# My Code On Attrition

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```
library(dplyr)
##
## Attaching package: 'dplyr'
## The following objects are masked from 'package:stats':
##
##
       filter, lag
## The following objects are masked from 'package:base':
##
       intersect, setdiff, setequal, union
##
library(ggplot2)
library(lattice)
library(ggthemes)
library(plyr)
## You have loaded plyr after dplyr - this is likely to cause problems.
## If you need functions from both plyr and dplyr, please load plyr first, then dplyr:
## library(plyr); library(dplyr)
##
## Attaching package: 'plyr'
## The following objects are masked from 'package:dplyr':
##
##
       arrange, count, desc, failwith, id, mutate, rename, summarise,
##
       summarize
library(corrplot)
## corrplot 0.84 loaded
library(forcats)
library(gridExtra)
## Attaching package: 'gridExtra'
## The following object is masked from 'package:dplyr':
##
##
       combine
library(stringr)
library(caret)
library(formattable)
library(rpart)
```

```
library(rpart.plot)
library(Deducer)
## Loading required package: JGR
## Loading required package: rJava
## Loading required package: JavaGD
## Please type JGR() to launch console. Platform specific launchers (.exe and .app) can also be obtained
## Loading required package: car
##
## Attaching package: 'car'
## The following object is masked from 'package:dplyr':
##
##
       recode
## Loading required package: MASS
## Attaching package: 'MASS'
## The following object is masked from 'package:formattable':
##
##
       area
## The following object is masked from 'package:dplyr':
##
##
       select
##
##
## Note Non-JGR console detected:
## Deducer is best used from within JGR (http://jgr.markushelbig.org/).
## To Bring up GUI dialogs, type deducer().
library(Boruta)
## Loading required package: ranger
library(DMwR)
## Loading required package: grid
##
## Attaching package: 'DMwR'
## The following object is masked from 'package:plyr':
##
##
       join
library(DT)
library(ROCR)
## Loading required package: gplots
## Attaching package: 'gplots'
```

```
## The following object is masked from 'package:stats':
##
##
       lowess
library(dummy)
## dummy 0.1.3
## dummyNews()
library(caretEnsemble)
##
## Attaching package: 'caretEnsemble'
## The following object is masked from 'package:ggplot2':
##
##
       autoplot
library(caret)
setwd("D:/My Datasets Library/ibm-hr-analytics-employee-attrition-performance")
```

We have been provided with the HR employee attrition data and build a model to predict the attrition.

### 1.Data Load

# importing data using read\_csv function

```
library(readr)
myds <- read.csv("D:/My Datasets Library/ibm-hr-analytics-employee-attrition-performance/WA_Fn-UseC_-HR
View(myds)</pre>
```

### 2.Data Sanity Check

### looking at summary

```
summary.data.frame(myds)
```

```
##
       ï..Age
                  Attrition
                                      BusinessTravel
                                                     DailyRate
## Min. :18.00
                 No :1233
                            Non-Travel : 150 Min.
                                                          : 102.0
## 1st Qu.:30.00
                  Yes: 237
                            Travel_Frequently: 277
                                                    1st Qu.: 465.0
## Median :36.00
                            Travel_Rarely :1043
                                                   Median: 802.0
## Mean
         :36.92
                                                    Mean : 802.5
## 3rd Qu.:43.00
                                                    3rd Qu.:1157.0
   Max.
          :60.00
                                                    Max.
                                                         :1499.0
##
##
##
                   Department DistanceFromHome
                                                Education
## Human Resources
                        : 63
                              Min. : 1.000 Min.
                                                    :1.000
## Research & Development:961
                              1st Qu.: 2.000
                                             1st Qu.:2.000
## Sales
                        :446
                              Median: 7.000 Median: 3.000
```

```
##
                                         : 9.193
                                                   Mean
                                                          :2.913
##
                                 3rd Qu.:14.000
                                                   3rd Qu.:4.000
##
                                 Max.
                                         :29.000
                                                   Max.
                                                          :5.000
##
##
             EducationField EmployeeCount EmployeeNumber
##
   Human Resources : 27
                            Min.
                                   :1
                                          Min.
   Life Sciences
                            1st Qu.:1
                                          1st Qu.: 491.2
                    :606
   Marketing
                            Median:1
                                          Median :1020.5
##
                    :159
##
   Medical
                    :464
                            Mean :1
                                          Mean
                                                  :1024.9
##
   Other
                    : 82
                            3rd Qu.:1
                                          3rd Qu.:1555.8
   Technical Degree:132
                            Max.
                                   : 1
                                          Max.
                                                  :2068.0
##
                                                           JobInvolvement
##
   EnvironmentSatisfaction
                               Gender
                                           HourlyRate
##
  Min.
                            Female:588
                                                 : 30.00
          :1.000
                                         Min.
                                                           Min.
                                                                  :1.00
   1st Qu.:2.000
                            Male :882
                                         1st Qu.: 48.00
                                                           1st Qu.:2.00
##
   Median :3.000
                                         Median : 66.00
                                                           Median:3.00
##
   Mean
         :2.722
                                         Mean : 65.89
                                                           Mean
                                                                :2.73
   3rd Qu.:4.000
                                         3rd Qu.: 83.75
                                                           3rd Qu.:3.00
##
   Max. :4.000
                                         Max.
                                                :100.00
                                                           Max.
                                                                  :4.00
##
##
       JobLevel
                                         JobRole
                                                     JobSatisfaction
##
          :1.000
                    Sales Executive
                                              :326
                                                     Min.
                                                           :1.000
   1st Qu.:1.000
                    Research Scientist
                                                     1st Qu.:2.000
##
                                              :292
   Median :2.000
                    Laboratory Technician
                                              :259
                                                     Median :3.000
##
   Mean :2.064
                    Manufacturing Director
                                              :145
                                                     Mean :2.729
   3rd Qu.:3.000
                    Healthcare Representative:131
                                                     3rd Qu.:4.000
##
   Max. :5.000
                    Manager
                                              :102
                                                     Max.
                                                           :4.000
##
                    (Other)
                                              :215
##
    MaritalStatus MonthlyIncome
                                    MonthlyRate
                                                    NumCompaniesWorked
  Divorced:327
                   Min. : 1009
                                   Min.
                                          : 2094
                                                    Min.
                                                           :0.000
##
   Married:673
                   1st Qu.: 2911
                                   1st Qu.: 8047
                                                    1st Qu.:1.000
##
   Single :470
                   Median : 4919
                                   Median :14236
                                                    Median :2.000
##
                   Mean
                          : 6503
                                   Mean
                                          :14313
                                                    Mean
                                                           :2.693
##
                   3rd Qu.: 8379
                                                    3rd Qu.:4.000
                                   3rd Qu.:20462
##
                   Max.
                          :19999
                                   Max.
                                          :26999
                                                    Max.
                                                           :9.000
##
##
   Over18
             OverTime
                        PercentSalaryHike PerformanceRating
##
   Y:1470
             No :1054
                        Min.
                               :11.00
                                          Min.
                                                  :3.000
                        1st Qu.:12.00
##
             Yes: 416
                                          1st Qu.:3.000
                        Median :14.00
                                          Median :3.000
##
##
                        Mean :15.21
                                          Mean :3.154
##
                        3rd Qu.:18.00
                                          3rd Qu.:3.000
                               :25.00
                                                  :4.000
##
                        Max.
                                          Max.
##
   {\tt RelationshipSatisfaction~Standard Hours~Stock Option Level~Total Working Years}
##
   Min.
           :1.000
                             Min.
                                    :80
                                           Min.
                                                   :0.0000
                                                             Min. : 0.00
   1st Qu.:2.000
                             1st Qu.:80
##
                                            1st Qu.:0.0000
                                                             1st Qu.: 6.00
##
   Median :3.000
                             Median:80
                                           Median :1.0000
                                                             Median :10.00
   Mean
          :2.712
                             Mean
                                    :80
                                           Mean
                                                  :0.7939
                                                             Mean
                                                                   :11.28
##
   3rd Qu.:4.000
                             3rd Qu.:80
                                            3rd Qu.:1.0000
                                                             3rd Qu.:15.00
##
  Max. :4.000
                                    :80
                                                                    :40.00
                             Max.
                                           Max.
                                                   :3.0000
                                                             Max.
##
  TrainingTimesLastYear WorkLifeBalance YearsAtCompany
                                                            YearsInCurrentRole
## Min. :0.000
                                                 : 0.000
                          Min.
                                 :1.000
                                          Min.
                                                            Min. : 0.000
```

```
1st Qu.: 3.000
   1st Qu.:2.000
                        1st Qu.:2.000
                                                        1st Qu.: 2.000
##
   Median :3.000
                        Median :3.000
                                       Median : 5.000
                                                        Median : 3.000
                        Mean :2.761
   Mean :2.799
                                        Mean : 7.008
                                                        Mean : 4.229
   3rd Qu.:3.000
                        3rd Qu.:3.000
                                        3rd Qu.: 9.000
##
                                                        3rd Qu.: 7.000
##
   Max. :6.000
                        Max. :4.000
                                        Max. :40.000
                                                        Max. :18.000
##
   YearsSinceLastPromotion YearsWithCurrManager
                          Min. : 0.000
  Min. : 0.000
##
                          1st Qu.: 2.000
##
   1st Qu.: 0.000
##
  Median : 1.000
                          Median : 3.000
  Mean : 2.188
                          Mean : 4.123
## 3rd Qu.: 3.000
                          3rd Qu.: 7.000
## Max. :15.000
                          Max. :17.000
##
```

### another way to look into summary

### summary(myds)

