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**Started on** Wednesday, 26 June 2019, 6:05 PM

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**Marks** 7.42/8.00

**Grade** 4.64 out of 5.00 (93%)

**Feedback** Congratulations - An outstanding performance.


Question 1

Correct

Mark 1.00 out of 1.00

The highest element in the hierarchical breakdown of the WBS is the first major deliverable for the project and the lowest element is a work package.

Select one:

- ☐ True
- ☒ False 

The WBS begins with the final deliverable, which is the project itself and the highest element in the hierarchical breakdown of the WBS. Major project work deliverables are identified first and then the subdeliverables necessary to accomplish the larger deliverables are defined. The process is repeated until the subdeliverable detail is small enough to be manageable and where one person can be responsible. This subdeliverable is further divided into work packages, which is the lowest element in the hierarchical breakdown of the WBS.

The correct answer is 'False'.

Question **2**

Correct

Mark 1.00 out of 1.00

There are 5 steps involved when defining a project; which of the following is the second?

Select one:

- ☐ a. Analyse the current budget plan
- ☐ b. Select team members
- ☐ c. Analyse the strategic plan
- ☐ d. Define the major objectives to meet the customer's needs
- ☒ e. Establish project priorities ✓

Your answer is correct.

*The second step in defining a project is establishing project priorities. Quality and the ultimate success of a project are traditionally defined as meeting and/or exceeding the expectations of the customer and/or upper management in terms of cost (budget), time (schedule), and performance (scope) of the project.*

The correct answer is: Establish project priorities

Question **3**

Correct

Mark 1.00 out of 1.00

Which of the following is NOT true regarding scope creep?

Select one:

- ☐ a. It can lead to added costs and possible project delays.
- ☐ b. It can have both positive and negative impacts on a project.
- ☒ c. It is when the cost of the project is more than expected. ✓
- ☐ d. It most likely caused by a scope statement that is too broad.
- ☐ e. It is the tendency for the project scope to expand over time.

Your answer is correct.

Scope creep is not when the cost of the project is more than expected. Scope creep can cause a project to be over-budget; however, it does not define a project that is over-budget.

The correct answer is: It is when the cost of the project is more than expected.

Question 4

Partially correct

Mark 0.67 out of 1.00

Work packages include which of the following types of information?

(You may select more than one answer)

Select one or more:

- ☒ a. The people involved in the work package ❌
- ☒ b. Time-phased budget for the work ✓
- ☒ c. Work to accomplish a segment of the project ✓
- ☐ d. Time to accomplish the work package

Your answer is partially correct.

You have correctly selected 2.

Explanation:

Work packages include the following types of information:

1. Work to accomplish a segment of the project
2. Time to accomplish the work package
3. Time-phased budget for the work package and total cost to complete the work package
4. Resources needed to complete the work package
5. Single person responsible for accomplishment of the work package
6. Monitoring points for measuring progress during implementation of the work package

The correct answers are: Work to accomplish a segment of the project, Time to accomplish the work package, Time-phased budget for the work

Question 5

Correct

Mark 1.00 out of 1.00

All of the following are ways the WBS helps in managing projects EXCEPT:

Select one:

- ☐ a. Can be used to define communication channels.
- ☒ b. Allows the project manager to establish the overall objective of the project. ✓
- ☐ c. With cost and time estimates the WBS makes it possible to plan, schedule and budget the project.
- ☐ d. It provides management with information appropriate to each level.
- ☐ e. As it is developed, organisational units and individuals can be assigned responsibility of work packages.

Your answer is correct.

*The overall objective of the project must be established before creating the WBS.*

The correct answer is: Allows the project manager to establish the overall objective of the project.

Question **6**

Partially correct

Mark 0.75 out of 1.00

How does a communication plan benefit management of projects?

**(You may select more than one answer)**

Select one or more:

- ☒ a. It reduces confusion ✓
- ☒ b. It keeps stakeholders informed ✓
- ☐ c. It encourages micromanagement
- ☒ d. It reduces interference ✓
- ☐ e. It controls information flow

Your answer is partially correct.

You have correctly selected 3.

The correct answers are: It reduces interference, It reduces confusion, It keeps stakeholders informed, It controls information flow

Question **7**

Correct

Mark 1.00 out of 1.00

Which of these items are elements of a typical scope statement?

**(You may select more than one answer)**

Select one or more:

- ☐ a. List of stakeholders
- ☐ b. Project Leadership
- ☒ c. Reviews with customer ✓
- ☐ d. Initiation Date
- ☒ e. Technical requirements ✓
- ☒ f. Limits and exclusions ✓

Your answer is correct.

The six elements of a typical scope statement are:

1. Project objective
2. Deliverables
3. Milestones
4. Technical requirements
5. Limits and exclusions
6. Reviews with customer

The correct answers are: Technical requirements, Reviews with customer, Limits and exclusions

Question 8

Correct

Mark 1.00 out of  
1.00

One of the primary jobs of a project manager is to manage the trade-offs among time, cost, and performance. To do so, the project manager must define and understand the  ✓ of the project.

(please provide a single word answer only)

One technique found in practice that is useful for this purpose is completing a priority matrix for the project to identify which criterion is constrained, which should be enhanced and which can be accepted.

The correct answer is: priorities