



As the BRC, you are the leader of the backroom. It is your responsibility to identify bottlenecks before they happen by helping each position as needed, restocking supplies/equipment, and creating a sense of urgency.

Focus Areas

- Tour the backroom with the Operations Manager or Merchandise Coordinator to ensure readiness for efficient backroom processing (i.e. cleanliness, equipment readiness, backstock)
- Assign required roles to the associates in accordance with Fast Flow processing
- Adjust and flex associates as the workflow dictates
- Identify areas of cross-training opportunities and implement associate training plans accordingly
- Keep associates focused on their specific tasks restock supplies/equipment to keep process moving
- · Ensure z-racks are sorted by area
- Ensure pallets are checked in

Team Organization

- · Have a quick huddle with team each morning to review previous results and goal set
- Assign roles/responsibilities to your associates
- Partner with the Operations Manager or Merchandise Coordinator in the event the
 actual carton count varies significantly from the estimated carton count (when variances
 occur, create a plan to adjust labor to complete the truck on time)
- Ensure that associates who are new to tasks feel comfortable asking questions.
 Periodically check on them to ensure they are following Fast Flow procedures.

Tracking/Coaching

- Review the progress of the truck and the team on a frequent basis to ensure CPH goal of 7.0+ is met
- Identify areas that need attention during the truck such as trash build-up, lack of available equipment, or goods not being placed into the staging area appropriately
- Work closely with the MOD to identify pressing equipment or space issues so they
 can adjust the flow of merchandise to the floor accordingly
- Complete the backroom Backroom Productivity tracker and Fast Flow Calculator and use the results to facilitate coaching the team on their performance <u>daily</u>
- Review the productivity results with the Operations Manager
- As a coach, ensure that you are celebrating associate successes in productivity
- If associates are falling short of the productivity goal, ensure that the Working Smart principles are reviewed