

# EFFICIENCY WAGE AND THE COST OF BUSINESS CYCLES

Jiannan Zhou\*

November 28, 2020

## **Preliminary**

### **Abstract**

In many macroeconomic models, the cost of business cycle fluctuations is too small to justify the enormous effort being put into stabilization policies. This paper proposes efficiency wage as a new explanation for the observed large cost of business cycles. When high unemployment makes jobs more valuable, employed workers work harder to keep their jobs, making it less necessary for firms to use high wages to elicit efforts from their workers. Changes in wages eventually translate into changes in prices, and high unemployment is therefore not as disinflationary as low unemployment is inflationary, implying a higher cost of business cycles.

---

\*University of Colorado Boulder, Department of Economics; jiannan.zhou@colorado.edu.

# 1 Introduction

Lucas's 1987 seminal calculation finds that the consumption-equivalent welfare cost of business cycles in the post-war U.S. data is counterintuitively low—0.05% of annual consumption, making it hard to justify the huge amount of resources being spent on stabilization policies. A large literature has since tried to explain this model-reality inconsistency through increasing the sensitivity of welfare to fluctuations (e.g., Obstfeld, 1994; Otrok, 2001; Ellison and Sargent, 2015), exploring heterogeneous consumption risks (e.g., Imrohoroğlu, 1989; Tallarini Jr, 2000; De Santis, 2007), linking business cycles and economic potential (e.g., De Long and Summers, 1988; Barlevy, 2004; Gali et al., 2007), and examining data with more volatile fluctuations (e.g., Corbae and Chatterjee, 2000; Pallage and Robe, 2002).

This paper proposes efficiency wage as a new explanation for the observed high cost of business cycles. Firms use high wages to elicit efforts from their workers (Cappelli and Chauvin, 1991; Krueger, 1991; Bewley, 2009). However, the workers' effort decision depends not only on the efficiency wages but also on the duration of unemployment, creating an inverse relationship between the efficiency wages and unemployment rate. As unemployment rate decreases, workers become less fearful of unemployment because they can find other jobs quickly, and firms in response need to pay higher wages to induce the workers to not shirk. Firms eventually have to pass the higher labor cost onto its customers through higher prices. Similarly, higher unemployment rate is associated with higher cost of unemployment, prompting the workers to exert effort even when firms are paying low wages that are associated with low prices.

The relationship between the efficiency wage and unemployment rate is nonlinear. Imagine that the unemployment rate goes to its limit of zero (from the above). In this scenario, if caught shirking and fired, any worker can instantaneously find another job, and as a result, firms have to pay a wage of infinity to elicit effort from the worker. In other words, high unemployment is not as disinflationary as low unemployment is inflationary, causing the Phillips curve to be convex rather than linear. Correspondingly, business fluctuations lead to higher average inflation when holding average unemployment constant and to higher average unemployment when holding average inflation constant, leading to a higher cost of business cycles.

To operationalize the idea, this paper integrates the real efficiency wage model of Shapiro and Stiglitz (1984) and Kimball (1994) into a representative-agent New Keynesian model with sticky prices and monopolistic competition. To use unemployment as a worker discipline device, the model also features involuntary unemployment in the spirit of Christiano et al. (2020).

Calibrated simulations from the model confirm that efficiency wage can generate significant cost of business cycles despite a representative-agent setting with low risk aversion. In particular, a one-episode demand fluctuation (with the relative standard deviation of 50%) is associated with a 1.7% consumption-equivalent welfare cost of business cycles, while a one-episode supply fluctuation (with the relative standard deviation of 50%) is associated with a 4.4% consumption-equivalent welfare cost of business cycles. When efficiency wage

is absent from the model, the same fluctuations lead to a zero welfare cost, consistent with the crucial role of efficiency wage for explaining a high cost of business cycles.

The rest of the paper is organized as follows. Section 2 describes the model in details. Section 3 discusses the model calibration and the calculation of the cost of business cycle, as well as numerical results from the simulations.

## 2 Model

### 2.1 Households

The economy consists of households, firms, and a monetary authority. The time is discrete.

