant from that point onward:

$$\begin{aligned} \tilde{R}_{2,2}^{A,B} = & [1 - F(B_1 - s)][1 - F(A_1 - s)](E[y|y \geq A_1 - s] + E[y|y \geq B_1 - s]) + \\ & [1 - F(B_1 - s)][F(A_1 - s)](A_1 - s + E[y|y \geq B_1 - s]) + \\ & [F(B_1 - s)][1 - F(A_1 - s)](E[y|y \geq A_1 - s] + B_1 - s) + \\ & [F(B_1 - s)][F(A_1 - s)](\max\{A_1, B_1\} - s + \tilde{z}), \end{aligned}$$

where  $\tilde{z}$  solves:

$$s = \int_{\tilde{z}}^z \left( \frac{y}{F(\min\{A_1, B_1\} - s)} - \tilde{z} \right) dF(y).$$

No other forms of updating is possible.

**Evolution of the search environment.** Given the structure above, it is clear that keeping a discovered attribute (or, opening nested boxes instead of the next compound box) can be optimal only if the attribute by itself is high enough to beat the updated informational value attached to an undiscovered alternative. Formally, it can be shown that:

**Proposition 3.** *For any distribution  $F(y)$  and search cost  $s \leq E[y]$ , there exist a unique value  $y^T = \max\{z + s, \tilde{y}\}$ , where  $\tilde{y}$  is the value that satisfies  $\tilde{y} = \tilde{R}^{\tilde{y}} - z$ , such that an attribute strictly above  $y^T$  is always kept.  $z + s > \tilde{y}$  when search costs are below some threshold  $0 < \tilde{s} < E[y]$ . If  $s < \tilde{s}$  (resp.  $s > \tilde{s}$ ),  $y^T$  is decreasing (resp. increasing) in  $s$ .*

*Proof.* All calculations can be found in Appendix B. ■

The result establishes that backtracking to a previously inspected attribute can be rational if search costs are high enough (but, for now, not higher than  $E[y]$ ), that is, when  $\tilde{y} > z + s$ . In particular, if an attribute is high enough to beat an undiscovered substitute, but not high enough to beat the (updated) expected value of an unopened nested box by itself, a rational consumer would still prefer to discover two new attributes and, possibly, go back to it after finding a good enough attribute to go with it in the other dimension. On the other hand, if search costs are low enough, a discarded variant is never returned to, and the updating process does not bite: for  $s$  low enough, if a realization is high enough to affect the value of subsequent boxes it is also high enough to keep.

The result of Proposition 3 follows from the fact that the lower  $s$  is, the higher the threshold  $z + s$  is. For small enough  $s$ , the value  $\tilde{y}$  that solves  $\tilde{y} = \tilde{R}(\tilde{y}) - z$  is lower than  $z + s$  and, therefore, is irrelevant.  $\tilde{y}$  grows in the search cost, while  $z + s$  decreases. At  $\tilde{s}$ , the two are equivalent, and  $\tilde{y} = z + s$  exactly. As  $s$  keeps growing,  $\tilde{y}$  keeps increasing and  $z + s$  keeps decreasing: the distance between the two widens, and more realizations that change the value of unopened compound boxes without beating them in expectation become feasible.

Notice however that an attribute below  $z < y < y^T$  could still be rationally kept if found in conjunction with another attribute such that, together, they beat  $R_{i,j}$  for all unopened compound boxes  $X_{i,j}$ . In other words, Proposition 3 establishes a sufficient but generally not necessary condition for an attribute to be kept.

The updating process detailed here allows the value of unopened boxes to change depending on past realizations in a way that maintains consistency of the search process. Every time the consumer needs to choose what to do next, the value of every unopened box is



pinned down by  $R_{i,j}$ ,  $R_{i,j}^y$ , or  $R_{i,j}^{A,B}$  depending on the highest past realization of inspected attributes  $y \in A \cap I$  and  $y \in B \cap I$ . These scores are mutually exclusive: Define  $A^H = \max\{y \in A \cap I\}$ ,  $B^H = \max\{y \in B \cap I\}$  the highest past realization in  $A$  and  $B$ ; then:

$$\mathcal{R}_{i,j} = \begin{cases} R_{i,j} & \text{if } \max\{A^H, B^H\} < z + s, \\ R_{i,j}^y & \text{if } y = \max\{A^H, B^H\} > z + s > \min\{A^H, B^H\}, \\ R_{i,j}^{A,B} & \text{if } \min\{A^H, B^H\} > z + s. \end{cases}$$

assigns the appropriate value to all compound boxes yet to inspect. Since by construction all unopened boxes update in the same way because all compound boxes contain at least one product characterized by every attribute available, it follows that:

**Corollary 1.** *If it is ever optimal to inspect a product characterized by an attribute with known realization, it is never optimal to inspect a product not characterized by it afterwards (as long as one is available).*

*Proof.* All calculations can be found in Appendix B ■

By tracing optimal search along discovered attributes,  $\mathcal{R}_{i,j}$  reflects not only the value of the product it represents, but that of all relevant information learned as well in terms of its implications for the search process that would follow. While the optimal search order cannot be determined *ex ante* because of the learning component, whenever the consumer must choose what to do there is no ambiguity regarding the value of her possible options:

**Proposition 4.** *Define  $A^H = \max\{y \in A \cap I\}$ ,  $B^H = \max\{y \in B \cap I\}$  the highest past realization for  $A$  and  $B$ . Optimal search is characterized as follow:*

- **Search order:** *If a box is to be opened, it should be the reachable box with the highest reservation value  $\mathcal{R}_{i,j}$  or  $r_{i,j}$ .*
- **Compound box selection:** *compound boxes are opened until all unopened compound box has reservation value  $\mathcal{R}_{i,j}$  lower than the highest realized outcome or reservation value out of all reachable nested box.*
- **Stopping rule:** *Boxes are opened until the highest unopened (compound or nested) box has reservation value below the highest realized outcome.*

Where  $\mathcal{R}_{i,j} = R_{i,j}$  if  $\max\{A^H, B^H\} < z + s$ ,  $\mathcal{R}_{i,j} = \tilde{R}_{i,j}^y$  if  $\max\{A^H, B^H\} \geq z + s > \min\{A^H, B^H\}$ , and  $\mathcal{R}_{i,j} = \tilde{R}_{i,j}^{A,B}$  if  $\min\{A^H, B^H\} \geq z + s$ .

*Proof.* All calculations can be found in Appendix B. ■

**High search costs.** The result of Proposition 4 applies generally. When search costs are so high that inspection of an attribute by itself is not worth its cost, that is, when  $s > E[y]$ , however, a few adjustments must be made. The consumer now can never optimally inspect unknown nested products. This follows from the structure of the compound box. Since  $s > E[y]$  implies  $z < 0$ , any realization  $u_{i,j}$  discovered opening a compound box beats all the adjacent nested boxes by construction:

$$u_{i,j} = A_i + B_j > \max\{A_i, B_j\} + z.$$

Therefore, before any search has taken place, the value of opening a compound box must be exactly the value of the product it represent and nothing else. Let  $Y_{i,j} \equiv A_i + B_j$ , and  $G(\cdot) = 2F(\cdot)$  its distribution. Each unopened compound box can be represented by  $z_M$ , which solves:

$$s = \int_{z_M}^{\hat{Y}=2\hat{y}} (Y - z_M) dG(Y).$$

This does not mean that the value of compound boxes is static, just that searching forward inside a compound box cannot be optimal. However, going backwards can be optimal just like it was for lower search costs; in this case, updating is triggered by realizations  $y \geq s > E[y]$ .

It can be shown that the effect of this updating depends on the relative value of  $s$  and  $z_M$ . In particular, there exist a unique value  $\bar{s} \in (E[y], E[Y])$ , which solves  $s = z_M$ , such that for  $s \geq \bar{y}$  correlation is immaterial to the optimal search policy from an outcome standpoint. While unopened compound boxes do update in their score following the logic detailed above, whenever this happens (that is, when some  $y \geq s \geq \bar{s}$  is found), this realization is enough to induce the consumer to stop and keep it:

**Corollary 2.** *There exist a unique value  $E[y] < \bar{s} < E[Y]$  such that, for  $s \in [\bar{s}, E[Y]]$ , correlation through attributes is immaterial, and the optimal search process is equivalent to Weitzman (1979)’s myopic search: consumers inspect uncorrelated products sequentially until a realization  $Y > z_M$  is found.*

*Proof.* All calculations can be found in Appendix B. ■

The result is a more nuanced version of the high search cost case analyzed in Section 4: while for the binomial case an attribute not good enough to be kept is always discarded, more general distributions allow for less clear-cut updating. With high enough search costs, however, the condition that leads to said updating is more stringent than the one necessary to keep a discovered attribute. In this case, optimal search is equivalent to Weitzman (1979)’s myopic optimal policy, and only products unknown in both attributes can be rationally inspected.

The model can be used to rationalize the well known relation between the recent steady reduction in search costs fostered by the internet and the “long-tail effect”. As Bar-Isaac

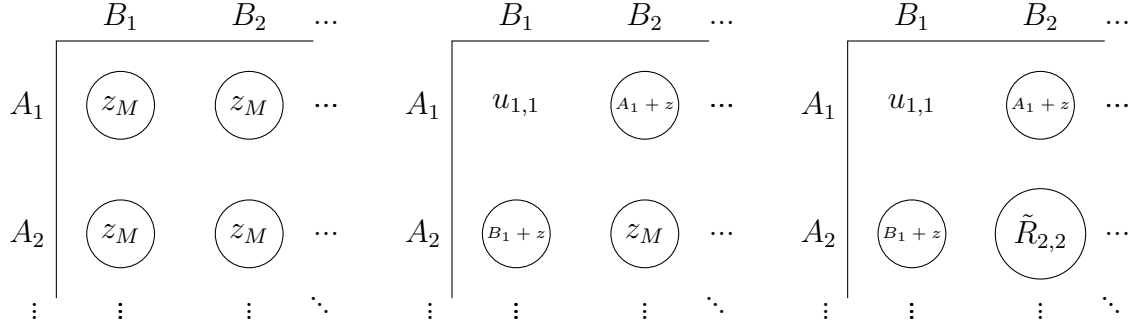


Figure 9: *Evolution of the search environment when  $s > E[y]$ . Before any inspection has taken place (on the left), all products are scored to reflect their myopic value; after inspection of  $(1, 1)$ , all unopened boxes update to reflect the information learned. If  $A_1$  and  $B_1$  are below  $s$ , unrelated boxes are unaffected (in the center). Otherwise, they can reroute search towards themselves (on the right).*

et al. (2012), among many others, argues, new and more efficient search technologies benefit fringe products in the market, and creates incentives for new fringe products to be introduced. Corollary 2 suggests that the same is true for the variety of alternative version of the same product that cater to diverse tastes.

### 5.3. Optimal pricing with infinite products

Consider again the structure of a compound boxes. The value of inspecting an unknown product depends on the expected value of the follow-up inspections along one of the attributes the product is defined by. The structure presented above can be readily adapted to incorporate prices. In particular, the value associated with each product must be reduced by the posted price; this new value can be used to score compound boxes appropriately, accounting for the price of all products on the relevant search paths.

Consider the compound box  $X_{1,1}$  built around product  $(1, 1)$  priced at  $p_{1,1}$ ; the box contains all products  $(1, j)$ , priced at  $p_{1,j}$ , and all products  $(i, 1)$ , priced at  $p_{i,1}$ . Suppose the consumer opened  $X_{1,1}$  and decided to search in it keeping attribute  $A_1$ . Then, she would inspect next the product  $(1, j)$  that satisfies:

$$\max_j (A_1 + z - p_{1,j}) \geq A_1 + B_1 - p_{1,1},$$

Three things are worth noticing: first, if  $p_{1,j}$  is not uniform, the consumer would always select to inspect products  $(1, j)$  in increasing order of price. Second, for  $X_{1,1}$  to be inspected before all other  $(1, j)$  products, it must have been the cheapest of them. Third, if  $p_{1,1} \neq p_{1,j}$ ,  $(1, j)$  would be inspected next if and only if:

$$B_1 \leq z - (p_{1,j} - p_{1,1}) < z.$$

The same structure governs inspection of products  $(i, 1)$ .

