```
> ##Importing Data and inital analyses
> #Importing csv file from a location
> attr<- read.csv(file="MVA/Attrition Dataset.csv", header=TRUE, sep=",")</pre>
> attr <- as.data.frame(attr)</pre>
> glimpse(attr)
Observations: 1,470
Variables: 35
                         <int> 41, 49, 37, 33, 27, 32, 59, 30, 38, 36, 35, 29, 31, 34, 28,
$ Age
29, 32, 22, 5...
$ Attrition
                         es, No, No, No...
                         <fct> Travel_Rarely, Travel_Frequently, Travel_Rarely, Travel_Fre
$ BusinessTravel
quently, Trave...
$ DailyRate
                         <int> 1102, 279, 1373, 1392, 591, 1005, 1324, 1358, 216, 1299, 80
9, 153, 670, 1...
                         <fct> Sales, Research & Development, Research & Development, Rese
$ Department
arch & Develop...
$ DistanceFromHome
                         <int> 1, 8, 2, 3, 2, 2, 3, 24, 23, 27, 16, 15, 26, 19, 24, 21, 5,
16, 2, 2, 11,...
$ Education
                         <int> 2, 1, 2, 4, 1, 2, 3, 1, 3, 3, 3, 2, 1, 2, 3, 4, 2, 2, 4, 3,
2, 4, 4, 2, 1..
$ EducationField
                         <fct> Life Sciences, Life Sciences, Other, Life Sciences, Medical
 Life Science...
$ EmployeeCount
                         1, 1, 1, 1, 1...
$ EmployeeNumber
                         <int> 1, 2, 4, 5, 7, 8, 10, 11, 12, 13, 14, 15, 16, 18, 19, 20, 2
1, 22, 23, 24,...
$ EnvironmentSatisfaction
                         <int> 2, 3, 4, 4, 1, 4, 3, 4, 4, 3, 1, 4, 1, 2, 3, 2, 1, 4, 1, 4,
1, 3, 1, 3, 2...
                         <fct> Female, Male, Male, Female, Male, Female, Male, Male, Male, Male,
$ Gender
Male, Male, F...
$ HourlyRate
                         <int> 94, 61, 92, 56, 40, 79, 81, 67, 44, 94, 84, 49, 31, 93, 50,
51, 80, 96, 7...
$ JobInvolvement
                         <int> 3, 2, 2, 3, 3, 3, 4, 3, 2, 3, 4, 2, 3, 3, 2, 4, 4, 4, 2, 3,
4, 2, 3, 3, 3...
$ JobLevel
                         <int> 2, 2, 1, 1, 1, 1, 1, 1, 3, 2, 1, 2, 1, 1, 1, 3, 1, 1, 4, 1,
2, 1, 3, 1, 1...
$ JobRole
                         <fct> Sales Executive, Research Scientist, Laboratory Technician,
Research Scie...
$ JobSatisfaction
                         <int> 4, 2, 3, 3, 2, 4, 1, 3, 3, 3, 2, 3, 3, 4, 3, 1, 2, 4, 4, 4,
3, 1, 2, 4, 1...
                         <fct> Single, Married, Single, Married, Married, Single, Married,
$ MaritalStatus
Divorced, Sin...
                         <int> 5993, 5130, 2090, 2909, 3468, 3068, 2670, 2693, 9526, 5237,
$ MonthlyIncome
2426, 4193, 2...
                         <int> 19479, 24907, 2396, 23159, 16632, 11864, 9964, 13335, 8787,
$ MonthlyRate
16577, 16479,...
$ NumCompaniesWorked
                         <int> 8, 1, 6, 1, 9, 0, 4, 1, 0, 6, 0, 0, 1, 0, 5, 1, 0, 1, 2, 5,
0, 7, 0, 1, 2...
$ Over18
                         Y, Y, Y, Y, Y...
$ OverTime
                         <fct> Yes, No, Yes, Yes, No, No, Yes, No, No, No, No, Yes, No, No
 Yes, No, Yes..
$ PercentSalaryHike
                         <int> 11, 23, 15, 11, 12, 13, 20, 22, 21, 13, 13, 12, 17, 11, 14,
11, 12, 13, 1...
$ PerformanceRating
                         <int> 3, 4, 3, 3, 3, 3, 4, 4, 4, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3,
3, 4, 3, 3, 3...
\$ RelationshipSatisfaction > 1, 4, 2, 3, 4, 3, 1, 2, 2, 2, 3, 4, 4, 3, 2, 3, 4, 2, 3, 3,
4, 2, 3, 4, 3...
$ StandardHours
                         80, 80, 80, 8...
$ StockOptionLevel
                         <int> 0, 1, 0, 0, 1, 0, 3, 1, 0, 2, 1, 0, 1, 1, 0, 1, 2, 2, 0, 0,
```

1, 0, 0, 0, 0...

```
$ TotalWorkingYears
                            <int> 8, 10, 7, 8, 6, 8, 12, 1, 10, 17, 6, 10, 5, 3, 6, 10, 7, 1,
31, 6, 5, 10,...
$ TrainingTimesLastYear
                            <int> 0, 3, 3, 3, 3, 2, 3, 2, 2, 3, 5, 3, 1, 2, 4, 1, 5, 2, 3, 3,
5, 4, 4, 6, 2...
$ WorkLifeBalance
                            <int> 1, 3, 3, 3, 3, 2, 2, 3, 3, 2, 3, 3, 2, 3, 3, 3, 2, 2, 3, 3,
2, 3, 3, 3, 3...
$ YearsAtCompany
                             <int> 6, 10, 0, 8, 2, 7, 1, 1, 9, 7, 5, 9, 5, 2, 4, 10, 6, 1, 25,
3, 4, 5, 12, ...
$ YearsInCurrentRole
                            <int> 4, 7, 0, 7, 2, 7, 0, 0, 7, 7, 4, 5, 2, 2, 2, 9, 2, 0, 8, 2,
2, 3, 6, 0, 2...
                            <int> 0, 1, 0, 3, 2, 3, 0, 0, 1, 7, 0, 0, 4, 1, 0, 8, 0, 0, 3, 1,
$ YearsSinceLastPromotion
1, 0, 2, 0, 1...
                            <int> 5, 7, 0, 0, 2, 6, 0, 0, 8, 7, 3, 8, 3, 2, 3, 8, 5, 0, 7, 2,
$ YearsWithCurrManager
3, 3, 11, 0, ...
```

### > #Dimension of the dataset > #biling. > dim(attr) > 1470 35

#### > #View the first 5 rows of the dataset > head(attr)

	∙ nead(atti													
A	Age Attrit <sup>.</sup> EducationF	ion	Busines	ssTravel	Daily	Rate			Departmen	nt D	istance	eFromHome	Edu	cation
1	L 41	Yes	Trav	/el_Rarel	ly	1102			Sa	ales			1	
2		No T	ravel_	requent	ly	279	Research	&	Develop	nent			8	
3	37	Yes	Trav	/el_Rarel	ly	1373	Research	&	Develop	nent			2	
2	1 33		ravel_Frequently			1392	Research	&	Develop	nent			3	
5	5 27	iences No edical	Trav	/el_Rarel	ly	591	Research	&	Develop	nent			2	
6	32	No <sup>-</sup>	ravel_	requent	ly	1005	Research	&	Develop	nent			2	
	mployeeCou	iences unt Emp	oloyeeNi	umber Env	/ironme	entSat <sup>-</sup>	isfaction	Gé	ender Hou	urly	Rate Jo	obInvolvem	ent	JobLev
1	2]	1		1				2	Female		94			3
2	5							3	Male					2
2	<u></u>	1		2				3	мате		61			2
3	}	1		4				4	Male		92			2
4	<u> </u> 	1		5				4	Female		56			3
5	L )	1		7				1	ма1е		40			3
1		1		8				4	ма1е		79			3
1			faction ecutive	Maritals	Status	Month <sup>-</sup>	lyIncome M Single		nthlyRate	e Nu 599		niesWorked 19479	Ove	er18
2		ch Sc	ientist			2	Married	ł		513	0	24907		
1 3 6	L Y B Laborato	ту тесһ	nnician			3	Single	ā		209	0	2396		
1		ch Sc	ientist			3	Married	ł		290	9	23159		
5		ry Tech	nnician			2	Married	ł		346	8	16632		
_	Laborato	ry Tech	nnician			4	Single	j		306	8	11864		

```
OverTime PercentSalaryHike PerformanceRating RelationshipSatisfaction StandardHours StockOpt
ionLevel
                                                 3
                                                                                           80
       Yes
                            11
                                                                             1
102130
                            23
                                                 4
                                                                             4
                                                                                           80
        No
                                                 3
                                                                             2
                            15
                                                                                           80
       Yes
                                                 3
                                                                             3
4
0
5
1
       Yes
                            11
                                                                                           80
                            12
                                                 3
                                                                                           80
        No
                                                                             4
6
                            13
                                                 3
                                                                             3
                                                                                           80
        No
0
TotalWorkingYears TrainingTimesLastYear WorkLifeBalance YearsAtCompany YearsInCurrentRole
                                            0
                                                                                                   470727
2
3
                                            3
                                                             3
                                                                             10
                  10
                   7
                                            3
                                                                              0
                                                             3
3
2
4
5
                                            3
                   8
                                                                              8
                                            3
                                                                              2
7
                   6
                   8
YearsSinceLastPromotion YearsWithCurrManager
                          0
1
2
3
4
                          1
                          03
                                                 0
                                                 0
5
                          2
                                                 2
6
                                                 6
 summary(attr)
>
Age
           Attrition
                                   BusinessTravel
                                                     DailyRate
                                                                                         Department
       :18.00
                 No:1233
                                                                 : 102.0
                             Non-Travel
                                                : 150
                                                                            Human Resources
Min.
                                                         Min.
63
1st Qu.:30.00
                             Travel_Frequently: 277
                 Yes: 237
                                                         1st Qu.: 465.0
                                                                            Research & Development:
961
                             Travel_Rarely
Median :36.00
                                                :1043
                                                         Median : 802.0
                                                                            sales
446
       :36.92
                                                                 : 802.5
Mean
                                                         Mean
                                                         3rd Qu.:1157.0
3rd Qu.:43.00
Max.
       :60.00
                                                         Max.
                                                                 :1499.0
DistanceFromHome
                    Education
                                              EducationField EmployeeCount EmployeeNumber
      : 1.000
                                                                                          1.0
Min.
                  Min.
                          :1.000
                                    Human Resources: 27
                                                              Min.
                                                                     :1
                                                                              Min.
1st Qu.: 2.000
Median : 7.000
                  1st Ou.:2.000
                                    Life Sciences
                                                      :606
                                                              1st Qu.:1
                                                                              1st Ou.: 491.2
                                                      :159
                                                                              Median :1020.5
                  Median:3.000
                                    Marketing
                                                              Median :1
        : 9.193
                          :2.913
                                                                                     :1024.9
Mean
                  Mean
                                    Medical
                                                      :464
                                                              Mean
                                                                      :1
                                                                              Mean
3rd Qu.:14.000
                  3rd Qu.:4.000
                                                      : 82
                                                              3rd Qu.:1
                                                                              3rd Qu.:1555.8
                                    Other
       :29.000
                          :5.000
                                    Technical Degree:132
                                                              Max.
                                                                      :1
                                                                              Max.
                                                                                     :2068.0
Max
                  Max
EnvironmentSatisfaction
                             Gender
                                          HourlyRate
                                                           JobInvolvement
                                                                               JobLevel
       :1.000
                                                                                   :1.000
                          Female:588
                                               : 30.00
                                                                  :1.00
                                                                            Min.
Min.
                                        Min.
                                                           Min.
1st Qu.:2.000
                          Male :882
                                        1st Qu.: 48.00
                                                                           1st Qu.:1.000
                                                           1st Qu.:2.00
Median :3.000
                                        Median : 66.00
                                                           Median :3.00
                                                                            Median :2.000
                                                                                   :2.064
                                               : 65.89
Mean
       :2.722
                                        Mean
                                                           Mean
                                                                   :2.73
                                                                            Mean
3rd Qu.:4.000
                                                           3rd Qu.:3.00
                                                                            3rd Qu.:3.000
                                        3rd Qu.: 83.75
                                                                   :4.00
       :4.000
                                                :100.00
                                                                                   :5.000
Max.
                                        Max.
                                                           Max.
                                                                           Max.
            JobSatisfaction MaritalStatus MonthlyIncome
JobRole
                                                                MonthlyRate
                                                                             : 1009
Sales Executive
                           :326
                                   Min.
                                           :1.000
                                                    Divorced: 327
                                                                                      Min.
                                                                     Min.
                           :292
                                   1st Qu.:2.000
                                                                     1st Qu.: 2911
Research Scientist
                                                    Married: 673
                                                                                       1st Qu.: 8047
                           :259
Laboratory Technician
                                                                     Median: 4919
                                   Median:3.000
                                                    Single:470
                                                                                      Median :14236
                                                                                              :14313
Manufacturing Director
                           :145
                                  Mean
                                           :2.729
                                                                     Mean
                                                                             : 6503
                                                                                      Mean
                                                                                       3rd Qu.:20462
Healthcare Representative:131
                                   3rd Qu.:4.000
                                                                     3rd Qu.: 8379
Manager
                           :102
                                   Max.
                                          :4.000
                                                                     Max.
                                                                             :19999
                                                                                       Max.
                                                                                              :26999
(Other)
                           :215
```

```
NumCompaniesWorked Over18
                                        PercentSalaryHike PerformanceRating RelationshipSatis
                             OverTime
faction
                                                                                      :1.000
                                                                   :3.000
Min.
       :0.000
                    Y:1470
                             No:1054
                                         Min.
                                                :11.00
                                                            Min.
                                                                               Min.
                             Yes: 416
                                                                               1st Qu.:2.000
1st Qu.:1.000
                                         1st Qu.:12.00
                                                            1st Qu.:3.000
Median:2.000
                                         Median :14.00
                                                            Median:3.000
                                                                              Median:3.000
Mean
      :2.693
                                         Mean
                                                :15.21
                                                            Mean
                                                                   :3.154
                                                                               Mean
                                                                                     :2.712
3rd Qu.:4.000
                                         3rd Qu.:18.00
                                                            3rd Qu.:3.000
                                                                               3rd Qu.:4.000
                                                                                      :4.000
       :9.000
                                        Max.
                                                :25.00
                                                            Max.
                                                                   :4.000
                                                                               Max.
Max.
StandardHours StockOptionLevel TotalWorkingYears TrainingTimesLastYear WorkLifeBalance Years
AtCompany
                      :0.0000
                                        : 0.00
                                                   Min.
                                                           :0.000
                                                                                           Min.
Min.
       :80
              Min.
                                Min.
                                                                          Min.
                                                                                  :1.000
: 0.000
1st Qu.:80
              1st Qu.:0.0000
                                1st Qu.: 6.00
                                                   1st Ou.:2.000
                                                                          1st Qu.:2.000
                                                                                           1st Q
u.: 3.000
              Median :1.0000
                                Median :10.00
                                                                          Median :3.000
Median:80
                                                   Median :3.000
                                                                                           Media
n: 5.000
      :80
                      :0.7939
Mean
              Mean
                                Mean
                                        :11.28
                                                   Mean
                                                           :2.799
                                                                          Mean
                                                                                  :2.761
                                                                                           Mean
: 7.008
3rd Ou.:80
              3rd Ou.:1.0000
                                3rd Ou.:15.00
                                                   3rd Ou.:3.000
                                                                          3rd Ou.:3.000
                                                                                           3rd o
u.: 9.000
                                        :40.00
                      :3.0000
                                                           :6.000
                                                                                  :4.000
Max.
       :80
              Max.
                                Max.
                                                   Max.
                                                                          Max.
                                                                                           Max.
:40.000
YearsInCurrentRole YearsSinceLastPromotion YearsWithCurrManager
      : 0.000
                   Min.
                          : 0.000
                                             Min.
                                                    : 0.000
1st Qu.: 2.000
                    1st Qu.: 0.000
                                             1st Qu.: 2.000
Median : 3.000
                   Median : 1.000
                                             Median : 3.000
       : 4.229
                           : 2.188
Mean
                   Mean
                                             Mean
                                                    : 4.123
3rd Qu.: 7.000
                    3rd Qu.: 3.000
                                             3rd Qu.: 7.000
       :18.000
                           :15.000
Max.
                   Max.
                                             Max.
                                                    :17.000
> #Rename the Age column
> colnames(attr)[1] <- "Age"</pre>
 #Calculating the number of null values in each of the columns
> colSums(sapply(attr,is.na))
                    Attrition
                                         BusinessTravel
                                                                        DailyRate
Age
0
                          0
                                                    0
                                                                               0
Department
                   DistanceFromHome
                                                     Education
                                                                          EducationField
                                                    0
                          0
                                                                               0
EmployeeCount
                         EmployeeNumber
                                          EnvironmentSatisfaction
                                                                                      Gender
0
                          0
                                                    0
                                                                               0
HourlyRate
                      JobInvolvement
                                                       JobLevel
                                                                                  JobRole
                                                    0
                                                                               0
                          0
JobSatisfaction
                            MaritalStatus
                                                      MonthlyIncome
                                                                                   MonthlyRate
NumCompaniesWorked
                                       Over18
                                                               OverTime
                                                                                PercentSalaryHik
```

0

StandardHours

WorkLifeBalance

YearsWithCurrManager

StockOptionLevel

YearsAtCompany

0

0

> missmap(attr,main="Missing Values VS Observed")

TrainingTimesLastYear

YearsSinceLastPromotion

PerformanceRating RelationshipSatisfaction

0

0

TotalWorkingYears

YearsInCurrentRole

#### Missing Values VS Observed

1455

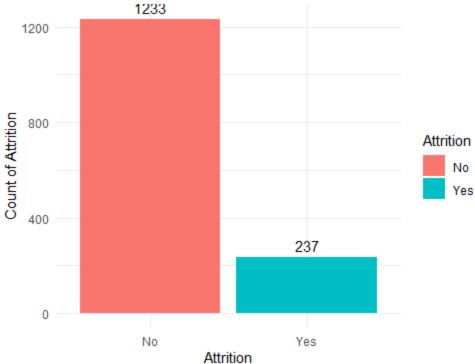
>

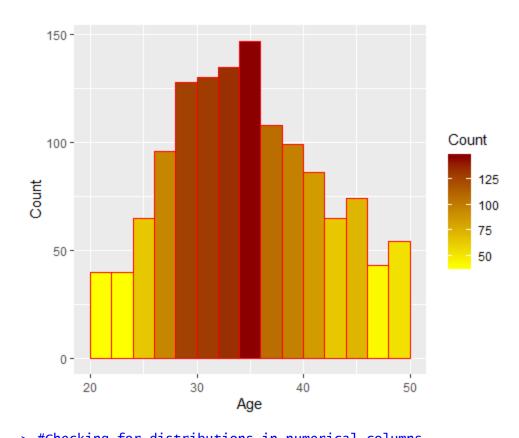
>

```
1365
           1275
           1185
           1095
           1005
            915
            825
            735
            645
                                                                       Missing (09
            555
                                                                       Observed (
            465
            375
            285
            195
            105
             15
                             formanceRating
OverTime
                                   mpaniesWorked
MonthlyIncome
                                                nentSatisfaction
EmployeeCount
Education
                                        JobSatisfaction
JobLevel
                        talWorkingYears
StandardHours
                      WorkLifeBalance
                                             HourlyRate
  #Removing redundant columns
  attr$EmployeeNumber<- NULL
  attr$StandardHours <- NULL
  attr$Over18 <- NULL
  attr$EmployeeCount <- NULL
  #Converting data type of categorical column
  attr$Education <- factor(attr$Education)</pre>
  attr$EnvironmentSatisfaction <- factor(attr$EnvironmentSatisfaction)</pre>
  attr$JobInvolvement <- factor(attr$JobInvolvement)</pre>
  attr$JobLevel <- factor(attr$JobLevel)
attr$JobSatisfaction <- factor(attr$JobSatisfaction)
attr$PerformanceRating <- factor(attr$PerformanceRating)
 attr$RelationshipSatisfaction <- factor(attr$RelationshipSatisfaction)
attr$StockOptionLevel <- factor(attr$StockOptionLevel)
attr$WorkLifeBalance <- factor(attr$WorkLifeBalance)</pre>
> #Assigning categorical and numerical variable to temporary variable
> catvar<-c('BusinessTravel','Department','Education','EducationField','EnvironmentSatisfact</pre>
ion','Gender
                 'ĴobRole','JobInvolvement','JobLevel','JobSatisfaction',
'MaritalStatus','PerformanceRating','RelationshipSatisfaction','StockOptionLevel
   'WorkLifeBalance')
  kingYears',
                 'TrainingTimesLastYear', 'YearsAtCompany',
                 'YearsInCurrentRole','YearsSinceLastPromotion','YearsWithCurrManager')
  ##Exploratory Data Analysis
  #Vizualization of Attrition
  attr %>%
     group_by(Attrition) %>%
     tally() %>%
```

```
+ ggplot(aes(x =Attrition,y = n,fill=Attrition)) +
+ geom_bar(stat = "identity") +
+ theme_minimal()+
+ labs(x="Attrition", y="Count of Attrition")+
+ ggtitle("Attrition")+
+ geom_text(aes(label = n), vjust = -0.5, position = position_dodge(0.9))
```