There is a continuum of households of length 1. Each household has a continuum of workers of length 1. Some workers are unemployed. In each period, employed workers choose to shirk or not to maximize lifetime utility:

$$V_t^e = \max \{V_t^{e,ns}, V_t^{e,s}\}$$

where  $e$  denotes employed,  $ns$  non-shirking, and  $s$  shirking.

Non-shirkers ( $ns$ ) consumes  $C_t^e$ , provides one unit of labor, incurs effort cost  $e$ , and faces a probability of becoming unemployed ( $b_t$ ) in the next period:

$$V_t^{e,ns} = [\ln(C_t^e) - e] Z_t + \beta E_t V_{t+1}^e - b_t \beta E_t (V_{t+1}^e - V_{t+1}^u) \quad (1)$$

where  $\beta$  is time discount factor and  $Z_t$  is an exogenous preference shifter with  $z_t \equiv \log Z_t = \rho_z z_{t-1} + \varepsilon_t^z$ .

Shirkers ( $s$ ) also consumes  $C_t^e$ , but provides no labor due to shirking and thus incurs no effort cost. Shirking is caught with a probability of  $q$ , and once caught, the worker is fired and becomes unemployed in the next period:

$$V_t^{e,s} = \ln(C_t^e) Z_t + \beta E_t V_{t+1}^e - (b_t + q) \beta E_t (V_{t+1}^e - V_{t+1}^u). \quad (2)$$

The household determines the consumption levels of the employed ( $C_t^e$ ) and the unemployed ( $C_t^u$ ), and workers take them as given. The household also chooses wage such that all of its employed workers are indifferent between shirking and non-shirking:<sup>1</sup>

$$V_t^{e,ns} = V_t^{e,s} \quad \forall t. \quad (3)$$

Plugging equations (1) and (2) into equation (3) leads to

$$\beta E_t (V_{t+1}^e - V_{t+1}^u) = \frac{e}{q} Z_t. \quad (4)$$

---

<sup>1</sup>When indifferent between shirking and not shirking, the worker chooses not to shirk.

Substituting equation (4) into the value functions of the shirkers and the non-shirkers gives the period utility of the workers:

$$V_t^e - \beta E_t V_{t+1}^e = \left[ \ln(C_t^e) - e - b_t \frac{e}{q} \right] Z_t, \quad (5)$$

where  $V_t^e = V_t^{e,ns} = V_t^{e,s} \forall t$ .

The measure of unemployed workers is  $u_t$ , and each of them consumes  $C_t^u$  and has a chance (of probability  $a_t$ ) to become employed in the next period:

$$V_t^u = \ln(C_t^u) Z_t + \beta E_t V_{t+1}^u + a_t \beta E_t (V_{t+1}^e - V_{t+1}^u). \quad (6)$$

Substituting equation (4) into equation (6) gives the period utility of the unemployed

$$V_t^u - \beta E_t V_{t+1}^u = \left[ \ln(C_t^u) + a_t \frac{e}{q} \right] Z_t. \quad (7)$$

The household allocates its total consumption to the workers in proportion to the income (excluding government transfers except unemployment benefit) they get

$$\frac{C_t^e}{C_t^u} = \frac{W_t}{\bar{W}_t} \quad (8)$$

where  $W_t$  and  $\bar{W}_t$  are the nominal wage and nominal unemployment benefit.

To derive the non-shirking-condition wage in this model, first note that subtracting equation (7) from equation (5) gives

$$V_t^e - V_t^u - \beta E_t (V_{t+1}^e - V_{t+1}^u) = \left[ \ln\left(\frac{C_t^e}{C_t^u}\right) - (q + a_t + b_t) \frac{e}{q} \right] Z_t,$$

which after substituting in equation (4) becomes

$$\frac{e}{\beta q} Z_{t-1} - \frac{e}{q} Z_t = \left[ \ln\left(\frac{C_t^e}{C_t^u}\right) - (q + a_t + b_t) \frac{e}{q} \right] Z_t. \quad (9)$$

Plugging equation (8) into equation (9) and simplifying the resulting expression gives

$$w_t = \bar{w}_t + \left( a_t + b_t + q - 1 + \frac{1}{\beta} e^{z_{t-1} - z_t} \right) \frac{e}{q} \quad (10)$$

where the lower-case variables represent the log of their capital-case counterparts, if there is any. When  $z_t = z_{t-1}$ , this wage is exactly the same as the non-shirking-condition wages in Shapiro and Stiglitz (1984) and Kimball (1994).

