

Financial Ratios

ROA/ROI = Income / Average Total Assets

- Measures how much return a company earns from its asset

Debt Ratio = Total Liabilities / Total Assets

- Evaluate level of debt risk

AR Turnover = Net Sales / Avg AR

- Measures how many times a year it converts AR into cash

Avg Collection Period = 365 / AR Turnover

- Measures how many days to collect AR and convert to cash

Current Ratio = Current Assets / Current Liabilities

- Ability to pay short-term obligations with short-term assets

Acid-Test Ratio = Quick Assets / Current Liabilities

- Quick Assets = Cash + ST investments + Current AR
- Ability to pay short term obligations using liquid assets

Inventory Turnover = COGS / Avg Inventory

- Measures how many times a company sells its inventory

Days' Sales in Inventory = 365 / Inventory Turnover

- Estimate days on avg to convert inventory to cash/AR

Number of Days Purchases in AP = 365 / Avg AP

- Measures how many days' worth of inventory in AP
- Avg length of time between purchase of inventory on credit and cash payment for that inventory

Fixed Assets Turnover = Net Sales / Avg Fixed Assets (PPE)

- Measures efficiency of a company in using fixed assets to generate sales

TA Turnover = Net Sales / Avg Total Assets

- Measures ability in using total assets to generate sales

Basic EPS = Net Profit - Preferred Dividends / Weighted - avg Ordinary Shares Outstanding

- Measures ability to produce income for each ordinary share outstanding

PE Ratio = Market value per share / EPS

- Measures the price market pays for current earnings stream

Dividend Payout Ratio = Cash Dividends / Net Income

* Length of operating cycle = Days' Sales in Inventory + Avg Collection Period

If operating cycle < Number of days purchases in AP, company will have excess temporary capital. Else, company might need internal/external financing.

Chapter 5: FS Integrity

5 Basic Categories of Internal Control Structure

- The control env – corporate culture and top management's attitude towards internal control
- Monitoring
- Risk Assessment
- Information and communication
- Control activities – policies and procedures used by management to meet objective

Preventive Controls

- Establish responsibilities and segregate duties
- Proper procedures for authorization
- Control assets and records: separate recordkeeping from custody of assets

Detective Controls

- Maintain adequate records
- Perform regular and independent reviews

Limitations

Internal controls can never completely prevent and detect errors and fraud. Human error & Costs must not exceed benefits.

Chapter 3: Adjustments

		Uncarned Revenues		Accrued Revenues	
During the period	Cash received before revenue earned	Cash (A) Unearned Rev (L)	Dr Cr	None	*
End-of-period Adjustments	Company has earned revenue in the period	Unearned Rev (L) Sales Rev (Rev)	Dr Cr	Receivables (A) Sales Rev (SE)	Dr Cr *
Next Period	Cash received after revenue earned	None		Cash (A) Receivables (A)	Dr Cr
Effect on Financial Statements Prior to Adjustments (i.e. if without adjustments, the FS of the company would be under/over stated)		Balance Sheet: • Liability overstated • Equity understated		Balance Sheet: • Asset understated • Equity understated	
		Income Statement • Revenue understated		Income Statement • Revenue understated	

		Prepaid Expenses		Accrued Expenses	
During the period	Cash paid before expense incurred	Prepays (A) Cash (A)	Dr Cr	None	*
End-of-period Adjustments	Company must recognize expense	Expense (Exp) Prepays (A)	Dr Cr	Expense (Exp) Payables (L)	Dr Cr *
Next Period	Cash paid after expense incurred	None		Payables (L) Cash (A)	Dr Cr
Effect on Financial Statements Prior to Adjustments (i.e. if without adjustments, the FS of the company would be under/over stated)		Balance Sheet: • Asset overstated • Equity overstated		Balance Sheet: • Liability understated • Equity overstated	
		Income Statement • Expense understated		Income Statement • Expense understated	

Chapter 4: Completing Accounting Cycle

Format of an Income Statement (Over a period of time)

Sales Revenue

- COGS

Gross Profit (Gross Margin)

- Operating Expenses (Include Salaries, General Admin, Rent, Depreciation, Bad Debt, etc.)