# Attrition





> par(mfrow = c(1,2))

```
> hist(attr$DailyRate,xlab='',main = 'Histogram of DailyRate',freq = FALSE)
> lines(density(attr$DailyRate,na.rm = T))
 rug(jitter(attr$DailyRate))
 qqPlot(attr$DailyRate,main='Normal QQ plot of DailyRate')
[1] 650 15
 par(mfrow=c(1,1))
                     IOITHA QQ PIOLO PAHYKAL
  par(mfrow = c(1,2))
  hist(attr$DistanceFromHome,xlab='',main = 'Histogram of DistanceFromHome',freq = FALSE)
  lines(density(attr$DistanceFromHome,na.rm = T))
 rug(jitter(attr$DistanceFromHome))
  qqPlot(attr$DistanceFromHome, main='Normal QQ plot of DistanceFromHome')
[1] 62 142
> par(mfrow=c(1,1))
                    25
                    8
                    5
                    6
                      00000
 par(mfrow = c(1,2))
 hist(attr$HourlyRate,xlab='',main = 'Histogram of HourlyRate',freq = FALSE)
 lines(density(attr$HourlyRate,na.rm = T))
 rug(jitter(attr$HourlyRate))
```

qqPlot(attr\$HourlyRate,main='Normal QQ plot of HourlyRate')

```
[1] 58 79
> par(mfrow=c(1,1))
nistogram of nounity kates primar QQ piot of nounity kates

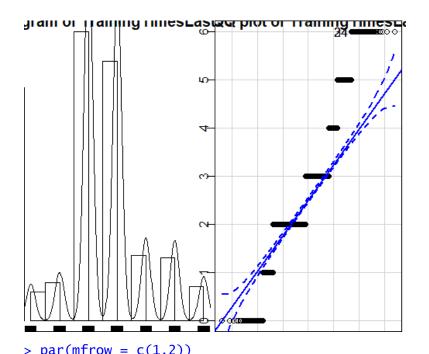
**The state of the state of the
```

```
par(mfrow = c(1,2))
hist(attr$MonthlyIncome,xlab='',main = 'Histogram of Monthly Income',freq = FALSE)
        lines(density(attr$MonthlyIncome, na.rm = T))
 > rug(jitter(attr$MonthlyIncome))
> qqPlot(attr$MonthlyIncome, main='Normal QQ plot of Monthly Income')
[1] 191 747
> par(mfrow=c(1,1))
| Stugram of Monthly Income | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 1/4 | 
                                                                                            15000
          par(mfrow = c(1,2))
         hist(attr$NumCompaniesWorked,xlab='',main = 'Histogram of NumCompaniesWorked',freq = FALSE
        lines(density(attr$NumCompaniesWorked,na.rm = T))
 > rug(jitter(attr$NumCompaniesWorked))
 > qqPlot(attr$NumCompaniesWorked,main='Normal QQ plot of NumCompaniesWorked')
[1] 5 39
 > par(mfrow=c(1,1))
```

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```

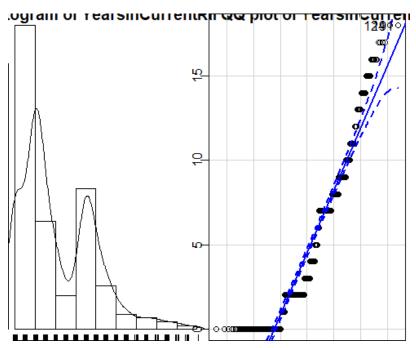
par(mfrow = c(1,2))

```
> par(mfrow = c(1,2))
> hist(attr$TrainingTimesLastYear,xlab='',main = 'Histogram of TrainingTimesLastYear',freq = FALSE)
> lines(density(attr$TrainingTimesLastYear,na.rm = T))
> rug(jitter(attr$TrainingTimesLastYear))
> qqPlot(attr$TrainingTimesLastYear,main='Normal QQ plot of TrainingTimesLastYear')
[1] 24 34
> par(mfrow=c(1,1))
```

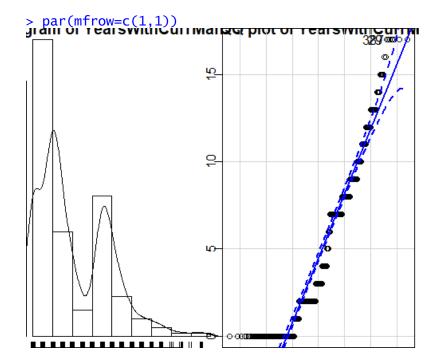


**....** 

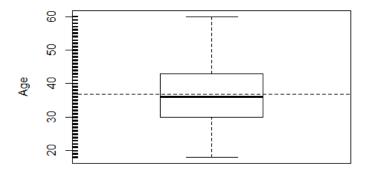
```
> par(mfrow = c(1,2))
> hist(attr$YearsInCurrentRole,xlab='',main = 'Histogram of YearsInCurrentRole',freq = FALSE
)
> lines(density(attr$YearsInCurrentRole,na.rm = T))
> rug(jitter(attr$YearsInCurrentRole))
> qqPlot(attr$YearsInCurrentRole,main='Normal QQ plot of YearsInCurrentRole')
[1] 124 191
> par(mfrow=c(1,1))
```



```
> par(mfrow = c(1,2))
> hist(attr$YearsWithCurrManager,xlab='',main = 'Histogram of YearsWithCurrManager',freq = F
ALSE)
> lines(density(attr$YearsWithCurrManager,na.rm = T))
> rug(jitter(attr$YearsWithCurrManager))
> qqPlot(attr$YearsWithCurrManager,main='Normal QQ plot of YearsWithCurrManager')
[1] 29 387
```



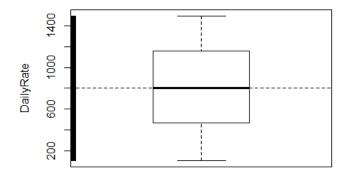
```
> #Boxplot distributions for our numeric columns
> #The dashed line shows the mean and the dark center line shows the median
> #Difference between these two lines depict the deviation from the central limit theorem
> #Boxplot distributions for Age
> boxplot(attr$Age, ylab = "Age")
> rug(jitter(attr$Age), side = 2)
> abline(h = mean(attr$Age, na.rm = T), lty = 2)
```



```
> #Plotting the Age with 3 lines for mean, median and mean+std
> plot(attr$Age, xlab = "")
> abline(h = mean(attr$Age, na.rm = T), lty = 1)
> abline(h = mean(attr$Age, na.rm = T) + sd(attr$Age, na.rm = T), lty = 2)
> abline(h = median(attr$Age, na.rm = T), lty = 3)
> identify(attr$Age)
[1] 286 696 709 720 1174 1323
```

```
0 500 1000 1500
```

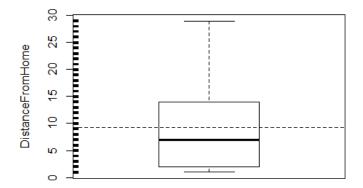
```
> #Boxplot distributions for Daily rate
> boxplot(attr$DailyRate, ylab = "DailyRate",outline = TRUE)
> rug(jitter(attr$DailyRate), side = 2)
> abline(h = mean(attr$DailyRate, na.rm = T), lty = 2)
```



```
> #Plotting the DailyRate with 3 lines for mean, median and mean+std
> plot(attr$DailyRate, xlab = "")
> abline(h = mean(attr$DailyRate, na.rm = T), lty = 1)
> abline(h = mean(attr$DailyRate, na.rm = T) + sd(attr$DailyRate, na.rm = T), lty = 2)
> abline(h = median(attr$DailyRate, na.rm = T), lty = 3)
> identify(attr$DailyRate)
[1] 49 235 486 645 1263
```

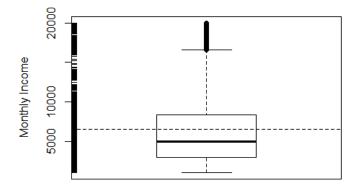
```
attr$DallyRate
```

```
> #Boxplot distributions for Distance from home
> boxplot(attr$DistanceFromHome, ylab = "DistanceFromHome",outline = TRUE)
> rug(jitter(attr$DistanceFromHome), side = 2)
> abline(h = mean(attr$DistanceFromHome, na.rm = T), lty = 2)
```

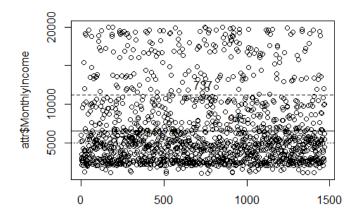


```
> plot(attr$DistanceFromHome, xlab = "")
> abline(h = mean(attr$DistanceFromHome, na.rm = T), lty = 1)
> abline(h = mean(attr$DistanceFromHome, na.rm = T) + sd(attr$DistanceFromHome, na.rm = T), lty = 2)
> abline(h = median(attr$DistanceFromHome, na.rm = T), lty = 3)
> identify(attr$DistanceFromHome)
[1] 149 538 817 998 1322
```

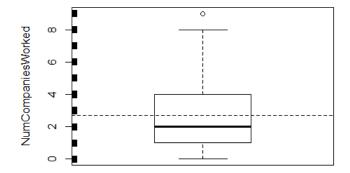
```
> #Boxplot distributions for Monthly Income
> boxplot(attr$MonthlyIncome, ylab = "Monthly Income")
> rug(jitter(attr$MonthlyIncome), side = 2)
> abline(h = mean(attr$MonthlyIncome, na.rm = T), lty = 2)
```



```
> #Plotting the Monthly Income and Age with 3 lines for mean, median and mean+std
> plot(attr$MonthlyIncome, xlab = "")
> abline(h = mean(attr$MonthlyIncome, na.rm = T), lty = 1)
> abline(h = mean(attr$MonthlyIncome, na.rm = T) + sd(attr$MonthlyIncome, na.rm = T), lty = 2)
> abline(h = median(attr$MonthlyIncome, na.rm = T), lty = 3)
> identify(attr$MonthlyIncome)
[1] 217 341 737 945 1238
```



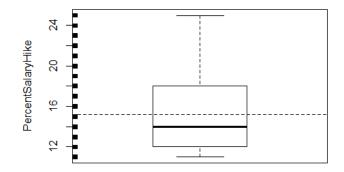
```
> #Boxplot distributions for NumCompaniesWorked
> boxplot(attr$NumCompaniesWorked, ylab = "NumCompaniesWorked")
> rug(jitter(attr$NumCompaniesWorked), side = 2)
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T), lty = 2)
```



```
> #Plotting the NumCompaniesWorked with 3 lines for mean, median and mean+std
> plot(attr$NumCompaniesWorked, xlab = "")
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T), lty = 1)
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T) + sd(attr$NumCompaniesWorked, na.rm = T), lty = 2)
> abline(h = median(attr$NumCompaniesWorked, na.rm = T), lty = 3)
> identify(attr$NumCompaniesWorked)
[1] 88 592 746 1068 1288
```

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```

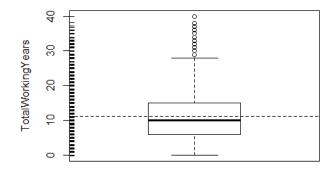
```
> #Boxplot distributions for PercentSalaryHike
> boxplot(attr$PercentSalaryHike, ylab = "PercentSalaryHike")
> rug(jitter(attr$PercentSalaryHike), side = 2)
> abline(h = mean(attr$PercentSalaryHike, na.rm = T), lty = 2)
```



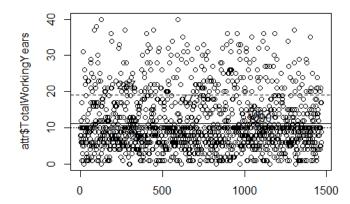
```
> #Plotting the PercentSalaryHike with 3 lines for mean, median and mean+std
> plot(attr$PercentSalaryHike, xlab = "")
> abline(h = mean(attr$PercentSalaryHike, na.rm = T), lty = 1)
> abline(h = mean(attr$PercentSalaryHike, na.rm = T) + sd(attr$PercentSalaryHike, na.rm = T)
,lty = 2)
> abline(h = median(attr$PercentSalaryHike, na.rm = T), lty = 3)
> identify(attr$PercentSalaryHike)
[1] 266 371 671 750 1203
```

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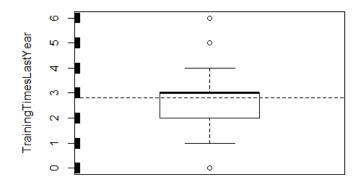
```
> #Boxplot distributions for TotalworkingYears
> boxplot(attr$TotalworkingYears, ylab = "TotalworkingYears")
> rug(jitter(attr$TotalworkingYears), side = 2)
> abline(h = mean(attr$TotalworkingYears, na.rm = T), lty = 2)
```



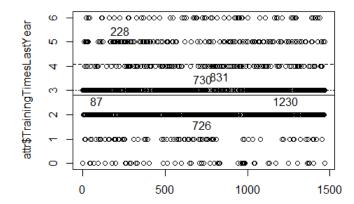
```
> #Plotting the TotalWorkingYears with 3 lines for mean, median and mean+std
> plot(attr$TotalWorkingYears, xlab = "")
> abline(h = mean(attr$TotalWorkingYears, na.rm = T), lty = 1)
> abline(h = mean(attr$TotalWorkingYears, na.rm = T) + sd(attr$TotalWorkingYears, na.rm = T)
,lty = 2)
> abline(h = median(attr$TotalWorkingYears, na.rm = T), lty = 3)
> identify(attr$TotalWorkingYears)
[1] 287 325 773 1082 1090
```



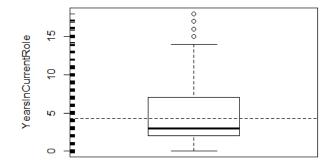
```
> #Boxplot distributions for TrainingTimesLastYear
> boxplot(attr$TrainingTimesLastYear, ylab = "TrainingTimesLastYear")
> rug(jitter(attr$TrainingTimesLastYear), side = 2)
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T), lty = 2)
```



```
> #Plotting the TrainingTimesLastYear with 3 lines for mean, median and mean+std
> plot(attr$TrainingTimesLastYear, xlab = "")
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T), lty = 1)
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T) + sd(attr$TrainingTimesLastYear, na
.rm = T), lty = 2)
> abline(h = median(attr$TrainingTimesLastYear, na.rm = T), lty = 3)
> identify(attr$TrainingTimesLastYear)
[1] 87 228 726 730 831 1230
```

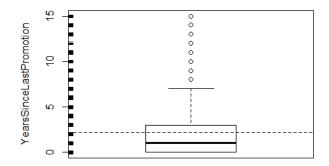


```
> #Boxplot distributions for YearsInCurrentRole
> boxplot(attr$YearsInCurrentRole, ylab = "YearsInCurrentRole")
> rug(jitter(attr$YearsInCurrentRole), side = 2)
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T), lty = 2)
```



```
> #Plotting the YearsInCurrentRole with 3 lines for mean, median and mean+std
> plot(attr$YearsInCurrentRole, xlab = "")
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T) + sd(attr$YearsInCurrentRole, na.rm = T), lty = 2)
> abline(h = median(attr$YearsInCurrentRole, na.rm = T), lty = 3)
> identify(attr$YearsInCurrentRole)
[1] 81 380 450 688 978 1007 1082
```

```
> #Boxplot distributions for YearsSinceLastPromotion
> boxplot(attr$YearsSinceLastPromotion, ylab = "YearsSinceLastPromotion")
> rug(jitter(attr$YearsSinceLastPromotion), side = 2)
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T), lty = 2)
```

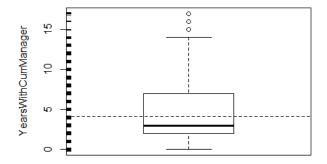


```
> #Plotting the YearsSinceLastPromotion with 3 lines for mean, median and mean+std
> plot(attr$YearsSinceLastPromotion, xlab = "")
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T) + sd(attr$YearsSinceLastPromotion, na.rm = T), lty = 2)
> abline(h = median(attr$YearsSinceLastPromotion, na.rm = T), lty = 3)
> identify(attr$YearsSinceLastPromotion)
[1] 162 520 928 930 1132 1286
```

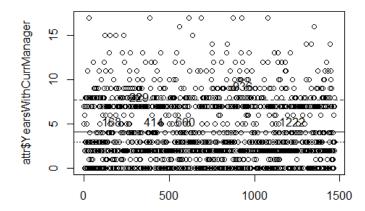
```
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                  യ വരുത്തെ താറ്റോ വാധായയാഗ്ര റെ നേറെ വാധായയായ
യാറ റെ നേറാ ന് വിഷ്ട്രത്തെ നേറ റെ നെയിയിൽ നെ നേറി 2തിൽ റെ
നുവരുക്കാർത്രിയുന്നും സാസ്ത്രാസ്ത്രത്തെ നേത്രത്തെ സാസ്ത്ര
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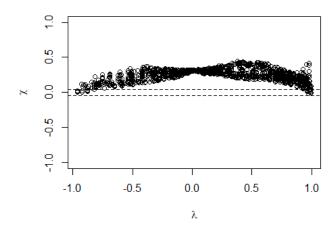
```
> #Boxplot distributions for YearsWithCurrManager
> boxplot(attr$YearsWithCurrManager, ylab = "YearsWithCurrManager")
> rug(jitter(attr$YearsWithCurrManager), side = 2)
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T), lty = 2)
```



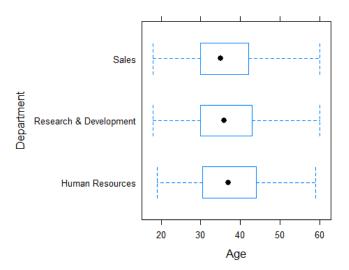
```
> #Boxplot distributions for YearsWithCurrManager
> plot(attr$YearsWithCurrManager, xlab = "")
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T) + sd(attr$YearsWithCurrManager, na.rm = T), lty = 2)
> abline(h = median(attr$YearsWithCurrManager, na.rm = T), lty = 3)
> identify(attr$YearsWithCurrManager)
[1] 168 229 414 600 936 1222
```



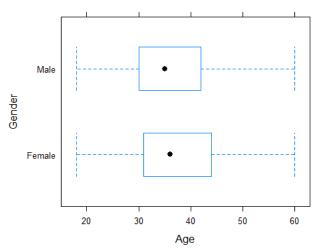
> #Chi Plot for inspecting the independence
> chi.plot(attr\$MonthlyIncome,attr\$Age)



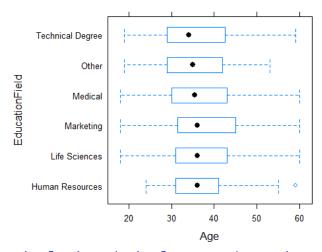
> #Plotting joint boxplots for various categories wrt Age
> bwplot(attr\$Department ~ attr\$Age, data=attr, ylab='Department',xlab='Age')



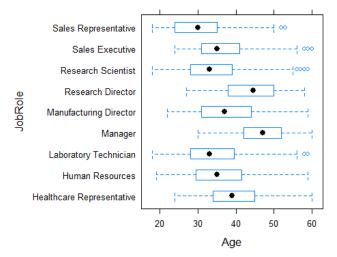
> bwplot(attr\$Gender ~ attr\$Age, data=attr, ylab='Gender',xlab='Age')



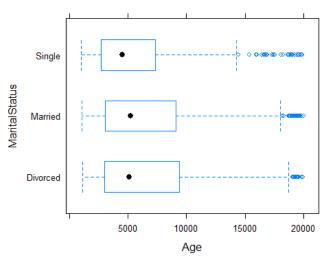
> bwplot(attr\$EducationField ~ attr\$Age, data=attr, ylab='EducationField',xlab='Age')



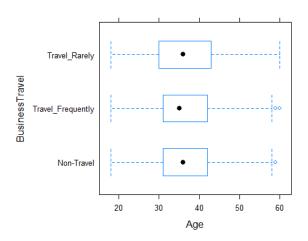
> bwplot(attr\$JobRole ~ attr\$Age, data=attr, ylab='JobRole',xlab='Age')



> bwplot(attr\$MaritalStatus ~ attr\$MonthlyIncome, data=attr, ylab='MaritalStatus',xlab='Age'

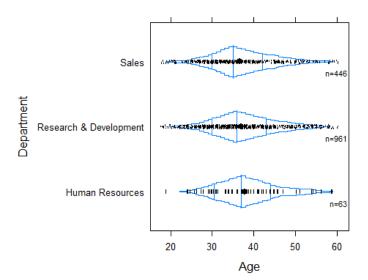


> bwplot(attr\$BusinessTravel ~ attr\$Age, data=attr, ylab='BusinessTravel',xlab='Age')

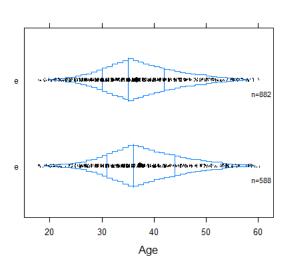


#Plotting stripplots for various categories wrt numerical column TotalCharges

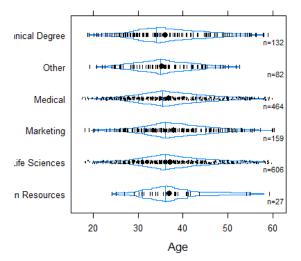
```
> bwplot(attr$Department ~ attr$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='Department',xlab='Age')
```



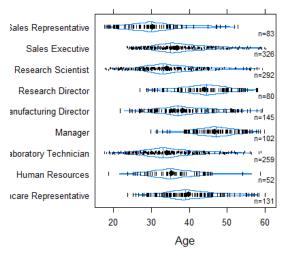
ot(attr\$Gender ~ attr\$Age, data=attr,panel=panel.bpplot, probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='Gender',xlab='Age')



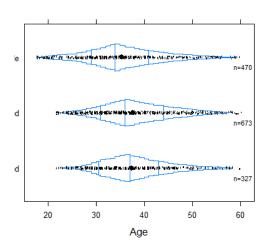
ot(attr\$EducationField ~ attr\$Age, data=attr,panel=panel.bpplot, probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='EducationField',xlab='Age')



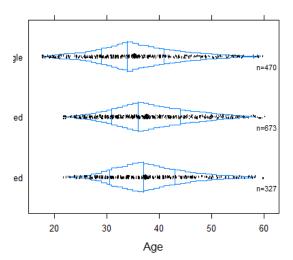
ot(attr\$JobRole ~ attr\$Age, data=attr,panel=panel.bpplot, probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='JobRole',xlab='Age')



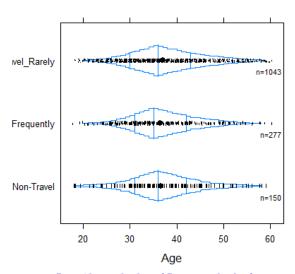
ot(attr\$MartialStatus ~ attr\$Age, data=attr,panel=panel.bpplot, probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='MartialStatus',xlab='Age')

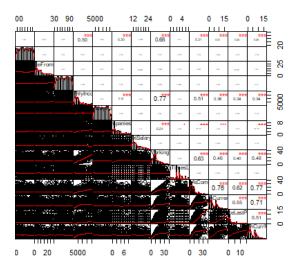