A household's preference aggregates those of its workers, with period utility equal to

$$U_t = \left[ \ln(C_t) + (1 - u_t) \left( \frac{1}{\beta} - 1 \right) \frac{e_t}{q_t} - \ln \left( u_t e^{-(a+b_t+q_t+\frac{1}{\beta}-1)\frac{e_t}{q_t}} + 1 - u_t \right) - \left( b_t + q_t + \frac{1}{\beta} - 1 \right) \frac{e_t}{q_t} \right] Z_t$$

where  $i$  denotes individual workers,

$$C_t \equiv \int_0^1 C_t(i) di = u_t C_t^u + (1 - u_t) C_t^e,$$

and

$$N_t \equiv \int_0^1 N_t(i) di = 1 - u_t.$$

Each household maximizes the lifetime utility

$$V(B_{t-1}) = U_t + \beta V(B_t)$$

by choosing  $C_t$  and  $B_t$  subject to its budget constraint

$$P_t C_t + Q_t B_t = B_{t-1} + W_t^{HH} + D_t$$

where  $P_t$  is price level,  $C_t$  final consumption good consists of goods produced by all the firms— $C_t = \left( \int_0^1 C_t(j)^{1-\frac{1}{\epsilon}} dj \right)^{\frac{\epsilon}{\epsilon-1}}$ ,  $Q_t$  the nominal price of the zero-coupon bond,  $B_t$  the amount of bond owned at the end of period  $t$ ,  $W_t^{HH}$  the total income of the household, and  $D_t$  the lump-sum transfer from the government, excluding unemployment benefit ( $\bar{W}_t$ ).

$N_t$  is viewed as exogenous by the household and is determined through labor market equilibration.

Household's consumption Euler equation is

$$c_t = E_t [c_{t+1} - (i_t - \pi_{t+1} - \rho)] + (1 - \rho_z) z_t \quad (11)$$

where the nominal interest rate  $i_t \equiv \ln(1/Q_t)$ , the inflation rate  $\pi_{t+1} \equiv \ln(P_{t+1}/P_t)$ , and time discount rate  $\rho \equiv \ln(\beta)$ .

Denoting output by  $y_t$  and plugging goods market equilibrium condition into equation (11) leads to the dynamic IS curve

$$y_t = E_t [y_{t+1} - (i_t - \pi_{t+1} - \rho)] + (1 - \rho_z) z_t. \quad (12)$$

Subtracting the flexible price version of equation (12) gives

$$\tilde{y}_t = E_t (\tilde{y}_{t+1}) - \frac{1}{\sigma} [i_t - E_t (\pi_{t+1}^p) - r_t^F] \quad (13)$$

where the tilde represents deviation of a variable from its flexible price counterpart.

Household's demand for good varieties produced by individual firms can be derived by the sub-problem of the household:

$$\begin{aligned} & \max_{\{C_t(j)\}} \left( \int_0^1 C_t(j)^{1-\frac{1}{\epsilon}} dj \right)^{\frac{\epsilon}{\epsilon-1}} \\ & s.t. \int_0^1 P_t(j) C_t(j) dj = X_t \end{aligned}$$

where  $X_t$  denotes total consumption expenditure, and  $j$  indexes firm. Solving this sub-problem gives firms' demand

$$C_t(j) = \left( \frac{P_t(j)}{P_t} \right)^{-\epsilon} C_t, \quad (14)$$

where  $P_t \equiv \left( \int_0^1 P_t(j)^{1-\epsilon} dj \right)^{\frac{1}{1-\epsilon}}$ .