In principle, all products  $(1, j)$  could be priced differently. Suppose that prices were increasing in  $j$  and always strictly below  $z$ . Then, if the consumer decided to inspect  $(1, 2)$  after discovering  $A_1, B_1$ , he would expect to either keep it if it beats the reservation value of  $(1, 3)$ , or keep searching, and so on for all subsequent inspections. The total value associated with this path given vector of prices  $\mathbf{p}_{1,k}$  of all products  $(1, k > 1)$  is then:

$$y(\mathbf{p}_{1,j}) = \sum_{k=1}^{\infty} F(z - (p_{1,k+1} - p_{1,k}))^k \int_{z - (p_{1,k+1} - p_{1,k})}^{\hat{y}} (y - p_{1,k+1}) dF(y).$$

All compound boxes  $X_{i,j}$  can be scored exactly as before assuming prices increase consistently. Define  $\Delta_{i,k} \equiv p_{i,k+1} - p_{i,k}$  and  $\Delta_{k,j} \equiv p_{k+1,j} - p_{k,j}$ ; further, define

$$\bar{y}_{i,k} = E[y|y > z - \Delta_{i,k}], \quad \bar{y}_{k,j} = E[y|y > z - \Delta_{k,j}].$$

Then:

$$\begin{aligned} R_{i,j}(\mathbf{p}_{i,j}) = & [1 - F(z - \Delta_{i,i+1})][1 - F(z - \Delta_{j+1,j})](\bar{y}_{i,i+1} - \bar{y}_{j+1,j} - p_{i,j}) \\ & + [1 - F(z - \Delta_{i,i+1})]F(z - \Delta_{j+1,j})(\bar{y}_{i,i+1} + y(\mathbf{p}_{i,k})) \\ & + F(z - \Delta_{i,i+1})[1 - F(z - \Delta_{j+1,j})](y(\mathbf{p}_{k,j}) + \bar{y}_{j+1,j}) \\ & + F(z - \Delta_{i,i+1})F(z - \Delta_{j+1,j}) \left( z_{i,j} + \max\{y(\mathbf{p}_{i,k}), y(\mathbf{p}_{k,j})\} \right), \end{aligned}$$

where  $z_{i,j}$  is the certain equivalent of opening a box distributed according to the highest of realizations  $A_i < z - \Delta_{i,i+1}$  and  $B_i < z - \Delta_{j+1,j}$  at cost  $s$ .

Obtaining an equilibrium pricing vector requires studying the impact of different price combinations on the optimal search process. While a high price that does not make a product never worth inspecting makes it more profitable to sell, it also pushes the product attached to it further away from the optimal starting point of the consumer. Suppose all products were priced at some uniform level  $p^u$  and one was slightly more expensive. Then, not only the more expensive product would have lower value in any search path in which it could be found, but all compound boxes that contain it would also have a lower  $R(\mathbf{p})$  score. None of the boxes associated with this product would ever be inspected as there are infinite better alternative for the consumer.

Another difficulty relates to the updating process described in the pages above. Attributes can still have realizations that reroute search towards themselves, and in a way that is much more cumbersome to keep track of when prices are accounted for. Moreover, since the relationship between  $R$ ,  $\tilde{R}^y$ , and  $\tilde{R}^{A,B}$  depends on the specific realization or realizations that triggered the update, the updating could lead to all unopened boxes to become less valuable than they originally were, which could lead the consumer to end his search prematurely.

Both concerns can be addressed, and the following result emerges:

**Proposition 5.** *Consider a multiproduct seller pricing infinite products defined by two*

infinite sets of i.i.d. attributes. It holds:

- there exist a unique equilibrium pricing vector,
- the equilibrium pricing vector is uniform,
- the uniform equilibrium price can be expressed as:

$$p^* = \lambda^* R_{i,j} + (1 - \lambda^*) \tilde{R}, \quad \lambda^* \in [0, 1],$$

$$\text{where } \tilde{R} \equiv \min\{\tilde{R}_{i,j}^y|_{y=z+s}, \tilde{R}_{i,j}^{A,B}|_{A=B=z+s}\}.$$

*Proof.* All calculations can be found in Appendix C. ■

Proposition 5 states that the only possible equilibrium features uniform pricing. In the simplified framework of Section 4, different prices could be optimal because the second product searched was generally the last one: if (2, 2) was inspected after (1, 1), the consumer would either purchase it or stop searching since no other products were available to inspect. To make it worth searching, it had to be priced accordingly. In the infinite attributes case, instead, all compound boxes are of infinite size at the beginning of the search process. It follows that “discounting” some products to encourage search after a bad realization is unnecessary.<sup>19</sup>

The fact that compound boxes do not shrink does not necessarily imply that products cannot be priced differently. In principle, given the total value of a compound box  $R_{i,j}$ , different products could be priced differently to capitalize on the information learned through inspection just like it was the case for the simplified framework. In Appendix C, I show that this cannot be optimal. The intuition is as follows: suppose that compound box  $X_{1,1}$ ’s products were priced according to  $p_{1,1} = p$  for some  $p > 0$  and  $p_{1,j} = p_{i,1} = p + \delta$  for some  $\delta > 0$ .<sup>20</sup> Plugging in these prices in the score of the compound box, one finds:

$$\begin{aligned} R_{1,1}(\mathbf{p}_{1,1}) = & [1 - F(z - \delta)]^2 (2\bar{y}_\delta - p) \\ & + 2F(z - \delta)[1 - F(z - \delta)](2\bar{y}_\delta - (p + \delta)) \\ & + F(z - \delta)^2 (\bar{y}_\delta + \underline{z}_\delta - (p + \delta)), \end{aligned}$$

where  $\bar{y}_\delta \equiv E[y|y > z - \delta]$ , and  $\underline{z}_\delta$  solves:

$$s = \int_{\underline{z}_\delta}^{z-\delta} \left( \frac{y}{F(z - \delta)^2} - \underline{z}_\delta \right) dF(y)^2.$$

Studying  $R_{1,1}(\mathbf{p}_{1,1})$  reveals that any positive  $\delta$  would be detrimental to the expected profit of the seller. On one hand, the probability that the consumer finds a realization that

<sup>19</sup>A more in depth discussion about the finite number of attributes case can be found in the Extensions.

<sup>20</sup>In the Appendix, I show that if an equilibrium with differential prices exists, it must have prices following this structure.

induces her to keep searching after inspecting  $(1, 1)$  shrinks as  $\delta$  increases since  $F(z - \delta)$  is decreasing in  $\delta$ . On the other hand, the participation constrain implied by the fact that the consumer must decide to open the first box becomes tighter as  $\delta$  increases.

To see why, notice that the above can be rewritten as:

$$R_{1,1}(\mathbf{p}_{1,1}) = [2 - F(z - \delta)^2]y_\delta + F(z - \delta)^2\underline{z}_\delta - \left(p + \delta \left[1 - [1 - F(z - \delta)]^2\right]\right).$$

It is clear that no pricing such that  $R_{1,1}(\mathbf{p}_{1,1}) < 0$  can be optimal, since it would discourage the consumer from searching. On the other hand, notice that the value of opening a compound box net of prices is equivalent to that of opening the same box when search costs are higher, and in particular  $s' > s$  such that  $z' = z - \delta$ . It follows that  $\delta > 0$  makes starting the search process less valuable, which tightens the consumer participation constraint and, therefore, how high prices that do not discourage search can be.

The structure of  $p^*$  follows from the updating dynamic detailed in the previous subsection. Since any  $y \geq z + s$  can change the value of all subsequent unopened boxes, and since  $\tilde{R} \equiv \min\{\tilde{R}_{i,j}^y|_{y=z+s}, \tilde{R}_{i,j}^{A,B}|_{A=B=z+s}\}$  is the lowest value any unopened compound box can ever have at any point of the search process, any optimal price level must be between this value and  $R_{i,j}$ , the highest price that does not prevent search from taking place. The former must, by construction, lead to probability of trade taking place equal to one; the latter, instead, leads to the lowest probability of trade sustainable in equilibrium.

To understand how different pricing levels affect expected profits of the seller one must identify the expected probability of trade for any price. This is straightforward to do: trade does not happen if, after an update is triggered, the consumer prefers to stop searching rather than go on. For this to happen, prices must be high enough, and the realization triggering the update must be low enough, that the new reservation value of all unopened boxes is lower than the respective price.

Formally, Define:

$$p_\lambda = \lambda R_{i,j} + (1 - \lambda)\tilde{R}, \quad \lambda \in [0, 1]$$

a generic candidate equilibrium price, and:

$$y = y_\lambda : \tilde{R}_{i,j}^y|_{y=y_\lambda} = p_\lambda$$

the realization  $y$  that equates the updated value it triggers to its price. Since  $\tilde{R}_{i,j}^y$  is increasing in  $y$ ,  $y_\lambda$  must be increasing in  $p_\lambda$ . Then, the probability of trade taking place if  $p^u = p_\lambda$  is the probability of a realization such that the update is triggered and no available product, inspected or uninspected, is kept or discovered. Expected profits of the seller  $p^u = p_\lambda$  is then:

$$\pi_\lambda = p_\lambda \left[1 - Pr\left(y_{2,2} \in (z + s, y_\lambda) \wedge y_{1,2} < \tilde{R}_{i,j}^y|_{y=y_\lambda} - y_{2,2}\right)\right],$$

where  $y_{2,2}$  and  $y_{1,2}$  are the highest and lowest of two independent i.i.d. realizations, which

represent the realized utility of an inspected product.

Notice that the price increases and the probability of trade decreases in  $\lambda$  in ways that are directly pinned down by  $F(y)$  and  $s$ . The equilibrium price must then be:

$$p^* = p_\lambda : \lambda = \arg \max_{\lambda \in [0,1]} (\pi_\lambda).$$

The probability of trade taking place for any given price  $p_\lambda$  is decreasing in  $s$ : the higher  $s$  is, the lower  $z + s$  is, which implies that for high search costs more realizations can make the consumer stop searching before finding something to keep. This suggests that, for  $s$  low enough, higher prices are less likely to make the consumer stop searching. Therefore:

**Corollary 3.** *For  $s$  low enough, in the unique equilibrium it holds  $p_{i,j} = p^* = R_{i,j}$ ,  $\forall (i, j)$ , and the expected utility of search for the consumer is equal to zero.*

The result suggests that the relationship between search costs and consumer surplus is non-monotonic: a reduction in the search costs increases the value of search for the consumer net of prices, but allows the seller to extract rent more efficiently as well.

## 6. Extensions

### 6.1. Finite number of attributes

In the baseline model I consider an infinite number of variants for each attribute: once the consumer starts searching in one direction, she can continue to do so without ever changing until she finds something to keep, which happens with probability one. Restricting the environment to finite sets of attributes introduces new challenges. The logic underneath the structure of the compound boxes and the search process itself is, however, unchanged.

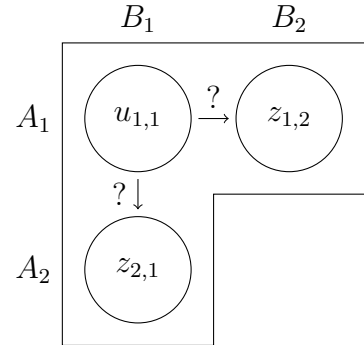


Figure 10: *Three products available*

Consider a box like the one in Figure 10. This box can be scored following the same logic used for the infinitely large boxes: if upon opening the box  $\min\{A_1, B_1\} > z$ , the consumer would stop. If  $\max\{A_1, B_1\} > z > \min\{A_1, B_1\}$  or  $z > \max\{A_1, B_1\}$ , the highest would be kept.

Differently from before, it is possible now for the consumer to search keeping one attribute fixed and, after exhausting all products sharing that attribute, switching to products characterized by the other. Consider again Figure 10, and suppose  $A_1$  and  $B_1$  both had



very low realizations such that  $z > A_1 > B_1$ . The consumer will inspect  $(1, 2)$  next. In the infinite attributes case, the consumer would never run out of  $(1, j)$  products to inspect.

The consumer would optimally inspect  $(2, 1)$  next if it holds:

$$B_1 + z > A_1 + \max\{B_1, B_2\}.$$

If  $B_1 > B_2$ , this is trivially true since  $z > A_1 > B_1$ . Otherwise, if it holds:

$$B_2 < z - (A_1 - B_1),$$

then the consumer would optimally inspect  $(2, 1)$  next and keep the highest of all three realizations.

Another difference with the infinitely large boxes of the baseline model follows from the fact that when compound boxes are opened and discarded, the following boxes “shrink” by one variant per attribute. Suppose  $X_{1,1}$  contained products characterized by  $n$  variants of  $A$  and  $m - 1$  variants of  $B$ . Further, suppose  $\max\{A_1, B_1\} < z + s$ . Then,  $X_{2,2}$  would effectively contain products characterized by  $n - 1$  variants of  $A$  and  $m - 1$  variants of  $B$ . Assuming consumers search in increasing order of the index, then, the size of each subsequent compound box  $X_{i,i}$  would have  $n + 1 - i$  variants of  $A$  and  $m + 1 - i$  variants of  $B$ .

Finding one or more attributes above  $z + s$ , however, affects all subsequent boxes in the same way as they did before: such an attribute beats all remaining unopened boxes in the same dimension, and reroutes search towards itself in every unopened compound box. This, in turn, allows for the same updating detailed in the baseline model to take place. Accounting for all of the above translates to rather unwieldy expressions for  $\mathcal{R}$ ; both  $R$  and updating logic can be found in Appendix D. The discussion, however, motivates the following:

**Corollary 4.** *Optimal search as defined in Proposition 4 (or Corollary 2) applies to the finite attribute case.*

As a final note, notice that Corollary 4 is only valid if the grid is complete: if some combination of attributes was not available, the compound boxes would not be *ex ante* identical anymore, since some would necessarily be “larger” than others. Accounting for this additional feature in a general way makes the problem exceedingly complex, and is therefore left to future research.