Operating Income

+/- Non-operating Income/Expense

+/- Interest Income/Expense

+/- Other Gain/Loss

- Income tax Expense

+/- Non-recurring events

Net Income

Format of a Statement of Financial Position (Snapshot)

Assets

- Current Assets

- Noncurrent Assets

Liabilities

- Current Liabilities

- Noncurrent Liabilities

Equity

- Share Capital

- Retained Earnings

Real accounts → Balance Sheet accounts

- Not closed at EOP, carried over

Nominal accounts → Income statement accounts

- Closed at EOP to Retained Earnings, ending balance reset to zero

Closing accounts

- Close revenue & expenses to RE

- Debit revenues

- Credit expenses

- Credit net income if profit

- Close dividends to RE

- Credit dividends to RE

Chapter 6: Receivables

- Estimate and record ECL (expense) at EOP
 - Loss Allowance (contra-asset) ^
- Write-off specific AR once uncollectible
 - Loss Allowance (contra-asset) v

To estimate allowance

- Identify specific accounts → Individual
- All other accounts → Group assessment with aging analysis
- Estimates from individual and group → total allowance required at reporting date

At Dec 31, 2022, an adjusting entry is needed to accrue interest income from note (payment not received) → adjustment required Companies can sell receivables (usually at a discount) for cash or use it as a security for loan

Chapter 7: Cash & Current Liabilities

Cash is the most susceptible to theft and fraud.

Companies need to plan cash receipts to meet cash payments when due and keep a minimum level of cash necessary to operate.

Credit Terms: 2/10, n/30

⇒ 2% discount if paid in 10 days from date of sale, otherwise full price is due in 30 days from date of sale

Sales Discounts & Returns are contra-revenue accts (debit bal.)

→ Sales discount is debited when customer pays full amount within discounted period based on credit terms (reduce inventory costs)

→ Sales returns is debited when customers return merchandise. Remember to credit Acc Receivable (if bought on credit) and another journal entry to Dr Inventory and Cr COGS.

Bank Reconciliation

Bank side	Book side
Bank Statement bal.	Book bal.
+ Deposits in transit	+ Interest paid by bank
- Outstanding Checks	+ Direct deposits
+/- Bank errors	- Service charges
	- NSF checks
	- Bank transfer
	+/- Accounting errors
Adjusted Bank Balance	Adjusted Book balance

3 Types of Liabilities:

- Known Liabilities → GST, Acc Payable, CPF, UE Rev, ST Notes Payable (360 days to calculate daily interest)

Start count the day after the note is issued. Eg. Issue 26, count from 27.

- Estimated Liabilities → Warranty liabilities

- Contingent (Potential) Liabilities → Lawsuits

When to record a contingent liability?

	Probable IFRS: >50% GAAP: >70%	Reasonably Probable	Remote
Estimable	Record as Liability	Disclose in Notes	No disclosure needed
Non-estimable	Disclose in Notes	Disclose in Notes	No disclosure needed

Chapter 8: Inventory

FOB Destination: Goods in Transit: From seller to public carrier

→ Seller inventory. From public carrier to buyer → Buyer inventory.

FOB Shipping Point: Goods on Consignment: Goods we own but are on display for sale at another place → Ownership is with consignor

Perpetual system	Periodic system
Up-to-date record	COGS is calculated indirectly
Purchases are directly added	Purchases are recorded in "Purchases" acc
Information on COGS and inventory bal. Is available	Actual physical count of inventory is done at EOP

COGS = Beg. Inventory + Net Purchases – End. Inv.

Inventory	
Beginning Inventory	
Purchases	COGS
Ending Inventory	

Periodic system → To find Net purchases

Dr Inv, Purchase Returns, Purchase Discounts

Cr Freight-in, Purchases

Perpetual system → Adjust for inventory shrinkage (For example, inventory is lost/stolen)

Dr COGS, Cr Inventory

Inventory Costing Methods

FIFO provides the same amounts for ending inventory and COGS under both periodic and perpetual inventory systems

- Specific Identification Method (Impractical)

→ Specific cost of that unit is recorded as COGS

- FIFO

→ First goods purchased, considered first goods sold

- LIFO (Unaccepted by IFRS)

→ Last goods purchased, considered first goods sold

- Weighted Average Cost

→ Average cost per unit is assigned to COGS

Rising Costs	FIFO gives lowest COGS → higher NI
	LIFO gives highest COGS → lower NI
	Weighted Avg is in between
Declining Costs	FIFO gives higher COGS → lower NI
	LIFO gives lowest COGS → higher NI
	Weight Avg is in between

Ending inventory must be reported at lower of cost or market value. If market value < cost, write-down is needed. Net inv = Inv – Allowance for write-down

Dr COGS, Cr Allowance for Inventory Write-down (Contra asset acc to Inventory)

NOTE: If ending inventory is US/OS in one period, in the next period, RE will be normalized

Income Statement Effects		
Inventory Error	Cost of Goods Sold	Net Profit
Understate ending inventory	Overstated	Understated
Understate beginning inventory	Understated	Overstated
Overstate ending inventory	Understated	Overstated
Overstate beginning inventory	Overstated	Understated

Statement of Financial Position Effects		
Inventory Error	Assets	Equity
Understate ending inventory	Understated	Understated
Overstate ending inventory	Overstated	Overstated

Chapter 9: PPE

If acquiring lump sum PPE, cost will be as a % of appraised value.