```
ot(attr$MaritalStatus ~ attr$Age, data=attr,panel=panel.bpplot,
    probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='MaritalStatus',xlab='Age')
```



ot(attr\$BusinessTravel ~ attr\$Age, data=attr,panel=panel.bpplot, probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='BusinessTravel',xlab='Age')





ating Temporary Variables

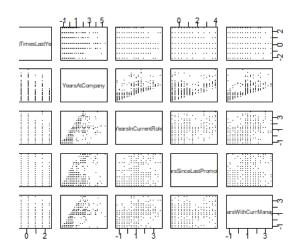
```
e out the numeric columns from categorical columns and storing them as a seperate datafram
i <- attr[,c("Age","DailyRate","DistanceFromHome","HourlyRate",
"MonthlyIncome","MonthlyRate","NumCompaniesWorked","PercentSalaryHike","Tota
"TrainingTimesLastYear","YearsAtCompany",
"YearsInCurrentRole","YearsSinceLastPromotion","YearsWithCurrManager")]
.i <- data.frame(scale(attr_i))</pre>
iting temporary variables for the categorical data
c <- attr[,-c(2,3,5,8,10,11,12,13,14,15,19,21,22,23)]
prary<- data.frame(sapply(attr_c,function(x) data.frame(model.matrix(~x-1,data =attr_c))[,</pre>
on.x2 Education.x3 Education.x4 Education.x5 EnvironmentSatisfaction.x2 EnvironmentSatisf
         0
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mentSatisfaction.x4 MaritalStatus.xMarried MaritalStatus.xSingle OverTime StockOptionLeve
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rtionLevel.x2 StockOptionLevel.x3 WorkLifeBalance.x2 WorkLifeBalance.x3 WorkLifeBalance.x4
                                                                               0
                                                                                                            1
                                                   0
                                                                               0
                    0
                                                                                                            1
                                                   0
                                                                               0
```

```
rining the temporary and the numeric columns and create the final dataset
final <- cbind(attr_i,temporary)</pre>
attr_final)
ilyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked 619856 0.7422739 -1.0105654 1.3826677 -0.1083127 0.7257730
                                                                                                         2.124413
                               -0.1470997 -0.2405949
                                                                -0.2916193
                                                                                1.4883696
                                                                                                        -0.677818
191535 -1.2973331
                                               1.2842882
1834016
          1.4138821
                               -0.8872132
                                                                -0.9373347
                                                                               -1.6742711
                                                                                                         1.323775
                                                                                                        -0.677818
951824
          1.4609690
                               -0.7638609 -0.4865438
                                                                -0.7633739
                                                                                1.2427877
630583 -0.5241163
                               -0.8872132 -1.2735802
                                                                -0.6446387
                                                                                0.3257890
                                                                                                         2.524731
898284
          0.5018828
                               -0.8872132
                                              0.6448211
                                                                -0.7296013
                                                                               -0.3440822
                                                                                                        -1.078137
SalaryHike TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole -1.15016269 -0.4214990 -2.1712429 -0.164557109 -0.063274
                                                                                                 -0.06327437
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0.1556541
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                          -0.1644554
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                          -0.5500208
                                                                        -1.143905083
                                                                                                  -1.16729002
                          -0.4214990
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                          -0.6785426
                                                        0.1556541
                                                                        -0.817455758
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                                                       -0.6199782
                                                                        -0.001332446
                                                                                                   0.76473737
  -0.60370530
                          -0.4214990
nceLastPromotion YearsWithCurrManager Education.x2 Education.x3 Education.x4 Education.x5
          -0.67891464
                                       0.2457504
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         -0.36858985
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         -0.67891464
                                      -1.1555415
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          0.25205973
                                      -1.1555415
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          -0.05826506
                                      -0.5950247
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          0.25205973
                                       0.5260087
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mentSatisfaction.x2 EnvironmentSatisfaction.x3 EnvironmentSatisfaction.x4 MaritalStatus.>
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Status.xSingle OverTime StockOptionLevel.x1 StockOptionLevel.x2 StockOptionLevel.x3
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eBalance.x2 workLifeBalance.x3 workLifeBalance.x4
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ise(attr_final)
itions: 1,470
es: 30
                             <db1> 0.44619856, 1.32191535, 0.00834016, -0.42951824, -1.08630583,
<db1> 0.74227393, -1.29733311, 1.41388208, 1.46096900, -0.52411634,

'Rate
                             inceFromHome
yRate
llyIncome
ılyRate
mpaniesworked
                             <db1> -1.15016269, 2.12858163, -0.05724792, -1.15016269, -0.8769340
<db1> -0.42149902, -0.16445544, -0.55002081, -0.42149902, -0.678542
<db1> -2.1712429, 0.1556541, 0.1556541, 0.1556541, 0.1556541, -0.61
entSalarvHike
WorkingYears
ingTimesLastYear
                             <dbl><-dbl><-0.164557109, 0.488341541, -1.143905083, 0.161892216, -0.8174</pre><dbl><-0.06327437, 0.76473737, -1.16729002, 0.76473737, -0.61528219</pre><dbl><-0.67891464, -0.36858985, -0.67891464, 0.25205973, -0.0582650</p>
AtCompany
InCurrentRole
SinceLastPromotion
                             <db1> 0.2457504, 0.8062671, -1.1555415, -1.1555415, -0.5950247, 0.5
:WithCurrManager
```

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ıtion.x2
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ıtion.x3
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'onmentSatisfaction.x4
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                     <db7> 0, 1, 0, 0, 1, 0, 0, 1, 0,
                                                    0,
OptionLevel.x1
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                                                       0,
OptionLevel.x2
                     <db1> 0, 0, 0, 0, 0, 0, 0, 0, 0, 1,
                                                          0, 0, 0, 0, 0, 1,
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                     <db1> 0, 0, 0, 0, 0, 0, 1, 0, 0,
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OptionLevel.x3
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                     <db1> 0, 0, 0, 0, 0, 1, 1, 1,
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ifeBalance.x2
                                                          0, 1, 0, 0, 0, 1,
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.ifeBalance.x3
                                                          1, 0, 1, 1,
.ifeBalance.x4
                                                         0, 0, 0, 0, 0, 0, 0, 0,
```

x Plots, Covariance and Corelations Plots
!rPlot matrix
!ttr\_final[,10:14],pch=".",cex=1.5)



## of Significance

```
lypothesis - The two means are equal
late Hypothesis - Difference in the two means is not zero
lypothesis - Difference in the two means is not zero
lypothesis
```

riate mean comparison using t test hly Income and Attrition

data=attr,t.test(attr\$MonthlyIncome[attr\$Attrition=="Yes"],attr\$MonthlyIncome[attr\$Attrit

```
iple t-test
```

```
attr$MonthlyIncome[attr$Attrition == "Yes"] and attr$MonthlyIncome[attr$Attrition == "No" 2039, df = 1468, p-value = 7.147e-10 ative hypothesis: true difference in means is not equal to 0 cent confidence interval: 46 -1398.847
```

```
estimates:
x mean of y
13 6832.740
'lyRate and Attrition
data=attr,t.test(attr$HourlyRate[attr$Attrition=="Yes"],attr$HourlyRate[attr$Attrition=='
iple t-test
attr$HourlyRate[attr$Attrition == "Yes"] and attr$HourlyRate[attr$Attrition == "No"]
26229, df = 1468, p-value = 0.7931
tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
65 2 450946
estimates:
x mean of y 4 65.95215
y Rate and Attrition
data=attr,t.test(attr$DailyRate[attr$Attrition=="Yes"],attr$DailyRate[attr$Attrition=="No
iple t-test
attr$DailyRate[attr$Attrition == "Yes"] and attr$DailyRate[attr$Attrition == "No"]
1741, df = 1468, p-value = 0.02986
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
19251
       -6.073932
estimates:
: x mean of y
9 812.5045
and Attrition
[data=attr,t.test(attr$Age[attr$Attrition=="Yes"],attr$Age[attr$Attrition=="No"],var.equa
ple t-test
attr$Age[attr$Attrition == "Yes"] and attr$Age[attr$Attrition == "No"] 1787, df = 1468, p-value = 8.356e-10 tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
25 -2.698450
estimates:
 x mean of y
9 37.56123
:anceFromHome and Attrition
[data = attr,t.test(attr$DistanceFromHome[attr$Attrition=="Yes"],attr$Age[attr$Attrition==
iple t-test
attr$DistanceFromHome[attr$Attrition == "Yes"] and attr$Age[attr$Attrition == "No"]
1.048, df = 1468, p-value < 2.2e-16
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
38 -25.70126
estimates:
: x mean of y
1 37.56123
:hly Income and Gender
[data = attr,t.test(attr$MonthlyIncome[attr$Gender=="Male"],attr$MonthlyIncome[attr$Gender
iple t-test
```

```
attr$MonthlyIncome[attr$Gender == "Male"] and attr$MonthlyIncome[attr$Gender == "Female"]
2213, df = 1468, p-value = 0.2222
tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
    185.5303
estimates
x mean of y
18 6686.566
:anceFromHome and Gender
data = attr,t.test(attr$DistanceFromHome[attr$Gender=="Male"],attr$DistanceFromHome[attr$
iple t-test
attr$DistanceFromHome[attr$Gender == "Male"] and attr$DistanceFromHome[attr$Gender == "Fe
070902, df = 1468, p-value = 0.9435
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
316 0.8163071
estimates:
x mean of y
'2 9.210884
:hly Income and gender
:tgender <- hotelling.test(attr$MonthlyIncome + attr$DistanceFromHome ~ attr$Gender, data=
'T2 statistic =",t2testgender$stat[[1]],"\n")</pre>
:istic = 1.499903
:(t2testgender)
:at: 0.74944
or df: 2
lator df: 1467
:: 0.4728
:hly Income and Attrition
tattr <- hotelling.test(attr$MonthlyIncome + attr$DistanceFromHome ~ attr$Attrition, data
T2 statistic =",t2testattr$stat[[1]],"\n")</pre>
:istic = 47.28597
:(t2testattr)
:at: 23.627
or df: 2
lator df: 1467
lator df: 1467
:.new(); dev.off()
idering the numeric columns that will help to get variance in data
_pca <- attr[,numvar]</pre>
ting correlation plot to understand the how feature are related to each other
plot<-cor(attr_pca)</pre>
nlot(correplot,method="circle")
```

```
otior
                         stanceFromHome
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                                     angYe
imesL
                                   a
                                  pani
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ead
ead
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                                         ë
                                    \overline{\mathbf{w}}
            DailyRate
                                                  0.8
   DistanceFromHome
                                                  0.6
           HourlyRate
                                                  0.4
        Monthlylncome
          MonthlyRate
                                                  0.2
NumCompaniesWorked
                                                  0
    PercentSalaryHike
    TotalWorkingYears
                                                  0.2
TrainingTimesLastYear
                                                  0.4
     YearsAtCompany
                              0.6
                              ٠
    YearsInCurrentRolé
                              ٠
arsSinceLastPromotion
                                                  0.8
YearsWithCurrManager
ling the principal components of data
_pca <- prcomp(attr_pca,scale=TRUE)</pre>
pca
'd deviations (1,
041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.8499797 0.
6854527 0.5321872 0.4397545 0.3742537
on (n \times k) = (14 \times 14):
       PC2
                      PC3
                                     PC4
                                                   PC5
                                                                  PC6
                     0.280157344 -0.472170158
                                                  0.003362193
                                                                 0.004488409
                                                                               -0.039563410 -0.0587
                    -0.006815197
                                  -0.077962430
                                                                -0.609569867
ıte
                                                 -0.207301367
                                                                               -0.211568990
                                                                                              -0.1306
                    0.004812032
                                    0.041564987
                                                                                0.048941659
:eFromHome
                                                 -0.664884791
                                                                 0.306131593
                                                                                              -0.1768
                    -0.011288550
                                  -0.062668026
                                                 -0.352147686
                                                                -0.255816205
                                                                                0.602292088
                                                                                              -0.4816
late
                                                                                             -0.0332
-0.3712
                    0.360622909
                                  -0.290395305
                                                  0.052415102
                                                                 0.025332267
                                                                               -0.034941693
'Income
                     0.001123298
                                  -0.086158010
                                                  0.020312197
                                                                 0.664085954
                                                                               -0.101166486
'Rate
                     0.030991906
                                                                -0.041875610
                                                                                               0.1012
naniesWorked
                                  -0.560133264
                                                  0.005628265
                                                                                0.017785645
                                   0.004618486 -0.465841883
                                                                -0.055689609
                    -0.015351368
                                                                               -0.698726672
                                                                                              -0.0082
:SalaryHike
                    0.415285665
                                  -0.318115831
                                                  0.009368263
                                                                 0.007027664
                                                                               -0.024159198
rkingYears
                                                                                              -0.0252
igTimesLastYear
                    -0.010993402
                                    0.092457674
                                                  0.409028173
                                                                -0.138279489
                                                                               -0.293982017
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                                                                -0.010571214
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                     0.443443529
                                    0.213079968
                                                  0.002115638
                                                                                0.024921329
:Company
                                    0.279423881
                                                                                               0.0145
                                                 -0.048111956
CurrentRole
                     0.391353065
                                                                -0.038785223
                                                                               -0.004927194
                    0.344322397
                                    0.198658357
                                                  0.003993040
                                                                 0.027659809
                                                                                0.019935007
                                                                                               0.0186
nceLastPromotion
                    0.386171187
                                    0.295138965 -0.031745944
                                                                -0.034459502
                                                                                0.021898300
                                                                                               0.0286
thCurrManager
                     PC9
                                  PC10
                                                PC11
                                                                PC12
      PC8
                    -0.098196914
                                  -0.05927715
                                                -0.183114693
                                                                0.005033984 -0.74367068 -0.041550
                     0.715405171
                                  -0.02770642
                                                                0.040304455 -0.01980752
                                                                                             0.040445
ιte
                                                -0.028707475
                     0.03144753\overline{3}
                                  -0.65217193
                                                                                             0.003420
                                                 0.037737577
                                                                0.002338630
                                                                               0.02927699
:eFromHome
                    -0.221010405
                                    0.40142111 -0.004675476
                                                                0.018009772
                                                                               0.03725997
                                                                                            -0.004074
late
                    -0.012272736
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:SalaryHike
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                                                                                            -0.000289
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CurrentRole
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'Rate
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lev" "rotation" "center"
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(attr_pca)
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                   PC9
                                PC10
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2.349000231 -0.024496709
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0.537061435 -3.049510452
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                        PC10
                                                         PC12
                                                                          PC13
                                                                                           PC14
..5917738507
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                                                                 0.1652689774
                                                                                  2.697995e-01
                                                                                                   5.6169
..4396138690 -0.2915207036
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                                                                                  3.003787e-01
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1.1905425766 -5.888785e-01 3.7605
1.1645450520
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                                0.2334286037
                                               -0.2063109991
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1.3788485663 -0.0232142896
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1.2110090034
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1.8232618244 -0.2219554949 -0.0872069258 -0.4352547853
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1.659415e-02 3.2533

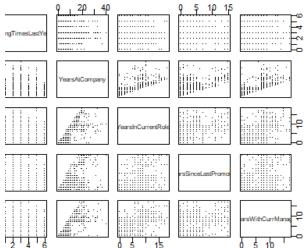
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                                                                                 -4.659415e-02
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0.9887551265
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                                                                                  -3.914638e-02
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                                                                                  -2.594555e-02
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                                                                                  -5.138678e-02
                                                                                                   7.880
-4.452
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1.2962378063
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-0.4515944960
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1.107
0.3446067836
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0.3520700093
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                                                                                  -1.389628e-01
0.5077089246 -0.1612550579
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                                                                  0.2026623054 -1.190615e-01 -1.583
                                                                  1.0951792994 8.320370e-01
1.1560600116 -2.554831e-01
                                                                                                   2.989
-6.819
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               -0.5375940379
                                \substack{-0.5583140528\\0.9290619928}
                                                  0.3347066400
                                                                 -1.0951792994
                0.3570074959
                                                 -0.0189461399
0.6537874675
                                 0.5503138531 -0.7380133792 -0.9496643546
0.0648482848 -0.7354981588
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```

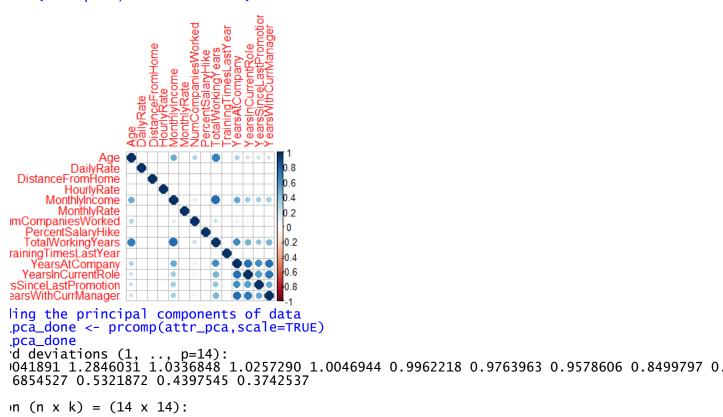
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0.9457428880 -1.6915126800
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                                                                              7.444228e-01 -2.638
                                              -0.0495438258 -0.1690167656 -2.514129e-01 -1.647
0.1895100955
                0.2414887412
                               0.1464112473
                                                                                             2.466
1.1586344712 -0.3666531671
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                                              -0.6611355034
                                                              0.2298295473
                                                                              2.991824e-01
0.1491699406
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                              -0.5992509197
                                                              1.5600371817
                                              -0.0332054293
                                                                             -5.381913e-01 -1.237
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0.8657952064
                                             -0.4482305144
0.4687972163
                                                                             -8.542825e-01 -1.146
-4.949487e-01 -3.141
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0.2134201607 -0.1299260602
                                                              0.1202434785
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6.133
1.247
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                                             -1.2429413892
                                                              0.1954059923
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                                                                              4.304295e-01
0.2688390818 -0.9067448813
0.6935995880 -0.2003120841
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                                              -0.6067308937
                                                             -0.0279386513
                                                                              2.824748e-01
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                                                                                             2.907
0.2429085978
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                              -0.1129573297
                                                                             -1.482093e-01
0.1179524881 -0.3580190226
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                                                                                            -1.514
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-0.4001732785
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0.3462124514 -0.6086221030
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2.933
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0.3941110717 -0.1764307635
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6.892529e-01 2.105
               0.1408058227
                              -0.0199461188
1.7422401316
                                               0.7410413537
                                                             -0.5297862525
0.0108146406 -0.3106679951 -0.8493487541
                                               0.3863867848 -0.1458192162
1.8215348214
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                                                              0.0608335537
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                                                                                             2.154
                                                                                            -2.225
                                               0.4163000283 -0.0858083206
               0.4740138563 -0.8411057977
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0.3335120551
0.2284006406 - 0.6348604010 - 0.7475512841 - 0.2920548376
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                                                                              4.888034e-01
                                                                                             2.230
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0.7408606053
                0.5122781140
                                                                              5.488545e-01 -2.340
               0.5540510535
0.0656254162
                                             -0.9935329529
0.5895255433
2.4733087118
                               1.2979592812
                                                              1.2766076994
                                                                              1.734229e-01 -1.856
                               2.1963468297
                                                              1.4470277217
                                                                             -1.086096e+00
0.4001018830
                                                                                             1.034
                1.6436332545 -0.5355851584 -1.3269684512 -1.2755865234 -5.269145e-01 -1.040
1.7992385929
                                                                              2.073019e-01 -2.110
0.1566109309
               0.5395449026
                               1.4430413025
                                               0.0325762440 -1.0121301749
0.5389467786 -2.0662901268
                               0.1446763110 -0.3168046990
                                                              0.3722514197
                                                                              2.468134e-01
                                                                                             1.594
                                                                                              3.754
0.6267828319 -0.5362398552
                              -0.3750836045 -0.0545365082 -0.4224485744
                                                                              2.452230e-01
                                                             0.1509487886 -4.247686e-01 -1.035
0.3270971145 -1.6969908177
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0.3792991801 0.4293974391
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                                                                                             1.049
1.5255487349 -1.1502222404 0.3958031962 -0.5136583440 -0.0367616655 1.303524e-01 3.312 0.4884620531 0.4469007175 -0.3625035208 -1.6091056814 0.0695982865 -7.853735e-02 -2.395 ed getoption("max.print") -- omitted 1399 rows ]
iry(attr_pca)
ince of components:
PC2
         PC3
                          PC5
                                   PC6
                                          PC7
                                                   PC8
                                                           PC9
                                                                   PC10
                                                                            PC11
                  2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 0.7284
'd deviation
ion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 0.0379
ive Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845 0.9223
 PC13
         PC14
d deviation 0.53219 0.43975 0.3743 ion of Variance 0.02023 0.01381 0.0100
ive Proportion 0.97618 0.99000 1.0000
'act variance against features
'values<-attr_pca$sdev^2</pre>
ivalues
167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654 0.
4698454 0.2832233 0.1933840 0.1400658
:igenvalues)
(eigenvalues) <- paste("PC",1:14,sep="")</pre>
ıvalues
```

```
PC4
                                  PC5
                                            PC6
                                                       PC7
                                                                  PC8
                                                                                      PC10
   PC2
38 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654 0.5306
   PC13
             PC14
33 0.1933840 0.1400658
flambdas <- sum(eigenvalues)</pre>
<sup>1</sup> ambdas
ir<- (eigenvalues/sumoflambdas)*100</pre>
                                            PC6
                                                       PC7
                                                                            PC9
                                                                                      PC10
                        PC4
                                  PC5
                                                                  PC8
41 11.787180 7.632173 7.515143 7.210077 7.088985 6.809641 6.553550 5.160467 3.790
   PC13
             PC14
  1.381314 1.000470
:ulate cumulative of variance
ir <- cumsum(pctvar)</pre>
ır
                                                                                      PC10
                                   PC5
                                             PC6
                                                        PC7
                                                                  PC8
                                                                             PC9
   40.47842 48.11059 55.62574 62.83581 69.92480 76.73444 83.28799 88.44846 92.239
   PC13
              PC14
   98.99953 100.00000
lalize PCA using Scree plot
screeplot(attr_pca, ncp=14)
e plot
              7 8 9 10 11 12 13 14
             Dimensions
iry(attr_pca)
ince of components:
                        PC5
                                PC6
                                        PC7
                                                PC8
                                                       PC9
                                                               PC10
                                                                       PC11
                 2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 0.7284
'd deviation
ion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 0.0379
ive Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845 0.9223
 PC13
        PC14
'd deviation
                 0.53219 0.43975 0.3743
ion of Variance 0.02023 0.01381 0.0100
ive Proportion 0.97618 0.99000 1.0000
:.new(); dev.off()
idering the_numeric_columns that will help to get variance in data
_pca <- attr[,numvar]</pre>
ve the error "Figure margins too large"
mar")
. 4.1 4.1 2.1
```

```
lar=c(1,1,1,1))
hics.off()
off()
:rix Plots, Covariance and Corelations Plots
:terPlot matrix
:(attr_pca[,10:14],pch=".",cex=1.5)
```