## 6.2. More than two attributes

In the baseline model, two attribute products are scored by building fictitious boxes including the product itself and closed boxes with all other products sharing attributes with it. The same logic can be applied to three attribute products. With three attributes,

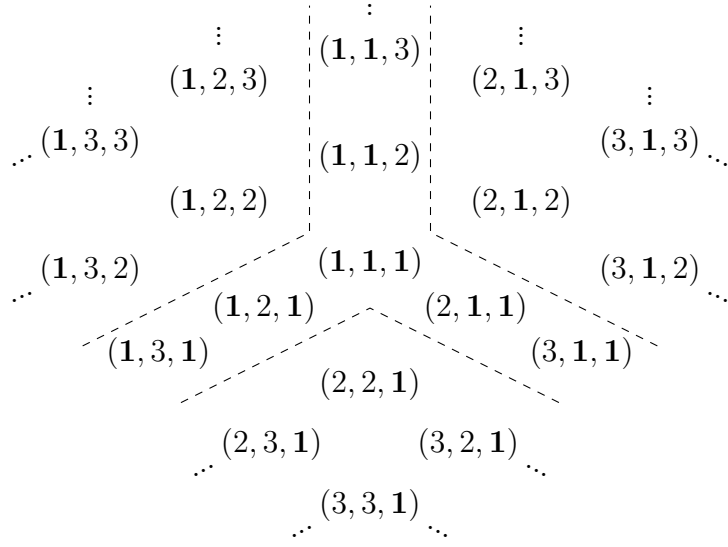


Figure 11: *Graphical representation of a three attribute compound box centered around  $(1, 1, 1)$ . Products that share two attributes with  $(1, 1, 1)$  can be displayed along the edges of a cube (north for products sharing  $A_1, B_1$ , south-west for products sharing  $A_1, C_1$ , south east for products sharing  $B_1, C_1$ ); Products that share one attribute with  $(1, 1, 1)$  can be displayed along the sides of the cube (north-west for products sharing only  $A_1$ , north-east for products sharing only  $B_1$ , south for products sharing only  $C_1$ ).*

two kinds of closed boxes must be included in the compound box with the product it represents. On one hand, all products sharing exactly two attributes with the central product can be represented as small nested boxes equivalent to the ones contained in the two attributes case.

On the other, products that share only one attribute with the central one are unknown in two dimensions, and must be placed in two-dimensional boxes equivalent to the compound boxes of the baseline model. These “intermediate” boxes themselves contain infinite small nested boxes as well. One can imagine multiple grids representing two attribute products side by side to resemble a cube, with the intermediate boxes representing search along one of the sides, and the small boxes representing search along one of the edges as in Figure 11.

Recall from Proposition 3 that each attribute can be assigned the same threshold value  $y^T$  above which it is always kept in a two dimensional box. This implies that the optimal search inside the three attributes box depends on how many products are found that surpass this unique threshold.

Define  $G(Y) = 2F(y)$  the cumulative distribution of the sum of two attributes. Since  $F(y)$  is assumed to be twice-differentiable everywhere on support  $[0, \hat{y}]$ , so is  $G(Y)$  on support  $[0, 2\hat{y}]$ . Then, we can write the reservation value of this box based knowing that:

- if three attributes are found above  $y^T$ , the consumer will stop,
- if two attributes are found above  $y^T$ , small boxes will be opened next until something

that beats  $z$  is found,

- if one or no attributes are found above  $y^T$ , intermediate boxes will be opened next following the optimal search as per Proposition 4.

Notice that, mechanically, this is the same outcome anticipated by the consumer in the two attribute case.

These directions can be used to score three attribute products just as for the two attributes one. The added difficulty compared to the smaller case lies both in the higher number of options and on the existence of several different thresholds determining the value of the box conditional on different outcomes. In particular,  $\bar{y} = E[Y|Y > \mathcal{R}_2]$ , the expected value of opening intermediate boxes given the first set of realizations, follows updating as described in the main model depending on the number of attributes found above  $z + s$  but below  $y^T$ . A more detailed analysis can be found in Appendix E.

From the initial scores of all three attribute products, finding the optimal search process requires going through the same steps as before: when deciding what to search next, the consumer compares the reservation value of unopened compound boxes with that of past realizations and visible nested boxes. Finding attributes above certain thresholds can make the consumer backtrack to a previously discarded option, and search can be represented in terms of Pandora’s optimal search policy at every step. The solution of the three attribute product case, furthermore, would instruct how to solve a four attribute case, and so on.

### 6.3. Purchase without inspection

It is assumed throughout the paper that consumers must expend a search cost to inspect any product. Since products in this environment share attributes some uninspected products could be fully revealed without being inspected. If search is understood as the physical action of finding a product, this distinction is immaterial. If, however, one were to interpret search as the time and effort necessary to ascertain the quality of the match of a product, it would be sensible to suggest that products uninspected but nonetheless known in their realization should not need search costs to be expended. In this extension I explore the implications of this alternative interpretation.

If taking a product whose attribute have been fully independently discovered is free, the only optimal search process would be one that involves searching new attributes in pairs until the highest realization for each attribute is such that they, together surpass the value of all uninspected products. This can be accomplished by modifying the way reservation values update after each observation. The lowest realization that reroutes search towards itself inside all unopened compound boxes is (without loss of generality)  $A_1 > z$  rather than  $A_1 > z + s$ . With this change, the choice of keeping an attribute is always dominated since all products sharing an attribute with an inspected product would be contained, at

zero additional cost, in all unopened compound boxes, and affects them all through the same updating detailed above.

The pricing game in Section 4 would be affected by this change. Recall that the price the multiproduct seller can impose is restricted by the search cost and by the opportunity of searching additional products. If the consumer would always search on the diagonal before selecting a combination of known attributes to keep, the seller would have an incentive to increase the price of all products off the diagonal to capitalize on the consumers' ability to correct his choice for free. The change in interpretation does not affect the result qualitatively, but the mechanical change to the search process suggests that prices would be more dispersed in equilibrium under this alternative interpretation of search costs.

## 6.4. Limitations and directions forward

**On the Eventual Purchase Theorem.** The eventual purchase theorem (henceforth, EPT), first proposed in [Armstrong \(2017\)](#) and [Choi et al. \(2018\)](#), states that the outcome of a search process to find one out of independently distributed products can be obtained through a simple statistic. In particular, the product  $i$  that is ultimately selected by a consumer will be the one with the highest statistic:

$$W_i = \min\{r_i, u_i\},$$

or, the highest minimum between reservation and match value of a product.

Obtaining a similar statistic in this environment comes with a few challenges. First, a product is kept as long as its match value surpasses that of different objects, namely the closed compound boxes and the closed reachable nested boxes. These objects are associated with different scores, one reflecting the value of the implied search paths that would follow from it, one reflecting the value of the inspection it involves. A statistic like the one governing the EPT, then, should account for both.<sup>21</sup>

Another difficulty is the threshold over which attributes are kept. In the main analysis I show that an attribute is kept as long as it has realization above  $y^T$ . However, this is only true for the first attribute kept. Once this is selected, and the consumer starts looking for a variant of the other attribute to go with it, the threshold relevant for this additional component is  $z$  rather than  $y^T \geq z + s$ .

It should be pointed out that some distributional restriction could help generate a viable statistic. Suppose that  $F$  was such that:

$$\tilde{R} < z + s < R = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z},$$

---

<sup>21</sup>This is clearly only true for  $s < \bar{s}$ : as shown above, for higher search costs the optimal search process is unaffected by correlation and, therefore, the EPT as characterized by [Armstrong \(2017\)](#) and [Choi et al. \(2018\)](#) trivially applies in this case.

or, such that no realization below  $z + s$  would beat a closed compound box without the updating discussed in the main model. Intuitively, this requires  $s$  to be small enough (so that  $z + s > y^T$ ),  $F$  to be such that  $\bar{y}$  is sufficiently larger than  $z$ , and  $\underline{z}$  to be relatively high. In this case,  $y \geq z + s$  would be a necessary and sufficient condition for the first attribute to be kept. The relevant thresholds would then be defined by  $z + s$  and  $z$ .

If this condition is not satisfied, however,  $y > y^T$  is not necessary for an attribute to be kept; in this case, the thresholds should account for the eventuality of an attribute being discarded and then picked again, and for two attributes below  $y^T$  to beat closed boxes without updating.

**Different distributions.** In principle, removing the assumption of attributes following the same distribution can be accommodated. One can imagine a variant of the model above in which all  $A$  attributes were i.i.d and all  $B$  attributes were too, but the two sets followed a different distribution. This does not affect the analysis significantly. Far more challenging is accounting for different distributions across different variants of the same attribute in the general framework. The reason stems from the way compound boxes are constructed: with different distributions come different reservation values  $z$  for the same search cost  $s$ , which means that the expected value of searching along one dimension is not straightforward to compute.

A possible solution might be to use the EPT as characterized by [Armstrong \(2017\)](#) and [Choi et al. \(2018\)](#) to pin down said value, and the value of all other dimensions. A general solution of this more complex problem, however, becomes quickly intractable, and is therefore left for future research.

**Competition.** It is natural to ask what would be the features of an hypothetical equilibrium with competing firms. The results above rely strongly on the seller's ability to coordinate product menu and pricing. Restricting the supply by means of strategic de-listing would clearly not be possible when products are introduced and priced by separate agents. Competition should lead to more variety as a consequence. Additionally, the seller studied here is interested in eliciting specific search patterns, but he is indifferent regarding which product acts as starting point. Conditional on a certain variant being the first one visited, however, the remaining available products do not generate the same expected profit.

While this is irrelevant for a monopolist, competing sellers would likely try to gain prominence through undercutting strategies. This incentive to undercut, however, makes pinning down an equilibrium with competing firms exceedingly complex and well beyond the scope of this paper. Nonetheless, if such an equilibrium exists it should feature lower, uniform prices when consumers have the same prior considered here.

## 7. Conclusion

In this paper, I study the implications of product correlation through shared attributes for directed search and the associated incentives of a seller to introduce different products and prices to capitalize on consumer learning. The framework highlights a novel interaction between pricing and optimal order of inspection in directed search: consumers have an incentive to find better matches in their search process as they learn what they like. This dictates their strategy predictably. On one hand, this allows to rethink the problem in a way that generates threshold values of searching different available options in a way reminiscent of [Weitzman \(1979\)](#)’s optimal search policy. On the other, it highlights that a multiproduct seller is able to profit off the learning process by setting differential prices to let consumers self-select based on their preferences.

The framework’s predicted search patterns align well with recent evidence of spatial learning in search: [Hodgson and Lewis \(2020\)](#) reports evidence of search for digital cameras to be characterized by a learning process consistent with the one in this framework. Consumers are shown to inspect a broader set of attributes early only to close in on their preferred alternatives in later stages, getting closer and closer to the product they ultimately choose to purchase. This pattern cannot be easily reconciled with standard search models, but is well in line with the prediction of this framework. Further, the model presented here can more easily rationalize the pervasive tendency of consumers to retrace their steps while searching for products.

The implications of this model for recommendation systems and algorithmic pricing schemes has been addressed in an earlier section. It is worth stressing out, however, that these implications go beyond the specific market structure studied here. Coordination of menu and pricing allows a multiproduct seller to induce specific search paths to arise. Equivalently, one can imagine e-commerce platforms to do the same through manipulation of the options presented to captured consumers and the information therein. This is especially true in a world in which data on consumers’ decisions, consumption and search patterns is abundant, and algorithmic pricing and recommendation systems are ever more effective at predicting human behavior. In line with recent work on consumption steering and self-preferencing, then, the model’s results suggest the need for meticulous regulatory oversight over the algorithms determining what consumers shopping online are shown, and when.

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# Appendix

## A. Simplified framework: monopoly pricing

**Uniform prices** As in the main text, I start by assuming  $\tilde{N} \equiv N$  and obtain equilibrium prices for different combinations of  $\alpha$ ,  $s$ . Then, I show the optimal restriction of  $\tilde{N}$  conditional on the optimal prices.