```
BusinessTravel DailyRate
##
       ï..Age
                   Attrition
         :18.00
                   No :1233
                                              : 150
                                                      Min.
                                                            : 102.0
   Min.
                             Non-Travel
   1st Qu.:30.00
                   Yes: 237
                              Travel_Frequently: 277
                                                      1st Qu.: 465.0
  Median :36.00
                              Travel_Rarely
                                              :1043
                                                      Median: 802.0
## Mean :36.92
                                                      Mean : 802.5
   3rd Qu.:43.00
                                                      3rd Qu.:1157.0
  Max. :60.00
##
                                                      Max. :1499.0
##
##
                    Department DistanceFromHome
                                                  Education
## Human Resources
                         : 63
                               Min.
                                     : 1.000
                                               Min.
                                                       :1.000
                                1st Qu.: 2.000
                                                1st Qu.:2.000
  Research & Development:961
##
                               Median : 7.000
                                                Median :3.000
   Sales
                         :446
##
                                Mean : 9.193
                                                Mean :2.913
##
                                3rd Qu.:14.000
                                                3rd Qu.:4.000
##
                               Max.
                                     :29.000
                                                Max.
                                                       :5.000
##
            EducationField EmployeeCount EmployeeNumber
                          Min.
##
   Human Resources: 27
                                 :1
                                        Min.
                                                   1.0
   Life Sciences :606
                           1st Qu.:1
                                        1st Qu.: 491.2
##
   Marketing
                   :159
                           Median :1
                                        Median :1020.5
   Medical
                           Mean :1
                                        Mean :1024.9
##
                   :464
##
   Other
                   : 82
                           3rd Qu.:1
                                        3rd Qu.:1555.8
                                               :2068.0
   Technical Degree:132
                           Max. :1
                                        Max.
##
   EnvironmentSatisfaction
                              Gender
                                         HourlyRate
                                                        JobInvolvement
##
  Min.
          :1.000
                           Female:588
                                       Min. : 30.00
                                                        Min.
                                                              :1.00
   1st Qu.:2.000
                                       1st Qu.: 48.00
##
                           Male :882
                                                        1st Qu.:2.00
   Median :3.000
                                       Median : 66.00
##
                                                        Median:3.00
##
   Mean :2.722
                                       Mean : 65.89
                                                        Mean :2.73
##
   3rd Qu.:4.000
                                       3rd Qu.: 83.75
                                                        3rd Qu.:3.00
##
  Max.
         :4.000
                                       Max.
                                              :100.00
                                                        Max. :4.00
##
##
      JobLevel
                                       JobRole
                                                  JobSatisfaction
  Min. :1.000
                   Sales Executive
                                           :326
                                                  Min. :1.000
  1st Qu.:1.000
                                           :292
                                                  1st Qu.:2.000
                   Research Scientist
```

```
Median :2.000
                    Laboratory Technician
                                               :259
                                                      Median :3.000
##
           :2.064
                    Manufacturing Director
    Mean
                                               :145
                                                      Mean
                                                             :2.729
                                                      3rd Qu.:4.000
    3rd Qu.:3.000
                    Healthcare Representative: 131
           :5.000
##
    Max.
                    Manager
                                               :102
                                                      Max.
                                                             :4.000
##
                     (Other)
                                               :215
##
    MaritalStatus MonthlyIncome
                                     MonthlyRate
                                                     NumCompaniesWorked
   Divorced:327
                         : 1009
                                                            :0.000
                   Min.
                                    Min.
                                           : 2094
                                                    Min.
                   1st Qu.: 2911
                                                     1st Qu.:1.000
##
    Married:673
                                    1st Qu.: 8047
                   Median: 4919
##
    Single :470
                                    Median :14236
                                                     Median :2.000
##
                   Mean
                           : 6503
                                    Mean
                                           :14313
                                                    Mean
                                                            :2.693
##
                   3rd Qu.: 8379
                                    3rd Qu.:20462
                                                     3rd Qu.:4.000
##
                   Max.
                           :19999
                                           :26999
                                                    Max.
                                                            :9.000
                                    Max.
##
##
             OverTime
                        PercentSalaryHike PerformanceRating
    Over18
##
    Y:1470
             No :1054
                                :11.00
                                           Min.
                                                   :3.000
                        Min.
##
             Yes: 416
                         1st Qu.:12.00
                                           1st Qu.:3.000
##
                        Median :14.00
                                           Median :3.000
##
                        Mean
                               :15.21
                                           Mean
                                                  :3.154
##
                         3rd Qu.:18.00
                                           3rd Qu.:3.000
##
                        Max.
                                :25.00
                                           Max.
                                                   :4.000
##
    RelationshipSatisfaction StandardHours StockOptionLevel TotalWorkingYears
##
    Min.
                                     :80
                                                    :0.0000
                                                                     : 0.00
           :1.000
                             Min.
                                            Min.
                                                              Min.
    1st Qu.:2.000
                             1st Qu.:80
                                            1st Qu.:0.0000
                                                              1st Qu.: 6.00
##
##
   Median :3.000
                             Median:80
                                            Median :1.0000
                                                              Median :10.00
    Mean
           :2.712
                             Mean
                                     :80
                                            Mean
                                                    :0.7939
                                                              Mean
                                                                     :11.28
##
    3rd Qu.:4.000
                              3rd Qu.:80
                                            3rd Qu.:1.0000
                                                              3rd Qu.:15.00
##
                                                    :3.0000
                                                                     :40.00
    Max.
           :4.000
                             Max.
                                     :80
                                            Max.
                                                              Max.
##
    TrainingTimesLastYear WorkLifeBalance YearsAtCompany
                                                             YearsInCurrentRole
##
    Min.
           :0.000
                           Min.
                                  :1.000
                                           Min.
                                                  : 0.000
                                                             Min.
                                                                    : 0.000
##
    1st Qu.:2.000
                           1st Qu.:2.000
                                           1st Qu.: 3.000
                                                             1st Qu.: 2.000
    Median :3.000
                          Median :3.000
                                           Median : 5.000
                                                             Median : 3.000
##
           :2.799
                                  :2.761
                                                  : 7.008
                                                                   : 4.229
    Mean
                          Mean
                                           Mean
                                                             Mean
##
    3rd Qu.:3.000
                           3rd Qu.:3.000
                                           3rd Qu.: 9.000
                                                             3rd Qu.: 7.000
##
                          Max.
                                  :4.000
                                                   :40.000
                                                                    :18.000
           :6.000
                                           Max.
                                                             Max.
##
##
    YearsSinceLastPromotion YearsWithCurrManager
    Min.
           : 0.000
                            Min.
                                    : 0.000
##
    1st Qu.: 0.000
                             1st Qu.: 2.000
   Median : 1.000
                            Median : 3.000
##
  Mean
          : 2.188
                             Mean
                                   : 4.123
    3rd Qu.: 3.000
                             3rd Qu.: 7.000
##
           :15.000
                                   :17.000
    Max.
                             Max.
##
dim(myds)
              35
## [1] 1470
```

### 3. Check the missing value (if any)

```
sum(is.na(myds))
```

## [1] 0

we get no presence of missing value or NA value.

### 4. Chekcing Variable types

```
str(myds)
                   1470 obs. of 35 variables:
## 'data.frame':
                             : int 41 49 37 33 27 32 59 30 38 36 ...
  $ ï..Age
## $ Attrition
                             : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1 1 ...
## $ BusinessTravel
                             : Factor w/ 3 levels "Non-Travel", "Travel_Frequently", ..: 3 2 3 2 3 2 3 3
                             : int 1102 279 1373 1392 591 1005 1324 1358 216 1299 ...
## $ DailyRate
## $ Department
                             : Factor w/ 3 levels "Human Resources",..: 3 2 2 2 2 2 2 2 2 ...
## $ DistanceFromHome
                             : int
                                    1 8 2 3 2 2 3 24 23 27 ...
## $ Education
                                    2 1 2 4 1 2 3 1 3 3 ...
                             : int
                             : Factor w/ 6 levels "Human Resources",..: 2 2 5 2 4 2 4 2 2 4 ...
## $ EducationField
## $ EmployeeCount
                                   1 1 1 1 1 1 1 1 1 1 ...
## $ EmployeeNumber
                             : int
                                   1 2 4 5 7 8 10 11 12 13 ...
## $ EnvironmentSatisfaction : int
                                   2 3 4 4 1 4 3 4 4 3 ...
## $ Gender
                             : Factor w/ 2 levels "Female", "Male": 1 2 2 1 2 2 1 2 2 2 ...
                                   94 61 92 56 40 79 81 67 44 94 ...
## $ HourlyRate
## $ JobInvolvement
                                   3 2 2 3 3 3 4 3 2 3 ...
                             : int
                             : int 2 2 1 1 1 1 1 1 3 2 ...
## $ JobLevel
## $ JobRole
                             : Factor w/ 9 levels "Healthcare Representative",..: 8 7 3 7 3 3 3 3 5 1
## $ JobSatisfaction
                             : int 4 2 3 3 2 4 1 3 3 3 ...
                             : Factor w/ 3 levels "Divorced", "Married", ...: 3 2 3 2 2 3 2 1 3 2 ....
## $ MaritalStatus
## $ MonthlyIncome
                             : int 5993 5130 2090 2909 3468 3068 2670 2693 9526 5237 ...
## $ MonthlyRate
                                   19479 24907 2396 23159 16632 11864 9964 13335 8787 16577 ...
## $ NumCompaniesWorked
                             : int 8 1 6 1 9 0 4 1 0 6 ...
                             : Factor w/ 1 level "Y": 1 1 1 1 1 1 1 1 1 ...
## $ Over18
## $ OverTime
                             : Factor w/ 2 levels "No", "Yes": 2 1 2 2 1 1 2 1 1 1 ...
## $ PercentSalaryHike
                             : int
                                   11 23 15 11 12 13 20 22 21 13 ...
## $ PerformanceRating
                             : int 3 4 3 3 3 3 4 4 4 3 ...
## $ RelationshipSatisfaction: int
                                   1 4 2 3 4 3 1 2 2 2 ...
                             : int 80 80 80 80 80 80 80 80 80 80 ...
## $ StandardHours
## $ StockOptionLevel
                             : int 0 1 0 0 1 0 3 1 0 2 ...
## $ TotalWorkingYears
                             : int
                                   8 10 7 8 6 8 12 1 10 17 ...
   $ TrainingTimesLastYear
                             : int
                                   0 3 3 3 3 2 3 2 2 3 ...
## $ WorkLifeBalance
                                   1 3 3 3 3 2 2 3 3 2 ...
                             : int
## $ YearsAtCompany
                             : int 6 10 0 8 2 7 1 1 9 7 ...
## $ YearsInCurrentRole
                             : int 4707270077...
   $ YearsSinceLastPromotion : int 0 1 0 3 2 3 0 0 1 7 ...
  $ YearsWithCurrManager
                             : int 5700260087...
```

we see how many rows and types are there. All are purely either intergers or character.

### 5. Removing Unwanted rows

From this overview we find that columns like ### over18, employeecount, standardhours\* are not informative, so we removed it.