Record depreciation → Dr. Depr. Expense, Cr. Acc. Depr. (Contra-asset)

Net book value (NBV/carrying amt) = Acquisition cost – Acc. Depr.

3 types of depreciation methods:

- Straight-line method

→ Equal portion recognized over asset's useful life

→ Depr. Expense = (Cost - Residual Value) / Useful Life in Years

- Units-of-production method

→ Depr. Expense = (Cost - Residual Value) / Life in Units of Production * Actual Units

- Declining-balance method (DON'T SUBTRACT RESIDUAL VAL)

→ Depr. Expense = NBV * x / Useful Life in Years, x = 2 for double-

declining-balance rate

Residual value is ignored in declining balance method

Changes in Depreciation estimates

Does not affect depr. expense already taken, only affect future years. Add back the value of the change to the carrying amt.

Capitalize or Expense?

- R&D

→ IFRS: Research cost are expense. Development cost after technological feasibility is established can be capitalized.
→ GAAP: Research & development costs are all expensed in period incurred.

2. Repairs
→ Ordinary repairs & maintenance → Expense
→ Additions & improvements → Capitalize
→ *Expense affects income statement* → Lower NI
→ *Capitalize affects balance sheet (asset)* → Higher NI

Impairment of PPE (NOT Depreciation)

Impairment is the loss of a portion of value of asset
An equipment bought before has a carrying amt of 8,000 (9,000 cost less 1,000 acc. depr) and a recoverable amt of 7,500.
Impairment = recoverable amt – carrying amt
= 7,500 – 8,000 = 500

Dr Impairment loss on equipment (expense), Cr Acc. Impairment loss (contra-asset acc)

Disposal of PPE (Voluntary/Involuntary)

Requires 2 journal entries

1. AJE to debit depr. expense and credit acc. depr. accounts for that particular year
2. Entry to record disposal
Dr Cash & ALL Acc Depr. up till that point (not just that year)
Cr Equipment
Dr Loss, Cr Gain on sale
→ Cost of asset and acc. depr. is removed
→ Difference between cash received and book value is recorded as gain/loss

If PPE is fully depreciated, the disposal will just be Dr Acc. Depr. full amount and Cr. PPE full amount.

Intangible Assets

Definite life (patents, copyrights, franchises): amortized over estimated **useful** life using straight-line method
Indefinite life (trademarks, goodwill): not amortized, but tested annually for possible impairment

Dr Amortization expense, Cr Accumulated Amortization

Chapter 10: Equity

BE CAREFUL NOT TO INCLUDE SHARES THAT HAVE BEEN AUTHORIZED BUT NOT YET ISSUED

Authorized shares are the maximum number of shares of capital stock that can be sold to the public.

Unissued shares are authorized shares of stock that never have been sold.

Issued shares are authorized shares of stock that have been sold.

Outstanding shares are issued shares that are owned by stockholders while treasury shares are issued shares that have been reacquired by the corporation.

Par Value	No Par Value
Arbitrary amount assigned to each share of stock when it is authorized	No arbitrary amount is assigned to each share of stock
When sold above par, it is said to sell at a premium	Used in SG, no authorized share capital in SG

1. Ordinary Shares

Basic voting stock → One share one vote

Entitled to receive dividends declared

Rank behind Preference Shares in dividends and liquidation

Can have different voting rights

Can have preemptive rights: permits existing stockholders to purchase additional shares to maintain the same percentage of ownership

2. Preferred Shares

Often no voting rights

Often has specific payment terms that takes priority over ordinary shares

Convertible/non-convertible → convertible to ordinary shares

Redeemable/non-redeemable → option for company to buyback shares

Cumulative/non-cumulative → cumulative shares require all dividends in arrears to be fully paid before ordinary dividends can be paid out

Participating/non-participating → participating shares may receive additional dividend based on predetermined condition