The seller is interested in finding prices that maximize probability of trade times price. Given expected utility of search as per Equation 1:

$$\begin{aligned} E[u_{1,1}]|_{I=\emptyset} &= \alpha^2 \max(2 - p^u, 0) - s \\ &+ 2\alpha(1 - \alpha) \max(1 - p^u, 0) + \alpha \max(2 - p^u, 0) - s, 0 \\ &+ (1 - \alpha)^2 \max(\alpha^2 \max(2 - p^u, 0) + 2\alpha(1 - \alpha) \max(1 - p^u, 0) - s, 0) \end{aligned}$$

the highest prices that make consumers start search can be computed as prices that make the expression reach a value of zero:

$$\mathbf{p}^D = \begin{cases} p^M = \frac{2\alpha-s}{\alpha(2-\alpha)} & \text{if } \alpha \leq s < 2\alpha \\ p_L^D = \frac{2\alpha(1+(1-\alpha)(\alpha-s))-s}{\alpha(2-\alpha)} & \text{if } \frac{3\alpha^2-2\alpha^3}{1+2\alpha-2\alpha^2} \leq s < \alpha \\ p_H^D = \frac{2\alpha(\alpha(3-2\alpha)-(1-\alpha)s)-s}{\alpha^2(3-2\alpha)} & \text{if } 0 < s < \frac{3\alpha^2-2\alpha^3}{1+2\alpha-2\alpha^2} \end{cases}$$

The highest prices that allows for inspection after a bad first realization, instead, are:

$$\mathbf{p}^E = \begin{cases} p_L^E = \frac{2\alpha-s}{\alpha(2-\alpha)} & \text{if } \alpha^2 \leq s < 2\alpha \\ p_H^E = \frac{2\alpha^2-s}{\alpha^2} & \text{if } 0 < s < \alpha^2 \end{cases}$$

In each segment identified among the two sets of prices above, lower prices are always feasible, as they generate positive expected utility of search. Lower prices can induce more extensive search and higher probability of trade. Therefore, we look for profitable price reductions for each segment in consideration.

If  $\alpha \leq s < 2\alpha$ , only  $p^M = p_L^E$  is feasible among the candidates above. Furthermore, it can be shown that:

$$\alpha \leq s < 2\alpha \rightarrow p^M < 1$$

By plugging in  $p^M$  in equation 1, one sees that at this prices the consumer stops and purchase if  $u(a, b) \neq 0$ , and is willing to search again if  $u_{1,1} = 0$ . It is clear that no deviation from  $p^M$  can be profitable: if prices are any higher, expected utility of search would be negative and search would not start; if prices were any lower, no additional probability of trade would be generated. Therefore, in this segment,  $p^{u*} = p^M$ .

If  $\frac{3\alpha^2-2\alpha^3}{1+2\alpha-2\alpha^2} \leq s < \alpha$ , both  $p_L^D$  and  $p_L^E$  are feasible. Moreover, it holds  $p_M = p_L^E < p_L^D$  for

the whole segment. Therefore, it is sufficient to compare expected profits under  $p_L^E$  and  $p_L^D$ . Notice that  $p_L^D$  is such that searching again after a bad first realization is not possible. In this segment:

$$\alpha^2(2 - p_L^D) + 2\alpha(1 - \alpha)(1 - p_L^D) - s < 0$$

Therefore, the seller compares:

$$\pi_L^E = (1 - (1 - \alpha)^4)p_L^E$$

$$\pi_I^D = \alpha^2(1 + 2(1 - \alpha))p_L^D$$

Direct comparison indicates that  $p_L^D$  is selected for some combination of high  $\alpha$  and relatively low  $s$ :

$$\pi_I^D > \pi_L^E \iff \frac{4\alpha^2 - 2\alpha}{3\alpha - 1} < s < \alpha$$

$p_L^E$  is selected otherwise.

If  $0 < s < \frac{3\alpha^2 - 2\alpha^3}{1 + 2\alpha - 2\alpha^2}$ , several distinctions must be made. First,  $p_L^E < 1 \iff \alpha^2 < s < \alpha$ . Therefore, for  $s < \alpha^2$ ,  $p_T = 1$  becomes a feasible deviation as it is the price that maximizes probability of trade. Further,  $p_H^D$  is now a feasible price to select: it only leads to a purchase if an inspected product is liked in both attributes, and allow for a second search after finding one liked attribute but not after a bad first realization.  $p_H^E$  also requires two attributes to be liked by the consumer, but always allow for a follow up search.  $p_H^E$ , which is always true in this segment, only allows for a follow-up search if  $0 < s < \alpha^2$ . This final segment must be split in two sub-segments.

If  $\alpha^2 < s < \frac{3\alpha^2 - 2\alpha^3}{1 + 2\alpha - 2\alpha^2}$ ,  $p_L^E < 1$  is always the best choice:

$$\pi_L^E > \pi_H^D = p_H^D(\alpha^2(1 + 2(1 - \alpha)))$$

If  $0 < s < \alpha^2$ ,  $p_H^E > p_T$ ; the choice is between:

$$\pi_T = (1 - (1 - \alpha)^4)p_T$$

$$\pi_H^E = (\alpha^2(1 + 2(1 - \alpha)) + (1 - \alpha)^2)p_H^E$$

$$\pi_H^D = (\alpha^2(1 + 2(1 - \alpha)))p_H^D$$

Direct comparison indicates that all three pricing levels can be optimal:  $\pi_T$  is optimal for:

$$\min \left( \frac{3\alpha^3 - 6\alpha^2 + 2\alpha}{\alpha - 2}, \frac{-\alpha^4 + 8\alpha^3 - 12\alpha^2 + 4\alpha}{2\alpha^2 - 2\alpha - 1} \right) < s < \alpha^2$$

$\pi_H^E$  is optimal for:

$$0 < s < \min \left( \frac{3\alpha^3 - 6\alpha^2 + 2\alpha}{\alpha - 2}, \frac{2\alpha^2}{3} \right)$$

and  $\alpha$  high enough. Otherwise,  $\pi_H^D$  is optimal.

All feasible combinations of  $\alpha \in (0, 1)$  and  $s \in (0, 2\alpha)$  are then accounted for when restricting the seller to a uniform pricing strategy.

**Differential prices** It must be shown that the price deviations shown in the main text lead to a higher expected profit. Consider  $p^u = p_L^E$ . As long as at this price level consumers have a strictly positive expected utility of search, the seller can introduce differential prices profitably. In particular, consider pricing such that:

$$p_{1,1} = p_L^E < 1 \quad p_{2,2} = p_L^E < 1 \quad p_{1,2} = p_L^E + \alpha - s \quad p_{2,1} = p_L^E + \alpha - s$$

Which is valid for  $p_L^E < 1$  or,  $\alpha^2 < s$ . As shown in the main text, for  $s > \alpha$  the consumer has no reason to search again after finding something she likes, and indeed would lead to a lower, rather than higher, price level for  $p_{1,2}$  and  $p_{2,1}$ . In this segment ( $\alpha^2 < s < \alpha$ ), such prices lead to strictly higher expected profits. Indeed, when the consumer starts from (1, 1) (equivalently, (2, 2)), she only searches the more expensive product if she already knows that she likes it in some attribute. The consumer cannot start from any other product: if she starts from the more expensive product, her expected utility of search in this segment is negative.

Finally, the difference in prices do not induce changes in the optimal search path. To see why, consider the optimal deviation available to the consumer on the path in which she would want to inspect (1, 2): inspecting (2, 2) leads to utility equal to two with probability  $\alpha^2$ , and allows to correct to (1, 2) if she learns that she likes  $B_2$  but not  $A_2$ , which happens with probability  $\alpha(1 - \alpha)$ . The expected utility along this alternate path is equal to:

$$(\alpha^2(2 - p_L^E) + (\alpha(1 - \alpha) + (1 - \alpha)^2)(1 - p_L^E) + \alpha(1 - \alpha)(2 - s - (p_L^E + \alpha - s)) - s$$

which is lower than the expected utility of searching (1, 2) directly if  $s > \alpha^2$ . Therefore, no deviation is possible in this segment.

If  $s < \alpha^2$ , two changes must be accounted for. First,  $p_T$  is the preferred option, since  $p_L^E > 1$  does not lead to trade taking place. In turns, this implies that since base prices are lower than the myopic expected value of inspecting a product, consumer surplus is above zero if  $s < \alpha^2$  under differentiated prices. Further, the consumer would want to search the cheaper (2, 2) first, since search costs are low. The seller can react by:

- letting the consumer do so, increase the price of (1, 2) to  $p_T + 1 - s$
- reducing the price (1, 2) to induce his preferred order of search
- removing (2, 2).

The first reaction re-establishes the equilibrium: the consumer now inspects the more expensive product only if he knows it is the only product that leads to utility equal to two. Since this is the case, its price can be increased, since the search process took away

all uncertainty about it. This product is purchased with probability  $\alpha^2(1 - \alpha)^2$  and leads to expected profit:

$$\bar{\pi} = (1 - (1 - \alpha)^4)p_T + 2\alpha^2(1 - \alpha)^2(1 - s)$$

which is still a strictly higher expected profit than the respective uniform price strategy.

The second reaction also re-establishes the equilibrium: by setting a lower price for (1, 2), the seller makes sure that the consumer has no incentive to deviate. Since  $s < \alpha^2$ , the baseline price is  $p = p_T$  and the level  $p$  that prevents the deviation solves:

$$\alpha(2 - p) - s = \alpha^2 + (1 - \alpha)\alpha(-p - s + 2) - s \iff p = 1 + s \left( \frac{1 - \alpha}{\alpha} \right)$$

which leads to expected profits:

$$\underline{\pi} = (1 - (1 - \alpha)^4)p_T + 2\alpha^2(1 - \alpha) \left( s \left( \frac{1 - \alpha}{\alpha} \right) \right)$$

Finally, removing (2, 2) prevents the deviation from taking place at all. Since no follow-up search in case of a bad first realization is possible without (2, 2), however, overall probability of trade decreases. Expected profits in this case are:

$$\hat{\pi} = (1 - (1 - \alpha)^2)p_T + 2\alpha^2(1 - \alpha)(\alpha - s)$$

By direct comparison, one finds that all three can be optimal for different values of  $\alpha$ ,  $s$ . In particular,  $\hat{\pi}$  is optimal for  $\alpha$  high enough, that is, for:

$$0 < s < \min \left( \frac{3\alpha^2 + \alpha - 2}{2\alpha^2}, \frac{1}{2} (\alpha^2 + 3\alpha - 2) \right)$$

$\underline{\pi}$  is optimal for:

$$\max \left( \frac{\alpha}{\alpha + 1}, \frac{1}{2} (\alpha^2 + 3\alpha - 2) \right) < s < \alpha^2$$

while  $\bar{\pi}$  is optimal otherwise.

The same argument can be applied to the trade-off between  $p_H^E$  and  $p_H^D$  when  $0 < s < \alpha^2$ . In this segment,  $p_H^E$  is such that trade only happens if the consumer learns that she likes both attributes about a product, but the parameters encourage the consumer to search again after a bad first realization. Here, too, the seller can choose an intermediate strategy between uniform prices at  $p_H^E$  and uniform prices at  $p_H^D$ . Suppose the consumer inspected (1, 1) and learned  $A_1 = 1$ ,  $B_1 = 0$ . Then, she would want to inspect (1, 2). She does so as long as:

$$\alpha(2 - p_{1,2}) - s \geq 0 > 1 - p_H^E$$

which implies:

$$p_{1,2} = 2 - \frac{s}{\alpha}$$

It can be shown that the consumer always reacts to this price level by inspecting  $(2, 2)$  instead of  $(1, 2)$ . Indeed, if  $0 < s < \frac{\alpha^2}{1+\alpha}$ , it holds:

$$\alpha^2(2 - p_I) + (1 - \alpha)\alpha \left( - \left( 2 - \frac{s}{\alpha} \right) - s + 2 \right) - s > \alpha \left( 2 - \left( 2 - \frac{s}{\alpha} \right) \right) - s = 0$$

Once again, the seller can react by allowing the deviation and further increasing  $p_{1,2}$  to  $2 - s$ , reducing  $p_{1,2}$  to  $\frac{2\alpha^3 - 2\alpha^2 - 2\alpha - 3\alpha^2 s + 5\alpha s - s}{(\alpha - 2)\alpha}$  to make the consumer search according to his preferred order, or remove  $(2, 2)$ .

Unlike in the previous case, the latter option is always optimal. When the sellers selects differentiated prices, then, for  $\alpha$  high and  $s$  low the consumer has an incentive to adapt in a way that makes the seller restrict the menu of available products.

**Comparison** Comparison between the optimal uniform price strategy and the deviation shown above is straightforward. First, it is trivial that whenever  $p^{u*} = p_T$ , all deviations are strictly preferable: indeed, the strategy with differentiated prices preserves the total probability of trade but generates higher profits for some positive probability. To compare the above strategy with the other uniform prices the seller can optimally select, direct comparison of the profit is sufficient. The same applies to the case in which  $p^{u*} = p_L^D$  and  $0 < s < \alpha^2$ .

Two results emerge: when selecting  $p_T$  as base product and the consumer does not adapt their search strategy, this is always optimal. Second, when there is adaptation by consumer and seller, those profits must be compared with the relevant uniform price in the segment, that is,  $p_H^D$ .