```
we count number of rows
```

```
cat("No of Columns before removing:",ncol(myds),sep="/n")
## No of Columns before removing:/n35
Removed lines
myds1=myds[,!(names(myds) %in% c('Over18','EmployeeCount','StandardHours'))]
Count lines
cat("No of Columns after removing:",ncol(myds),sep="/n")
## No of Columns after removing:/n35
6. Removing rows with missing data (just in case we need to do)
removing the rows with missing values
nrow(data)
## NULL
data <- na.omit(data) ## removes the missing values
nrow(data)
## NULL
We dont have missing values
If we have to do missing value treatment:
mean imputation
median imputation
mode imputation
regression imputation
installing caret packï..Age
if only specific columns you want to keep.
myds3 <- data.frame(Attrition=rnorm(100)>0,OverTime=rnorm(100)>0)
head(myds)
```

```
i..Age Attrition
                          BusinessTravel DailyRate
                                                                  Department
## 1
         41
                   Yes
                           Travel Rarely
                                               1102
                                                                       Sales
## 2
                                                279 Research & Development
                    No Travel Frequently
## 3
         37
                           Travel_Rarely
                                               1373 Research & Development
                   Yes
## 4
         33
                    No Travel_Frequently
                                               1392 Research & Development
## 5
         27
                    No
                           Travel Rarely
                                                 591 Research & Development
                    No Travel Frequently
                                               1005 Research & Development
     DistanceFromHome Education EducationField EmployeeCount EmployeeNumber
                     1
                                2 Life Sciences
                                                                               1
## 2
                     8
                                1 Life Sciences
                                                               1
                                                                               2
## 3
                     2
                                2
                                           Other
                                                                               4
## 4
                     3
                                                                               5
                                4
                                  Life Sciences
                                                               1
## 5
                     2
                                                                               7
                                1
                                         Medical
                                                               1
                     2
## 6
                                2 Life Sciences
     EnvironmentSatisfaction Gender HourlyRate JobInvolvement JobLevel
## 1
                            2 Female
                                              94
                                                                3
## 2
                                 Male
                                              61
                                                                2
                                                                         2
## 3
                                              92
                                                                2
                                                                         1
                                 Male
## 4
                            4 Female
                                              56
                                                                3
                                                                         1
## 5
                                              40
                                                                3
                                Male
## 6
                                 Male
                                              79
                                                                3
##
                    JobRole JobSatisfaction MaritalStatus MonthlyIncome
## 1
           Sales Executive
                                           4
                                                                      5993
                                                     Single
## 2
        Research Scientist
                                           2
                                                    Married
                                                                      5130
                                                                      2090
## 3 Laboratory Technician
                                           3
                                                     Single
        Research Scientist
                                           3
                                                    Married
                                                                      2909
## 5 Laboratory Technician
                                           2
                                                    Married
                                                                      3468
   6 Laboratory Technician
                                           4
                                                                      3068
                                                     Single
     MonthlyRate NumCompaniesWorked Over18 OverTime PercentSalaryHike
## 1
           19479
                                    8
                                           Y
## 2
           24907
                                    1
                                           Y
                                                    No
                                                                       23
## 3
            2396
                                    6
                                           Y
                                                   Yes
                                                                       15
## 4
                                    1
                                           Y
                                                   Yes
           23159
                                                                       11
## 5
           16632
                                    9
                                           Υ
                                                    No
                                                                       12
                                    0
                                           Y
## 6
           11864
                                                                       13
     PerformanceRating RelationshipSatisfaction StandardHours
## 1
                      3
                                                 1
## 2
                      4
                                                 4
                                                               80
## 3
                      3
                                                 2
                                                               80
## 4
                      3
                                                 3
                                                               80
## 5
                      3
                                                               80
## 6
                      3
                                                 3
                                                               80
     StockOptionLevel TotalWorkingYears TrainingTimesLastYear WorkLifeBalance
## 1
                     0
                                        8
                                                                0
                                                                                 1
## 2
                     1
                                       10
                                                                3
                                                                                 3
                                        7
## 3
                     0
                                                                                 3
                                                                3
## 4
                     0
                                        8
                                                                3
                                                                                 3
## 5
                     1
                                                                3
                                                                                 3
                     0
                                        8
                                                                2
                                                                                 2
##
     YearsAtCompany YearsInCurrentRole YearsSinceLastPromotion
## 1
                   6
                                       4
                                                                 0
                                       7
## 2
                  10
                                                                 1
## 3
                   0
                                       0
                                                                 0
## 4
                   8
                                       7
                                                                 3
```

```
## 5
                    2
                                                                     2
## 6
                                                                     3
     YearsWithCurrManager
##
## 1
## 2
## 3
                           0
## 4
                           0
## 5
                           2
## 6
                           6
```

### testing true flase for variable being numeric

```
sapply(myds, is.numeric)
##
                      ï..Age
                                              Attrition
                                                                    BusinessTravel
##
                         TRUE
                                                  FALSE
                                                                             FALSE
                                                                 DistanceFromHome
##
                   DailyRate
                                             Department
##
                         TRUE
                                                  FALSE
                                                                              TRUE
##
                   Education
                                         EducationField
                                                                    EmployeeCount
                         TRUF.
                                                  FALSE.
                                                                              TRUE
##
              EmployeeNumber
                               EnvironmentSatisfaction
                                                                            Gender
##
##
                        TRUE
                                                   TRUE
                                                                             FALSE
##
                  HourlyRate
                                         JobInvolvement
                                                                          JobLevel
                         TRUE
                                                   TRUE
                                                                              TRUE
##
                     JobRole
                                        JobSatisfaction
                                                                    MaritalStatus
##
                                                   TRUE
                                                                             FALSE
##
                       FALSE
##
               MonthlyIncome
                                            MonthlyRate
                                                               NumCompaniesWorked
##
                         TRUE
                                                   TRUE
                                                                              TRUE
##
                      Over18
                                               OverTime
                                                                PercentSalaryHike
                                                                              TRUE
##
                       FALSE
                                                  FALSE
                                                                     StandardHours
##
          PerformanceRating RelationshipSatisfaction
##
                         TRUE
                                                   TRUE
                                                                              TRUE
##
           StockOptionLevel
                                     TotalWorkingYears
                                                            TrainingTimesLastYear
##
                         TRUE
                                                   TRUE
##
             WorkLifeBalance
                                         YearsAtCompany
                                                               YearsInCurrentRole
                         TRUE
                                                                              TRUE
##
##
    YearsSinceLastPromotion
                                  YearsWithCurrManager
##
                         TRUE
                                                   TRUE
```

### 7 changing values to numerica value from text to make it easy to use.

```
myds$Attrition <- revalue(myds$Attrition, c("Yes"= 1))
myds$Attrition <- revalue(myds$Attrition, c("No"= 0))
head(myds$Attrition)
## [1] 1 0 1 0 0 0
## Levels: 0 1
myds$OverTime <- revalue(myds$OverTime , c("Yes"= 1))
myds$OverTime <- revalue(myds$OverTime , c("No"= 0))</pre>
```

```
head(myds$0verTime )
## [1] 1 0 1 1 0 0
## Levels: 0 1

8.

very important, after turning value to numeric , change coloumn category also to numeric
myds$Attrition <- as.numeric(myds$Attrition)

myds$0verTime <- as.numeric(myds$0verTime)

some extra ways to convert values to numeric
#myds$Attrition [myds$Attrition == "Yes"] <- 1
#myds$Attrition [myds$Attrition == "No"] <- 0</pre>
```

### 8 lets first see attriation percenti..Age rate

```
round((prop.table(table(myds$Attrition)))*100,2)
##
## 1 2
## 83.88 16.12
```

this shows 16% attriation oocured yet.

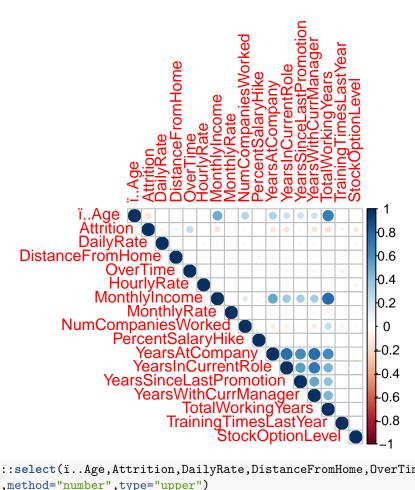
### **Exploratory Data Analysis**

we will do bivariae and univariate analysis to see variables.

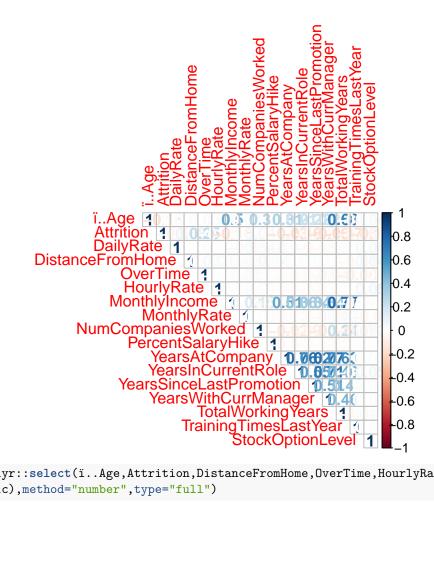
9

### **Correlation Plot**

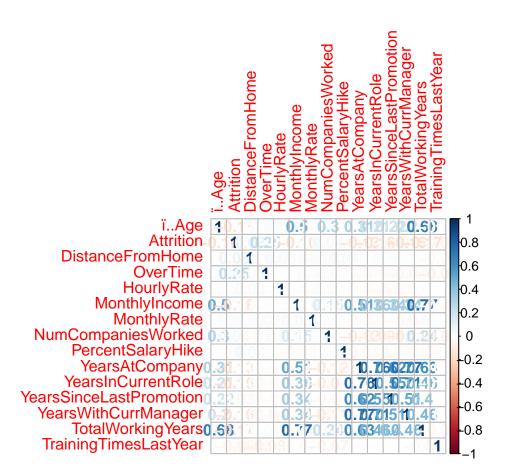
numeric=myds%>% dplyr::select(i..Age,Attrition,DailyRate,DistanceFromHome,OverTime,HourlyRate,MonthlyIn
corrplot(cor(numeric),method="circle",type="upper")



numeric=myds%>% dplyr::select(i..Age,Attrition,DailyRate,DistanceFromHome,OverTime,HourlyRate,MonthlyIn corrplot(cor(numeric),method="number",type="upper")

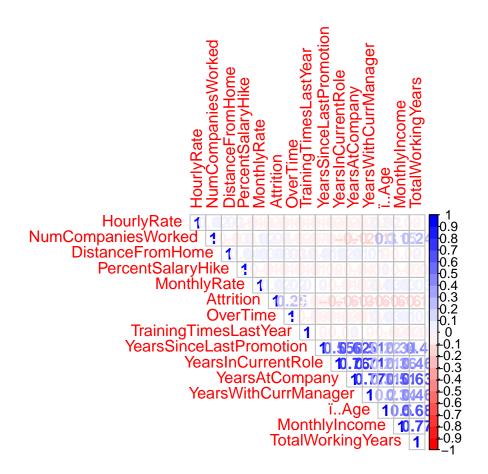


numeric=myds%>% dplyr::select(i...Age,Attrition,DistanceFromHome,OverTime,HourlyRate,MonthlyIncome,Month corrplot(cor(numeric),method="number",type="full")



### for different view

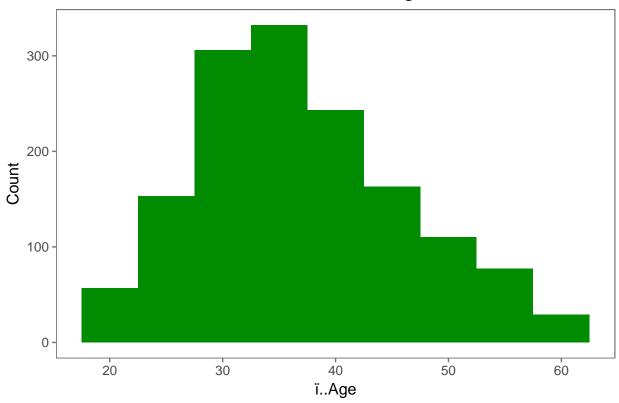
```
numeric=myds%>% dplyr::select(i..Age,Attrition,DistanceFromHome,OverTime,HourlyRate,MonthlyIncome,Month
col<- colorRampPalette(c("red", "white", "blue"))(20)
corrplot(cor(numeric),method="number",type="upper", order="hclust",col=col)</pre>
```



# 10. ggplotting - DISTRUBUTION OF i...Age

ggplot(numeric,aes(i..Age))+geom\_histogram(binwidth=5,aes(y=..count..),fill="green4")+theme\_few()+theme

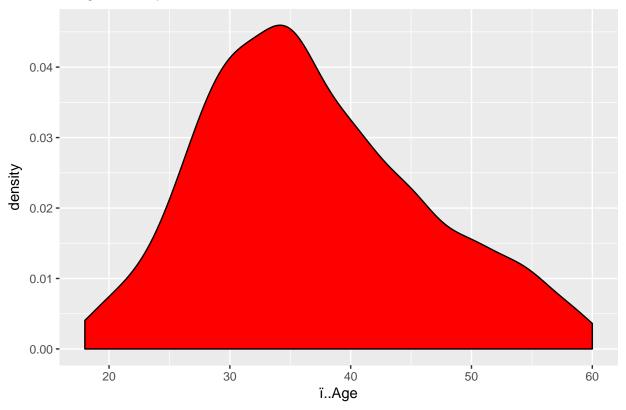
# Distribution of i...Age



# 11. Plotting for ï..Age distribution density