## 2.2 Firms

There is a continuum of firms of length 1. Each firm ( $j$ ) produces a differentiated good using an identical technology  $Y_t(j) = A_t N_t(j)^{1-\alpha}$  where  $A_t$  is an exogenous technology parameter common to all the firms and  $a_t \equiv \log A_t = \rho_a a_{t-1} + \varepsilon_t^a$ , with  $\rho_a \in [0, 1]$ .

Firms take as given households' demand schedule (equation 14), aggregate price level  $P_t$ , aggregate consumption index  $C_t$ , and wage  $W_t$ . Given the demand schedule, firms choose price  $P_t(j)$  to maximize profit.

Firms set product price à la Calvo (1983), with the probability of resetting its price being  $1 - \theta$ . This implies the following aggregate price dynamics:

$$(\Pi_t^P)^{1-\epsilon} = \theta + (1 - \theta) \left( \frac{P_t^*}{P_{t-1}} \right)^{1-\epsilon} \quad (15)$$

where  $\Pi_t^P \equiv P_t/P_{t-1}$  is the gross rate of inflation between  $t - 1$  and  $t$ , and  $P_t^*$  is the price set in period  $t$  by firms reoptimizing their prices in that period.

Log-linearizing equation (15) around zero inflation steady state gives

$$\pi_t^P = (1 - \theta)(p_t^* - p_{t-1}) \quad (16)$$

where  $p_t^* \equiv \ln P_t^*$  and  $p_{t-1} \equiv \ln P_{t-1}$ .

Log-linearize the first-order condition for firm  $j$ 's profit maximization problem around the perfect foresight zero inflation steady state leads to

$$p_t^*(j) = \mu + (1 - \beta\theta) \sum_{k=0}^{\infty} (\beta\theta)^k E_t(\psi_{t+k|t}(j)) \quad (17)$$

where  $\psi_{t+k|t}(j) \equiv \ln \Psi_{t+k|t}(j)$  and  $\mu \equiv \ln M$ .

Expressing firm-specific (log) nominal marginal cost as a function of average (across-firm) (log) nominal marginal cost—

$$\psi_{t+k|t}(j) = \psi_{t+k} - \frac{\alpha\epsilon}{1 - \alpha} (p_t^*(j) - p_{t+k}),$$

plugging it into firm's optimal pricing equation (equation 17), and rearranging terms yield

$$p_t^*(j) = \frac{1 - \alpha}{1 - \alpha + \alpha\epsilon} (1 - \beta\theta) \sum_{k=0}^{\infty} (\beta\theta)^k E_t \left( \psi_{t+k} + \frac{\alpha\epsilon}{1 - \alpha} p_{t+k} + \mu \right)$$

whose recursive form is

$$p_t^*(j) = \beta \theta E_t(p_{t+1}^*(j)) + \frac{1-\alpha}{1-\alpha+\alpha\epsilon} (1-\beta\theta) \left( \psi_t + \frac{\alpha\epsilon}{1-\alpha} p_t + \mu \right).$$

By the symmetry of firms' problem,  $p_t^* = p_t^*(j) \forall j$ . Plugging this into the above equation gives

$$p_t^* = (\beta\theta) E_t(p_{t+1}^*) + \frac{1-\alpha}{1-\alpha+\alpha\epsilon} (1-\beta\theta) \left( \psi_t + \frac{\alpha\epsilon}{1-\alpha} p_t + \mu \right).$$

Replace  $p_t^*$  by  $\frac{1}{1-\theta}\pi_t + p_{t-1}$  (see equation 16) and rearrange terms lead to

$$\pi_t^p = \beta E_t(\pi_{t+1}^p) - \frac{1-\alpha}{1-\alpha+\alpha\epsilon} \frac{(1-\beta\theta)(1-\theta)}{\theta} (\mu_t - \mu) \quad (18)$$

where the log markup  $\mu_t \equiv p_t - \psi_t$ .