Direct comparison indicates that  $p_H^D$  dominates different prices whenever the optimal reply of the seller to the consumer adapting his search strategy is to restrict the supply. This follows from the fact that, with different prices, consumers always search the cheapest one first. Therefore, the only comparisons left are between  $\pi_H^D$  and the best between  $\bar{\pi}$  and  $\underline{\pi}$  when  $p^* = p_T$ . It holds:

$$\begin{aligned} \underline{\pi} > \pi_H^D &\iff \frac{\alpha^4 - 8\alpha^3 + 12\alpha^2 - 4\alpha}{2\alpha^3 - 6\alpha^2 + 4\alpha + 1} < s < \alpha^2 \\ \bar{\pi} > \pi_H^D &\iff \frac{\alpha^4 + 4\alpha^3 - 10\alpha^2 + 4\alpha}{2\alpha^4 - 4\alpha^3 + 4\alpha^2 - 2\alpha - 1} < s < \alpha^2 \end{aligned}$$

Which delimit the lower right area in Figure 3 in the main text.

## B. General model: search dynamic

**The value of infinite compound boxes** We show here how to obtain the value of unopened compound boxes conditional on past realizations. Consider first the value of these boxes before anything is observed. All compound boxes  $X_{i,j}$  contain products  $(i, j)$ ,

readily available,  $[i, j' \neq j]$ , in closed boxes, and  $[i' \neq i, j]$ , also in closed boxes.

Suppose the box was opened and  $A_i, B_j$  was observed. From the above, we can give reservation value  $r_{i,j'}$  to all closed boxes containing products  $[i, j' \neq j]$ . Since all attributes are assumed be i.i.d, following [Choi et al. \(2018\)](#):

$$r_{i,j'} = A_i + z, \quad z : s = \int_z^{\bar{y}} (y - z) dF(y),$$

and in the same fashion:

$$r_{i',j} = B_j + z, \quad z : s = \int_z^{\bar{y}} (y - z) dF(y),$$

Unopened boxes inside  $X_{i,j}$  are independent as they share no attribute by construction. Then, a consumer would search among these alternatives following [Weitzman \(1979\)](#)'s optimal search policy: the box with the highest reservation value is opened first, then the second, until a realized outcome is higher than all unopened boxes. From the above:

$$r_{i,j'} > r_{i',j}, \quad \forall \{i', j'\} \iff A_i > B_j$$

Therefore, the consumer would always want to keep the highest of the two realizations and inspect variants of the lowest one if  $\min\{A_i, B_j\} < z$ , and stop there otherwise. Suppose (w.l.o.g.) that  $A_i > z > B_j$ . The consumer keeps  $A_i$  and searches variants of  $B$  until she finds  $B_j > z$  to keep. Then, in expectation, she expects to get:

$$A_i + [1 - F(z)]E[y|y > z] + F(z) \left( [1 - F(z)]E[y|y > z] + F(z) \left( \dots \right. \right.$$

or

$$A_i + [1 - F(z)] \sum_{k=1}^{\infty} F(z)^k E[y|y > z] = A_i + E[y|y > z].$$

The same applies if  $B_j$  is kept instead.

If  $\min\{A_i, B_j\} > z$ , the consumer would stop and obtain  $A_i + B_j$ . If  $\max\{A_i, B_j\} < z$ , the highest of the two would be kept, and the consumer would expect to get:

$$\max\{A_i, B_j\} + E[y|y > z].$$

These paths depend on whether the realizations of  $A_i, B_j$  are above or below  $z$ . Combining the various cases:

$$\begin{aligned} E[X_{i,j}] = & [1 - F(z)]^2 (\bar{y} + \bar{y}) \\ & + 2F(z)[1 - F(z)] (\bar{y} + \bar{y}) \\ & + F(z)^2 \left( \bar{y} + \frac{1}{F(z)^2} \int_0^z y dF(y)^2 \right), \end{aligned}$$

where  $\frac{1}{F(z)^2} \int_0^z y dF(y)^2$  is the expected value of the highest of two i.i.d. independent realizations, obtained through order statistics. Then,  $R_{i,j} = [2 - F(z)^2] + F(z)^2 \underline{z}$ , where  $\underline{z}$  is the certain equivalent of searching a box with distribution  $F_{2,2}(\cdot) = F(\cdot)^2$  with support  $[0, z]$ .

We now want to characterize the value of closed boxes conditional on the past realizations. Assuming products are inspected in increasing order of their index, inside any unopened box  $X_{i,j}$  we find the product, all unopened nested boxes representing products with higher indices in one attribute, and products that have been already discovered, with reservation value:

$$r(i, j'' < j) = A_i + B_{j''} - s, \quad r(i'' < i, j) = A_{i''} + B_j - s,$$

respectively. Clearly, any of these boxes beats the unopened ones if:

$$A_{i''} + B_j - s > B_j + z \iff A_{i''} > z + s,$$

and equivalently for  $B$ .

When one such attribute is found, the search inside future compound boxes must be updated, since consumers will not opened unknown boxes in that dimension but go back. If only one such attribute ( $A_{i''}$ , w.l.o.g.) is found in previous searches:

$$\begin{aligned} \tilde{R}_{i,j} = & [1 - F(z)][1 - F(A_{i''} - s)](E[y|y \geq A_{i''} - s] + \bar{y}) + \\ & [1 - F(z)][F(A_{i''} - s)](A_{i''} - s + \bar{y}) + \\ & [F(z)][1 - F(A_{i''} - s - (z - \underline{y}))](E[y|y \geq A_{i''} - s - (z - \underline{y})] + \bar{y}) + \\ & [F(z)][F(A_{i''} - s - (z - \underline{y}))](A_{i''} - s + \underline{z}). \end{aligned}$$

The first two lines refer to case in which  $B_j > z$  and either  $A_i > A_{i''} - s$ , and is therefore kept, or  $A_i < A_{i''} - s$ , and is discarded in favor of product  $[i'', j]$ . The second two refer to the case in which  $B_j < z$  and either  $A_i$  is kept and search continues (if  $A_i > A_{i''} - s - (z - B_j)$ ), or discarded in favor of  $[i'', j]$  once again. The above reflects expected values before the box is opened just as in the first value found. Notice that this value is only relevant conditional on finding an attribute  $A > z + s$ : the score above is valid because, at the time of relevance,  $A_i$  is known.

Finally, if two attributes  $A_{i''} > z + s$ ,  $B_{j''} > z + s$  are found, they both beat the respective sets of closed boxes by construction. Following the same steps we obtain:

$$\begin{aligned} \tilde{R}_{i,j}^{A,B} = & [1 - F(B_{j''} - s)][1 - F(A_{i''} - s)](E[y|y \geq A_{i''} - s] + E[y|y \geq B_{j''} - s]) + \\ & [1 - F(B_{j''} - s)][F(A_{i''} - s)](A_{i''} - s + E[y|y \geq B_{j''} - s]) + \\ & [F(B_{j''} - s)][1 - F(A_{i''} - s)](E[y|y \geq A_{i''} - s] + B_{j''} - s) + \\ & [F(B_{j''} - s)][F(A_{i''} - s)](\max\{A_{i''}, B_{j''}\} - s + \tilde{z}), \end{aligned}$$



where  $\tilde{z}$  solves:

$$s = \int_{\tilde{z}}^z \left( \frac{y}{F(\min\{A_{i''}, B_{j''}\} - s)} - \tilde{z} \right) dF(y),$$

since, in expectation, the highest between  $A_{i''}$  and  $B_{j''}$  is expected to be kept if  $\max\{A_i, B_j\} < z$ .

Notice that at any given time either no, one, or two attributes above  $z + s$  can have been found, and that these conditions are mutually exclusive. Therefore, at any given time, only one of these values are relevant for all boxes. If no such attribute is found, search in unopened boxes is unchanged and, therefore, the attributes become irrelevant after being discarded; this follows from the infinite attributes assumption, as all unopened boxes will be of infinite size no matter how many boxes were opened beforehand. Moreover, notice that all closed compound boxes contain exactly one product characterized by  $A_{i''}$  and one characterized by  $B_{i''}$ , so all unopened boxes are affected in the same way, and update all in the same way at the same time. Finally, notice that if more than one variant for the same attribute is found above  $z + s$ , the highest of them beats all others in the follow-up searches and is, therefore, the only relevant one.

**Threshold result** Proposition 3 states that there exists a unique value  $y^T = \max\{z + s, \hat{y}\} \in (z + s, \hat{y})$  such that an attribute found above it is always kept. In particular, this value is such that:

$$y^T + z \geq \tilde{R}_{i,j}, \quad \tilde{y} + z = \tilde{R}_{i,j},$$

for all unopened boxes. Notice that  $\tilde{R}_{i,j}$  is the relevant one to be considered since it is the value accounting for the attribute rerouting search towards itself in subsequent boxes. Notice also that, because of it, the condition in Proposition 3 is sufficient but not necessary, as a lower realization could be kept if found, for example, in an optimally inspected nested box (in which case the lower threshold would be  $z < z + s$ ).

To prove the result, we must study the shape of  $\tilde{R}_{i,j}$  and  $z + s$  separately. Consider first  $z + s$ : since  $z$  solves:

$$s = \int_z^{\hat{y}} (y - z) dF(y),$$

and since we assumed  $F$  to be well-behaved,  $z$  is continuous and decreasing in  $s$ . In particular, it can be shown that  $z$  is convex in  $s$  and therefore decreases faster than  $s$  increases for  $s \in [0, E(y)]$ .  $z + s$ , then, is decreasing and such that:

$$\lim_{s \rightarrow 0} z + s = \hat{y}, \quad \lim_{s \rightarrow E(y)} z + s = [E(y)].$$

Next, we must study how the attribute that re-routes search towards itself affects  $\tilde{R}_{i,j}$  of

unopened boxes. Remember that, after finding  $A_{i''} > z + s$ , it holds:

$$\begin{aligned}\tilde{R}_{i,j} = & [1 - F(z)][1 - F(A_{i''} - s)](E[y|y \geq A_{i''} - s] + \bar{y}) + \\ & [1 - F(z)][F(A_{i''} - s)](A_{i''} - s + \bar{y}) + \\ & [F(z)][1 - F(A_{i''} - s - (z - \underline{y}))](E[y|y \geq A_{i''} - s - (z - \underline{y})] + \bar{y}) + \\ & [F(z)][F(A_{i''} - s - (z - \underline{y}))](A_{i''} - s + \underline{z}).\end{aligned}$$

First, it's clear that  $\tilde{R}_{i,j}$  is increasing in the realization  $A_{i''} > z + s$ : indeed, for all realizations  $A_{i''} > z + s$ , the value of searching the next compound box in the dimension  $A$  is a linear combination of  $A_{i''} > z + s$  and the expected value of a realization strictly above  $A_{i''} > z + s$ , both discounted by the search cost associated with backtracking. Further, it can be shown that:

$$\lim_{s \rightarrow 0} \tilde{R}_{i,j} < 2\hat{y}, \quad \lim_{s \rightarrow E(y)} \tilde{R}_{i,j} > 2\bar{y}.$$

To show the first limit result, notice that  $\lim_{s \rightarrow 0} z = \hat{y}$  (thus,  $1 - F(z) = 0$ ), and, therefore,  $\lim_{s \rightarrow 0} \bar{y} = \hat{y}$ . Further,  $A_{i''} > z + s$  implies  $A_{i''} = \hat{y}$ . Substituting all of the above in the expression for  $\tilde{R}_{i,j}$ , defining  $\mu \equiv E[y]$ :

$$\begin{aligned}\tilde{R}_{i,j}|_{s \rightarrow 0} = & 0 + 0 \\ & [1 - F(\mu)](E[y|y \geq \mu] + \hat{y}) + \\ & [F(\mu)](2\hat{y}) < 2\hat{y}.\end{aligned}$$

The result follows: if an attribute  $A_{i''} > z + s$  is found, the following nested boxes will have score  $\lim_{s \rightarrow 0} A_{i''} + z = 2\hat{y}$ , which beats  $\tilde{R}_{i,j}$  of all unopened boxes.

For the second result, notice that as  $s$  goes to  $[E(y)]$ ,  $z$  converges to zero and, at the limit,  $F(z) = 0$ , and  $\bar{y} = \mu$ . Further,  $A_{i''} > z + s$  can take any value above  $s$ . Substituting:

$$\begin{aligned}\tilde{R}_{i,j}|_{s \rightarrow \hat{y}} = & [1 - F(A_{i''} - s)](\mu + E[y|y > \mu]) \\ & + F(A_{i''} - s)(\mu + A_i - s) \\ & + 0 + 0 > 2\mu > \mu + z = \mu = z + s.\end{aligned}$$

As  $s$  increases, then,  $\tilde{y} : \tilde{y} = \tilde{R}_{i,j} - z$  increases. For  $s$  low enough,  $\tilde{y} < z + s$  and, therefore, is irrelevant since it does not affect the value of the boxes that follow. Then, any realization  $y > \max\{z + s, \tilde{y}\}$  is always kept.

**Search dynamic** We want to show that the structure above can be used to obtain the optimal search policy in the spirit of [Weitzman \(1979\)](#). First, notice that by scoring unopened boxes as above, all follow-up optimal searches are accounted for and contribute to the score of the box overall. In this sense,  $\mathcal{R} \in \{R, \tilde{R}^y, \tilde{R}^{A,B}\}$  reflects the value of searching a product and the value of the information this inspection implies in terms of

optimal follow-ups given only the information learned with the inspection itself.