:ting correlation plot to understand the how feature are related to each other
!plot<-cor(attr\_pca)
.lot(correplot,method="circle")</pre>



```
ιte
                  -0.006815197 -0.077962430 -0.207301367
                                                            -0.609569867 -0.211568990 -0.1306
                                                             0.306131593
                   0.004812032
                                 0.041564987
                                              -0.664884791
                                                                           0.048941659
:eFromHome
                                                                                        -0.1768
                  -0.011288550 -0.062668026 -0.352147686 -0.255816205
                                                                           0.602292088
                                                                                        -0.4816
ate
                                                                                        -0.0332
-0.3712
                   0.360622909
'Income
                                -0.290395305
                                               0.052415102
                                                             0.025332267
                                                                          -0.034941693
                   0.001123298
                                -0.086158010
                                               0.020312197
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                                                                          -0.101166486
'Rate
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                                               0.005628265 -0.041875610
                                                                           0.017785645
                                                                                         0.1012
aniesworked
                                                                                        -0.0082
:SalaryHike
                  -0.015351368
                                 0.004618486 -0.465841883
                                                            -0.055689609 -0.698726672
                                                                                        -0.0252
                   0.415285665
                                -0.318115831
                                               0.009368263
                                                             0.007027664
                                                                          -0.024159198
rkingYears
                  -0.010993402
                                 0.092457674
                                               0.409028173 -0.138279489
                                                                          -0.293982017
                                                                                        -0.7516
ıgTimesLastYear
:Company
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                                 0.213079968
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                                                                           0.024921329
                                                                                        -0.0019
CurrentRole
                   0.391353065
                                 0.279423881 -0.048111956 -0.038785223
                                                                          -0.004927194
                                                                                         0.0145
                   0.344322397
                                               0.003993040
                                                                           0.019935007
                                                                                         0.0186
                                 0.198658357
                                                             0.027659809
nceLastPromotion
thCurrManager
                   0.386171187
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                                                                           0.021898300
                                                                                         0.0286
     PC8
                   PC9
                                PC10
                                             PC11
                                                            PC12
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                                                            0.005033984 -0.74367068 -0.041550
                                                                                       0.040445
                   0.715405171 -0.02770642 -0.028707475
                                                            0.040304455 -0.01980752
ιte
                   0.031447533 -0.65217193
                                                                                       0.003420
:eFromHome
                                              0.037737577
                                                            0.002338630
                                                                          0.02927699
                  -0.221010405
                                 0.40142111 -0.004675476
                                                            0.018009772
                                                                          0.03725997
                                                                                      -0.004074
late
                                                                          0.61775910 -0.047499
'Income
                  -0.012272736
                                -0.03685912 -0.377381332
                                                            0.104651321
                   0.482943083
                                 0.40448871
                                              0.056690883 -0.044889268
                                                                                       0.023709
                                                                         -0.01681584
'Rate
                  -0.032989593
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                                              0.775796629 -0.129586743
                                                                          0.19687866
                                                                                       0.021028
aniesworked
                                                                                      0.014317
0.061109
-0.000289
0.079527
                  -0.376210309
                                                            0.019568502
:SalaryHike
                                 0.38335261
                                              0.012190972
                                                                          0.04082482
                                -0.04398227
-0.29622601
rkingYears
                  -0.029511945
                                             -0.196663458
                                                           -0.038585533
                                                                          0.08301594
                  -0.217564575
                                                           -0.017811234
                                              0.130785998
                                                                          0.02954240
ıgTimesLastYear
                   0.005335572
                                 0.01862614
                                             -0.001551392
                                                           -0.104225054
                                                                          0.03762072
:Company
                   0.062086964
                                 0.05420752
                                              0.201595025
                                                           -0.271683842
                                                                         -0.04458982
                                                                                      -0.765806
CurrentRole
                   0.022129234
                                 0.03850513
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                                                            0.845951303
                                                                         -0.08053456
                                                                                       0.075946
nceLastPromotion
thCurrManager
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                                 0.04176204
                                              0.161413516 -0.407140185 -0.06576770
                                                                                       0.625185
      PC14
                                  0.237072230
                   0.1893016403
                  -0.0099081253
                                  0.018837870
ıte
                   0.0057709912
                                  0.011991386
:eFromHome
ate
                   0.0049037331
                                 -0.003314012
'Income
                   0.4041044054
                                  0.279006032
'Rate
                  -0.0083381972
                                  0.009367738
                  -0.0369554196
                                  0.107234673
aniesworked
:SalaryHike
                  -0.0183445446
                                  0.010585240
                  -0.4158888971 -0.705989494
rkingYears
                   0.0008431661 -0.012085362
ıgTimesLastYear
                  -0.6494086309
                                  0.562584645
:Company
CurrentRole
                   0.1948014145 -0.130643692
                   0.0977011821 -0.083447864
nceLastPromotion
thCurrManager
                   0.3959144832 -0.121010943
(attr_pca_done)
          rotation" "center"
                                            "x"
lev"
                                "scale"
[attr_pca_done)
041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.8499797 0.
6854527 0.5321872 0.4397545 0.3742537
on
      PC2
                    PC3
                                   PC4
                                                PC5
                                                              PC6
                   0.280157344 -0.472170158
                                                             0.004488409 -0.039563410 -0.0587
                                               0.003362193
                  -0.006815197 -0.077962430 -0.207301367
                                                            -0.609569867 -0.211568990
                                                                                        -0.1306
ιte
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0.041564987 -0.664884791

0.004618486 -0.465841883

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0.020312197

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-0.034941693

0.017785645

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0.409028173 - 0.138279489 - 0.293982017 - 0.7516

0.007027664 -0.024159198

-0.1768

-0.4816

-0.0332

0.1012

-0.0082 -0.0252

PC5

0.003362193

PC6

0.004488409 -0.039563410 -0.0587

PC2

:eFromHome

aniesworked

:SalaryHike

rkingYears

gTimesLastYear

late

'Rate

'Income

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-0.015351368

-0.010993402

0.415285665

0.360622909 -0.290395305

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0.030991906 -0.560133264

-0.318115831

0.092457674

PC3

PC4

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                                                                            0.021898300
thCurrManager
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     PC8
                    PC9
                                 PC10
                                                             PC12
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                                 -0.05927715
                                              -0.183114693
                   0.715405171
                                 -0.02770642
                                              -0.028707475
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:eFromHome
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                                                                           0.03725997
late
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                                                             0.018009772
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'Income
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                   -0.032989593
                                 -0.03355765
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                                                                           0.19687866
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                   -0.376210309
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:SalaryHike
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                                 -0.04398227
                                                                           0.08301594
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                   -0.029511945
                                              -0.196663458 -0.038585533
                                                                           0.02954240 -0.000289
0.03762072 0.079527
gTimesLastYear
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:Company
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                   -0.0099081253
                                   0.018837870
ιte
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                                   0.011991386
:eFromHome
late
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                                   0.009367738
'Rate
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                   -0.0183445446
                                   0.010585240
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:Company
                   0.1948014145 -0.130643692
CurrentRole
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                   0.3959144832 -0.121010943
thCurrManager
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                                                               HourlyRate
                               DistanceFromHome
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110
                     MonthlyRate
                                       NumCompaniesWorked
'Income
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                                                YearsAtCompany
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                      YearsWithCurrManager
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                               DistanceFromHome
                                                               HourlyRate
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'Income
                     MonthlyRate
                                       NumCompaniesWorked
                                                                   PercentSalaryHike
6783
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                                                                          3.659938
rkingYears
              TrainingTimesLastYear
                                                YearsAtCompany
                                                                      YearsInCurrentRole
                                                                       3.623137
12
                   1.289271
                                             6.126525
                      YearsWithCurrManager
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:0
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                      PC3
                                    PC4
                                                   PC<sub>5</sub>
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                                                                                 PC7
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:Company

CurrentRole

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0.019935007

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0.0186

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                                -1.1058405989
                                                 0.0965394361
                                                                  0.4399899746
                                                                                                 -2.940
                                 0.8308304610
                                                -0.2190499489
                                                                                 -5.138678e-02
1.2884619372
               -0.0363538480
                                                                  0.3017206595
                                                                                                  6.517
                                0.3812739185
-0.5198251249
0.9190505173
                                                                                                 7.880
-4.452
-8.889
-8.960
0.8195524226 -0.7310455341
                                                -0.4949317648
                                                                -0.0110627441
                                                                                  2.587105e-01
                                                                                 -2.805626e-01
7.886224e-01
                                                 0.4250203594
                                                                  0.1772497877
1.9271549894
                1.2343495139
1.2962378063
                0.1672283742
                                                 0.6052322133
                                                                 -0.1396419825
0.0866130578 -0.4359922773
                                                -0.1712840455
                                                                  0.4964863948
                                -0.4908235512
                                                                                 -6.197885e-02
                                                                                                  7.059
5.419
0.3703968876
               -0.4515944960
                                 0.4707221281
                                                 0.6870011577
                                                                  0.0480464742
                                                                                 -1.323742e-01
                                -0.5553725566
                                                                  0.0106513546
                                                                                 -1.330532e+00
1.1419762947
               -1.3201148540
                                                -0.0202145544
                                                                                                   2.148
0.9326540622
                0.6299363640
                                -0.0098247146
                                                -0.2880597580
                                                                -0.0739027515
                                                                                  1.175321e-01
                                                                                                 -1.847
6.632
1.107
-1.118
-1.583
2.989
                                                                 0.1912063602
0.0042898132 -0.3112305780
                                 0.1801517860
                                                 0.6691640181
                                                                                 -6.152712e-02
0.3446067836
                1.3648622584
                                -0.4792426584
                                                 0.2130812121
                                                                  0.0911878469
                                                                                 -3.605121e-01
                               -0.9335162824
0.2555611279
0.2496196395
               -0.6875524464
                                                 0.6027692112
                                                                  0.8094891808
                                                                                  7.005028e-01
               0.2822430507
-0.1612550579
                                                0.6350192662
-0.3041024579
                                                                 0.0179911182
0.2026623054
                                                                                 -1.389628e-01
-1.190615e-01
0.3520700093
                                -0.0186130089
0.5077089246
               -0.5375940379
                                                                 -1.0951792994
0.6259760526
                                -0.5583140528
                                                 0.3347066400
                                                                                  8.320370e-01
0.6537874675
                0.3570074959
                                 0.9290619928
                                                -0.0189461399
                                                                  1.1560600116
                                                                                 -2.554831e-01
                                                                                                  2.596
0.0648482848
               -0.7354981588
                                 0.5503138531
                                                -0.7380133792
                                                                 -0.9496643546
                                                                                  8.389053e-03
                0.3155536872
1.2648397307
                                -1.1110140575
                                                -0.1549320265
                                                                  2.1008653026
                                                                                 -1.743973e-01
                                                                                                 -2.638
-1.647
0.9457428880
               -1.6915126800
                                 0.7155359778
                                                 1.0274567321
                                                                 -0.2257845320
                                                                                  7.444228e-01
0.1895100955
                0.2414887412
                                 0.1464112473
                                                -0.0495438258
                                                                -0.1690167656
                                                                                 -2.514129e-01
                                0.0562237019
-0.5992509197
                                                                                                  2.466
1.1586344712
               -0.3666531671
                                                -0.6611355034
                                                                  0.2298295473
                                                                                  2.991824e-01
               0.0895757307
-0.2065832996
                                                -0.0332054293
-0.4482305144
                                                                 1.5600371817
0.1077454163
                                                                                 -5.381913e-01
-8.542825e-01
-4.949487e-01
                                                                                                 -1.237
-1.146
0.1491699406
  5329294741
                                 0.1820633909
                                                 0.4687972163
                                 0.8657952064
0.2134201607
               -0.1299260602
                                                                  0.1202434785
                                                                                                 -3.141
                                                                                                  2.394
6.133
1.247
2.907
                                                                  0.1954059923
               -0.3895527430
                                -0.1574012260
                                                -1.2429413892
                                                                                  1.912162e-01
0.7203396398
0.2688390818 -0.9067448813
                                 0.0479551510
                                                -1.6866316116
                                                                -0.1441330064
                                                                                  4.304295e-01
0.6935995880 -0.2003120841
                                 0.5271573093
                                                -0.6067308937
                                                                -0.0279386513
                                                                                  2.824748e-01
0.2429085978
                                -0.1129573297
                                                 0.2507919469
                                                                -0.1314289782
                                                                                 -1.482093e-01
                1.7646246196
                                                 0.1396045303
                                                                 0.0353093528
0.1179524881 -0.3580190226
                                 0.0556865761
                                                                                 -1.389953e-01
                                                                                                 -1.514
0.0181823818 -0.5107722810
                                                -0.5465772678
                                                                                                  2.970
                                 0.3263458397
                                                                -0.0602546854
                                                                                  5.658773e-02
                                0.2787045616
0.3022550599
-0.7113741266
                                                 0.0926434197
0.1729522027
0.7779144715
                                                                 0.0901210156
0.2552767122
                                                                                                  1.389
1.358
0.7388494377
               -0.0587506994
                                                                                 -1.196858e-01
1.9884712967
               -0.3763602810
                                                                                 -3.327794e-03
                                                                                                  1.109
0.3462124514
               -0.6086221030
                                                                -0.3180020334
                                                                                  4.068577e-01
                0.0966839023
                                -0.4001732785
                                                                                 -3.945470e-01
                                                                                                 -2.508
1.5058488466
                                                 0.0586933619
                                                                -0.1521141805
0.0542470485
               -0.2605203348
                                 2.2309102556
                                                 0.7861699813
                                                                -1.1179707031
                                                                                  4.072934e-01
                                                                                                   3.200
                                                                                                 -2.356
-3.020
0.3676769926
                0.0803763634
                                 1.3065788470
                                                -0.3439303856
                                                                  0.5396748825
                                                                                  1.926447e-01
                                                -0.1482978143
0.0379981462
                0.0139823408
                                 0.2379323987
                                                                  0.0345722067
                                                                                 -2.626249e-01
                                -1.2321509722
                                                                  0.3533099316
                                                                                  1.678164e-01
                                                                                                  6.690
1.5880220441
                0.4128727770
                                                -0.6278155609
0.4960323101 -0.6439180110
                                 0.3515209761
                                                -0.5484838822
                                                                  0.2054958400
                                                                                  1.408071e-01
                                                                                                  3.516
                                -0.1123759892
1.1704670085
                0.8200564211
                                                -0.2977384011
                                                                  0.1285674151
                                                                                 -6.899389e-01
                                                                                                 -7.924
               -0.1764307635
0.2519075061
                                 0.5591763859
0.0130817786
                                                                 0.0596852002
0.0278447233
                                                                                  2.356005e-01
1.985134e-01
                                                                                                  6.709
2.933
0.3941110717
                                                 0.0448168714
0.8857772453
                                                -0.4850733698
                                                                                                  1.541
2.303
0.6111756017
                                                                                  3.056229e-01
               -0.7690695559
                                 0.6284517406
                                                 0.6011938058
                                                                  0.6113545988
0.5984018598
                1.3970676765
                                -0.0643320469
                                                 0.9721652618
                                                                -0.1949743264
                                                                                 -3.069309e-01
                                                                                                 -1.580
2.105
1.7422401316
                                                                -0.5297862525
                0.1408058227
                               -0.0199461188
                                                 0.7410413537
                                                                                  1.093202e+00
0.0108146406 -0.3106679951
                                -0.8493487541
                                                 0.3863867848
                                                                -0.1458192162
                                                                                  6.892529e-01
                                 0.4006851921
                                                                                                   2.154
1.8215348214
                0.3621471351
                                                -0.2172714122
                                                                 0.0608335537
                                                                                  2.928318e-01
                0.4740138563
                                                 0.4163000283
                                                                                                 -2.225
0.3335120551
                               -0.8411057977
                                                                -0.0858083206
                                                                                  2.931242e-01
                                                                                                  2.230
0.2284006406
               -0.6348604010 -0.7475512841
                                                -0.2920548376
                                                                 0.2496513450
                                                                                  4.888034e-01
                                                -0.0105572994
-0.9935329529
                \begin{array}{c} 0.5122781140 \\ 0.5540510535 \end{array}
                                 0.5793496320
                                                                -0.0042066309
                                                                                  5.488545e-01
0.7408606053
                                                                                                 -2.340
2.4733087118
                                 1.2979592812
                                                                  1.2766076994
                                                                                  1.734229e-01
                                                                                                 -1.856
0.4001018830
                0.0656254162
                                 2.1963468297
                                                 0.5895255433
                                                                 1.4470277217
                                                                                                  1.034
```