Plugging  $\mu_t - \mu = -\frac{\alpha}{1-\alpha}\tilde{y}_t - \tilde{\omega}_t$ , where  $\omega_t \equiv w_t - p_t$  is real wage, into equation (18) gives the price Phillips curve

$$\pi_t^p = \beta E_t(\pi_{t+1}^p) + \frac{1-\alpha}{1-\alpha+\alpha\epsilon} \frac{(1-\beta\theta)(1-\theta)}{\theta} \left( \frac{\alpha}{1-\alpha}\tilde{y}_t + \tilde{\omega}_t \right), \quad (19)$$

where the law of motion for real wage gap

$$\tilde{\omega}_t = \tilde{\omega}_{t-1} + \pi_t^w - \pi_t^p - \Delta\omega_t^F, \quad (20)$$

and the law of motion of natural real wage follows from profit maximization:

$$\Delta\omega_t^F = \Delta\phi_t + \alpha(u_t^F - u_{t-1}^F). \quad (21)$$

## 2.3 Labor Market Equilibration

Labor market reaches equilibrium when labor demand equals labor supply. Equating the labor demand from firms' problem with labor supply from households' problem to get

$$-\frac{\alpha}{1-\alpha}\tilde{y}_t - \tilde{\omega}_t - \mu + \ln(1-\alpha) + \phi_t + \alpha u_t = \kappa + m_t + \left( q + a_t + b_t + \frac{1}{\beta} e^{z_{t-1}-z_t} - 1 \right) \frac{e}{q}. \quad (22)$$

The relationship between  $a_t$  and  $u_{t+1}$  (conditional on  $u_t$ ) is nonlinear:

$$a_t = \frac{1}{1 + e^{\frac{\tau}{u_t}(u_{t+1}-b(1-u_t)-\frac{u_t}{2})}}.$$

Time differencing equation (10) and substituting in the nonlinear relationship of  $a_t$  and  $u_{t+1}$  lead to the wage Phillips curve

$$\begin{aligned} \pi_t^w = \pi_t^{\tilde{w}} + & \left( \frac{1}{1 + e^{\frac{\tau}{u_t}(u_{t+1}-b(1-u_t)-\frac{u_t}{2})}} - \frac{1}{1 + e^{\frac{\tau}{u_{t-1}}(u_t-b(1-u_{t-1})-\frac{u_{t-1}}{2})}} \right. \\ & \left. + \frac{1}{\beta} (e^{z_{t-1}-z_t} - e^{z_{t-2}-z_{t-1}}) \right) \frac{e}{q}. \end{aligned} \quad (23)$$

The log real unemployment benefit

$$\bar{w}_t - p_t = \kappa + m_t \quad (24)$$

is set by the government that targets a constant level of real unemployment benefit ( $\kappa$ ) subject to an unemployment benefit shock  $m_t = \rho_m m_{t-1} + \epsilon_{m,t}$ . This implies that

$$\pi_t^{\bar{w}} - \pi_t^P = \Delta m_t. \quad (25)$$

## 2.4 Monetary Authority

The monetary authority targets nominal interest rate according to

$$i_t = \rho + \psi_\pi \pi_t^P + \psi_y \tilde{y}_t + v_t \quad (26)$$

where the monetary policy shock evolves according to  $v_t = \rho_v v_{t-1} + \epsilon_{v,t}$ .

# 3 Numerical Strategy and Results

## 3.1 Calibration

The effort cost is calibrated so that  $b = u$  in steady state. The government's target of log real unemployment benefit is calibrated to be consistent with  $u^F = 0.03$  in steady state. Table 1 reports the calibrated values of other parameters.

Table 1: Calibrated Parameter Values

Parameter	Notation	Value
Effort cost	$e$	0.228
Probability getting caught shirking	$q$	0.167
Time discount rate	$\rho$	0.01
Non-labor share	$\alpha$	0.25
Elasticity of substitution between good varieties	$\epsilon$	9
Probability firms not resetting price	$\theta$	0.75
Government's target of log real unemployment benefit	$\kappa$	-2
Feedback coefficient to inflation in monetary policy rule	$\psi_\pi$	1.5
Feedback coefficient to output gap in monetary policy rule	$\psi_y$	0.125
Autocorrelation of preference shifter under shock	$\rho_z$	0.5
Autocorrelation of TFP under shock	$\rho_\phi$	0.9
Autocorrelation of monetary policy shock	$\rho_v$	0.5
Autocorrelation of real unemployment benefit shock	$\rho_m$	0.5
Standard deviation of preference shock	$\sigma_z$	0.5
Standard deviation of TFP shock	$\sigma_\phi$	0.5
Standard deviation of monetary policy shock	$\sigma_v$	0.25
Standard deviation of real unemployment benefit shock	$\sigma_m$	1