```
ggplot(myds, aes(x = ï..Age)) +
geom_density(fill = "red") +
ggtitle("ï..Age density Distribution")
```

# ï..Age density Distribution

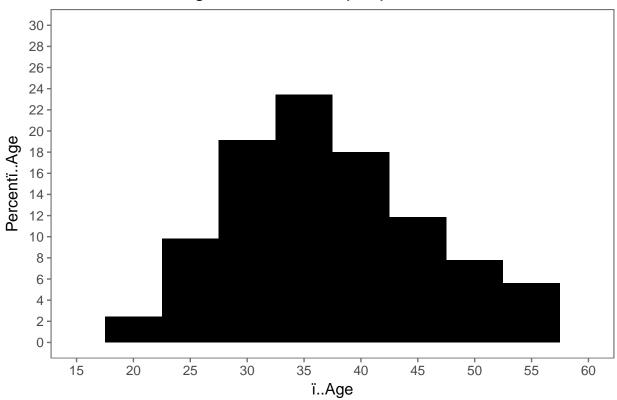


###From the plot, we understand that median i..Age is between 30 to 40 years and maximum is 60 years.

# 12 ï..Age distribution of attrition

```
myds %>% filter(Attrition == "1") %>% ggplot(aes(ï..Age))+
  geom_histogram(binwidth=5,aes(y=round(((..count..)/sum(..count..))*100,2)),fill="black")+
  theme_few()+theme(legend.position="none",plot.title = element_text(hjust=0.5,size=15))+
  labs(x="ï..Age",y="Percentï..Age",title="ï..Age distribution of people who leave")+scale_y_continuous
  scale_x_continuous(limits=c(15,60),breaks=seq(15,60,5))
```

# ï..Age distribution of people who leave

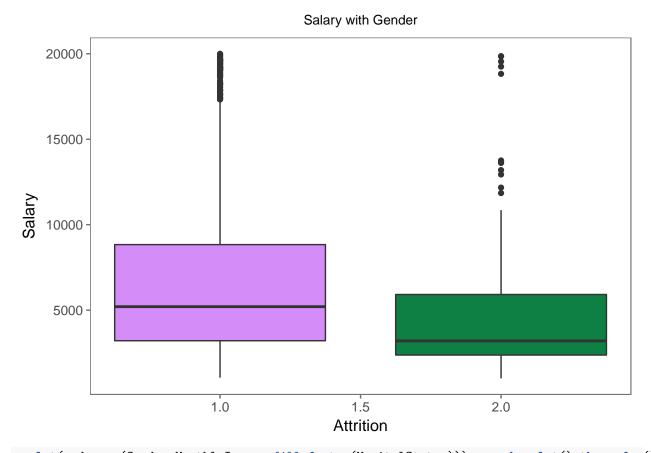


# 13 Boxplot for gender vs salary

ggplot(myds,aes(Gender,MonthlyIncome,fill=Gender))+geom\_boxplot()+theme\_few()+theme(legend.position="no:

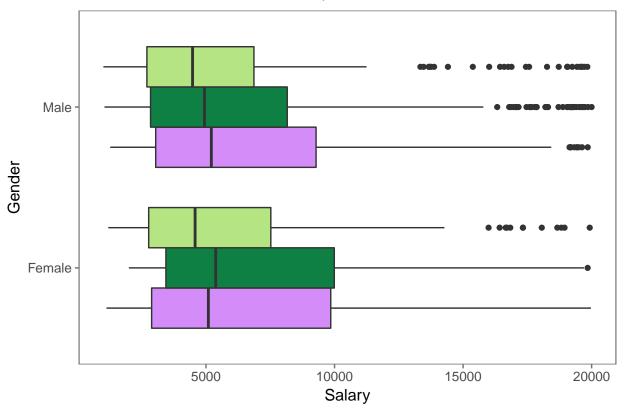
# Female - 5000 10000 15000 20000 Salary

 $\verb|ggplot(myds,aes(Attrition,MonthlyIncome,fill=factor(Attrition))) + \verb|geom_boxplot() + theme_few() + theme(legender) + theme(legender)$ 



ggplot(myds,aes(Gender,MonthlyIncome,fill=factor(MaritalStatus)))+geom\_boxplot()+theme\_few()+theme(legender)

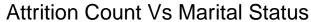
# Salary with Gender

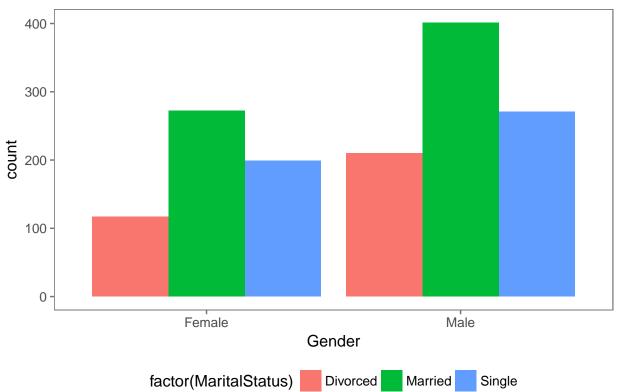


We can see less salary is important factor

# 14 Attrition Vs Marital Status

ggplot(myds,aes(Gender,..count..,fill=factor(MaritalStatus)))+geom\_bar(position=position\_dodge())+theme

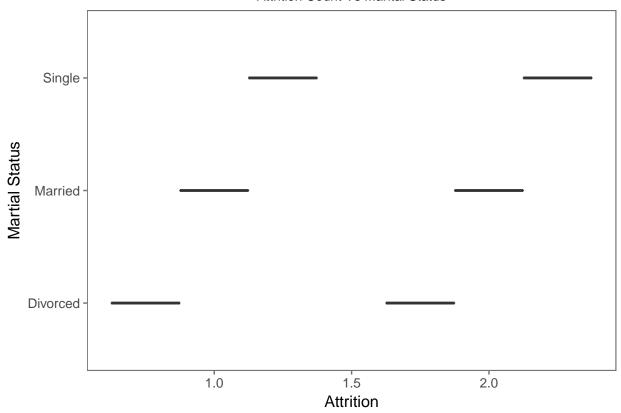




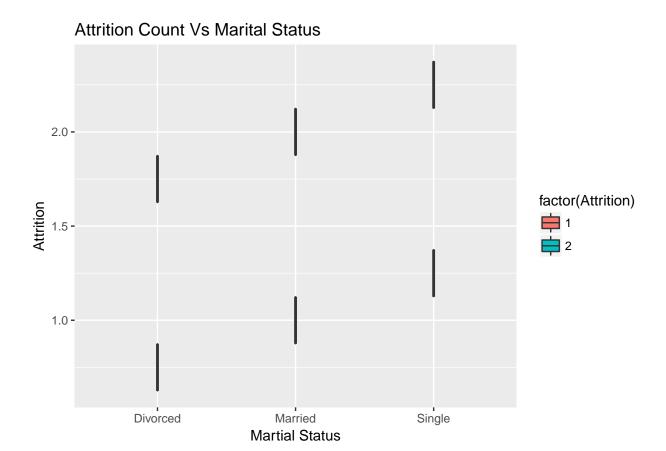
we can see easily married male have higher attriation number, and after that single. Overall ,its same for all.

 ${\tt ggplot(data=myds,mapping=aes(x=Attrition,y=MaritalStatus,fill=factor(Attrition)))+geom\_boxplot()+theme\_instants and instants are also as a substant of the substant of th$ 

### Attrition Count Vs Marital Status



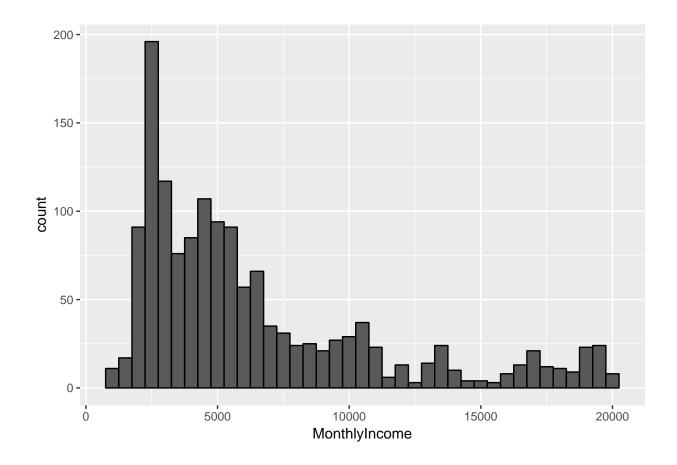
 $\verb|ggplot(data=myds, mapping=aes(x=Attrition, y=MaritalStatus, fill=factor(Attrition))) + \verb|geom_boxplot()+labs(x=beta) + beta| = bet$ 



this boxplot is not good but limits shows how martial status have difference.

# 15 Histogram - Monthlyincome vs Count of Employees

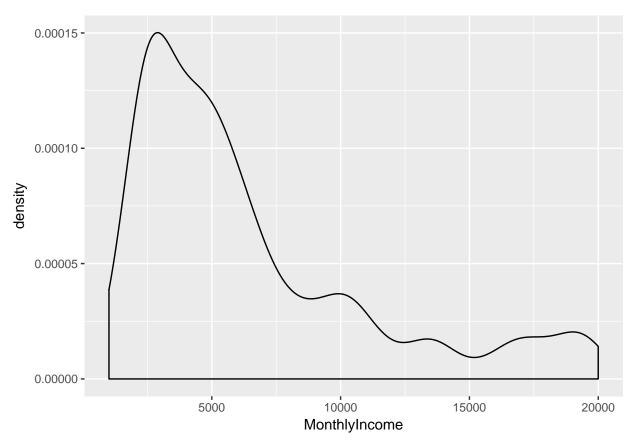
```
ggplot(myds, aes(MonthlyIncome) ) +
  geom_histogram(binwidth=500,color="Black")
```



we can see \$2500 is the highest number of emplyees gettingsalary

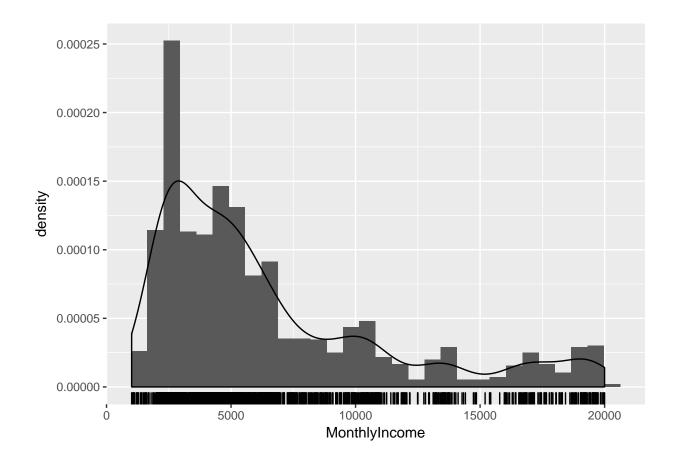
# 16 to see make it easy we can se density graph too