When a compound box is opened, two things happen: first, the relevant attributes are observed; second, all nested boxes inside become reachable in their “myopic” form. On the grid, these nested boxes substitute the compound boxes sharing an attribute with the opened one. This is true as long as once the consumer starts opening nested boxes, she never wants to abandon the attribute she elected to keep as per Corollary 1:

*Proof.* The proof of Corollary 1 is as follows: suppose at any point of the sequential search process it is optimally selected to search a product characterized by a previously inspected attribute. Then, it must be the case that this product is better, in expectation, than a product sharing no attributes with any inspected products. Therefore, if such a product is inspected, either its realization is low, and the consumer makes the same choice again, or is high, and the consumer cannot have the incentive to inspect anything else.

From Proposition 3, after inspecting  $(i, j)$ ,  $A_i$  is kept and  $[i, j + 1]$  is inspected next if:

$$A_i + z > \max\{A_i + B_j, z + B_j, \mathcal{R}_{i+1,j+1}\}.$$

Since  $z > B_j$ ,  $\mathcal{R}_{i+1,j+1} = \tilde{R}_{i+1,j+1}^A$ , that is,  $A_i$  reroutes search towards itself in all unopened compound boxes and  $X_{i+1,j+1}$  in particular.

Suppose the consumer inspected  $[i, j + 1]$ :  $B_{j+1}$  is now known, and  $A_{i+1}$  is unknown. If  $B_{j+1} > z$ , the consumer would always stop there since  $A_i + B_{j+1} > A_i + z$ . Suppose that is not the case, and that the consumer found it optimal to inspect something other than  $[i, j + 2]$ .

Clearly, inspecting  $[i + 1, j]$  cannot be optimal by standard Weitzman (1979)’s logic, since  $z + B_j < A_i + z$ . Since after inspection of  $[i, j + 1]$   $B_{j+1} < 1$  is known, the same must apply to  $[i + 1, j + 1]$ . Finally, all other unopened compound boxes are unaffected, since  $B < z < z + s$  cannot trigger an update. Therefore,  $[i, j + 2]$  is the only possible optimal search.

The proof does not rely on products being characterized by two attributes. Each individual attribute, if kept after a search, must be strictly better than the unopened compound boxes that follow. Since the argument applies to each attribute in isolation, it is robust to an environment with a higher number of attributes defining products. ■

Backtracking can only be possible after discovering multiple realizations of a product. The optimal search path with infinite product is instructed by comparison of:

- $u_{i,j}$ , the readily available product in the latest compound box opened,
- $r_{i,j'}$ , the nested boxes that maintain  $A_i$  fixed, which if selected rules out any new attributes  $A$  being ever inspected,

- $r_{i,j'}$ , the nested boxes that maintain  $B_j$  fixed, which if selected rules out any new attributes  $B$  being ever inspected,
- $\mathcal{R}_{i',j'}$ , the unopened compound boxes, the score of which reflects optimal search that follows depending on the realization.

Assuming once again that attributes are inspected in increasing order of their index, it is clear that only compound boxes  $X_{i,i}$  can be optimally opened, while all nested boxes that can be opened have value  $r_{i,j}$ ,  $i \neq j$ . Opening a compound box informs the consumer of  $u_{i,i}$ , which can be compared with both kinds of unopened boxes. if  $u_{i,i} > \mathcal{R}_{i+1,i+1}$ , either the product is kept or nested boxes are opened. Both can happen, depending on the individual realizations of  $A_i$  and  $B_i$ .

$u_{i,i} < \mathcal{R}_{i+1,i+1}$ , instead, the comparison is between  $\max\{r_{i,i+1}, r_{i+1,i}\}$  and  $\mathcal{R}_{i+1,i+1}$ . If no individual attribute is high enough to beat, in expectation,  $\mathcal{R}_{i+1,i+1}$ , another compound box should be optimally opened, and the same inequalities dictate the next. Otherwise, one attribute is kept and nested boxes are opened, and no other variant of the same attribute can be discovered as per Corollary 1. This proves the result in Proposition 4.

**High search costs.** We want to show that for  $\bar{s} < s \leq E[Y]$ , where  $\bar{s} = z_M$ , the optimal search process is equivalent to a myopic search process as per Corollary 2.

First, it is straightforward to show that a consumer would not rationally inspect two products sharing an attribute. Suppose by contradiction that that was the case. Without loss of generality, suppose the consumer inspected product  $(i, j)$  and then chose to inspect  $[i, j + 1]$ . Then, it must hold:

$$A_i + z > A_i + B_j.$$

Since  $B_j \geq 0$  and since  $s > E[y] \rightarrow z < 0$ , this cannot happen. It follows that the score of any compound box  $X_{i,j}$  depends only on product  $(i, j)$ ;  $R_{i,j}$ , then, is the reservation value of a box containing an unknown realization from distribution  $G(Y)$ , which can be identified by the value  $z_M$  that solves:

$$s = \int_{z_M}^{\hat{Y}} (Y - z_M) dG(Y).$$

Next, we show that there exist a value  $\bar{s} \in (E[y], E[Y])$  such that:

$$\bar{s} = \int_{\bar{s}}^{\hat{Y}} (Y - \bar{s}) dG(Y).$$

In particular we want to show that  $\bar{s} > E[y]$  and  $\bar{s} < E[Y]$ . The latter is true by definition of  $z_M$ . We prove the former by contradiction. Suppose  $\bar{s} = E[y]$ . Then, by definition of

$z_M, \bar{s} = E[y]$  implies:

$$E[y] = -E[y] + E[y] \int_0^{E[y]} dG(Y) + \int_{E[y]}^{\hat{Y}} Y dG(Y).$$

Since it holds:

$$E[y|y < E[y]] \int_0^{E[y]} dG(Y) < E[y] \int_0^{E[y]} dG(Y),$$

and, by linearity of  $E[\cdot]$ :

$$\int_0^{E[y]} Y dG(Y) + \int_{E[y]}^{\hat{Y}} Y dG(Y) = E[Y] = 2E[y],$$

it must hold:

$$E[y] < -E[y] + E[y] \int_0^{E[y]} dG(Y) + \int_{E[y]}^{\hat{Y}} Y dG(Y).$$

Therefore, if  $s = E[y]$ , it holds  $z_M > s$ . Further, since  $z_M$  is decreasing in  $s$ , there exist a unique value  $\bar{s} = z_M$ .

Suppose  $s \in (E[y], \bar{s})$ : it can be shown that in this case updating does affect the value of unopened compound boxes. Consider the updating process of compound boxes described above. A consumer would ever backtrack to a previously discovered attribute  $A_i$  if and only if  $A_i - s > 0$ . Suppose inspection of  $(i, i)$  leads to realization  $A_i \leq s > B_i \geq 0$ . Then, expected gain of inspecting  $[i + 1, i + 1]$  is:

$$E[u_{i,j}]|_{A_i > s > B_i} = E[B_{i+1}] + [1 - F(A_i - s)]E[y|y > A_i - s] + G(A_i - s)(A_i - s) - s.$$

Suppose first  $A_i = s, B_i = 0$ .  $(i, i)$  beats the next unopened compound box if it holds:

$$s > E[A_{i+1}] + E[B_{i+1}] - s = \int_0^{\hat{Y}} Y dG(Y) - s.$$

Notice that the rhs has certain equivalent equal to  $z_M > s$ . Therefore,  $y \geq E[y]$  is not a sufficient condition for  $y$  to be kept.

Suppose now  $A_i = z_M > s, B_i = 0$ .  $(i, i)$  beats the next unopened compound box if it holds:

$$z_M > E[B_{i+1}] + [1 - G(A_i - s)]E[y|y > A_i - s] + G(A_i - s)(A_i - s) - s = z_M + G(A_i - s)(A_i - s - E[y < A_i - s]),$$

which is again a contradiction. The updating increases the value of all subsequent unopened compound boxes when  $y > s$  is found.

Finally, suppose  $A_i = \hat{y}, B_i = 0$ .  $(i, i)$  beats the next unopened compound box if it holds:

$$\hat{y} > E[B_{i+1}] + (\hat{y} - s) - s,$$

which is satisfied since  $s > E[y]$ . Therefore, there exist a threshold value  $y^T = z_M + G(y^T - s)(y^T - s - E[y|y < y^T - s])$  which represents a unique sufficient but not necessary condition for  $y$  to be kept.

We can apply the same argument to prove that the opposite is true for  $s > \bar{s}$ . In particular, since this condition implies  $s > z_M$ ,  $y \geq s$  is a sufficient condition for attribute  $y$  to be kept. Then,  $y \geq z_M$  is necessary (by definition of  $z_M$ ) and sufficient. For  $s > \bar{s}$  correlation is immaterial, and the optimal search process is as described in Corollary 2.

### C. General model: monopoly pricing

The proof of Proposition 5 comes in three steps. First, I show that if a non-uniform equilibrium price vector exists, it must be such that lower uniform prices are set for exactly one product characterizing all attributes, and higher uniform prices are set for all other products. Next, I show that for all such price vector there exist an equivalent uniform vector that generates the same probability of trade but leads to higher expected profits. Finally, I show that the formulation of  $p^*$  as per Proposition 5 is indeed optimal.

**Optimal differentiated price vector** Suppose the seller wanted to set differential prices for his infinite products. First, it is obvious that at least one product must be priced differently than all others. For notational clarity, I define  $p_1 < p_2 < p_3$  as a set of three price levels. I show that any optimal differential price vector must be such that a set of products sharing no attributes with each other must be priced at  $p_1$  and all other products must be priced at either  $p_2$  or  $p_3$ , but there cannot be any vector with more than two price levels.

First suppose that more than one product sharing an attribute  $A_i$  has price set at  $p_1$ . The geometry of the product space implies that there must be one attribute  $B_j$  for which the same applies. For example, if  $(1, 1)$  and  $(1, 2)$  were priced at  $p_1$ ,  $(1, 2)$  and  $(2, 2)$  would also need to be. Then, the consumer would optimally start her search process from  $(1, 2)$  since compound box  $X_{1,2}$  contains the most cheap products. If the consumer then wanted to open a new compound box, she would optimally select  $X_{3,3}$  and proceed along the diagonal.

If  $p_1$  is such that the consumer would want to open  $X_{1,2}$  but not  $X_{3,3}$  without updating, the seller would have the incentive to set a lower  $p_1$  to all products on the diagonal and increase the price of  $(1, 2)$ ; on the other hand, if the consumer is willing to open  $X_{3,3}$  without updating, then  $p_{1,2} = p_1$  implies that with positive probability the consumer will choose to keep either  $A_1$  or  $B_2$  and purchase  $(1, 1)$  or  $(2, 2)$  at a lower price that he would have been willing to. Therefore, the seller would have the incentive to increase  $p_{1,2}$  to re-establish the canonical order of search. This intuition extends to any number  $n > 1$  of products for each attribute, and to all attributes. Therefore, at most one product per attribute can be optimally set to be cheaper than the others.

Suppose now that a strict subset of attributes has all associated products priced at either  $p_1$  or  $p_2$ , while all other attributes follow the pricing detailed above. If the selected price is  $p_1$ , all products with such attributes are cheaper than all others, and are therefore more valuable to the consumer. If the consumer is willing to exhaust these products and still inspect the attributes with differentiated prices, with positive probability the seller sells at a lower price than the consumer was willing to pay. If the selected price is  $p_2$ , all such attributes would be pushed to the end of the search order and never reached since the consumer has infinite better alternatives available.<sup>22</sup>

Finally, suppose that exactly one product per attribute is priced at  $p_1$  and all others are priced at either  $p_2$  or  $p_3$ . Suppose first that a finite subset of attributes has products priced at either  $p_1$  or  $p_2$  and all other attributes have products priced at either  $p_1$  or  $p_3$ . A consumer that optimally decides to start searching will search first the compound box or boxes in which the most cheap products can be found. If he is willing to keep searching the boxes until only the ones with the highest number of expensive products and stop without updating, having the latter group cannot be optimal, and all products should belong to the former group. If the consumer is still interested in searching, instead, all products should belong to the latter group.

Suppose now that all attributes are such that one product is priced at  $p_1$ , a finite subset of products is priced at  $p_2$  and all others are priced at  $p_3$ . If the consumer optimally elected to keep an attribute after inspecting a product priced at  $p_1$ , she would select to inspect the ones priced at  $p_2$  first. If after exhausting them she would stop, all other products should also have been priced at  $p_2$ . Otherwise, all products should have been priced at  $p_3$ . The result immediately extends to any number of price levels larger than two. The result follows.