-1.086096e+00

```
1.7992385929 1.6436332545 -0.5355851584 -1.3269684512 -1.2755865234 -5.269145e-01 -1.040
ied getOption("max.print") -- omitted 1399 rows ]
iry(attr_pca_done)
ince of components:
        PC3
                        PC5
                                               PC8
                                                      PC9
PC2
                PC4
                                PC6
                                       PC7
                                                              PC10
                                                                      PC11
                2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 0.7284
'd deviation
ion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 0.0379 ive Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845 0.922
        PC14
 PC13
                0.53219 0.43975 0.3743
'd deviation
ion of Variance 0.02023 0.01381 0.0100
ive Proportion 0.97618 0.99000 1.0000
'act variance against features
ivalues<-attr_pca_done$sdev^2</pre>
ıvalues
167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654 0.
4698454 0.2832233 0.1933840 0.1400658
igenvalues)
(eigenvalues) <- paste("PC",1:14,sep="")</pre>
ıvalūes
   PC2
             PC3
                        PC4
                                  PC5
                                            PC6
                                                      PC7
                                                                 PC8
                                                                           PC9
                                                                                    PC10
38 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654 0.5306
   PC13
             PC14
33 0.1933840 0.1400658
flambdas <- sum(eigenvalues)</pre>
<sup>1</sup> ambdas
ance %
ir<- (eigenvalues/sumoflambdas)*100</pre>
                                            PC6
                                                      PC7
                                                                PC8
                                                                           PC9
                                                                                    PC10
41 11.787180 7.632173 7.515143 7.210077 7.088985 6.809641 6.553550 5.160467 3.790
   PC13
             PC14
   1.381314
             1.000470
:ulate cumulative of variance
ir <- cumsum(pctvar)</pre>
ır
             PC3
                        PC4
                                  PC5
                                            PC6
                                                      PC7
                                                                 PC8
                                                                           PC9
                                                                                    PC10
                       55.62574 62.83581 69.92480 76.73444 83.28799 88.44846
   40.47842
             48.11059
                                                                                    92.239
   PC13
             PC14
   98.99953 100.00000
umbdas <- rbind(eigenvalues,pctvar,cumvar)</pre>
ımbdas
                                  PC5
   PC2
                                             PC6
                                                        PC7
                                                                    PC8
                                                                               PC9
     4.016774 1.650205 1.068504 1.052120 1.009411 0.9924579 0.9533497 28.691241 11.787180 7.632173 7.515143 7.210077 7.0889848 6.8096407
                                                                                0.9174969
                                                                                6.5535496
     28.691241 40.478422 48.110594 55.625738 62.835815 69.9247997 76.7344404 83.2879900 8
               PC12
                          PC13
    PC11
                                      PC14
llues 0.5306975 0.4698454 0.2832233 0.193384
                                                   0.1400658
                 3.3560388
                            2.0230233
                                       1.381314
     92.2391537 95.5951925 97.6182158 98.999530 100.0000000
mes(matlambdas) <- c("Eigenvalues", "Prop. variance", "Cum. prop. variance")</pre>
l(matlambdas,4)
 PC2
         PC3
                                  PC6
                                                  PC8
                     1.6502 1.0685 1.0521 1.0094 0.9925 0.9533 0.9175
              4.0168
                                                                                0.7225 0.5
ılues
```

```
28.6912 11.7872 7.6322 7.5151 7.2101 7.0890 6.8096 6.5535
                                                                                    5.1605
                                                                                             3.7
'ariance
op. variance 28.6912 40.4784 48.1106 55.6257 62.8358 69.9248 76.7344 83.2880 88.4485 92.2
 PC13
           PC14
                       0.1934
                                 0.1401
ιlues
               0.2832
               2.0230
                                 1.0005
'ariance
                        1.3813
op. variance 97.6182 98.9995 100.0000
_pca_done$rotation
      PC2
                                   PC4
                                                 PC5
                                                               PC6
                   0.280157344 -0.472170158
                                               0.003362193
                                                             0.004488409 -0.039563410 -0.0587
                   -0.006815197 -0.077962430 -0.207301367
                                                            -0.609569867
                                                                          -0.211568990 -0.1306
ιte
:eFromHome
                   0.004812032
                                 0.041564987 -0.664884791
                                                             0.306131593
                                                                           0.048941659
                                                                                        -0.1768
                  -0.011288550 -0.062668026 -0.352147686
                                                            -0.255816205
                                                                            0.602292088 -0.4816
late
                   0.360622909 -0.290395305
                                                                          -0.034941693 -0.0332
                                                             0.025332267
                                               0.052415102
'Income
                   0.001123298 -0.086158010
                                               0.020312197
                                                             0.664085954 -0.101166486 -0.3712
'Rate
                   0.030991906 -0.560133264
                                                                                         0.1012
aniesworked
                                               0.005628265
                                                            -0.041875610
                                                                           0.017785645
                                                            -0.015351368
:SalaryHike
                                 0.004618486 -0.465841883
                                                                                        -0.0082
                   0.415285665
                                               0.009368263
                                                                                        -0.0252
rkingYears
                                -0.318115831
                  -0.010993402
                                 0.092457674
                                               0.409028173 - 0.138279489 - 0.293982017
                                                                                        -0.7516
igTimesLastYear
                                 0.213079968
                                               0.002115638 -0.010571214
                                                                                        -0.0019
:Company
                   0.443443529
                                                                            0.024921329
                                                                                         0.0145
CurrentRole
                   0.391353065
                                 0.279423881 -0.048111956 -0.038785223
                                                                          -0.004927194
nceLastPromotion
                   0.344322397
                                 0.198658357
                                               0.003993040
                                                             0.027659809
                                                                           0.019935007
                                                                                         0.0186
                                 0.295138965 -0.031745944 -0.034459502
                                                                           0.021898300
                                                                                         0.0286
thCurrManager
                   0.386171187
                                             PC11
     PC8
                   PC9
                                PC10
                                                            PC12
                                                            0.005033984 -0.74367068 -0.041550
0.040304455 -0.01980752 0.040445
0.002338630 0.02927699 0.003420
                   -0.098196914
                                -0.05927715 -0.183114693
                   0.715405171
                                -0.02770642
                                             -0.028707475
ıte
                   0.031447533
                                -0.65217193
:eFromHome
                                              0.037737577
                                                                          0.03725997
                                 0.40142111 -0.004675476
                  -0.221010405
                                                            0.018009772
                                                                                      -0.004074
late
                                             -0.377381332
                                                                          0.61775910
                  -0.012272736
                                -0.03685912
                                                            0.104651321
                                                                                      -0.047499
'Income
                   0.482943083
                                 0.40448871
                                              0.056690883 -0.044889268
                                                                          -0.01681584
                                                                                       0.023709
'Rate
aniesworked
                  -0.032989593
                                -0.03355765
                                              0.775796629
                                                           -0.129586743
                                                                          0.19687866
                                                                                       0.021028
                                              0.012190972
                                                            0.019568502
                                                                          0.04082482
                                                                                       0.014317
:SalaryHike
                  -0.376210309
                                 0.38335261
                  -0.029511945
                                                                                       0.061109
                                -0.04398227
                                             -0.196663458 -0.038585533
                                                                          0.08301594
rkingYears
igTimesLastYear
                  -0.217564575
                                -0.29622601
                                              0.130785998 -0.017811234
                                                                          0.02954240
                                                                                      -0.000289
                                 0.01862614 -0.001551392 -0.104225054
0.05420752 0.201595025 -0.271683842
                                                                                       0.079527
                   0.005335572
                                                                          0.03762072
:Company
                   0.062086964
                                                                         -0.04458982
CurrentRole
                                                                                      -0.765806
nceLastPromotion
                   0.022129234
                                 0.03850513
                                              0.306725567
                                                            0.845951303 -0.08053456
                                                                                       0.075946
                   0.011525930
                                              0.161413516 -0.407140185 -0.06576770
                                                                                       0.625185
                                 0.04176204
thCurrManager
      PC14
                   0.1893016403
                                   0.237072230
                   -0.0099081253
                                   0.018837870
                   0.0057709912
                                  0.011991386
:eFromHome
                   0.0049037331 -0.003314012
late
                   0.4041044054
                                  0.279006032
'Income
                  -0.0083381972
                                   0.009367738
'Rate
aniesworked
                  -0.0369554196
                                  0.107234673
                  -0.0183445446
                                  0.010585240
:SalaryHike
                  -0.4158888971 -0.705989494
rkingYears
igTimesLastYear
                   0.0008431661 -0.012085362
                  -0.6494086309
                                  0.562584645
:Company
CurrentRole
                   0.1948014145 -0.130643692
                   0.0977011821 -0.083447864
nceLastPromotion
                   0.3959144832 -0.121010943
thCurrManager
nalize PCA using Scree plot
_screeplot(attr_pca_done, ncp=14)
```

## cree plot

1.744251934

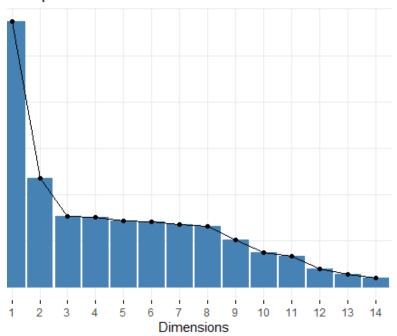
1.118546968

2.875446285

4.306398521 -1.060188116

1.274793286 -0.518252552

1.132058901



```
iry(attr_pca_done)
ince of components:
         PC3
                          PC5
                                   PC6
                                           PC7
                                                    PC8
                                                            PC9
                                                                    PC10
                                                                             PC11
PC2
                  2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 0.7284
ion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 0.0379
ive Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845 0.9223
 PC13
         PC14
'd deviation 0.53219 0.43975 0.3743 ion of Variance 0.02023 0.01381 0.0100
                  0.97618 0.99000 1.0000
ive Proportion
The scores stored in attr_pca$x
need to calculate the scores on each of these components for each individual in our sample
_pca_done$x
       PC2
                                      PC4
                                                     PC5
                                                                    PC6
                                                                                    PC7
1.243044079 -1.805296680 -0.3104169553 -0.384994275
                                                           2.0169575215
                                                                           0.984793983
                                                                                         1.33213032
1.854288163
             0.381073595 -0.5252390003
                                            1.608645799 -1.5927436292 -0.481865695 -1.04322462
            -1.413301606 -0.0582282745
0.682294015 0.9530781591
                                           -2.596801032
-0.112517223
                                                           0.6022422032 -0.023230640 -0.24482174
0.0144209522 -0.415235118 2.25467789
.198275394
1.570845554
                            0.9530781591
                                            0.537047071 -0.0703157168
                                                                           0.940560119
 567685771
            -0.965438549
                            1.6427717726
                                                                                         0.33261104
1.033228256
             1.476192828
                            0.1768758528
                                           -0.871158691
                                                           0.9282306482
                                                                           0.367849216
                                                                                         0.55347104
                                                                         -0.417767837 -0.43837159
-0.052250851 0.44046595
                                           -1.666338771 -0.8793271137
..176981984
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                        0.97216526 -0.194974326 -0.306930947
                                                                 0.23036887
.4080582 -0.019946119
                        0.74104135 -0.529786253
                                                   1.093201883 -0.15809731
                       0.38638678 -0.145819216
1066800 -0.849348754
                                                   0.689252882
                                                                 0.21050825
6214714
         0.400685192 -0.21727141
                                     0.060833554
                                                   0.292831786
                                                                 0.21548050
7401386 -0.841105798 0.41630003 -0.085808321
                                                   0.293124207 -0.22251524
3486040 -0.747551284 -0.29205484
                                     0.249651345
                                                   0.488803355
                                                                 0.22308994
1227811
         0.579349632 -0.01055730 -0.004206631
                                                   0.548854514 -0.23403874
5405105
                                     1.276607699
          1.297959281 -0.99353295
                                                   0.173422905 -0.18562460
16562542 2.196346830 0.58952554 1.447027722 -1.086096447 1.03490915
14363325 -0.535585158 -1.32696845 -1.275586523 -0.526914507 -0.10402533
          1.443041303 0.03257624 -1.012130175
                                                   0.207301917 -0.21108226
3954490
         0.144676311 -0.31680470 0.372251420
16629013
                                                  ed 'max'
         / getOption("max.print") -- omitted 1404 rows ]
:yp_pca)
rame': 1470 obs. of 15 variables:
tion: Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1 1 ...
            -0.243 0.854 -2.198 -0.571 -1.568 ...
            -1.805 0.381 -1.413 0.682 -0.965
      num
            -0.3104 -0.5252 -0.0582 0.9531 1.6428
      num
            -0.385 1.609 -2.597 -0.113 0.537 ...
2.017 -1.5927 0.6022 0.0144 -0.0703
      num
      num
            0.9848 -0.4819 -0.0232 -0.4152 0.9406 ...
      num
            1.332 -1.043 -0.245 2.255 0.333 ...
    : num
            1.592 1.44 0.165 0.379 -0.211
     : num
            1.1863 -0.2915 0.7037 -0.0232 2.3133
     : num
            -0.87212 -0.91332 0.23343 0.44837 -0.00928 ...
     : num
            -0.0964 -1.2705 -0.2063 -0.4256 0.7911 ...
      num
            0.1653 -0.1224 0.0757 -1.1905 0.0932 ...
      num
            0.27 0.3 -0.203 -0.589 -0.1 ...
0.5617 0.3926 -0.0303 0.0376 -0.0147 ...
      num
      num
.pca
st-- We see that true difference in all the means is different from zero.
st(PC1~attr$Attrition,data=typ_pca)
wo Sample t-test
PC1 by attr$Attrition 1668, df = 332.39, p-value = 9.363e-12 1tive hypothesis: true difference in means is not equal to 0
:ent confidence interval:
.74 1.2660970
estimates:
group No mean in group Yes
           -0.8307293
st(PC2~attr$Attrition,data=typ_pca)
wo Sample t-test
```

```
PC2 by attr$Attrition
85944, df = 359.22, p-value = 0.3907
itive hypothesis: true difference in means is not equal to 0
:ent confidence interval:
9831 0.09351411
estimates:
group No mean in group Yes
'0362
             0.06088848
st(PC3~attr$Attrition,data=typ_pca)
wo Sample t-test
PC3 by attr$Attrition
1682, df = 330.99, p-value = 0.04988
Live hypothesis: true difference in means is not equal to 0
ent confidence interval:
'54401 0.2902563607
estimates:
group No mean in group Yes
           -0.1217616
st(PC4~attr$Attrition,data=typ_pca)
wo Sample t-test
PC4 by attr$Attrition
9421, df = 316.05, p-value = 0.003501
itive hypothesis: true difference in means is not equal to 0
:ent confidence interval:
6461 -0.07520897
estimates:
group No mean in group Yes 0.19043290
st(PC5~attr$Attrition,data=typ_pca)
wo Sample t-test
PC5 by attr$Attrition
8185, df = 335.9, p-value = 0.06988
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
18955 0.01048367
estimates:
group No mean in group Yes
i8558
             0.10761736
it(PC6~attr$Attrition,data=typ_pca)
wo Sample t-test
PC6 by attr$Attrition 045, df = 337.68, p-value = 0.04163 tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
12161 -0.00542244
estimates:
group No mean in group Yes
             0.11929235
12967
st(PC7~attr$Attrition,data=typ_pca)
```

```
wo Sample t-test
PC7 by attr$Attrition
.2903, df = 338.09, p-value = 0.8974
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
946 0.1428859
estimates:
ı group No mean in group Yes
           -0.007377570
it(PC8~attr$Attrition,data=typ_pca)
wo Sample t-test
PC8 by attr$Attrition 417, df = 333.18, p-value = 0.2152 tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
5478 0.21789000
estimates:
group No mean in group Yes
14Ŏ6
           -0.07072355
st(PC9~attr$Attrition,data=typ_pca)
wo Sample t-test
PC9 by attr$Attrition
0487, df = 341.99, p-value = 6.374e-05
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
967 -0.1214329
estimates:
group No mean in group Yes
             0.19808925
st(PC10~attr$Attrition,data=typ_pca)
wo Sample t-test
PC10 by attr$Attrition
7135, df = 407.32, p-value = 3.348e-06
tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
191 -0.1182375
estimates:
ı group No mean in group Yes
'0088
             0.17012739
st(PC11~attr$Attrition,data=typ_pca)
wo Sample t-test
PC11 by attr$Attrition
716, df = 344.09, p-value = 0.08705
Live hypothesis: true difference in means is not equal to 0
ent confidence interval:
0.01177642
estimates:
group No mean in group Yes
             0.06757505
st(PC12~attr$Attrition,data=typ_pca)
```

```
wo Sample t-test
PC12 by attr$Attrition
3139, df = 419.64, p-value = 0.1896
tive hypothesis: true difference in means is not equal to 0 ent confidence interval: 5603 0.02016025
estimates:
group No mean in group Yes
             0.034094458
53436
st(PC13~attr$Attrition,data=typ_pca)
wo Sample t-test
PC13 by attr$Attrition | 529, df = 328.06, p-value = 0.004608 | tive hypothesis: true difference in means is not equal to 0
ent confidence interval:
803 0.15253970
estimates:
group No mean in group Yes
           -0.07572789
st(PC14~attr$Attrition,data=typ_pca)
wo Sample t-test
PC14 by attr$Attrition
1951, df = 362.54, p-value = 0.2328
itive hypothesis: true difference in means is not equal to 0
ent confidence interval:
.3631 0.01882051
estimates:
group No mean in group Yes
'00967
             0.024456932
est #Testing Variation
iance Test- Test for variance
test(PC1~attr$Attrition,data=typ_pca)
 to compare two variances
 PC1 by attr$Attrition
99326, num df = 1232, denom df = 236, p-value = 0.9282
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
491 1.2018726
 estimates:
of variances
578
test(PC2~attr$Attrition,data=typ_pca)
 to compare two variances
 PC2 by attr$Attrition
2515, num df = 1232, denom df = 236, p-value = 0.03136
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval: 37 1.514360
```

```
estimates:
of variances
06
test(PC3~attr$Attrition,data=typ_pca)
 to compare two variances
 PC3 by attr$Attrition
97956, num df = 1232, denom df = 236, p-value = 0.8191
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
755 1.1852922
 estimates:
of variances
test(PC4~attr$Attrition,data=typ_pca)
 to compare two variances
 PC4 by attr$Attrition
8328, num df = 1232, denom df = 236, p-value = 0.06007 ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
035 1.0077126
 estimates:
of variances
99
test(PC5~attr$Attrition,data=typ_pca)
 to compare two variances
 PC5 by attr$Attrition
0274, num df = 1232, denom df = 236, p-value = 0.8065
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
538 1.2431317
 estimates:
of variances
55
test(PC6~attr$Attrition,data=typ_pca)
 to compare two variances
 PC6 by attr$Attrition
0446, num df = 1232, denom df = 236, p-value = 0.6821
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
521 1.2640519
 estimates:
of variances
44
test(PC7~attr$Attrition,data=typ_pca)
 to compare two variances
 PC7 by attr$Attrition
0486, num df = 1232, denom df = 236, p-value = 0.6552 ative hypothesis: true ratio of variances is not equal to 1
```

```
cent confidence interval:
597 1.2688116
 estimates:
of variances
test(PC8~attr$Attrition,data=typ_pca)
 to compare two variances
 PC8 by attr$Attrition
0009, num df = 1232, denom df = 236, p-value = 0.9893
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
071 1.2111588
 estimates:
of variances
test(PC9~attr$Attrition,data=typ_pca)
 to compare two variances
 PC9 by attr$Attrition
0863, num df = 1232, denom df = 236, p-value = 0.4278 ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
151 1.3144492
 estimates:
of variances
94
test(PC10~attr$Attrition,data=typ_pca)
 to compare two variances
 PC10 by attr$Attrition
702, num df = 1232, denom df = 236, p-value = 7.271e-07
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
16 2.059510
 estimates:
of variances
31
test(PC11~attr$Attrition,data=typ_pca)
 to compare two variances
 PC11 by attr$Attrition
1066, num df = 1232, denom df = 236, p-value = 0.3303
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
918 1.3390472
 estimates:
of variances
22
test(PC12~attr$Attrition,data=typ_pca)
 to compare two variances
 PC12 by attr$Attrition
```

```
8153, num df = 1232, denom df = 236, p-value = 3.477e-08
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval: 90 2.196582
 estimates:
of variances
11
test(PC13~attr$Attrition,data=typ_pca)
 to compare two variances
 PC13 by attr$Attrition
95092, num df = 1232, denom df = 236, p-value = 0.5988 ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
288 1.1506484
 estimates:
of variances
248
test(PC14~attr$Attrition,data=typ_pca)
 to compare two variances
 PC14 by attr$Attrition
2831, num df = 1232, denom df = 236, p-value = 0.01698
ative hypothesis: true ratio of variances is not equal to 1
cent confidence interval:
75 1.552554
 estimates:
of variances
ting the scores of Pricipal Component 1 and Principal component 2
[typ_pca$PC1, typ_pca$PC2,xlab="PC1:", ylab="PC2")
le(h=0)
le(v=0)
                                     8
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             0
```

tting the Variance of Principal Components

```
(eigenvalues ,xlab= "Component number", ylab = "Component variance", type = "l", main = "S
```

```
> #Plotting the Log variance of COmponents
> plot(log(eigenvalues), xlab = "Component number",ylab = "log(Component variance)", type="l"
",main = "Log(eigenvalue) diagram")
Log(eigenvalue) diagram"
```

```
#Variance of the principal components
> #View(attr_pca_done)
> diag(cov(attr_pca_done$x))
PC1      PC2      PC3
                                 PC4
                                            PC5
                                                       PC6
                                                                  PC7
                                                                              PC8
                                                                                         PC9
                                                                                                   PC1
0
       PC11
4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654 0.
5306975 0.4698454
PC12
           PC13
0.2832233 0.1933840 0.1400658
> #x_pca$x[,1]
> #x_pca$x
> #Plotting the scores
> xlim <- range(attr_pca_done$x[,1])</pre>
```

```
> plot(attr_pca_done$x,xlim=xlim,ylim=xlim)
> #attr_pca_done$rotation[,1]
> #attr_pca_done$rotation
```

```
#Variance plot for each component. We can see that all components play a dominant role.
  plot(attr_pca_done)
  #get the original value of the data based on PCA
  center <- attr_pca_donescenter
  scale <- attr_pca_done$scale</pre>
  new_attrition <- as.matrix(attr[,-2])</pre>
  new_attrition
                                    DailyRate Department
       BusinessTravel
                                                                                        DistanceFromHome Education
Age
       "41" "Travel_Rarely"
                                            "1102"
                                                           "sales"
      "49" "Travel_Frequently" " 279" "37" "Travel_Rarely" " "1373"
                                                          "Research & Development" "
                                                          "Research & Development" "
      "37" Travel_Kalely
"33" "Travel_Frequently"
"27" "Travel_Rarely"
"32" "Travel_Rarely"
"30" "Travel_Rarely"
                                                           "Research & Development" "
                                          "1392"
                                                          "Research & Development" " 2"
"Research & Development" " 2"
"Research & Development" " 3"
"Research & Development" " 3"
"Research & Development" " 24"
"Research & Development" " 23"
                                            " 591"
                                           "1005"
                                           "1324"
      "30" "Travel_Rarely" "1358"
"38" "Travel_Frequently" " 216"
       "36" "Travel_Rarely"
                                             "1299"
                                                            "Research & Development" "27"
```