```
ggplot(myds, aes(MonthlyIncome)) +
  geom_density()
```



```
ggplot(data=myds) +
  geom_histogram( aes(MonthlyIncome, ..density..)) +
  geom_density( aes(MonthlyIncome, ..density..) ) +
  geom_rug( aes(MonthlyIncome) )
```

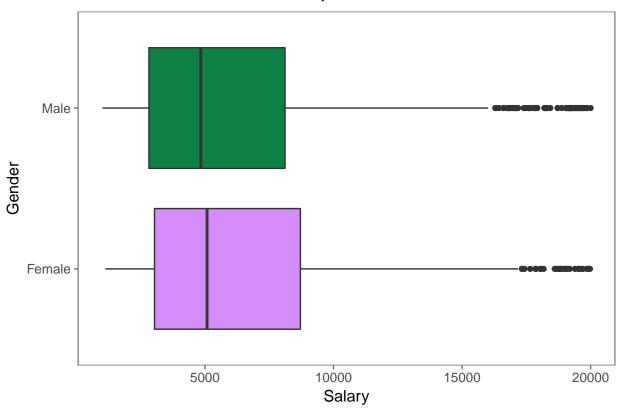
## `stat\_bin()` using `bins = 30`. Pick better value with `binwidth`.



# gender vs monthly income

ggplot(myds,aes(Gender,MonthlyIncome,fill=Gender))+geom\_boxplot()+theme\_few()+theme(legend.position="no:

### Salary with Gender



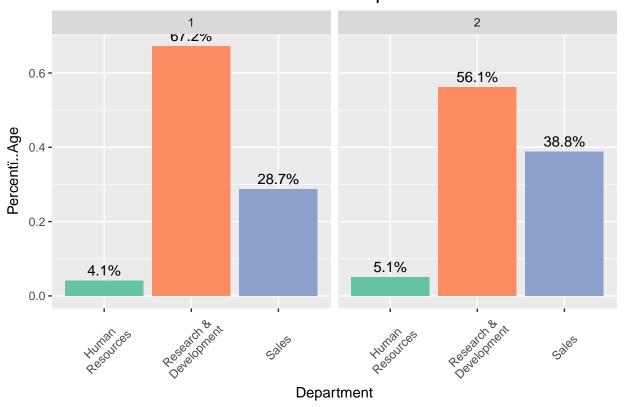
# 18 identifying number of departsments

```
cat("There are",length(unique(myds$Department)),"unique departments in the dataset")
## There are 3 unique departments in the dataset
```

# 19.plotting ggplot with Dpeartment Vs Percentï..Age of Attrition

```
ggplot(myds,aes(x=Department,group=Attrition))+geom_bar(aes(y=..prop..,fill=factor(..x..)),stat="count"
```

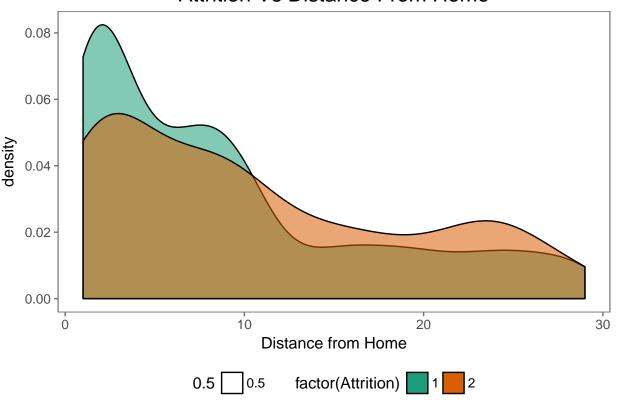
# Attrition % Vs Department



# 20 Attrition Vs Distance From Home

ggplot(myds,aes(x=DistanceFromHome,group=Attrition))+geom\_density(aes(fill=factor(Attrition),alpha=0.5)

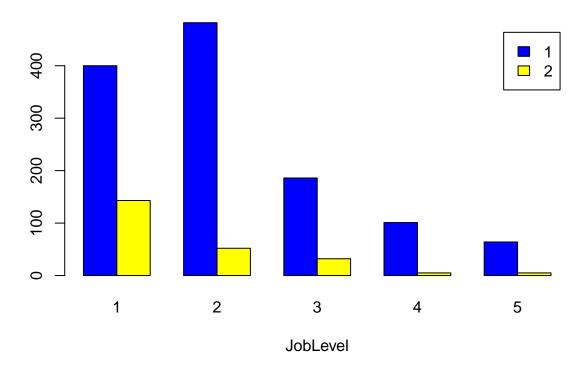
# Attrition Vs Distance From Home



# 21 Plotting table for Joblevel vs Attrition

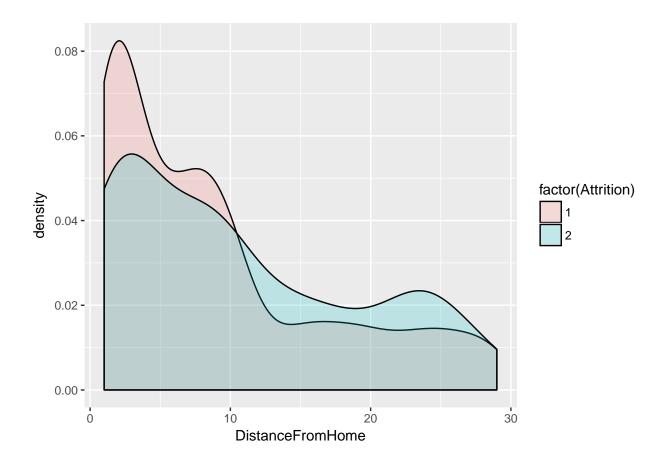
```
plottable1=table(myds$Attrition,myds$JobLevel)
barplot(plottable1, main="Employees left vs Job Level", xlab="JobLevel",col=c("Blue","Yellow"),legend=r
```

# **Employees left vs Job Level**



# 22 working line

```
ggplot(myds) + geom_density(aes(x = DistanceFromHome, fill = factor(Attrition)), alpha = 0.2)
```



# 23 #Attrition VS Marital Status

```
table_mar<-table(myds$MaritalStatus, myds$Attrition)
chisq.test(table_mar)

