

Supervisor Assessment

João Henrique Linhares

Quality

| Date | Rep | tickets | Errors | Score | | | |
|--------|-----|---------|--------|--------|--|--|--|
| week 1 | 29 | 10 | 6 | 57.50% | | | |
| week 1 | 22 | 10 | 5 | 50.00% | | | |
| week 1 | 23 | 10 | 6 | 40.00% | | | |
| week 1 | 12 | 17 | 17 | 0.00% | | | |
| week 1 | 13 | 10 | 3 | 0.00% | | | |
| | | | | | | | |
| week 2 | 13 | 10 | 5 | 55.00% | | | |
| week 2 | 22 | 10 | 6 | 55.00% | | | |
| week 2 | 10 | 10 | 6 | 53.33% | | | |
| week 2 | 9 | 10 | 8 | 31.67% | | | |

| Rep | Week | AHT | | | | |
|-----|--------|--------|--|--|--|--|
| 37 | week 1 | 222.39 | | | | |
| 28 | week 1 | 191.80 | | | | |
| 35 | week 1 | 165.28 | | | | |
| 36 | week 1 | 149.01 | | | | |
| 16 | week 1 | 144.60 | | | | |
| 5 | week 1 | 136.33 | | | | |
| 38 | week 1 | 135.68 | | | | |
| 14 | week 1 | 132.71 | | | | |
| 26 | week 2 | 162.56 | | | | |
| 28 | week 2 | 137.02 | | | | |

Personnel Measurement Motivation Knowledge of the Policy Few Calibrations Lack of Attention Noisy Tooling Ambient Issue Lack of Work-Documents Station about the Position Policy **Environment** Material

Low Accuracy and High AHT

Figure: The Ishikawa diagram for AHT and Accuracy pointing the possible causes of low accuracy and high AHT

Based on the Ishikawa diagram, I produced this action Plan

Supervisor Assesment

| João Henrique Linhares | | | Week 1 | | | | | | | | Week2 | | | | | | | Week 3 | | | | | | | |
|---|------------|---------|----------|--------|-------|-----|-----|-----|-----|-----|-------|-----|-----|------|------|------|------|--------|------|------|------|------|------|------|------|
| | | | | | 1/1 | 2/1 | 3/1 | 4/1 | 5/1 | 6/1 | 7/1 | 8/1 | 9/1 | 10/1 | 11/1 | 12/1 | 13/1 | 14/1 | 15/1 | 16/1 | 17/1 | 18/1 | 19/1 | 20/1 | 21/1 |
| Tasks | Task Owner | Duração | Start | End | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun | Mon | Tue | Wed | Thu | Fri | Sat | Sun |
| Meeting with agents regarding the noisy environment | Sup | 1 Week | 03/jan (| 03/jan | | | | | | | | | | | | | | | | | | | | | |
| Change workstation positions | Sup/Agents | 1 Week | 01/jan (| 01/jan | | | | | | | | | | | | | | | | | | | | | |
| Create a tracker to monitor tooling issues | Sup/ QA | 1 Week | 02/jan (| 02/jan | | | | | | | | | | | | | | | | | | | | | |
| Meetings between the QA team and the agents | QA | 3 Weeks | 05/jan : | 19/jan | | | | | | | | | | | | | | | | | | | | | |
| Create a document focusing on the most ambiguous policies | QA | 1 Week | 01/jan : | 15/jan | | | | | | | | | | | | | | | | | | | | | |
| Training sessions regarding the most impacted Policies | QA/Trainer | 3 Weeks | 04/jan | 18/jan | | | | | | | | | | | | | | | | | | | | | |
| Coaching Sessions with each impacted Agent | Sup | 3 Weeks | 01/jan | 19/jan | | | | | | | | | | | | | | | | | | | | | |
| | | | | | 3,00% | | | | | | 6,00% | | | | | | | 9,00% | | | | | | | |

Absenteeism Action Plan Team A

Have an individual meeting with the ones without medical leave and give an Action Form

Recommend utilizing company resources, such as psychological assistance.

Offer the agent the option of taking unpaid leave to support their family during a difficult time.



Absenteeism Action Plan Team B

Conduct a meeting with all agents to explain the impact of their absences

Adjust the agent's work schedule to fit their study hours

Promotion opportunities, work with experience team etc...



Adherence

Action Plan

Have a meeting reinforcing that it's not permissible to take breaks and lunch simultaneously

Give a said expectations for all the agents out WFM alignment

Work with WFM to adjust break and lunch schedules to fit agents' needs.

Tell agents to use auxiliary time for bathroom breaks or other personal needs.