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"Research Scientist" "2"
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                                                                      " 5993"
                                                        "Single"
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                                                       "Single" 5993"
"Married" 5130"
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"Married" 2909"
"Married" 3468"
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```

[6,] "Laboratory Technician"	"4"	"Single"	" 3068" " 2670"	"11864"	"0"
[7,] "Laboratory Technician" [8,] "Laboratory Technician"	"1" "3"	"Married" "Divorced"	" 2693"	" 9964" "13335"	"4" "1"
[9,] "Manufacturing Director" [10,] "Healthcare Representative	"3" " "3"	"Single" "Married"	" 9526" " 5237"	" 8787" "16577"	"0" "6
" [11,] "Laboratory Technician"	"2"	"Married"	" 2426"	"16479"	"0
[12,] "Laboratory Technician"	"3"	"Single"	" 4193"	"12682"	"0
[13,] "Research Scientist"	"3"	"Divorced"	" 2911"	"15170"	"1
[14,] "Laboratory Technician"	"4"	"Divorced"	" 2661"	" 8758"	"0
[15,] "Laboratory Technician"	"3"	"Single"	" 2028"	"12947"	"5
[16,] "Manufacturing Director"	"1"	"Divorced"	" 9980"	"10195"	"1
[17,] "Research Scientist"	"2"	"Divorced"	" 3298"	"15053"	"0
[18,] "Laboratory Technician"	"4"	"Divorced"	" 2935"	" 7324"	"1
 [19,] "Manager"	"4"	"Married"	"15427"	"22021"	"2
" [20,] "Research Scientist"	"4"	"single"	" 3944"	" 4306"	"5
 [21,] "Manufacturing Director"	"3"	"Divorced"	" 4011"	" 8232"	"0
" [22,] "Sales Representative"	"1"	"Single"	" 3407"	" 6986"	"7
[23,] "Research Director"	"2"	"Single"	"11994"	"21293"	"0
[24,] "Research Scientist"	"4"	"Single"	" 1232"	"19281"	"1
[25,] "Research Scientist"	"1"	"Single"	" 2960"	"17102"	"2
 [26,] "Manager"	"3"	"Divorced"	"19094"	"10735"	"4
[27,] "Research Scientist"	"1"	"Single"	" 3919"	" 4681"	"1
 [28,] "Sales Executive"	"2"	"Married"	" 6825"	"21173"	"0
[29,] "Healthcare Representative	" "4"	"Married"	"10248"	" 2094"	"3
[30,] "Manager"	"1"	"Single"	"18947"	"22822"	"3
[31,] "Laboratory Technician"	"4"	"Single"	" 2496"	" 6670"	"4
[32,] "Healthcare Representative	' ''4''	"Married"	" 6465"	"19121"	"2
 [33,] "Laboratory Technician"	"3"	"Single"	" 2206"	"16117"	"1
OverTime PercentSalaryHike PerformanceRating RelationshipSatisfaction StockOptionLevel [1,] "Yes" "11" "0"					
[2,] "No" "23" '	''4''	"4" "2"		"1" "0"	
[4.] "Yes" "11" '	"3" "3"	"3" "4"		"0" "1"	
[6, ] "No" "13" '	"3" "3"	"3"		"0"	
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[6,] " 3" " 6"
[7,] " 0"
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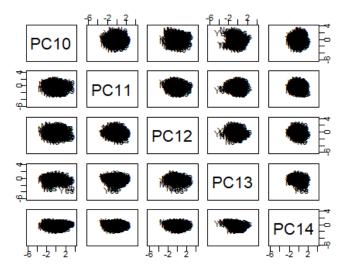
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[841] -0.593110595
                  -0.337341915
                                 0.391539946
                                              1.326394378
                                                           0.845217248 -1.311688564
                                                                                      0.21815
6670
     1.576609572
      0.435458968 -1.794870287
[849]
                                 0.193258943 -3.299758216
                                                           1.544260981 1.287126204 -1.34536
     1.366509702
1400
                   0.063993033 -1.547828834
                                                           1.185256107 -0.636884579 -0.49871
[857]
      1.112169475
                                              1.029721549
7142
      0.846163046
     -1.694006753 -0.930261463 -1.625781834 -2.565543396
                                                           1.143691500 -2.900696534 -0.18862
[865]
9805
      0.774776820
      0.769710196
                                                           1.476151058 -0.531774967 -1.51254
[873]
                    1.366970161
                                2.205826944
                                              2.912812860
7826
     0.255021570
[881]
       0.863329108
                    0.493868424
                                 0.566730435
                                              2.571738400 -1.402021735
                                                                        0.974544158
                                                                                      1.87949
6181 -1.817146074
[889]
                    2.140026931 -3.186542503
                                              1.011376168
                                                           1.101740089
                                                                        0.821801343 - 2.15479
      0.282595032
9129
     0.281011823
[897]
      1.284042243 -1.958870135 -1.667331648 -2.888220529
                                                           1.352165617 -1.729894773
                                                                                      0.94634
7812
     0.119271676
```

```
[905] -3.589861627
                      0.205507718  0.320568170 -1.157182430  1.218452381
                                                                                1.081773710
                                                                                               0.93608
7694
      1.052826050
[913]
       1.265668267 -0.253877062 -0.117743653 1.278727250 -1.175011090
                                                                                0.693400158 -0.24528
8304 -2.167305191
                      1.058588976 0.948234680 0.721555833 0.796882461 -1.996086917
[921]
       1.003050594
                                                                                               1.45924
4489
      0.474921323
[929]
       0.213835796
                      0.913024261  0.825876322  -0.261549249
                                                                  1.311149791 0.572968919
                                                                                               1.13587
\bar{1}854
      1.388433823
[937] -2.460102481 -0.446967250 -0.746971777 0.348847161
                                                                 0.320911276
                                                                                 1.586772180
                                                                                               0.37714
9133 -0.525933102
[945]
       1.896676090 -2.824252329 -0.462978817 -1.677706981
                                                                  0.297657326
                                                                                 1.563448209
                                                                                               1.76152
6611
      1.245765405
[953]
       0.739778837 - 0.962039268 \quad 0.435410396 - 0.382159830 - 2.897456049 - 1.980587913
                                                                                               0.85970
5214<sup>°</sup>
      1.369469220
[961]
       0.714977119
                      0.705616525 -0.250102356 0.223683709
                                                                  1.776657658
                                                                                 0.656231086 - 2.13590
7972 -0.207573580
[969]
                      0.274435098 -1.191804496 -2.807291532 0.971948342
                                                                                0.443529382 -0.03399
       1.608540593
5378 -1.567980309
[977] -0.371907292
                      0.397392501 0.364272767 0.728723037 -1.152437211
                                                                                0.437515868
                                                                                               0.31479
0710
      1.831260375
Г9851
       0.725716171
                      1.153724997 - 0.126986304 - 1.142008579 - 0.445127086 - 0.898134615 - 1.14296
0124
      0.796077351
[993] -0.619061781
                      0.326989090 -1.759930469 \ 0.652537049 \ 1.165257302 \ 1.694508000
                                                                                              1 19578
6083
      0.416643969
[ reached getOption("max.print") -- omitted 470 entries ]
> #The aboved two gives us the same thing. predict is a good function to know.
> out <- sapply(10:14, function(i){plot(attr$Attrition,attr_pca_done$x[,i],xlab=paste("PC",i
,sep=""),ylab="Attrition")})</pre>
> out
[,1]
             [,2]
                           [,3]
                                        [,4]
                                 Numeric, 10
stats Numeric, 10
                    Numeric, 10
                                               Numeric, 10
                                                            Numeric, 10
      Numeric,2
                                               Numeric,2
                                 Numeric, 2
                    Numeric,2
                                                            Numeric,2
n
conf
      Numeric,4
                    Numeric,4
                                 Numeric,4
                                               Numeric,4
                                                            Numeric,4
out Numeric,59
group Numeric,59
                                 Numeric,233 Numeric,66
Numeric,233 Numeric,66
                    Numeric,31
                                                            Numeric,68
                    Numeric,31
                                                            Numeric, 68
names Character,2 Character,2 Character,2 Character,2 Character,2
             8
                                    0
                                    0
```

> pairs(attr\_pca\_donex[,10:14], ylim = c(-6,4),xlim = c(-6,4),panel=function(x,y,...){text(x,y,attrAttrition)})

8 •



```
> # K-means, k=2, 3, 4, 5, 6
> # Centers (k's) are numbers thus, 10 random sets are chosen
> (kmeans2_attr_std <- kmeans(attr_std,2,nstart = 10))
K-means clustering with 2 clusters of sizes 482, 988</pre>
```

## Cluster means: Age DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked PercentSalaryHike 0.006450863 -0.05740890 0.8210216 0.001114956 -0.0 0.5608866 0.006781204 08405938 -0.0351402 2 -0.2736309 -0.003308239 -0.003147081 0.02800718 -0.4005389 -0.000543936 0.0 04100873 0.0171433 TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm otion YearsWithCurrManager 0.9133144 0.0011713194 0.9868202 1.0086744 0. 1 8437371 0.9632583 -0.4455643 -0.0005714331 -0.4814244 -0.4920861 -0. 4116207 -0.4699297

1 1 [117] 2 2 2 1 1 1 2 2 1 1 2 1 2 2 1 [175] 2 1 2 1 2 1 2 1 2 2 2 2 2 2 2 2 2 [233] 2 1 2 2 1 2 2 2 2 2 2 2 2 2 2 1 1 2 2 2 [291] 2 1 2 2 1 1 1 1 2 1 1 2 1 2 2 2 1 [349] 2 1 2 1 2 2 2 2 2 1 1 1 1 2 1 2 2 1  $\begin{array}{cc} 1 & 2 \\ 1 & 2 \end{array}$ 2 1 2 2 2 [407]  $\frac{1}{2}$ 1 2 2 1 1 1 2 1 2 2 2 2 2 2 2 2 2 2 1 2 2 1 2 2 1 2 2 2 2 1 1 1 1 2 1 

```
[581] 2 2 2 2
2 1 2 2 1 2 2
         [639] 2
        1
       1
[697]
    1 2
       2
        1
            1 2
     1
        1
       \bar{1}
                    [755]
     1
        1
          1
 2\bar{1}2
     2
       2
        2
         1 1
            1 1
                  1 2
[813]
1 2 2
      1 2
2 1
         2 1
2 2
     1
    1
                  1 2
[871] \bar{1} \bar{2} \bar{2} \bar{2} \bar{1} \bar{1}
            \bar{1} 1 \bar{2} 1 2 1 1
         1 2
            1 1 2 2 1 1
[929] 1 2 2 2
1 2 2 2 1 1 2
[987] 2 2 2 2
         1 2 2 2 2 1 2 2 2 2 1 1 2 2 2 2 2 2 2 1 1 2 2 2 1 1 2 2 2 1
               reached getOption("max.print") -- omitted 470 entries 1
Within cluster sum of squares by cluster:
[1] 7087.951 9563.508
(between_SS / total_SS = 19.0 \%)
Available components:
[1] "cluster"
"size"
             "centers"
                        "totss"
                                   "withinss"
                                             "tot.withinss" "betweenss"
          "iter"
  "ifault"
[9]
> # K-means, k=2, 3, 4, 5, 6
 # Centers (k's) are numbers thus, 10 random sets are chosen
>
 (kmeans2_attr_std <- kmeans(attr_std,2,nstart = 10))</pre>
K-means clustering with 2 clusters of sizes 988, 482
Cluster means:
     DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked
Age
PercentSalaryHike
1 -0.2736309 -0.003308239
                     -0.003147081 0.02800718
                                         -0.4005389 -0.000543936
                                                               0.0
04100873
            0.0171433
  0.5608866
         0.006781204
                      0.006450863 -0.05740890
                                          0.8210216 0.001114956
                                                              -0.0
08405938
           -0.0351402
TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm
otion YearsWithCurrManager
                    -0.0005714331
      -0.4455643
                                -0.4814244
                                              -0.4920861
                                                               -0.
4116207
             -0.4699297
       0.9133144
                    0.0011713194
                                 0.9868202
                                               1.0086744
                                                                0.
8437371
             0.9632583
121211
       1
     2
              2
               2 1
                  [117]
       1
          1
            1
       1
              1
\bar{1} 1 \bar{1}
          2
    1
     1
            1
               1
                 1 1
    1 1
       1
        1
            1
               \bar{1} \ 2 \ \bar{1} \ 2 \ 1 \ 2 \ 2
            2 2 2 1 1 2
         1
      1 2
2 2
         1 2
[233] 1 2
            2 1 1 2
         1 2
            1
               1 1 1 1
[291]
                  2
2
1
    1
1
     1
1
       1
1
        1
1
         1
1
            2
1
2
              1
2
2
               2
1
                 1
                  1 2 1
                 1
1 2 1 2 1
        \bar{1}
          2
                 2
       1
```

```
[407] 2 1 2 1 1 2 2 1 1 1 1 2 1 1 1 1 1 2 1 2 2 2 1 2 1 1 1 1 1 2 2 1 1 1 1 1 1 2 1 2 2 2 2 2
1 1 2 2 1 1 1
            1 1 1 1 1 1 2 1
[465] 1 1 2
               1
               1
                      1
[523]
     1 2
        2
          1
            2
               1
1 1 1
        1
          1
               1
                 1
[581]
        1
          1
               1
                        1 2
        1
 2 1
          1
            1 1
               1 1 1
                      1 1
 539] 1 1 1 2
1 1 1 1 2 2
[639]
            1
             1
               1
                 1
                   1
                      [697] 2 1 1 2
           \bar{1} 1 \bar{1} 1 2 1 2
            2 1
               1 2 2 2 2 2
[755] 1 2 1 1 1 2 1 1
            2
        2
               2
                      2
                 1 1 1
        1
          1
                 2
        2
Γ8137
     2
      2
          1
            1
               1
                 1
                   1
                      2
        1
 1 1
      1
            1
               1
[871]
     2
      1
        1
            2
             2
                    2
                      1
               1
                 1
                   1
 2 1
     2
      1
        2
          2
            2
             1
               2
                 2
                      2
                   1
                    1
           2 1
[929] 2 1
        1 1
               1 1 1 2
                      1\ 1\ 1\ 1\ 1\ 2\ 2\ 2\ 1\ 2\ 1\ 1\ 2\ 2\ 1\ 1\ 2\ 2\ 2\ 1\ 1\ 2\ 2\ 2\ 1\ 2\ 1\ 2\ 2\ 1
 ar{1}\,ar{1}\,ar{1}\,ar{2}\,ar{2}\,ar{1}\,ar{2}\,ar{2}\,ar{1}\,ar{1}\,ar{1}\,ar{2}\,ar{1}\,ar{1}
[987] 1 1 1 1 1 1 1 1 2 2 1 1 1 2
 reached getOption("max.print") -- omitted 470 entries 1
Within cluster sum of squares by cluster:
[1] 9563.508 7087.951
(between_ss / total_ss = 19.0 %)
Available components:
[1] "cluster"
"size"
                "centers"
                             "totss"
                                           "withinss"
                                                        "tot.withinss" "betweenss"
[9]
   "ifault"
> # Computing the percentage of variation accounted for. Two clusters
 perc.var.2 <- round(100*(1 - kmeans2_attr_std$betweenss/kmeans2_attr_std$totss),1)</pre>
> names(perc.var.2) <- "Perc. 2 clus"</pre>
> perc.var.2
Perc. 2 clus
81
 # Computing the percentage of variation accounted for. Three clusters
 (kmeans3_attr_std <- kmeans(attr_std,3,nstart = 10))</pre>
K-means clustering with 3 clusters of sizes 367, 705, 398
Cluster means:
Age
     DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked P
ercentSalaryHike
  0.5013783 -0.07679400
                           0.01893852 -0.02292678
                                                  0.7731900 -0.005035529
                                                                             -0.
0942477
           -0.020767791
2 -0.6413051 -0.06732578
                          -0.01639876 -0.02736942
                                                 -0.5304961 -0.074517134
                                                                             -0.
5051990
           -0.001439503
  0.6736539
           0.19007053
                           0.01158465 0.06962204
                                                  0.2267312 0.136639746
                                                                              0.
9817944
            0.021700073
TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm
otion YearsWithCurrManager
        0.9127463
                           0.01828053
                                         1.2848957
                                                         1.2422918
                                                                              1.
1686594
                1.2140545
       -0.6577604
                           0.01483008
                                        -0.3659833
                                                        -0.3459337
                                                                             -0.
3628676
               -0.3143688
        0.3234753
                          -0.04312604
                                        -0.5365289
                                                        -0.5327584
                                                                             -0.
4348652
                -0.5626331
```

```
Clustering vector:
[117]
                    2
[175]
2 1 3
      3
       2
         2
           1 2
                    2
       1
2
          2 3
3 1
         1
    1
              1
                    3 1
[233]
         1
                    2 1
       3
 3 2
         1
          2 1 2
                 3 3
       2 2 2 3 3
    3
     2
         2
           2
[291]
            1
              2
               1
                 2
                   3\ 1\ 2\ 2\ 1\ 1\ 3\ 1\ 3\ 2\ 2\ 1\ 2\ 1\ 1\ 2\ 3\ 1\ 2\ 1\ 2\ 2\ 3\ 2\ 2\ 1\ 1\ 3\ 2\ 3\ 2\ 2\ 3
      2
 1\bar{2}
    2
           3
            1
              1
    3
              3
                    [349]
3 3 3
    1
              1
                    2
Γ407]
    3
                      1\ 2\ 2\ 2\ 2\ 2\ 1\ 3\ 1\ 1\ 1\ 3\ 3\ 2\ 3\ 2\ 3\ 1\ 1\ 3\ 2\ 3\ 3\ 3\ 1\ 2\ 1\ 1\ 1\ 1
 2 1
    2
      2
       2
         3
           3
              3
                   2
                    1
[465]
    3
      3
       1
         1
           1
                   1
                    2
                      2 2 1 2 2 2 2 2 1 2 3 2 2 3 2 1 3 3 2 2 2 3 2 2 2 1 1 2 2 1
2 1 1 1 3
[523] 2 1
2 3 2 3 2
       2
1
         2
                 \begin{smallmatrix} 2 & 2 & 3 & 2 \\ 2 & 1 & 1 & 1 & 3 & 1 & 3 & 2 & 1 & 3 & 2 & 3 & 3 & 2 & 1 & 1 & 2 & 3 & 3 & 2 & 2 & 3 & 3 & 2 & 3 & 2 & 1 & 3 & 2 & 1 & 1 & 2 & 2 \\ \end{smallmatrix}
           1
          \bar{1} \bar{2}
       2
                 2 2
    2
      2
              2
[581]
         3
2
2
1
           1
 3 3
    3
      3
       3
2
1
2
           2 2 2
              3
                  1
                    2 2
    2
              2
[639]
      3
2
2
                   1
                    3
                      2
    3
2
              1
[697]
         \bar{1}
           3
              1
                      2 3
    3
      3
       3
         1
           1
            3
              3
               1
                 1
                   1
                    1 1
[755] 2 3
2 2 1 2 3
       3 2 2 2
           3
            2
              1
                      3 1
              3
       1 2
2 1
2 2
[813] 3 1
1 2 2 1 2
          3
            1
2
              2
                   1 2 2 1 2
[871] 3 2
                 3
                 1 1
              2
       1
2
            2
\bar{1} 1 \bar{2}
    1 2
         1
           1
              1
               1
                 2
                  3 1
         3
              2
      2
           2
                 3
[929]
    2
3 2 2
        1
           1
              3
      1
 987] 2 3 3 3 3 2 3 2 3 1 2 2 2 1
reached getOption("max.print") -- omitted 470 entries ]
[987]
Within cluster sum of squares by cluster:
[1] 5205.277 6049.267 4071.095
(between_ss / total_ss = 25.5 \%)
Available components:
[1] "cluster"
"size"
[9] "ifault"
               "centers"
                           "totss"
                                       "withinss"
                                                  "tot.withinss" "betweenss"
            "iter"
 perc.var.3 <- round(100*(1 - kmeans3_attr_std$betweenss/kmeans3_attr_std$totss),1)</pre>
 names(perc.var.3) <- "Perc. 3 clus"</pre>
>
> perc.var.3
Perc. 3 clus
74.5
 # Computing the percentage of variation accounted for. Four clusters
 (kmeans4_attr_std <- kmeans(attr_std,4,nstart = 10))</pre>
K-means clustering with 4 clusters of sizes 370, 560, 156, 384
Cluster means:
```

Age DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked PercentSalaryHike