If share has par value, and issued at premium, Cr Common Stock (at par value) and Cr Paid-in Capital in Excess of Par. If share has no par value, but has a stated value and is issued at a higher value than stated value, Cr Common Stock (at stated value) and Cr Common Stock Premium

Common Stock == Share Capital, Common Share

Common Stock Premium == Paid-in Capital in excess of par, Share Premium

Reasons for issuing preference shares

- To raise capital without sacrificing control
- To boost the return earned by ordinary shareholders through financial leverage
- To appeal to investors who may believe the ordinary shares are too risky

Treasury Shares (contra-equity acc → reduces equity)

Transactions relating to Treasury shares only affect equity

Buying treasury shares will not affect common stock, since treasury shares is a contra-equity, it will be minus from there.

of Common Stock = # Common Stock - # Treasury Shares
Companies repurchase at cost, but they can be sold back at cost, higher than cost, lower than cost

Higher than cost → Cr Premium on Treasury shares

Lower than cost → Check if treasury share premium acc has sufficient balance.

If there is sufficient balance, Dr Premium on Treasury Shares. If not, Dr Retained Earnings.

Using shares to purchase

Shares will be calculated at par value, but need to remember to subtract paid-in capital in excess if number of shares is not enough to match with the amount

Distribution of cash dividends (Rmb to close account to RE)

1. Declaration date → Dr Dividends, Cr Dividends Payable
2. Date of record → No accounting entry
3. Date of payment → Dr Dividends Payables, Cr Cash

Stock Dividends

Small stock dividends (20-25% of shares): fair value

@ Declaration date: Dr Stock Dividends, Cr Stock Dividends

Distributable, Cr Paid-in Capital in Excess of Par

@ Distribution date: Dr Stock Dividends Distributable, Cr Common Stock

@ Closing: Dr Retained Earnings, Cr Stock Dividends

Large stock dividends: assign par value

@ Declaration date: Dr Stock Dividends, Cr Stock Dividends

Distributable

@ Distribution date: Dr Stock Dividends Distributable, Cr Common Stock

@ Closing: Dr Retained Earnings, Cr Stock Dividends

Items to be Affected	Stock Split	Stock Dividends
Number of shares outstanding	Increase	Increase
Total equity	No change	No change
Retained earnings	No change	Decrease
Common stock	No change	Increase
Paid-in capital in excess of par, common stock	No change	Increase (if any)
Par value per share	Decrease	No change

Chapter 11: Statement of Cash Flows

1. Operating Activities → Inflows from customers, royalties, fees, commissions, and other revenue. Outflows for purchase of goods and services from suppliers, salaries, income taxes, other

operating expenses. Subtract Gain on disposal of PPE, Add Loss on disposal of PPE

2. Investing Activities → Inflows from sale/disposal of PPE & LT assets, sale/maturity of investments in securities, repayments of loans made to other parties. Outflows for purchase of PPE, purchase of investments in securities, loans made to other parties.

3. Financing Activities → Inflows from borrowings on loans, notes, bonds, issuing shares to owners. Outflows for repaying principal to creditors, repurchasing shares from shareholders, dividends to owners.

	Operating	Investing	Financing
Interest received	Yes	Yes	
Dividends received	Yes	Yes	
Interest paid	Yes		Yes
Dividends paid	Yes		Yes

Format of SCF (Over a period of time)

Cash flows from operating activities

Net cash provided by operating activities

Cash flows from investing activities

Net cash provided by investing activities

Cash flows from financing activities

Net cash provided by financing activities

Net increase in cash

Cash balance at prior period-end

Cash balance at current period-end

Calculate SCF using Indirect method (Operating)

Watch out for Income Taxes Payable.

1. Start with Profit before tax
2. Operating items not generating or using cash (Add depreciation & amortization, no cash involved)
3. Changes in noncash current assets and current liabilities (Subtract increase/Add decrease in noncash current assets) (Add increase/Subtract decrease in current liabilities)
4. Nonoperating items (Subtract gain/Add loss on disposal of long-term assets)
5. Separate reporting of dividend received, interest received/paid & income taxes → Cash from operating activities (Subtract income taxes paid, add interest expense, subtract interest income, subtract dividend income)

	Change in Account Balance During Year	
	Increase	Decrease
Noncash Current Assets	Subtract from profit	Add to profit
Current Liabilities	Add to profit	Subtract from profit

Calculate SCF (Investing & Financing)