**Optimality of uniform prices** Next, I show that for any vector of differential prices structured as above, there exist a uniform price vector that preserves probability of trade and returns strictly higher expected profit. As discussed in the main text (and detailed in the next part of the proof), probability of trade conditional on the consumer starting to search depends on the probability of finding realizations such that the resulting updating of unopened compound boxes makes the consumer stop searching and not purchase anything. The highest uniform price is such that:

$$R_{i,j}(\mathbf{p}^{\text{unif}}) = [2 - F(z)^2]\bar{y} + F(z)^2\bar{z} - p^{\text{unif}} = 0, \quad \forall(i, j).$$

Henceforth, I refer to  $R_{i,j}(\mathbf{p}^{\text{unif}})$  and  $R_{i,j}$  as the initial value of compound box  $X_{i,j}$  with

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<sup>22</sup>This implies that the pricing scheme with infinite products has infinite payoff-equivalent equilibria in which the seller sets a high price for all products defined by a finite subset of attributes which are never reached.

and without prices. For any uniform price  $p^{unif}$ , probability of trade is equal to:

$$q^{unif} = \left[ 1 - Pr \left( y_{2,2} \in (z + s, y(p^{unif})) \wedge y_{1,2} < \tilde{R}_{i,j}^y|_{y=y(p^{unif})} - y_{2,2} \right) \right],$$

where  $y(p^{unif}) : p^{unif} = \tilde{R}_{i,j}^y|_{y=y(p^{unif})}$  is the realization that, after triggering the update, generates an updated value of compound boxes exactly equal to  $p$ , while  $y_{1,2}$ ,  $y_{2,2}$  are the first and second order statistics of two of an i.i.d. random variable distributed according to  $F(y)$ . It's clear that this probability is decreasing in  $p^{unif}$ : the higher  $p^{unif}$  is, the wider the range of realizations that make the consumer stop searching. Then, we can define a generic price  $p^{unif} = R_{i,j} - k(p^{unif})$ , for some positive  $k$ , to define the expected probability of trade.

To obtain the expected probability of trade in the differential case, we repeat the same steps for a price vector such that  $p_{i,i} = p$ ,  $p_{i,j \neq i} = p + \delta$ . Define  $R_\delta = [2 - F(z - \delta)^2] \bar{y}_\delta + F(z - \delta)^2 \underline{z}_\delta$  the initial value of an unopened compound box with differential prices as obtained in the main text. It holds:

$$R_{i,j}(\mathbf{p}^{diff}) = R_\delta - \left( p + \delta \left[ 1 - [1 - F(z - \delta)]^2 \right] \right).$$

For a differential price vector to have the same probability of trade as some  $p^{unif}$ , the two price vectors need to make the consumer stop searching for the same realizations. Therefore, defining probability defining  $q^{diff}$  the probability of trade under differential prices, it holds:

$$q^{unif} = q^{diff} \iff R_\delta - \left( p + \delta \left[ 1 - [1 - F(z - \delta)]^2 \right] \right) = R_{i,j} - p^{unif} = k(p^{unif}).$$

Notice that  $p + \delta \left[ 1 - [1 - F(z - \delta)]^2 \right]$  is the expected profit of the seller if a purchase takes place: with probability  $[1 - F(z - \delta)]^2$ , the consumer purchases a product along the diagonal at  $p$ , and with the remaining probability she purchases a product priced at  $p + \delta$ . Equivalently, expected profit of the seller if the purchase takes place under uniform prices is trivially equal to  $p^{unif}$ . The condition above is equivalent to:

$$p + \delta \left[ 1 - [1 - F(z - \delta)]^2 \right] = R_\delta - k.$$

To prove the claim, I show that  $R_\delta < R_{i,j}$  whenever  $\delta > 0$ . Remember that it holds:

$$\begin{aligned} R_\delta = & [1 - F(z - \delta)]^2 (2\bar{y}_\delta) \\ & + 2F(z - \delta)[1 - F(z - \delta)](2\bar{y}_\delta) \\ & + F(z - \delta)^2 (\bar{y}_\delta + \underline{z}_\delta). \end{aligned}$$

This is equivalent to the value of opening a compound boxes  $R_{i,j}$  with some  $s' > s$  under



uniform prices. In particular, define:

$$s' : s' = \int_{z-\delta}^{\hat{y}} (y - (z - \delta)) dF(y).$$

Since reservation value of a single unknown attribute is decreasing in the search cost, if  $\delta > 0$  it must be that  $s' > s$  since  $z - \delta < z$ . Since  $R_{i,j}$  is decreasing in  $s$  by construction, this implies that for any  $\delta > 0$ , there exists a uniform price vector that generates the same probability of trade  $q^{unif} = q^{diff} = q$  but such that expected profit conditional on trade taking place is:

$$p^{unif} = R_{i,j}|_s - k(p^{unif}) > R_{i,j}|_{s'>s} = R_\delta = p + \delta \left[ 1 - [1 - F(z - \delta)]^2 \right],$$

which proves the result.

**Optimal uniform prices vector** Finally, I show that the formulation of  $p^*$  as per Proposition 5 is indeed optimal. As explained above, each price level pins down the probability of trade. The highest possible optimal price is:

$$\bar{p} = R_{i,j},$$

since if  $p > R_{i,j}$ , the consumer would not start searching. To find the lowest possible optimal price, we find the price that leads to probability of trade equal to one. Since trade can only not happen if the update of a compound box is such that the consumer does not purchase anything and stops searching, we find the lowest possible realization after an update.

Suppose  $A_i = z + s$ ,  $B_j < z + s$  is found after opening  $X_{i,j}$ . Then:

$$\begin{aligned} \tilde{R}_{i',j'}^{y=z+s} = & [1 - F(z)]^2 (2\bar{y}) + \\ & [1 - F(z)][F(z)](z + \bar{y}) + \\ & [F(z)][1 - F(\underline{y})](E[y|y \geq \underline{y}] + \bar{y}) + \\ & [F(z)][F(\underline{y})](z + \underline{z}). \end{aligned}$$

Suppose now  $A_i = z + s$ ,  $B_j = z + s$  is found after opening  $X_{i,j}$ . Then:

$$\begin{aligned} \tilde{R}_{i',j'}^{A,B=z+s} = & [1 - F(z)]^2 (2\bar{y}) + \\ & 2[1 - F(z)][F(z)](z + \bar{y}) + \\ & [F(z)]^2 (z + \underline{z}). \end{aligned}$$

While  $\underline{z} > \underline{\underline{z}}$  always holds, the relationship between  $E[y|y \geq \underline{y}]$  and  $z$  depends on the distribution. If  $p$  is equal to the minimum of this too expression, pinned down by  $F(y)$ , then,  $p$  is the lowest candidate optimal price, since it returns probability of trade equal to

one:

$$\underline{p} = \tilde{R} \equiv \min\{\tilde{R}_{i,j}^y|_{y=z+s}, \tilde{R}_{i,j}^{A,B}|_{A=B=z+s}\}.$$

For any price  $p \in (\tilde{R}, R_{i,j}]$ , probability of trade is lower than one and can be pinned down precisely by the price. Following the main text, define with:

$$p_\lambda = \lambda R_{i,j} + (1 - \lambda)\tilde{R}, \quad \lambda \in [0, 1].$$

a generic candidate equilibrium price, and:

$$y = y_\lambda : \tilde{R}_{i,j}^y|_{y=y_\lambda} = p_\lambda.$$

Then, probability of trade  $q$  is:

$$\left[1 - \Pr\left(y_{2,2} \in (z + s, y_\lambda) \wedge y_{1,2} < \tilde{R}_{i,j}^y|_{y=y_\lambda} - y_{2,2}\right)\right].$$

This follows from the search dynamic. Suppose a box  $X_{i,j}$  is opened and (W.L.O.G.)  $A_i \in (z + s, y^\lambda) > B_i$ . By construction, the next closed compound box has now negative value, so the consumer would not inspect it. We want to see when the consumer also decides to stop searching. First, it is clear that for this to be relevant, this needs to be the first update that made the consumer update the value of unopened boxes, since otherwise he would have already stopped and purchased something. Therefore, internal consistency requires all previously inspected boxes to be below  $p_\lambda$ . The consumer then must choose between:

- purchasing the last opened box, which happens only if  $A_i + B_j \geq p_\lambda = \tilde{R}_{i,j}^y|_{y=y_\lambda}$ ,
- inspecting nested boxes optimally, which now have score  $r_{i,j'} = A_i + z - p_\lambda$ .

The latter can be shown to never be a relevant option by contradiction. Recall that the consumer is indifferent between keeping attribute  $A_i$  and opening the next compound box if  $A_i = \tilde{y} = \tilde{R}_{i,j}^{\tilde{y}} - z$ . Since at most  $A_i = y_\lambda - \epsilon$  for  $\epsilon > 0$  arbitrarily small, the highest possible updated value  $\tilde{R}_{i,j}^{\tilde{y}} = p_\lambda - \epsilon'$  for  $\epsilon' > 0$  arbitrarily small.

If  $A_i = \tilde{y}$ ,  $r_{i,j'} = \tilde{R}_{i,j}^{\tilde{y}} - p_\lambda$ , but  $\tilde{R}_{i,j}^{\tilde{y}} - p_\lambda > 0$  requires  $A_i = \tilde{y} > y_\lambda$ . Therefore, inspecting nested boxes is never an option if a realization that would make the consumer stop opening compound boxes is found. Then, the consumer stops without purchasing anything if and only if the last product  $(i, j)$  inspected is such that  $B_j < A_i \in (z + s, y^\lambda)$  and  $A_i + B_j < p_\lambda = \tilde{R}_{i,j}^y|_{y=y_\lambda}$ , which is the expression for  $q$  obtained above.

Then, expected profit as a function of  $\lambda$  is:

$$\pi_\lambda = p_\lambda \left[1 - \Pr\left(y_{2,2} \in (z + s, y_\lambda) \wedge y_{1,2} < \tilde{R}_{i,j}^y|_{y=y_\lambda} - y_{2,2}\right)\right].$$

Since  $\frac{\partial p_\lambda}{\partial \lambda} > 0$ ,  $\frac{\partial q_\lambda}{\partial \lambda} < 0$ , the choice of  $\lambda$  determines the expected profit and, therefore:

$$p^* = p_\lambda : \lambda = \arg \max_{\lambda \in [0,1]} (\pi_\lambda)$$

is the optimal uniform price given distribution  $F(y)$  and search cost  $s$ .

## D. Extension - Finite number of attributes

We want to show that the logic of the infinite attribute case is unaffected in the finite attribute one. Suppose products were defined by two attributes. Suppose further that  $A$  came in  $n$  variants, and  $B$  in  $m$ . Following the same intuition employed for the infinite attributes case, we can build compound boxes accounting for the number of viable products that share attributes with each.

Suppose the first box  $X_{1,1}$  is opened. Inside there are  $(1, 1)$ ,  $n - 1$  nested products characterized by  $B_1$ , and  $m - 1$  nested products characterized by  $A_1$ . As before, it is clear that the highest between  $A_1$ ,  $B_1$  would be kept. W.l.o.g., suppose  $A_1 > B_1$ . Then, the consumer has  $m - 1$  possible products to inspect before running out. Suppose  $A_1 > B_1 > z$ : then, the consumer would stop. Suppose instead  $A_1 > z > B_1$ , the consumer expects to find:

$$A_1 + [1 - F(z)]\bar{y} + [1 - F(z)] \sum_{k=1}^{n-1} \bar{y} + F(z)^n \left( \frac{1}{F(z)^n} \int_0^z y dF_{n,n}(y) \right).$$

Since at every step she will either find something above  $z$  or keep searching, and if she finds nothing she expects to keep the highest of  $n$  realizations below  $z$ . The same is true if  $B_1 > z > A_1$ , and if  $\max\{A_1, B_1\} < z$ , in which case the highest would be kept. In this last case, however, it is possible for the consumer to exhaust all  $(1, j)$  products and then optimally decide to inspect  $(i, 1)$  products instead. As this is the more involved case, let us focus on that in isolation.

We want to back out the value of searching inside a compound box conditional on the first realization inside of it,  $u_{1,1} = A_1 + B_1$  to be such that  $\max\{A_1, B_1\} < z$ . Suppose first  $A_1 > B_1$ . Then, the consumer would search through the  $m - 1$  nested products characterized by  $A_1$  in order. If she ever finds an attribute  $B_j$  that beats  $z$ , she would stop. If she does not, after exhausting all  $m - 1$  nested products, she might decide to start inspecting the  $n - 1$  nested products characterized by  $B_1$  if:

$$\max_{j \in \{2, \dots, m\}} [B_j] < z - (A_1 - B_1).$$

This implies that with every new inspection keeping  $A_1$  fixed, with probability  $[1 - F(z)]$  the consumer would find  $B_j > z$  and stop, with probability  $[F(z) - F(z - (A_1 - B_1))]$  the consumer would keep searching but not drop  $A_1$  even if nothing above  $z$  is found, and with probability  $F(z - (A_1 - B_1))$  the consumer would still decide to inspect  $(i, 1)$  after

exhausting products  $(1, j)$ . Therefore, she expects to find:

$$\begin{aligned}
E[U_{1,1}|z>A_1>B_1] &= [1 - F(z)] \left( \sum_{k=0}^{m-2} \sum_{h=0}^k [F(z) - F(z - (A_1 - B_1))]^h F(z)^{k-h} \right) \bar{y} \\
&+ \left( \sum_{k=0}^{m-2} [F(z) - F(z - (A_1 - B_1))]^{m-k-1} F(z)^k \right) \max\{\bar{y}_{(1,2)}, \bar{y}_{(m-k-1, m-k-1)}\} \\
&+ F(z - (A_1 - B_1))^{m-1} \left( [1 - F(z)] \sum_{k=0}^{n-1} F(z)^k (\bar{y} - (\bar{y}_{(2,2)} - \bar{y}_{(1,2)})) \right. \\
&\left. + F(z)^{n-1} \max\{\bar{y}_{(2,2)} + \bar{y}_{(m-1, m-1)}, \bar{y}_{(1,2)} + \bar{y}_{(n-1, n-1)}\} \right),
\end{aligned}$$

where  $\bar{y}_{(\cdot, \cdot)}$  is the expected value of the order statistic conditional over the relevant constrained support. In the same fashion, we can obtain  $E[U_{1,1}|z>B_1>A_1]$ , which is different as long as  $n \neq m$ .