```
0.7707463 0.22961595
                          0.008257502  0.03633025
                                                   0.2669399 0.09802993
                                                                               0.9
613245
           0.009213117
2 -0.7192085 -0.11199075
                          -0.020883872
                                      0.03636112
                                                   -0.6095477 -0.03790853
                                                                              -0.4
054590
          -0.022606422
3 1.0047487 -0.10884912
                          -0.068027703 0.03341739
                                                   1.7607150 -0.02802579
                                                                               0.1
176866
          -0.006455403
4 -0.1019796 -0.01370473
                          0.050135454 -0.10160815
                                                   -0.0835745 -0.02778716
                                                                              -0.3
           0.026712984
827921
TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm
otion YearsWithCurrManager
        0.39270390
                          -0.05607256
                                         -0.5390915
                                                          -0.5548597
                                                                               -0.
4306548
                -0.5829055
2
       -0.78847463
                           0.01576328
                                         -0.5723273
                                                          -0.6147893
                                                                               -0.
4572541
                -0.6265538
        1.78479174
                          -0.11283401
                                          2.0923377
                                                           1.3928232
                                                                                1.
6166931
                 1.4170866
        0.04640063
                           0.07687895
                                          0.5040689
                                                                                0.
                                                           0.8653638
4250011
                0.8996866
Clustering vector:
[1] 1 4 1 2 1 4 1 2 4 4 2 4 2 2 2 4 2 2 3 2 2 1 4 2 2 3 4 4 3 1 2 1 2 1 2 2 2 2 1 2 2 2 2 4
4 3 4 2 4 2 1 2 1 2 2 3 4 2
1 1 1 2 2 2 3 4 1 2 1 1
7] 4 4 2 3 4 4 1 3 4 2 3
                       3 2 2 4 1 1 2 4 4 1 1 4 2 4 1 1 1 2 4 2 2 3 2 2 4 4 4 4 4 4 1 1 4
Г1177
        2
                1
 2
            4
              4
                   2
      1
      1
        2
          2
            3
              2
[175]
     1
               1
                       1 4 3 3 4 1 3 2 2 1 3 4 2 1 1 4 2 4 2 1 1 4 2 2 1 1 4 4 4 4 2 1 2
        4
 3
     4
      2
          4
            2
                       1 3
     1 1
        2
            4 3
                       1 4 3 1 2 4 1 1 1 3 2 1 2 2 4 3 2 2 2 4 2 3 2 2 4 2 3 4 3 4 2 2 2
[233]
        1
 1 4
     2 3
          3
            4
                 4
                   1 1
                       2 2
       4
                       3 2 2 4 4 4 4 1 1 2 2 3 2 4 3 4 1 4 2 4 2 4 1 2 4 4 3 1 2 1 2 2 1
            2
[291] 1
          4
              3
                     1
142
    4 2
        4
          4
            1
              4
                4
                 4
                   4
                       1 1
          2
                       2
        2
            1
                     2
[349]
     1
                   1
        1
     4
      1
            4
 1 1
         1
                         3 2 2 4 2 2 4 1 3 4 3 1 1 2 1 4 1 4 4 1 2 1 2 1 1 1 4 2 4 3 4 4 3
[407]
     1
                4
       2
         2
          1
                   2
 2 4 4
            1
                1
        3
                2
                       2
     1
      1
          4
            4
                 1
                   1
                        [465]
 3 4 4 1
          2
                 2 4 4
                       1
                        2
[523] 2 4
        4
            3
                 4 4 4
                        3 1 3 1 4 3 1 4 1 1 2 3 4 2 1 1 2 2 1 1 2 1 2 1 2 4 1 2 3 4 2 4
        2
     1
      4
                 1
                   2
                     2
[581]
     2
      2
        4
          1
            3
                2
                 1
                        1
                       4
     2
      1
        1
 1 1
          2
                     3
                       4
                        2
      1
          4
                2
Γ6391
                       1
 2 2
     1
       4
         4
          4
                4
                   4
                     4
[697]
       2
        2
                 2
     4
          3
            1
              3
                4
                   4 4
                       1
                         4 4 2 4 2 2 1 1 2 3 1 4 1 2 3 2 1 2 2 2 2 1 4 4 2 2 2 2 1 3 1 3
        1
                2
     1
       1
            3
                   3
     2 1
        4
                        2 3 2 4 2 1 1 1 4 3 1 2 2 4 1 4 2 2 4 4 4 2 1 4 3 2 4 4 2 2 2 4
 2
     2 1
        2
            1 4
                 4 4 4
        3
                 2 2 1
[813] 1 3
            1 4
               2
                       2 2 1 2 2 2 2 2 2 2 1 2 2 2 4 3 3 1 1 2 2 4 2 1 4 4 2 1 2 1 4 2 1
        2
                 2 2 3 2
          3
            2
                1
               2 1
3 4
[871] 4 2
          4
            4
     3 2
        3
          1
3 3 2
            4
[929] 4
1 2 2 2
        4
          1
            4
                 4
                     3
                       1 2 2 4 4 4 4 1 2 1 4 4 4 3 2 1 3 3 3 1 4 4 4 2 3 4 4 2 3 2 4 4 2
         3
            3
              4
            1 2 1 2 1 4 2 4 2 3
     1 1
        1 1
 reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster:
```

Available components:

[1] 3753.165 4326.294 2322.362 3710.699

 $(between_SS / total_SS = 31.4 \%)$ 

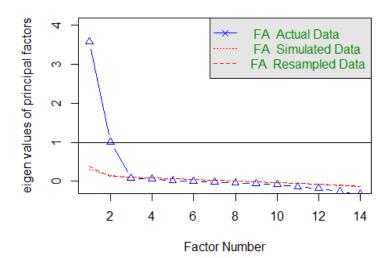
```
[1] "cluster"
                    "centers"
                                    "totss"
                                                                    "tot.withinss" "betweenss"
                                                    "withinss"
 size"
                "iter"
[9] "ifault"
  perc.var.4 <- round(100*(1 - kmeans4_attr_std$betweenss/kmeans4_attr_std$totss).1)</pre>
  names(perc.var.4) <- "Perc. 4 clus"</pre>
> perc.var.4
Perc. 4 clus
68.6
> # Computing the percentage of variation accounted for. Five clusters
> (kmeans5_attr_std <- kmeans(attr_std,5,nstart = 10))</pre>
K-means clustering with 5 clusters of sizes 362, 121, 464, 385, 138
Cluster means:
      DailyRate DistanceFromHome
                                     HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked
Age
PercentSalaryHike
   0.29439958
               0.12871318
                                 -0.07860849
                                              0.085796939
                                                              -0.34473854 -0.004242516
                                                                                                 0
.99201942
                  0.10351924
                                                                                                 0
  1.42504729
                0.15367721
                                  0.01601076
                                               0.005353989
                                                               1.72713466 0.218033124
62239031
                 -0.08434498
3 -0.80816195 -0.09282987
                                  0.02676321 0.023482118
                                                              -0.61613188 -0.017337269
                                                                                                -0
.63726919
                 -0.07785784
4 -0.09401635 -0.01885408
                                  0.06916728 -0.103630113
                                                              -0.08568613 -0.031458713
                                                                                                -0
.38251861
                  0.03075301
   0.95782658 -0.10766111
                                 -0.09078668 -0.019597347
                                                               1.70062617 -0.033986375
                                                                                                 0
.06190082
                 -0.02160939
TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm
otion YearsWithCurrManager
                                                 -0.5888511
        -0.19463320
                                -0.06075160
                                                                     -0.6168071
                                                                                               -0
4568867
                   -0.5950247
         1.65396859
                                -0.06870235
                                                                     -0.2776906
                                                 -0.3331776
                                                                                               -0.
2557445
                   -0.4236271
        -0.84002580
                                 0.03529737
                                                 -0.5578441
                                                                     -0.6027906
                                                                                               -0.
4541967
                   -0.6300570
                                 0.07708356
         0.05219558
                                                  0.5108114
                                                                      0.8629518
                                                                                                0.
4172976
                    0.9067233
         1.73915719
                                -0.11413105
                                                  2.2873612
                                                                      1.4807475
                                                                                                1.
7856938
                    1.5211290
Clustering vector:
[1] 1 4 1 3 1 4 1 3 4 4 3 4 3 3 3 4 3 3 5 1 3 1 4 3 3 5 4 4 5 2 1 1 3 1 3 3 1 3 1 3 3 3 3 4
   4 1 4 3 1 3 1 3 1 5 4 3
[59] 4 4 4 4 5
               5
                  5
                    2
                      3
                        2 1 3 2 3 3 4 3 4 4 2 2 1 3 3 2 4 3 2 3 1 4 4 5 4 4 5 4 2 3 3 5 1 1 3
   1 2 2 3 3 3 5 4 2 3 1 1
3 4
Γ1177 4 4
          1
            5
              4 4
                         3 5 3 3 4 1 2 3 4 4 1 2 4 3 4 1 1 1 3 4 1 3 2 1 3 4 4 4 4 4 4 1 1 4
1 3 1 3 2 3
              4
                  1 3 3 3 4 4
          3
[175] 1 1
            3
               5
                3
                  1 3 3 1 1 4 5 5 4 2 5 3 3 1 5 4 1 1 1 4 1 4 3 1 1 4 4 3 3 1 1 4 4 4 2 1 2 1
      4
        1
          4
               3
                   4
                    4
 5
                       4
                           1 5
[233]
          1
              4
                     3
                       1
                         3
                           1 4 5 1 3 4 1 1 1 5 3 1 3 3 4 5 1 3 3 4 3 5 3 3 4 3 5 4 5 4 3 1 3
      3
2
                     4
 1 4
               4
                         1
          3
                              3 3 4 4 4 4 2 1 3 3 5 3 4 5 4 2 4 3 4 3 4 1 1 4 4 5 1 3 2 3 3 2
[291]
        4
            4
               3
                     4
        3
      4
          4
            4
               1
                 4
                   4
                     4
  4
   1
                           1
[349]
      2
        3
          3
            3
               2
                   1
                 4
                       1
                           1
                              4 1 4 3 3 1 1 4 2 3 3 3 1 1 3 3 2 4 1 1 2 3 3 3 3 4 1 5 1 1 1 1 5
      4
        1
          1
               4
[407] 2 1
          2
            1
               3
                   4
                               3 1 4 1 3 4 2 5 4 5 1 2 3 1 4 1 4 4 1 3 1 3 1 1 4 3 4 5 4 4 5
4 1 4 4 3
          3
            1
                   2
              1
                 3
                     4
                       3
      1 2
          5
            4
              4
                     1
[465]
                   3
                       1
                         5
                           3
                             3 3 5 3 3 3 3 3 1 4 3 1 3 3 2 1 4 2 1 3 3 3 2 3 3 3 3 5 4 3 3 4
3 5 4 2 1
          3
            3
              4
                3
                   3
                     3 4 4
                           1 3
[523]
3 1 3
      1
        4
          4
            1
                 4
                   2
                     4
                              5
               5
                       4
                         4
                           4
                               2 5 1 4 5 1 4 1 1 3 5 4 3 1 1 1 3 1 2 3 1 3 1 1 4 1 3 5 4 3 4
        4
          3
               3
                 1
                     1
                       3
                         3
```

```
[581] 3 3 4 1 5 3 3 1 2 3 4 1 5 4 4 5 1 1 1 1 4 1 1 3 4 3 3 4 4 2 4 4 4 3 4 3 5 1 1 4 3 4 3
\bar{1} \ 2 \ \bar{2} \ 1 \ 2 \ 1 \ 3
                   1 3 3 5 4 3
          3 4
[639] 3 1
                   3 1 2 4 1 5 1 4 4 5 1 3 3 1 4 3 1 1 3 3 4 1 3 1 1 1 3 3 1 3 2 4 4 5 1 3 3
5 1 3 1 4
                   4
                     1 4 4
                           3 5
[697] 4 3
          3 5
              1 5
                     3 4 4 2 4 4 3 4 1 3 1 2 3 5 1 4 1 3 2 3 2 3 3 3 3 2 4 4 3 3 3 3 1 5 1 5
          1 4
[755]
      3
          4 4
                             1 2 3 4 3 2 2 1 4 2 1 3 3 4 1 4 3 3 4 4 4 3 2 4 5 1 4 4 3 3 3 4
 1
          3
            3
              2 4
        1
          5 3
3 5
[813]
      2
              1
                           3 3 1 3 3 3 3 3 3 3 3 1 3 3 3 4 5 5 1 1 1 3 4 3 1 4 4 3 1 3 2 4 3 1
 3 3 2 3
              3 3
          3 4
[871] 4 3
              4 5
                  3 1 1 4 3 4 4 4 1 3 4 2 4 4 2 4 3 3 2 3 4 1 2 2 4 1 3 3 2 4 3 5 4 3 3 3 3
 5 3 2 3 5 2 4 3
                   5 4 3 1
                       2 5 1 3 3 4 4 4 4 2 3 1 4 4 4 5 3 1 5 5 2 1 4 4 4 3 5 4 4 3 5 1 4 4 1
[929] 4 3
          4
            1
              4 3 3 4
          5
            3
                4
 3 3 3
              5
                   1
[987] 1 2 1 1 1 3 1 3 2 4 3 4 3 5
[ reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster:
[1] 3047.750 1186.244 3451.050 3732.063 2002.454
(between_SS / total_SS = 34.7 \%)
Available components:
[1] "cluster"
"size"
                    "centers"
                                    "totss"
                                                    "withinss"
                                                                    "tot.withinss" "betweenss"
                "iter"
    .
"ifault"
[9]
  perc.var.5 <- round(100*(1 - kmeans5_attr_std$betweenss/kmeans5_attr_std$totss),1)</pre>
> names(perc.var.5) <- "Perc. 5 clus"</pre>
> perc.var.5
Perc. 5 clus
65.3
> # Computing the percentage of variation accounted for. Six clusters
  (kmeans6_attr_std <- kmeans(attr_std,6,nstart = 10))</pre>
K-means clustering with 6 clusters of sizes 315, 204, 117, 367, 133, 334
Cluster means:
      DailyRate DistanceFromHome
                                     HourlyRate MonthlyIncome MonthlyRate NumCompaniesWorked P
ercentSalaryHike
  0.29572817
               0.06720409
                                 -0.37970677 0.083120684
                                                              -0.33509590 -0.05149656
                                                                                                1.
                 0.09454580
02512480
2 -0.25566270
                0.03786530
                                  1.67053208 0.038629426
                                                              -0.32910387 0.24140707
                                                                                               -0.
18330725
                 0.14097682
                0.14005703
                                 -0.03745321 -0.018189835
                                                                                                0.
  1.44167150
                                                               1.75468907 0.18300839
64289121
                -0.12730656
4 -0.86588529 -0.05984460
                                 -0.36052931 0.076390996
                                                              -0.66450191 -0.05898106
                                                                                               -0.
66909243
                -0.07809370
                                                               1.75533922 -0.04414310
                                                                                                0.
   0.98035288 -0.09522849
                                 -0.02745725 -0.003152513
02951151
                 0.01670872
6 -0.06671192 -0.03189258
                                 -0.24201442 -0.178297661
                                                              -0.06644952 -0.08060037
                                                                                               -0.
                -0.05152157
35660483
TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole YearsSinceLastProm
otion YearsWithCurrManager
                                -0.02409561
                                                 -0.5941230
                                                                     -0.6284252
                                                                                               -0.
         -0.21096808
4562689
                   -0.5976939
        -0.35912815
                                -0.27018326
                                                 -0.2701731
                                                                     -0.2188648
                                                                                               -0.
2712331
                    -0.2185993
         1.70405369
                                -0.05648465
                                                 -0.3375473
                                                                     -0.2826621
                                                                                               -0.
                   -0.4177673
2359724
        -0.88690899
                                 0.09436436
                                                 -0.5835152
                                                                     -0.6340835
                                                                                               -0.
4624483
                   -0.6370253
```

```
1.76916941
                                   -0.11260971
                                                       2.3500845
                                                                              1.4931387
                                                                                                          1.
7313523
                      1.5416819
           0.09143376
                                    0.14868735
                                                       0.5489399
                                                                              0.9275301
                                                                                                          0.
4973464
                      0.9296143
Clustering vector:
[1] 1 6 1 4 1 6 1 2 2 2 4 6 2 2 2 6 4 4 5 1 4 1 6 4 4 5 6 6 5 3 1 1 4 1 4 4 1 4 1 4 4 2 6
    2 2 6 4 1 4 1 4 2 5 6 2
[59] 6 6 6 2 5 5 5 3 4 3 1 4 3 4 4 6 4 6 6 3 3 1 6 4 3 6 4 3 4 1 6 6 5 2 6 6 6 3 4 4 5 2 1 4
  6 1 3 3 4 4 4 5 6 3 4 1 1
[117] 6 6 1 5 2 2 1 5 6 4 5 2 4 6 2 3 2 6 2 1 3 6 2 6 1 2 1 2 6 1 4 3 1 4 6 6 6 6 6 1 1 6
1 4 1 2 2 4 3 6 6 1 4 4 4 6 6
[175] 1 1 4 4 5 4 1
                       2 2 1 2 6 5 5 6 3 5 4 2 1 5 2 1 2 1 2 1 2 4 1 2 2 4 2 1 1 6 6 2 6 1 3 2
                  1 6 6 6 4
4516166
                4
Γ2331
       1
           2
                6
                  5 4 4
                            2 2 2 5 1 4 6 1 1 1 5 2 2 2 4 6 5 1 2 4 6 4 3 4 4 2 4 5 6 5 6 4 1 4
           3
                         2 1
                6
                  6
                     4
                       6
       3
         6 4
                            1 5 4 2 6 6 2 6 2 1 4 4 5 4 6 5 6 3 6 4 6 4 6 1 1 2 6 5 1 4 3 4 4 3
[291]
              6
                     4
                         1
                       6
                1
         4
           6
                     6 6 6 2
16
    1
       6
             6
                  6
                              1 1
                2
Γ3491
       3
         4
           4
              4
                  6
                       6
                         1 4 1 6 1 6 4 4 1 1 6 3 2 4 4 1 1 4 4 3 6 1 1 3 4 4 4 4 6 1 5 1 1 1 5
                       3 4 6 2 4
  3 1 6 1
           1
              4
                6 4
[407] 3 1
           3
             2
                4 5
                     6 2 4 4 4 5 2 1 6 2 4 6 3 5 6 5 1 3 2 1 6 1 6 6 1 4 2 2 1 1 6 4 6 5 6 6 5
       6 2 2 1
1 3 5 6
  1 6 6 2
                1 4
                     2 6 2 4 6 2
                6 1
                     2 1 1 5 2 2 4 5 2 4 4 4 4 2 6 4 1 4 4 3 1 6 3 1 4 4 2 3 4 4 4 4 5 6 2 4 6
[465]
                6 4
4 6 6 3 1 4 4
                     4 4
                         6 6 1 4
         6
           6
             1
                  6
                     3
                       \begin{smallmatrix} 6 & 6 & 6 & 6 & 5 & 3 & 5 & 1 & 6 & 5 & 1 & 6 & 1 & 1 & 2 & 5 & 2 & 4 & 1 & 1 & 1 & 4 & 1 & 3 & 4 & 1 & 4 & 1 & 1 & 2 & 1 & 4 & 5 & 6 & 2 & 6 \\ \end{smallmatrix}
Γ5231
       3 6
           2
              4
                     4
                  1
                       1
                          4
                              6
              1
                5
                  4
                    4 1
                              \begin{smallmatrix} 6 & 2 & 5 & 6 & 2 & 5 & 1 & 1 & 1 & 2 & 6 & 1 & 1 & 4 & 2 & 1 & 4 & 6 & 6 & 3 & 6 & 6 & 6 & 4 & 6 & 4 & 5 & 1 & 1 & 6 & 2 & 6 & 4 \\ \end{smallmatrix}
[581]
       4 4
            6
                         3 4
                  1
  3 3
      1
         3
           2 4
                1
                     1 4
[639] 4 1 4 6
                4 1 4 1 3 6 2 5 1 6 2 5 1 4 2 1 6 4 1 1 4 4 6 1 4 1 1 1 4 4 1 4 3 6 2 5 1 2 4
  1 4
      1 6
           6
             6
                4 4
                     6 1 6 6 4 6
           2 5
                1 5
[697] 6 4
                     6
                       4 6 6
                              3 6 6 4 6 1 4 1 3 4 5 1 2 1 2 3 4 3 4 2 4 4 3 6 6 4 4 4 4 1 5 1 5
4 4 3 1 3
           1 6
                       5
                         5 6
                  1
                     2
[755] 4 3 2 6
                          1 4 4 1 3 1 2 4 3 3 1 6 3 3 4 4 6 1 2 4 2 6 6 6 4 3 6 5 1 6 2 4 4 4 6
                3
                     5
                       1
         1
           4 4
                  6
                     3 6 2
                            6
                              5
           5
                              4 4 2 4 4 4 4 4 1 4 2 4 4 4 6 5 5 1 1 2 4 6 4 2 6 6 4 1 4 3 6 4 1
[813]
       3
              4
                1
                  6
                       4
                         4
       3
         2 4
  4 4
              5
                4 4
                     1
                       2
                         1
      2
  371] 2 4 2
5 4 3 4 5
                            6 4 6 6 6 1 4 6 3 6 6 3 6 4 4 3 4 2 1 3 3 6 1 4 4 3 6 4 5 6 2 4 4 4
                6
                  5
                     4
                       1 1
[871]
              6
             3
                     5 6 4
                              5
                6
[929] 6 4
           6
             1
                6 4 4 6
                         3
                            5 2 4 2 6 6 6 6 3 2 1 2 6 6 6 4 1 5 5 3 1 6 6 6 4 5 6 6 4 5 1 6 6 1
           5
             2 6 2 1 2
  4 4 4 5
                          4 6 2 2
[987] 2 3 2 1 1 4 2 2 3 6 4 2 4 5
[ reached getOption("max.print") -- omitted 470 entries ]
within cluster sum of squares by cluster:
[1] 2496.832 1801.395 1137.594 2452.579 1929.518 3105.339
(between_SS / total_SS = 37.2 %)
Available components:
[1] "cluster"
"size"
                      "centers"
                                        "totss"
                                                          "withinss"
                                                                            "tot.withinss" "betweenss"
                  "iter"
[9] "ifault"
  perc.var.6 <- round(100*(1 - kmeans6_attr_std$betweenss/kmeans6_attr_std$totss),1)</pre>
> names(perc.var.6) <- "Perc. 6 clus"</pre>
> perc.var.6
Perc. 6 clus
62.8
> #Factor Analysis
> #parallel analysis suggest factor recommendation
  parallel<-fa.parallel(attr_pca[,1:14],fm='minres',fa='fa')</pre>
```

Parallel analysis suggests that the number of factors = 2 and the number of components = NA

## **Parallel Analysis Scree Plots**