### 3.2 The Measure of Cost of Business Cycles

Conventional measures of cost of business cycles requires the analytical form of the policy functions, which are infeasible for this model due to a lack of analytical solutions. I therefore calculates the consumption-equivalent welfare cost of business cycles ( $\lambda$ ) through simulated series of consumption and employment. In other words,  $\lambda$  solves

$$V(C_{\text{with BC}} \cdot (1 + \lambda), N_t(\lambda)) = V(C_{\text{without BC}}, N_{\text{without BC}}).$$

### 3.3 Results

To simulate fluctuations, I shock the economy with both a positive shock and a negative shock with equal probability and magnitude (of a standard deviation). When the fluctuation is induced by the preference shifter,  $\lambda \approx 0.0168$ . When the fluctuation is induced by TFP,  $\lambda \approx 0.0437$ .

## References

- Barlevy, G. (2004, Aug). The cost of business cycles under endogenous growth. *American Economic Review* 94(4), 964–990.
- Bewley, T. F. (2009). *Why wages don't fall during a recession*. Harvard university press.
- Calvo, G. A. (1983, Sep). Staggered prices in a utility-maximizing framework. *Journal of Monetary Economics* 12(3), 383–398.
- Cappelli, P. and K. Chauvin (1991). An interplant test of the efficiency wage hypothesis. *The Quarterly Journal of Economics* 106(3), 769–787.
- Christiano, L. J., M. Trabandt, and K. Walentin (2020, May). Involuntary unemployment and the business cycle. *Review of Economic Dynamics*.
- Corbae, D. and S. Chatterjee (2000). On the welfare gains of reducing the likelihood of economic crises. Technical report, Federal Reserve Bank of Cleveland.
- De Long, J. B. and L. H. Summers (1988). How does macroeconomic policy affect output? *Brookings Papers on Economic Activity* 1988(2), 433–494.
- De Santis, M. (2007). Individual consumption risk and the welfare cost of business cycles. *American Economic Review* 97(4), 1488–1506.
- Ellison, M. and T. J. Sargent (2015). Welfare cost of business cycles with idiosyncratic consumption risk and a preference for robustness. *American Economic Journal: Macroeconomics* 7(2), 40–57.
- Gali, J., M. Gertler, and J. D. Lopez-Salido (2007). Markups, gaps, and the welfare costs of business fluctuations. *The review of economics and statistics* 89(1), 44–59.
- Imrohoroğlu, A. (1989). Cost of business cycles with indivisibilities and liquidity constraints. *Journal of Political economy* 97(6), 1364–1383.
- Kimball, M. S. (1994). Labor-market dynamics when unemployment is a worker discipline device. *American Economic Review* 84(4), 1045–1059.
- Krueger, A. B. (1991). Ownership, agency, and wages: An examination of franchising in the fast food industry. *The Quarterly Journal of Economics* 106(1), 75–101.
- Lucas, R. E. (1987). *Models of business cycles*, Volume 26. Basil Blackwell Oxford.
- Obstfeld, M. (1994). Evaluating risky consumption paths: The role of intertemporal substitutability. *European economic review* 38(7), 1471–1486.
- Otrok, C. (2001, Feb). On measuring the welfare cost of business cycles. *Journal of Monetary Economics* 47(1), 61–92.

- Pallage, S. and M. Robe (2002). The states vs. the states: On the welfare cost of business cycles in the us. In *Econometric Society, 2004 North American Winter Meetings*, Number 164.
- Shapiro, C. and J. E. Stiglitz (1984). Equilibrium unemployment as a worker discipline device. *American Economic Review* 74(3), 433–444.
- Tallarini Jr, T. D. (2000). Risk-sensitive real business cycles. *Journal of monetary Economics* 45(3), 507–532.