##
## Pearson's Chi-squared test
##
## data: table_mar
## X-squared = 46.164, df = 2, p-value = 9.456e-11</pre>
```

As p-value is less than alpha, attrition depends on the marital status of employees.

# 24 identifying Travel Frequency

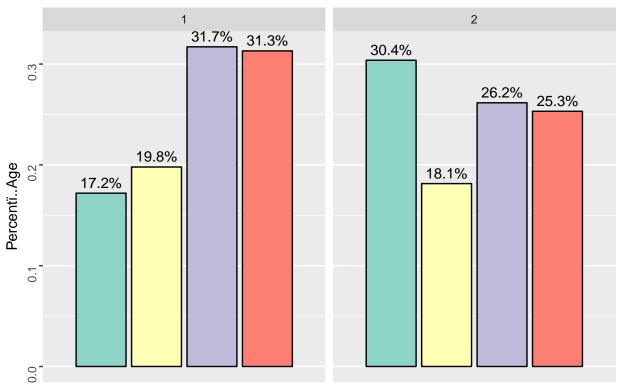
```
cat("There are",length(unique(myds$Department)), "unique departments in the dataset")
```

 $\mbox{\tt \#\#}$  There are 3 unique departments in the dataset

## 25 plotting ggplot with Dpeartment Vs Percentï..Age of Attrition

## Scale for 'fill' is already present. Adding another scale for 'fill',
## which will replace the existing scale.

# Attrition % Vs EnvironmentSatisfaction



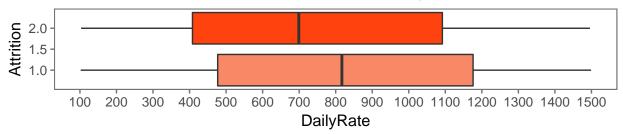
**EnvironmentSatisfaction** 

## 26 Attrition Vs Payrates

### this is because those who paid less might leave early

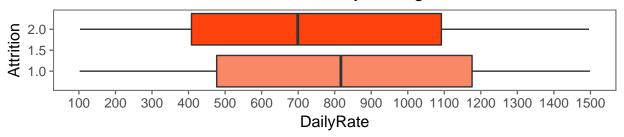
g1=ggplot(myds,aes(Attrition,DailyRate,fill=factor(Attrition)))+geom\_boxplot()+theme\_few()+theme(plot.t g2=ggplot(myds,aes(Attrition,DailyRate,fill=factor(Attrition)))+geom\_boxplot()+theme\_few()+theme(plot.t grid.arrange(g1,g2,nrow=2)

# Attrition Vs Daily Wi.. Ages



factor(Attrition) 🖨 1 🖨 2

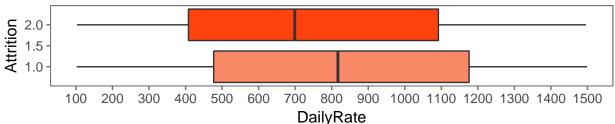
# Attrition Vs Daily Wi.. Ages

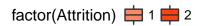


factor(Attrition) = 1 = 2

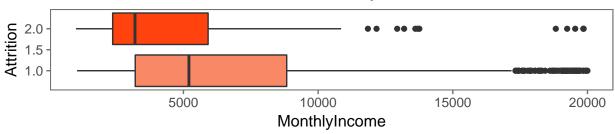
g2=ggplot(myds,aes(Attrition,MonthlyIncome,fill=factor(Attrition)))+geom\_boxplot()+theme\_few()+theme(pl
grid.arrange(g1,g2,nrow=2)







# Attrition Vs Monthly Income





### 27 Boxplotting for Attrition vs dailyrate

boxplot(mydsAttrition mydsDailyRate,col=rainbow(3),notch=FALSE)

 $ggplot(myds, aes(Attrition, HourlyRate, fill=factor(Attrition))) + geom\_boxplot() + theme\_few() + theme(plot.title=element\_text Vs Hourly Wi..Ages")$ 

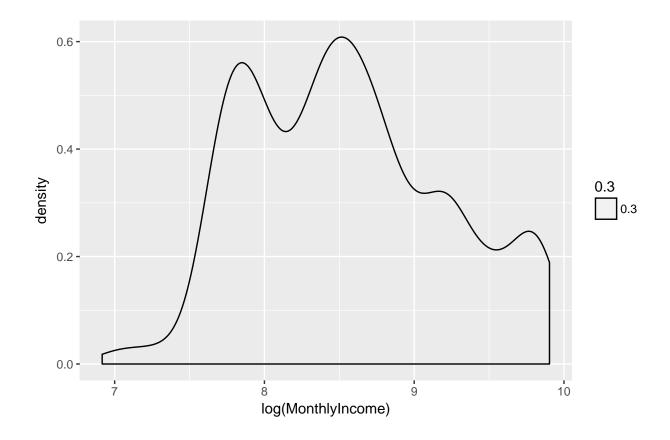
### 28 Attrition VS Monthly Income

### t.test(myds\$MonthlyIncome~myds\$Attrition)

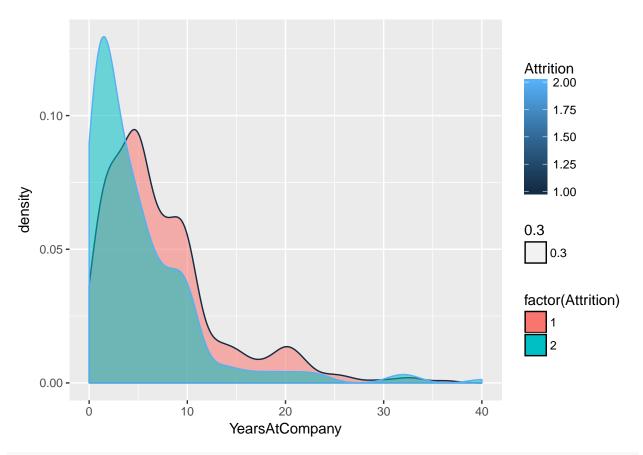
```
##
## Welch Two Sample t-test
##
## data: myds$MonthlyIncome by myds$Attrition
## t = 7.4826, df = 412.74, p-value = 4.434e-13
## alternative hypothesis: true difference in means is not equal to 0
## 95 percent confidence interval:
## 1508.244 2583.050
## sample estimates:
## mean in group 1 mean in group 2
## 6832.740 4787.093
```

As t.test shows, attrition is highly dependent on monthly income.

# 29 Attrition - log(Monthly Income)



# 30 YearsAtCompany - Attrition

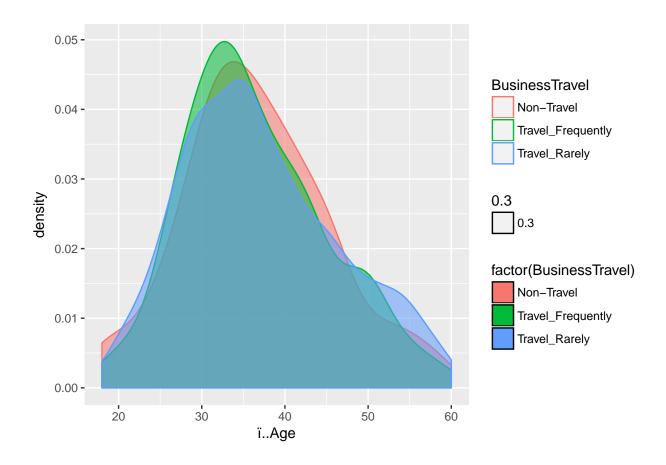


#### t.test(myds\$YearsAtCompany~myds\$Attrition)

```
##
## Welch Two Sample t-test
##
## data: myds$YearsAtCompany by myds$Attrition
## t = 5.2826, df = 338.21, p-value = 2.286e-07
## alternative hypothesis: true difference in means is not equal to 0
## 95 percent confidence interval:
## 1.404805 3.071629
## sample estimates:
## mean in group 1 mean in group 2
## 7.369019 5.130802
```

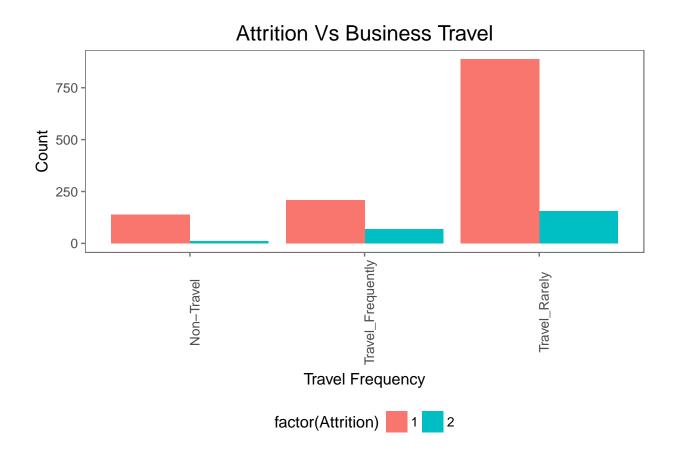
T.test shwows .attrition is dependent on Years at company

### 34plotting of distance travel vs Attrition



## 35 again plotting of attrition vs distance travel

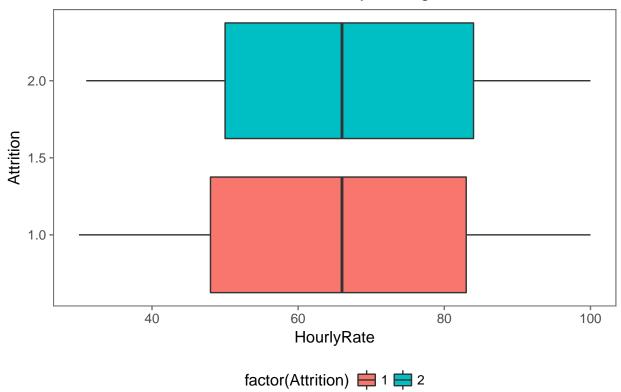
ggplot(myds,aes(BusinessTravel,fill=factor(Attrition)))+geom\_bar(stat="count",aes(y=..count..),position



## 36 Attrition Vs Hourly Rate

 $\verb|ggplot(myds,aes(Attrition,HourlyRate,fill=factor(Attrition))) + \verb|geom_boxplot() + theme_few() + theme(plot.tit)| + theme_few() + theme(plot.tit)| + theme_few() + theme(plot.tit)| + theme_few() + theme(plot.tit)| + theme_few() + theme_few() + theme(plot.tit)| + theme_few() + th$ 

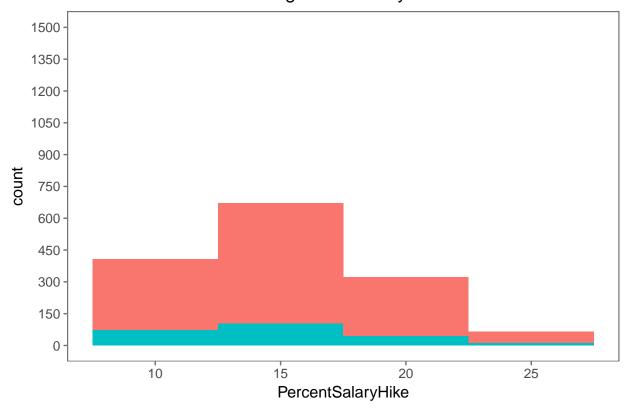




## 37 Percentï..Age of salary hike

ggplot(myds,aes(PercentSalaryHike,..count..,fill=factor(Attrition)))+geom\_histogram(binwidth=5)+theme\_f

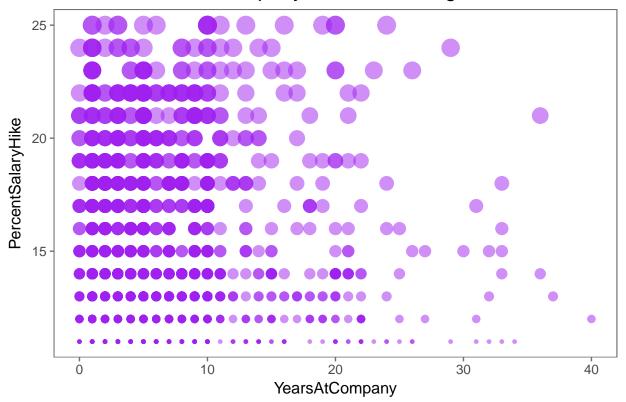
# Histogram of SalaryHike



## 38 plotting again for years at company vs percentï..Age of hike employees recieve

myds %>%
ggplot(aes(YearsAtCompany,PercentSalaryHike,size=PercentSalaryHike))+geom\_point(color="purple",alpha=0.

# Years at Company Vs Percenti.. Age of Hike



Observation: Here too we see no relation between the two factors. Even People who have lesser year of stint at the company have received maximum hike.

### 39 Which role is paid more?

Precaution: load Stringr if str\_wrap error comes up