1. Identify changes in investing/financing-related accounts
2. Explain these changes using reconstruction analysis
3. Report their cash flow effects

Chapter 12: Analyzing Financial Statements

FSA Analysis Tools

1. Vertical analysis → compared to base amount

Common-size Percent = $\frac{\text{Analysis amount}}{\text{Base amount}} \times 100$

Base amount → Total assets (SFP) / Net sales revenue (IS)

2. Horizontal analysis → compared to performance across time

Dollar change = Analysis period amount – Base period amount

Percent change = $\frac{\text{Analysis period amount} - \text{Base period amount}}{\text{Base period amount}} \times 100$

Trend Percent = $\frac{\text{Analysis period amount}}{\text{Base period amount}} \times 100$

3. Ratio analysis → measures proportional relationship between 2 or more financial statement numbers

1. Profitability

ROA, EPS

Return on Equity = $\frac{\text{Net Income} - \text{Preferred Dividends}}{\text{Avg Ordinary Shareholders' Equity}} \text{ OR } \frac{\text{Net Income}}{\text{Avg Equity}}$

Profit Margin = $\frac{\text{Net Income}}{\text{Net Sales}}$

- Assess operating efficiency in generating profit
- Can replace net income with gross profit or operating income to get gross profit margin or operating profit margin respectively

2. Liquidity/Efficiency

Current Ratio, Acid-test Ratio, AR Turnover, Avg Collection Period/Days' Sales Uncollected, Inventory Turnover, Days' Sales in Inventory, Days' Purchases in AP, Total Asset Turnover, Fixed Asset Turnover

Working Capital = *Current Assets – Current Liabilities*

- More working capital suggests a stronger liquidity position and an ability to meet current obligations

3. Solvency

Debt Ratio

Time Interest Earned Ratio = $\frac{\text{Earnings before Interest and Tax (EBIT)}}{\text{Interest Expense}}$

- Indicates how many times a company can pay its interest with its income before interest and tax

Debt-to-Equity Ratio = $\frac{\text{Total Liabilities}}{\text{Total Equity}}$

- Measures how much liabilities a company has relative to its equity

4. Market Prospects

PE ratio, Dividend Payout Ratio

Cash Flow to Net Income = $\frac{\text{Cash Flow from Operations}}{\text{Net Income}}$

- Reflects the extent to which accrual accounting assumptions and adjustments have been included in computing net income

Cash Flow Adequacy = $\frac{\text{Cash Flow from Operations}}{\text{Cash paid for CAPEX}}$

- Used to access if a company is generating enough cash flow from its operations to pay for its capital expenditures in PPE and still have cash left over

DuPont Framework

Return on Equity = Profitability x Efficiency x Leverage
= Return on Sales x Asset turnover x Assets-to-equity ratio
= $\frac{\text{Net income}}{\text{Net sales}} \times \frac{\text{Net sales}}{\text{Avg total assets}} \times \frac{\text{Avg total assets}}{\text{Avg total equity}}$

Profitability = Ability to generate net income per dollar of sales
Efficiency = Ability to generate sales through use of assets

Leverage = Degree to which company uses borrowed funds instead of invested funds

Limitations of FS and Ratio Analysis

- Not governed by financial reporting standards, except EPS
- Many variations → susceptible to manipulation
- Watch out for unexplained large changes in financial statement items that are clouded in general terms such as “other operating expenses” or “other payables”

	CF from Operating	CF from Investing	CF from Financing	General Explanation
#1	+	+	+	Company is using cash generated from operations, from sale of assets, and from financing to build up a pile of cash—very liquid company—possibly looking for acquisition.
#2	+	–	–	Company is using cash flows generated from operations to buy fixed assets and to pay down debt or pay owners.
#3	+	+	–	Company is using cash from operations and from sale of fixed assets to pay down debt or pay owners.
#4	+	–	+	Company is using cash from operations and from borrowing (or from owner investment) to expand.
#5	–	+	+	Company's operating cash flow problems are covered by sale of fixed assets, by borrowing, or by stockholder contributions. The negative cash flow from operations could cause long-term problems if it persists.
#6	–	–	+	Company is growing rapidly, but has shortfalls in cash flows from operations, and from purchase of fixed assets financed by long-term debt or new investment.
#7	–	+	–	Company is financing operating cash flow shortages and payments to creditors and/or stockholders via sale of fixed assets.
#8	–	–	–	Company is using cash reserves to finance operation short-fall and pay long-term creditors and/or investors.