Combining all scenarios, expected utility of opening the compound box  $X_{1,1}$  is:

$$\begin{aligned}
E[U_{1,1}] &= [1 - F(z)]^2 (\bar{y} + \bar{y}) \\
&+ [1 - F(z)] F(z) \bar{y} + [1 - F(z)] \sum_{k=1}^{n-1} F(z)^k \bar{y} + F(z)^n \left( \frac{1}{F(z)^n} \int_0^z y dF_{n,n}(y) \right) \\
&+ [1 - F(z)] F(z) \bar{y} + [1 - F(z)] \sum_{k=1}^{m-1} F(z)^k \bar{y} + F(z)^m \left( \frac{1}{F(z)^m} \int_0^z y dF_{m,m}(y) \right) \\
&+ F(z)^2 \left( \underline{z}_2 + \frac{1}{2} E[U_{1,1}|z>A_1>B_1] + \frac{1}{2} E[U_{1,1}|z>B_1>A_1] \right),
\end{aligned}$$

where:

$$\underline{z}_2 : s = \int_{\underline{z}_2}^z \left( \frac{y}{F(z)^2} - \underline{z}_2 \right) dF_{2,2}(y).$$

Suppose now that the box has been opened and the consumer found two attributes below  $z + s$ . Then, when the consumer decides to open the next compound box, she knows she will not go back to either  $A_1$  or  $B_1$ . In practice, these products do not matter for the optimal search that would occur inside the second box. Then, the second box has value equal to  $R_{1,1}$  if it had  $n - 1$  variants of  $A$  and  $m - 1$  variants of  $B$  inside of it. On the other hand, if one or two attributes are found above  $z + s$ , they re-route search towards themselves in the same way they would have done in the infinite attribute case. In this case, the same updating takes place. Finally, notice that if  $n = m$ , it would be possible to open  $n - 1$  boxes and wanting to discard them all. In this case, the reservation value of the last compound box would just be the value implied by distribution  $G(Y) = F(y) + F(y)$  since attributes are i.i.d.

At every step, the consumer can choose one of many options. Suppose some compound boxes on the diagonal<sup>23</sup> were still unopened, after opening box  $(i, i)$ , the consumer chooses

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<sup>23</sup>Once again, I assume the consumer breaks indifference by searching in increasing order of the index.

between:

- $\max_{j \in \{1, 2, \dots, i\}} [u_{j,j}]$ , the highest realized value,
- $\max\{r_{i,i+1}, r_{i+1,i}\}$ , the value of closed nested boxes,
- $\mathcal{R}_{i+1,i+1}$ , the value of the next compound box,
- $\max_{j \neq j'} [u_{j,j'}] - s$ , the highest known but uninspected product for some  $j \neq j'$ ,  $j, j' \leq i$ .

Compared to the infinite case, two differences emerge: first,  $\mathcal{R}_{i+1,i+1} = R_{i+1,i+1}$  becomes smaller and smaller as the consumer proceeds on the diagonal if no attributes  $y > z + s$  are found. If one is, the box still shrinks in one dimension (the one for which such attribute is not found). If two are, boxes update to  $\tilde{R}_{i,j}^{A,B}$  and become all the same “size”, since the consumer would not explore now individual attributes in either direction. If boxes do shrink, a box explored earlier has more value than one explored late, in expectations. Therefore, some realizations might be too low to beat a subsequent large compound box, but large enough to beat a subsequent small box. Notice that this was not the case in the infinite products case: a product could not be abandoned and then recovered unless it rerouted search towards itself since, if he did not, search inside the box would not have changed.

Thus, one must consider the outside option of the consumer. While with infinite products no combination of attributes could be optimal to keep unless rerouting took place, it is possible now since boxes shrink. Then, the relevant outside option of the consumer is not necessarily the highest realization found, but rather the highest between the highest realization and the highest realization not yet inspected, minus the search costs. This distinction was not relevant for the infinite case, but it is for the finite one. However, since the certain equivalent of such a product is just the known utility of the product minus its search cost, the result of Proposition 4 is unaffected.

Finally, we notice that if  $n \neq m$ , a consumer could inspect a full diagonal and not find anything good enough to keep. In this case, however, all realizations for the attribute with less variants would be exhausted by construction. After the last element on the diagonal is inspected, all products remaining will have at most one unknown component. In this case, [Weitzman \(1979\)](#)’s result trivially applies.

## E. Extension - More than two attributes

We are interested in extending the intuition of the main model to products defined by more than two attributes. Suppose each product was characterized by a combination of three attributes,  $A$ ,  $B$ , and  $C$ , each coming in infinite variants. We want to build compound boxes around these products. A compound box built around, for example,

$(1, 1, 1)$  will contain all products defined by at least one between  $A_1$ ,  $B_1$ , and  $C_1$ . In particular, this box will contain:

- product  $(1, 1, 1)$ , readily available,
- small nested boxes each containing one between products defined by:
  - $[1, 1, k]$ , with reservation value  $r_{1,1,k} = A_1 + B_1 + z$ ,
  - $[1, j, 1]$ , with reservation value  $r_{1,j,1} = A_1 + C_1 + z$ ,
  - $[i, 1, 1]$ , with reservation value  $r_{i,1,1} = B_1 + C_1 + z$ ,
- “intermediate” nested boxes centered around products defined by:
  - $[1, j, k]$ , with reservation value  $\mathcal{R}_{1,j,k} = A_1 + \mathcal{R}_{j,k}$ ,
  - $[i, 1, k]$ , with reservation value  $\mathcal{R}_{i,1,k} = B_1 + \mathcal{R}_{i,k}$ ,
  - $[i, j, 1]$ , with reservation value  $\mathcal{R}_{i,j,1} = C_1 + \mathcal{R}_{i,j}$ ,

each containing the product readily available and small nested boxes that share one of the two unknown attributes with it.

The logic underlying the value of opening this bigger box is the same underlying the two attributes compound box, though the presence of multiple different objects makes it more complex. The relevant question is: for which observations is the consumer expected to open which of the smaller boxes contained inside the compound box?

From the two attributes case, we know that there are several relevant thresholds for each attribute to account for. We know that an individual attribute beats all closed compound boxes that are affected by it if above threshold  $\max\{z + s, y^T\}$ . Suppose the consumer opened  $X_{1,1,1}$  and found  $A_1 > \max\{z + s, y^T\}$ . Then,  $A_1$  beats all closed boxes defined by a different variant for the  $A$  attribute. This implies that the consumer would not want to open nested boxes  $(i, 1, 1)$  nor  $(i, 1, k)$ , or  $(i, j, 1)$ . Which one she would open between the remaining ones depend on realizations  $B_1$  and  $C_1$ . Since this applies for the other attributes as well, high realizations can be resolved immediately: if all three attributes are above  $\max\{z + s, y^T\}$ , the consumer would stop and gain  $3E[y|y > \max\{z + s, y^T\}]$ . If exactly two attributes are, the consumer would want to keep those two attributes and search along the third one, expecting to gain  $2E[y|y > \max\{z + s, y^T\}] + E[y|y > z]$ . By the same logic, if only one is the consumer would want to keep that one and open intermediate boxes instead. If none are, the highest would be kept and intermediate boxes would be opened as well.

We know from the two attributes case that if  $s$  is high enough it holds:  $z + s < y^T$  so that some realizations are not good enough to be kept but are able to reroute search towards the respective attribute. We must distinguish two cases: if  $s \leq \tilde{s}$ , this cannot happen, and all viable unopened compound boxes have unknown component of their value equivalent

to  $R_{i,j,k} = [2 - F(z)^2]\bar{y}_2 + F(z)^2\bar{z}_2$ , where the subscript “2” indicates that we are referring to the equivalent objects in the two attributes case. If  $s > \tilde{s}$ , instead, we must distinguish between realizations that are kept and realizations that update the expected value of searching forward.

Suppose  $s \leq \tilde{s}$  and define  $G(Y) = 2F(y)$  the cumulative distribution of the sum of two attributes, which is well defined thanks to the i.i.d. assumption. Then, expected value of opening compound box  $X_{1,1,1}$  is:

$$\begin{aligned} E[U_{1,1,1}] = & [1 - F(z + s)]^3(3\bar{y}_3) \\ & + [1 - F(z + s)]^2 ([F(z + s) - F(z)](2\bar{y}_3 + E[y|z < y < z + s]) \\ & + F(z)(2\bar{y}_3 + E[y|y > z])) \\ & + [1 - F(z + s)]F(z + s)^2(\bar{y}_3 + \bar{Y}) \\ & + F(z + s)^3 \left( \bar{Y} + \frac{1}{F(z + s)^3} \int_0^{z+s} y dF_{(3,3)}(y) \right), \end{aligned}$$

where:

$$\bar{y}_3 \equiv E[y|y > z + s], \quad \bar{Y} \equiv E[Y|Y > R_{i,j,k}],$$

and the final component is the order statistic representing the expected value of the highest of three realizations below  $z + s$ . Then:

$$\begin{aligned} R_{1,1,1} = & [1 - F(z + s)]^3(3\bar{y}_3) \\ & + [1 - F(z + s)]^2 ([F(z + s) - F(z)](2\bar{y}_3 + E[y|z < y < z + s]) \\ & + F(z)(2\bar{y}_3 + E[y|y > z])) \\ & + [1 - F(z + s)]F(z + s)^2(\bar{y}_3 + \bar{Y}) \\ & + F(z + s)^3 (\bar{Y} + \bar{z}_3), \end{aligned}$$

where:

$$\bar{z}_3 : s = \int_{\bar{z}_3}^{z+s} \left( \frac{y}{F(z + s)^3} - \bar{z}_3 \right) dF(y)^3.$$

Suppose now that  $s > \tilde{s}$ . Now, there are realizations  $y \in (z + s, y^T)$  that cause an update in the boxes they affect. This update follows the same logic of the two attributes case: an attribute in this interval search towards itself rather than allowing for exploration of other variants in that dimension once a variant in the other dimension is picked. In particular, once an attribute such as this is found, the boxes affected have updated value  $\mathcal{R}_{i,j,k} = y + \tilde{R}_2$  rather than  $\mathcal{R}_{i,j,k} = y + R_2$ , where  $y$  is the (at that point) known attribute, and  $\tilde{R}_2$  is the value of the closed boxes with two unknowns after a variant of one of the unknown components is found such that  $y \in (z + s, y^T)$ . If two such attributes are found, the update uses  $\tilde{\tilde{R}}_2$  instead. Then,  $R_{1,1,1}$  must change to reflect these possibilities:

$$\begin{aligned}
R_{1,1,1} = & [1 - F(z + s)]^3(3\bar{y}_3) \\
& + [1 - F(z + s)]^2 \left( [F(z + s) - F(z)](2\bar{y}_3 + E[y|z < y < z + s]) \right. \\
& \left. + F(z)(2\bar{y}_3 + E[y|y > z]) \right) \\
& + [1 - F(z + s)] \left( [F(y^T) - F(z + s)]^2(\bar{y}_3 + E[Y|Y > \tilde{R}_2]) \right. \\
& + [F(y^T) - F(z + s)]F(z)(2\bar{y}_3 + E[Y|Y > \tilde{R}_2]) \\
& \left. + F(z)^2(2\bar{y}_3 + E[Y|Y > R_2]) \right) \\
& + F(z + s)^3 \left( z_3 + [F(y^T) - F(z + s)]^2(E[Y|Y > \tilde{R}_2]) \right. \\
& \left. + [F(y^T) - F(z + s)]F(z)(E[Y|Y > \tilde{R}_2]) + F(z)^2(E[Y|Y > R_2]) \right).
\end{aligned}$$

This score reflect the value of inspecting a product and then searching optimally based on only the information learned through it, consistently with all the information available. Based on the number of attributes found to be high enough to keep, different paths can be optimal. Comparing search paths across different three attribute boxes, then, would lead to the same updating dynamic highlighted for the two attribute case, and similar threshold values determining how good a realization must be to beat the next three attribute compound box, preserving the logic of the search process.