```
temp=myds %>% group_by(JobRole) %>% summarise(salary=median(MonthlyIncome)) %>% arrange(desc(salary))
ggplot(temp,aes(factor(JobRole,levels=(JobRole)),salary))+geom_bar(stat="identity",fill="gold4")+coord_
```

## Error in factor(JobRole, levels = (JobRole)): object 'JobRole' not found

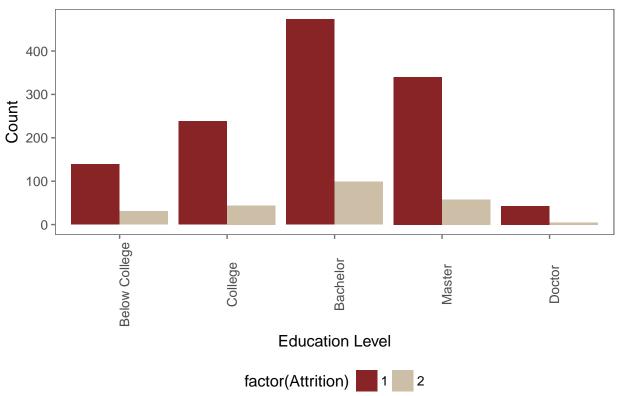
* ManïAger,Research director,Healthcare representative have his	igher	median	salary	whereas
HR,Sales rep have been paid a lower salary				

## ${\bf 40~Education,} {\bf EducationField:}$

#### load forcat

```
temp= myds %>% mutate(Education=factor(Education)) %>% mutate(Education=fct_recode(Education, 'Below Col
ggplot(temp,aes(Education,fill=factor(Attrition)))+geom_bar(stat="count",aes(y=..count..),position=position=position=factor(Education))
```





Observation: Mostly bachelors education holder and least by Doctor but cant draw clear consluion, so we will look at education field too.

 $ggplot(temp, aes(Education, fill=factor(Attrition))) + geom\_bar(stat="count", aes(y=..count..), position=position\_dodge()) + the \\ = element\_text(angle=90)) + labs(x="Education Level", y="Count", title="Education levels and field of education") + scale\_fill\_canva(palette="Unique and striking") + facet\_grid(~EducationField)$ 

Observation: Life science and medical contribute much to datasets and least by Hr.

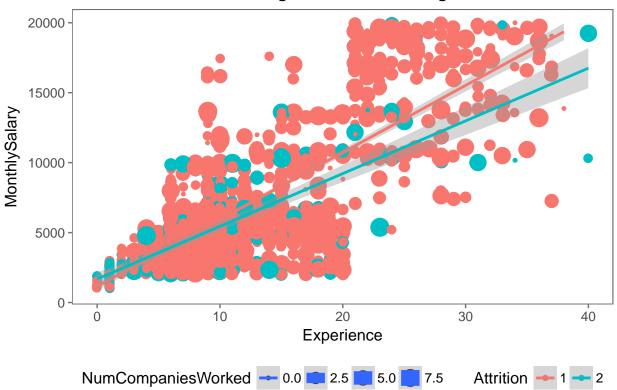
#### 41 Number of companies worked:

```
temp2 = myds %>% group_by(Attrition,NumCompaniesWorked) %>% tally(sort=TRUE)

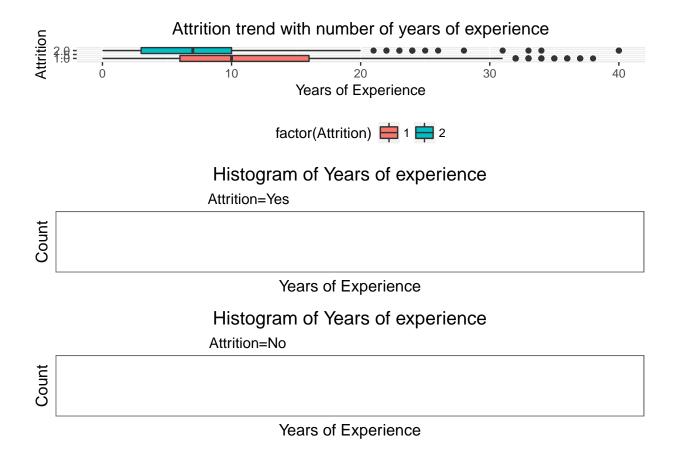
ggplot(temp,aes(NumCompaniesWorked,n,fill=factor(Attrition),label=n))+geom_bar(stat="identity",position"
## Don't know how to automatically pick scale for object of type function. Defaulting to continuous.
## Don't know how to automatically pick scale for object of type function. Defaulting to continuous.
## Error in (function (..., row.names = NULL, check.rows = FALSE, check.names = TRUE, : arguments imply
```

Observation: We see people worked at least 1 company switch mostly and equal ratio for rest with low rates
Conclusion: Higher experince or switch lesser ittration rate
42 Swtiching is over adventegious or not?
${\tt ggplot(myds,aes(TotalWorkingYears,MonthlyIncome,size=NumCompaniesWorked,col=factor(Attrition)))+geom\_polynome(and the property of the pro$

# Is switching over advantï.. Ageous?



g1=ggplot(myds,aes(Attrition,TotalWorkingYears,fill=factor(Attrition)))+geom\_boxplot()+theme(legend.pos
g2=myds %>% filter(Attrition=="Yes") %>% ggplot(aes(TotalWorkingYears,..count..,fill=factor(Attrition))
g3=myds %>% filter(Attrition=="No") %>% ggplot(aes(TotalWorkingYears,..count..,fill=factor(Attrition)))
grid.arrange(g1,g2,g3,nrow=3)



Boxplot and histogram shows that there is a significant difference between the number of experience with attrition levels.

It is noted that people with less than 10 years of experience prefer to jump to another company whereas after that the jump drops.

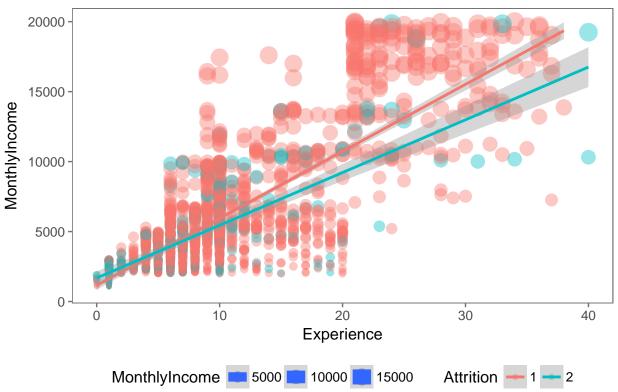
The histgram for both the attrition levels is right skewed.

43 plot a scatter plot for years of experience vs monthly salary and see the correlation

geom\_smooth,geom\_point

 ${\tt ggplot(myds,aes(TotalWorkingYears,MonthlyIncome,size=MonthlyIncome,col=factor(Attrition)))+geom\_point(all of the contractions))} + {\tt geom\_point(all of the contraction))} + {\tt geom\_point(all of the contraction)} + {\tt geom\_point(all of the cont$ 





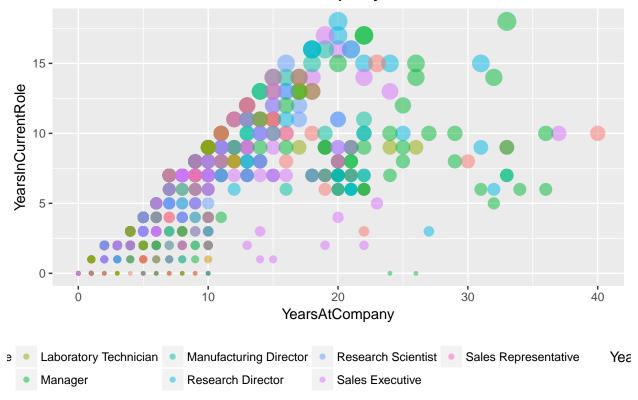
As expected, there exists a linear relationship between years of experience and monthly income as shown by the line.

There is a point in the graph, where the lines seems to intersect after which the no attrition line has higher monthly income compared to yes attrition line.

## 44 Analsysis on Specific role based tenure duration

ggplot(myds,aes(YearsAtCompany,YearsInCurrentRole,col=factor(JobRole),size=YearsInCurrentRole))+geom\_po





### 45 we see direct relation in these tw variables

Working under same mani..Ager causes attrition

## Does working with same mani.. Ager cause attrition?



Observation: We get no clear relation as its scattered

### 46 Attrition Vs Categorical Variables:

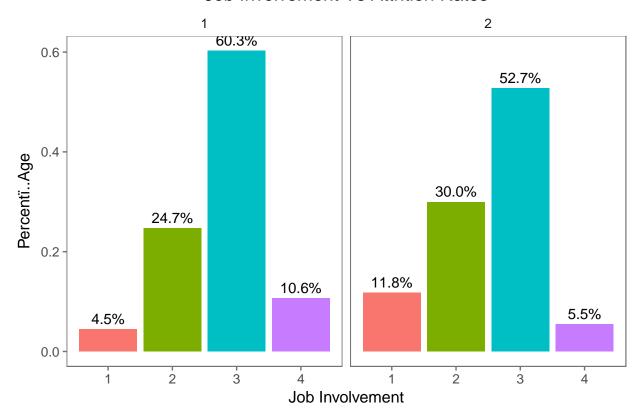
```
temp4 = myds %>% mutate(JobInvolvement=factor(JobInvolvement)) %>% mutate(JobInvolvement=fct_recode(Job
round((prop.table(table(temp$JobInvolvement)))*100,2)
```

59~% have high job involvement whereas 25~% have medium involvement in the job.Let us check how this relates to attrition.

## 47 ggplotting for Job Involvement vs Attrition Rates

```
ggplot(temp,aes(x=JobInvolvement,group=Attrition))+geom_bar(stat="count",aes(y=..prop..,fill=factor(..x
```

## Job Involvement Vs Attrition Rates



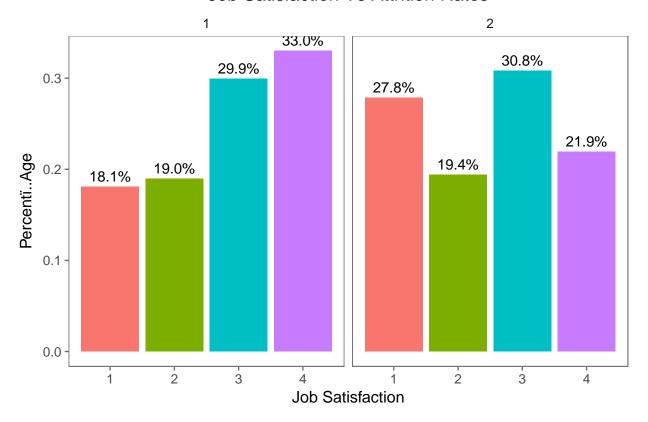
People with high job involvement have higher attrition rates followed by medium involvement people.But,equal number of percenti..Age of people have also shown no attrition rates.

#### 48Job Satisfaction

#### Creating subsets with temp name

```
temp5 = myds %>% mutate(JobSatisfaction=factor(JobSatisfaction)) %>% mutate(JobSatisfaction=fct_recode(
ggplot(temp,aes(x=JobSatisfaction,group=Attrition))+geom_bar(stat="count",aes(y=..prop..,fill=factor(...))
```

### Job Satisfaction Vs Attrition Rates



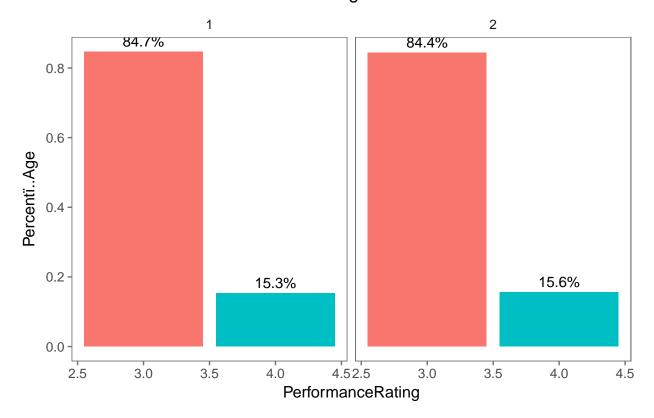
Clearly its visible Job Satisfaction play important vaiarable role in understanding

out of those who leave about 30.8 % have experience high job satisfaction. Therefore, there should be some other factor which triggers their exit from the present company.

### 49 Performance Rating:

temp6 = myds %>% mutate(PerformanceRating=factor(PerformanceRating)) %>% mutate(PerformanceRating=fct\_r
ggplot(temp,aes(x=PerformanceRating,group=Attrition))+geom\_bar(stat="count",aes(y=..prop..,fill=factor()

## Performance Rating Vs Attrition Rates



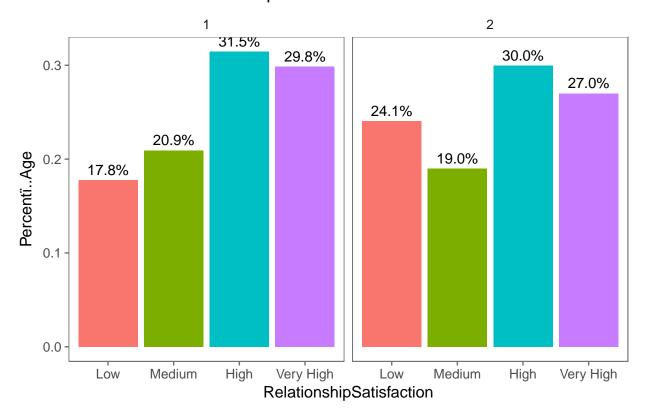
Variable rating for low = 1, gppd = 2 is not aviable in set

Observation: Same percentï..Age which shows no impact of it.

### 50 Relationship Satisfaction:

temp= myds%>% mutate(RelationshipSatisfaction=factor(RelationshipSatisfaction)) %>% mutate(RelationshipSatisfaction,group=Attrition))+geom\_bar(stat="count",aes(y=..prop..,fill=

## RelationshipSatisfaction Vs Attrition Rates

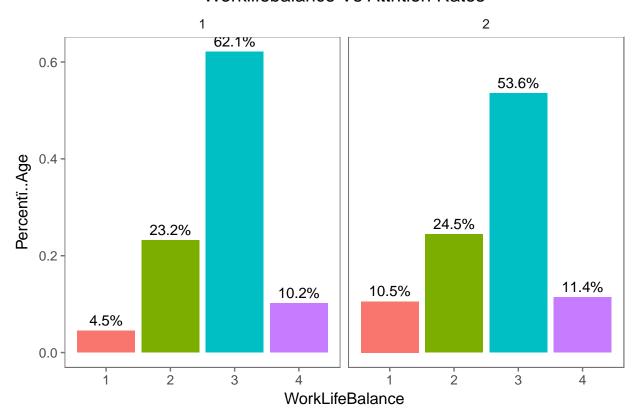


In this too, we find that almost 57 % (combining high and very high) experience attrition whereas similar percent"..Age have also stayed within the company.

#### 51 Worklife balance:

temp7 = myds %>% mutate(WorkLifeBalance=factor(WorkLifeBalance)) %>% mutate(WorkLifeBalance=fct\_recode())
ggplot(temp,aes(x=WorkLifeBalance,group=Attrition))+geom\_bar(stat="count",aes(y=..prop..,fill=factor()...)

## Worklifebalance Vs Attrition Rates

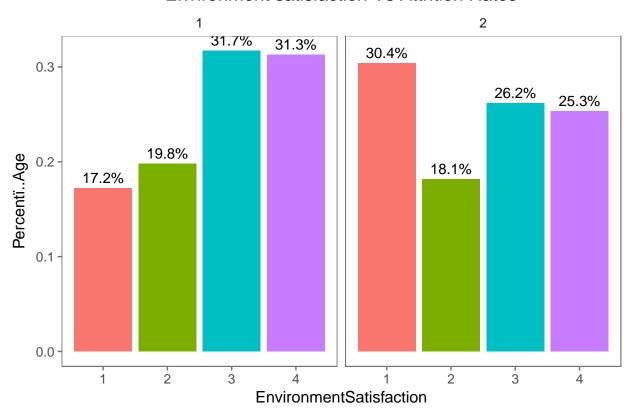


in this also we do not find any major conlusion

### 42 Environment Satisfaction:

temp8 = myds %>% mutate(EnvironmentSatisfaction=factor(EnvironmentSatisfaction)) %>% mutate(Environment
ggplot(temp,aes(x=EnvironmentSatisfaction,group=Attrition))+geom\_bar(stat="count",aes(y=..prop..,fill=f

## **Environment satisfaction Vs Attrition Rates**

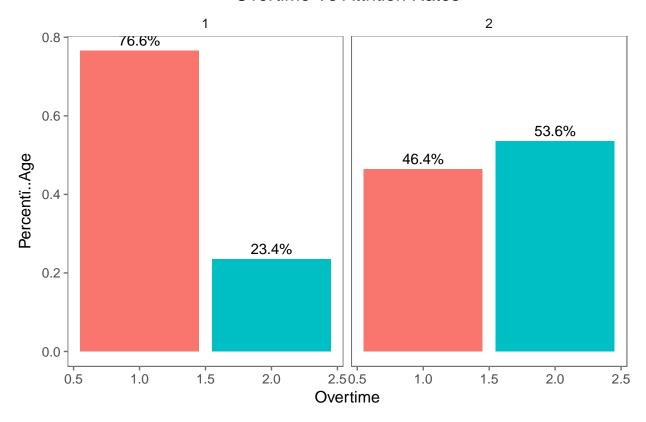


Here we see that people having low environment satisfaction (30.4%) leave the company.

## 53. Attrition Vs OverTime:

ggplot(myds,aes(x=0verTime,group=Attrition))+geom\_bar(stat="count",aes(y=..prop..,fill=factor(..x..)))+

### Overtime Vs Attrition Rates



53~% of those who experience attrition have worked overtime whereas 76~% of those who have not experienced overtime have not left the company. Therefore overtime is a strong indicator of attrition.

### 54. Attrition VS Training times last year

#### t.test(myds\$TrainingTimesLastYear~myds\$Attrition)

```
##
## Welch Two Sample t-test
##
## data: myds$TrainingTimesLastYear by myds$Attrition
## t = 2.3305, df = 339.56, p-value = 0.02036
## alternative hypothesis: true difference in means is not equal to 0
## 95 percent confidence interval:
## 0.03251776 0.38439273
## sample estimates:
## mean in group 1 mean in group 2
## 2.832928 2.624473
```

As p-value is less than alpha, attrition rate depends on trainings.

## 55. Attrition VS Work/Life Balance

```
table_balance<-table(myds$WorkLifeBalance, myds$Attrition)
chisq.test(table_balance)
##</pre>
```

```
## Pearson's Chi-squared test
##
## data: table_balance
## X-squared = 16.325, df = 3, p-value = 0.0009726
```

Attrition is dependent on Work/Life balance because p-value is less than alpha.