```
> #The gap between simulated data and actual data tends to be between 3 and 4
 threefactor<-principal(attr_pca[,1:14],nfactors=3,rotate='varimax')</pre>
 print(threefactor)
Principal Components Analysis
Call: principal(r = attr_pca[, 1:14], nfactors = 3, rotate = "varimax")
Standardized loadings (pattern matrix) based upon correlation matrix
RC1
      RC2
            RC3
                        u2 com
                                     0.07 0.683 0.32 1.3
Age
                         0.31
                               0.76
DăilyRate
                                     0.23 0.056 0.94 1.2
                               0.06
                        -0.04
DistanceFromHome
                         0.07
                              -0.12
                                     0.68 0.475 0.52 1.1
HourlyRate
                                     0.37 0.139 0.86 1.0
                        -0.03
                               0.03
MonthlyIncome
                         0.54
                               0.61 -0.02 0.664 0.34 2.0
                        -0.04
                               0.11 -0.01 0.013 0.99 1.3
MonthlyRate
                        -0.20
NumCompaniesWorked
                               0.69
                                     0.08 0.522 0.48 1.2
                                     0.48 0.233 0.77
PercentSalaryHike
                         0.00 - 0.07
TotalWorkingYears
                                     0.03 0.860 0.14 2.0
                         0.63
                               0.68
TrainingTimesLastYear
                         0.00
                              -0.07
                                   -0.43 0.193 0.81 1.1
                               0.07 -0.05 0.865 0.14
YearsAtCompany
                         0.93
YearsInCurrentRole
                         0.86 - 0.06
                                    0.00 0.747 0.25
YearsSinceLastPromotion
                         0.73
                              0.01 -0.04 0.541 0.46 1.0
YearsWithCurrManager
                         0.86 -0.08 -0.02 0.744 0.26 1.0
RC1 RC2 RC3
SS loadings
                      3.71 1.95 1.08
                      0.26 0.14 0.08
Proportion Var
                      0.26 0.40 0.48
Cumulative Var
Proportion Explained 0.55 0.29 0.16 Cumulative Proportion 0.55 0.84 1.00
Mean item complexity = 1.2
Test of the hypothesis that 3 components are sufficient.
The root mean square of the residuals (RMSR) is 0.08
with the empirical chi square 1591.36 with prob < 6e-299
> #Display factor values
```

```
> threefactor$values
[1] 4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.722465
4 0.5306975
[11] 0.4698454 0.2832233 0.1933840 0.1400658
> #Display factor loadings
> threefactor$loadings
Loadings:
RC1
       RC2
              RC3
                          0.307 0.765
Age
                                        0.225
DailyRate
                                -0.122
DistanceFromHome
                                        0.675
                                        0.371
HourlyRate
MonthlyIncome
                          0.538
                                 0.612
                                 0.106
MonthlyRate
                         -0.199
NumCompaniesWorked
                                 0.689
                                        0.477
PercentSalaryHike
TotalWorkingYears
                          0.630
                                 0.680
TrainingTimesLastYear
                                       -0.434
YearsAtCompany
                          0.926
YearsInCurrentRole
                          0.862
YearsSinceLastPromotion
                          0.734
YearsWithCurrManager
                          0.859
      RC2
RC1
            RC3
ss loadings
               3.707 1.951 1.078
Proportion Var 0.265 0.139 0.077
Cumulative Var 0.265 0.404 0.481
> #communalities
> threefactor$communality
                                                                    HourlyRate
Age
                  DailyRate
                                    DistanceFromHome
0.68318561
                         0.05613449
                                                  0.47529954
                                                                           0.13949574
MonthlyIncome
                           MonthlyRate
                                            NumCompaniesWorked
                                                                       PercentSalaryHike
0.66447336
                         0.01269573
                                                                           0.23285647
                                                  0.52164264
TotalWorkingYears
                    TrainingTimesLastYear
                                                     YearsAtCompany
                                                                          YearsInCurrentRole
                                                                           0.74651548
0.85983230
                         0.19335717
                                                  0.86479626
                            YearsWithCurrManager
YearsSinceLastPromotion
0.54136294
                         0.74383547
> #Rotated factor scores
> head(threefactor$scores)
RC1
                      RC3
           RC2
[1,] -0.5982509
                 1.2242118
                             0.4724958
[2,]
[3,]
                             0.4632603
      0.5308061 -0.1775199
    -1.4124116
                0.6169246
                             0.2028231
    -0.1259390 -0.4919472
                            -0.9774844
```

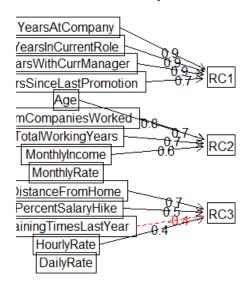
-1.0834488

> #round threefactor values

0.5907171 -1.4763255

0.3852668 -1.0510701 -0.3112959

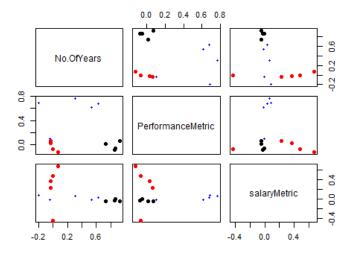
## **Components Analysis**



```
> round(threefactor$values,3)
[1] 4.017 1.650 1.069 1.052 1.009 0.992 0.953 0.917 0.722 0.531 0.470 0.283 0.193 0.140
> #Visualize the relationship and factor recommendations for simple structure
> fa.diagram(threefactor)

> colnames(threefactor$loadings)
- c("No.OfYears", "PerformanceMetric", "salaryMetric")
> colnames(threefactor$loadings)
[1] "No.OfYears" "PerformanceMetric" "salaryMetric"
> plot(threefactor)
```

## **Principal Component Analysis**



> Multiple Regression

```
> #install.packages("GGally")
> #install.packages("FFally")
> attach(attr)
> attr[, c(2)] <- sapply(attr[, c(2)], as.numeric)
> fit_attr<- lm(Attrition~Age+DailyRate+DistanceFromHome+HourlyRate+MonthlyIncome</pre>
```

```
+MonthlyRate+NumCompaniesWorked+PercentSalaryHike+TotalWorkingYears+Training
TimesLastYear
                +YearsAtCompany+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrMana
ger)
> fit_attr
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager)
Coefficients:
(Intercept)
                                  Age
                                                      DailyRate
                                                                         DistanceFromHome
HourlyRate
1.475e+00
                         -4.842e-03
                                                   -4.622e-05
                                                                               3.607e-03
-1.762e-04
                            MonthlyRate
MonthlyIncome
                                               NumCompaniesWorked
                                                                          PercentSalaryHike
TotalWorkingYears
                           6.944e-07
-6.435e-06
                                                     1.400e-02
                                                                               -1.302e-03
-2.215e-03
TrainingTimesLastYear
                                                       YearsInCurrentRole YearsSinceLastPromo
                                 YearsAtCompany
         YearsWithCurrManager
                                                    -1.359e-02
                           6.547e-03
-1.642e-02
                                                                                1.211e-02
-1.202e-02
> summary(fit_attr)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager)
Residuals:
          1Q
Min
               Median
-0.40687 -0.20911 -0.13209 -0.01769 1.12055
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                     7.393e-02
                          1.475e+00
                                                 19.953
                                                         < 2e-16 ***
(Intercept)
                                      1.429e-03
                                                 -3.388 0.000723 ***
                         -4.842e-03
Age
                                      2.305e-05
                         -4.622e-05
                                                 -2.005 0.045171 *
DailyRate
DistanceFromHome
                          3.607e-03
                                     1.146e-03
                                                  3.148 0.001678 **
                         -1.762e-04
                                      4.563e-04
                                                 -0.386 0.699459
HourlyRate
MonthlyIncome
                         -6.435e-06
                                      3.126e-06
                                                 -2.058 0.039722 *
                          6.944e-07
                                     1.305e-06
MonthlyRate
                                                  0.532 0.594875
                          1.400e-02
                                      4.131e-03
                                                  3.390 0.000718 ***
NumCompaniesWorked
                         -1.302e-03
                                     2.537e-03
                                                 -0.513 0.607844
PercentSalaryHike
TotalWorkingYears
                         -2.215e-03
                                      2.564e-03
                                                 -0.864 0.387788
TrainingTimesLastYear
                         -1.642e-02
                                      7.205e-03
                                                 -2.279 0.022830 *
                          6.547e-03
YearsAtCompany
                                      3.227e-03
                                                  2.029 0.042676
                                                 -3.246 0.001198 **
                         -1.359e-02
                                      4.186e-03
YearsInCurrentRole
YearsSinceLastPromotion 1.211e-02
                                      3.711e-03
                                                  3.264 0.001123 **
YearsWithCurrManager
                         -1.202e-02
                                     4.300e-03
                                                 -2.794 0.005268 **
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared: 0.07006 F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
       ficients(fit_attr)
```

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cept)
                                                                 DistanceFromHome
                                               DailyRate
                           Age
                  -4.841883e-03
                                           -4.621800e-05
08e+00
                                                                      3.607208e-03
yIncome
                     MonthlyRate
                                       NumCompaniesWorked
                                                                  PercentSalaryHike
                                                                                            Tota
379e-06
                    6.943688e-07
                                              1.400361e-02
                                                                      -1.302020e-03
ngTimesLastYear
                          YearsAtCompany
                                                YearsInCurrentRole YearsSinceLastPromotion
803e-02
                    6.547309e-03
                                             -1.358638e-02
                                                                       1.211203e-02
tall.packages("GGally")
tall.packages("FFally")
ary(GGally)
int(fit_attr,level=0.95)
       97.5 %
cept)
                    1.330087e+00 1.620129e+00
                   -7.645349e-03 -2.038416e-03
                   -9.144038e-05 -9.956195e-07
ate
ceFromHome
                    1.359397e-03
                                   5.855019e-03
                   -1.071269e-03
                                   7.188886e-04
Rate
                   -1.256787e-05 -3.028915e-07
yIncome
                   -1.866389e-06
yRate
                                   3.255127e-06
paniesWorked
                    5.900450e-03
                                   2.210677e-02
tsalaryHike
                   -6.278083e-03
                                   3.674043e-03
orkingYears
                   -7.244350e-03
                   -3.055144e-02 -2.284612e-03
ngTimesLastYear
                    2.164117e-04
tCompany
                                   1.287821e-02
nCurrentRole
                   -2.179721e-02 -5.375559e-03
                   4.833295e-03
                                   1.939077e-02
inceLastPromotion
                   -2.045105e-02 -3.581037e-03
ithCurrManager
dicted Values
ed(fit_attr)
                                                                                        10
              1.2114521 1.1756231 1.3404380 1.1029924 1.0752183 1.2906399 1.0986213 1.2309
071 1.0383735
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                                                                    1.2245651 1.1889457
              1.3442734
                         1.1851934
                                    1.1367118 1.3122560 0.9681044
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329 0.8538387 1.1992116 1.1499223 1.0171349 1.0492551 1.2245549 1.0792900 1.2132042 1.1317
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304 1.1779045 1.2903062 1.1263251 1.2338891 1.1899926 1.3186586 1.1194586 1.1183320 1.1073
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                                    1.1027696 1.1769008 1.3606416 1.0112144 1.0503242 1.2663
015 1.2088953 1.2107472 1.1976104
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                                    1.1003593 1.0510820 1.1122561 1.0848700 1.2303231 1.2779
843 1.3153139 1.2506461 1.0175200
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              1.2749839 1.1142876
773 1.0753403
                                    1.0191567 1.1368875 1.1631061 1.1776661 1.2154409
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122 0.9956106 1.2958829 1.1106158 1.1673794 1.0287419 1.1614188 1.1296730 1.0635080 1.0275
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700 1.1843033 1.0248456 1.2489043 1.2033316 1.2331328 1.2678573 1.0151671 1.2031133 0.9949
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059 1.2958267 1.0488521 1.0757890 1.0982503 1.2722436 1.2531769 1.1033592 0.9705148 0.9627
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320 1.1136118 1.2376346 0.9238711 1.2045781 1.2445552 1.2860723 1.3935309 1.2818995 1.0375
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736 1.0624707 1.2040892 1.2907501 1.0422071 1.0880367 1.2933060 1.0953369 1.2224581 1.2065
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776 1.2878876 1.1557796 1.0801260 1.1889117 1.2779218 1.0974692 1.0334471 1.0270869 1.0828
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851 1.1146537 1.0298291 1.2555301 1.2242867 1.3429739 1.3120264 1.1289271 1.2157031 0.9525
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251 1.2256223 1.2551233 1.2292413 1.2153224 1.1496661 1.0947804 1.0976988 1.2138019 1.3199
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143 1.2709999 1.1244172
                         1.1179438
                                    1.1092612 1.0901779 1.0636192
                                                                    0.8713907 0.9927435 0.9602
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206 207 208 209 210 211 212 213 214
391 1.2172490 1.2678543 1.2283262 1.2111871 1.1105075 1.1633427 1.0933400 1.1020469 0.9446
218 219 220 221 222 223 224 225 226
679 1.1919425 1.2379731 0.9965779 1.1066303 1.2914905 1.0551588 0.9429311 1.1232812 1.0856
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230 231 232 233 234 235 236 237 238 769 1.2504511 1.1374029 0.8987928 1.1950058 0.9576079 1.2505982 0.9467761 1.1774490 1.1159
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940 1.2584024 1.2108354 1.1298656 1.1069697 1.2103574 1.1970361 1.1504932 1.1470058 1.1416
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208 1.2051040 1.2273537 1.1999189 1.1094561 0.9086445 1.1789862 1.2706130 1.1780597 1.1817
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443 1.1803276 1.2684178 1.2157573 1.0363435 1.0378193 0.9268986 1.1513654 1.1716387 1.1703
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757 1.2398192 1.0586538 0.9287098 0.9339764 1.0766204 1.0798757 1.0431391 1.2696837 1.0623
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179 1.1812315 1.1138797 1.3107934 1.1917659 1.2542990 1.1983138 1.2465311 1.3512552 1.0603
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514 1.3389128 1.1339686 1.2147086 0.9627429 1.1552994 1.1104839 1.1584355 1.0813643 1.1468
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736 1.2362541 1.1540241 1.0702784 1.2140869 1.0081543 1.0749396 1.1384309 0.9438025 1.3065
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029 1.1775770 1.1432945 1.1345310 1.1751491 1.1377581 1.3759847 1.1624170 1.0574483 1.2413
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785 1.0890640 1.2623572 1.2677748 1.1756622 1.1647613 1.0696806 1.0863400 1.1786251 1.1959
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162 1.1667711 1.1773788 1.1330966 1.0230550 1.2304282 1.2567775 0.9255460 1.2187198 1.2568
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444 1.3337785 1.1672134 1.1613907 1.1619905 1.1849491 1.0162353 1.2047646 0.9695657 1.2396
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685 1.3789072 1.3083234 1.1334770 1.1214503 1.1921906 1.1531708 1.0050958 1.1310012 1.0477
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259 1.0708892 0.9686952 1.2113812 1.2923338 1.2237561 1.1951869 1.2870484 1.3019248 1.1581
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539 0.9471428 1.1976471 1.2081851 1.1391498 1.1346599 1.1392005 1.0809259 1.0236429 1.2767
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585 1.2735037 1.1990748 1.0146221 1.3399165 1.1347081 1.2145517 1.3490997 1.1380722 1.1112
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789 1.3048391 1.3277534 1.1151561 1.2385068 0.9246576 1.2642710 1.2195045 1.3164141 1.1317
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220 1.1621957 1.2287011 1.2845124 1.1400185 1.1518415 1.1910039 1.3142532 1.1613482 1.0870
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823 1.1506412 1.2082224 1.1495127 1.3176227 1.0107385 1.2449191 1.1922290 1.1555537 1.2825
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690 1.2338037 1.1226305 1.1746320 1.1456398 1.0717804 1.1771915 1.1558438 1.2626387 1.2800
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258 1.1924800 1.0905692 1.0681102 1.0996098 1.1079008 1.2265049 1.1153442 1.1095088 1.3738
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719 0.9901329 1.0745776 1.0719286 1.0484143 0.9879893 0.9949154 1.2309626 1.1878624 1.1008
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663 1.1875771 1.1893019 1.1773599 1.2676281 1.3411036 1.1792184 1.2896782 1.1566669 1.2474
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443 1.2720688 1.0853881 1.2959548 1.0500073 1.0787991 1.1422661 1.0983104 1.2328617 1.1756
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518 1.2241069 1.2004933 1.1765445 1.1601972 1.1711529 1.2197281 1.0423343 1.1429898 1.1463
614 615 616 617 618 619 620 621 622 508 1.1634152 1.1405327 1.2276154 0.9546701 1.2533879 1.3264586 1.0100015 1.2361409 0.9971
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757 1.0998187 1.2388367 1.0280247 1.2875816 1.1445049 1.2918918 1.1300055 1.2050992 1.1004
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397 1.2289121 1.2518347 1.0876910 1.2192868 1.1820848 1.1711699 1.1152275 1.2225404 1.2797
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795 1.0902088 1.2099553 1.1060140 1.1545760 1.1587187 1.1604917 1.1633879 1.3144919 1.2021
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837 1.2572880 1.2611837 1.2941247 1.0541363 1.0792416 1.2106028 1.1814049 1.2905476 1.2374
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423 1.1966685 0.9854140 1.2771849 1.1336471 1.1054934 1.1995226 1.2011961 1.1804164 0.9210
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028 1.0811266 0.9261751 1.0293094 1.3783921 1.3225984 1.2383124 1.2812433 1.1994419 1.0431
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164 1.2136676 1.2242791 0.9224425 1.1315447 1.1297196 1.2967050 1.2179523 1.0686229 0.9761
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595 1.2691621 1.2127017 1.2744285 1.2315961 1.1339860 1.0301211 1.1549758 0.8313966 1.3856
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660 0.9905761 1.1891155 1.0474839 1.2420517 1.2172599 1.1758969 1.3441063 1.0294554 1.2898
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552 1.1497888 1.2817432 1.1713817 0.9972396 1.2007947 1.1702764 1.1981114 1.1743315 1.127
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743 1.1072099 0.9163875 1.2504574 1.3715234 0.9544018 1.0742032 0.9492152 1.1831468 1.1428
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614 1.1307162 0.9753709 1.1738874 1.0258760 1.3016361 1.3283153 1.2152907 1.2267642 1.1800
770 771 772 773 774 775 776 777 778
438 1.1752119 1.1567184 1.1652848 0.9975937 1.1434312 1.0656858 1.1958359 1.2666574 1.2593
782 783 784 785 786 787 788 789 790 679 1.2309278 1.2115318 1.0756121 1.0587235 1.1837050 1.1707204 0.9769951 1.1300778 1.1720
794 795 796 797 798 799 800 801 802
558 1.2463063 1.1603520 1.1925018 1.1548612 1.3338456 1.3410180 1.1609715 1.2428148 1.1066
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701 1.0038097 1.1177864 1.0527469 1.2631796 1.0446659 0.9564943 1.2824496 1.2247256 1.2678
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355 1.1117286 1.2441724 1.1367614 1.1829363 1.0749356 1.1614374 1.2378602 1.2900768 1.1941
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398 1.1510333 1.2349417 1.2115421 1.3515596 1.3237391 1.1060211 1.1577752 1.1543778 1.0947
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488 1.4068671 1.2247783 1.0704668 1.1813324 1.2369392 1.1285805 1.0464173 1.2314564 1.2014
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039 1.2713359 1.1370281 1.0301604 1.2610618 1.1007703 0.8491503 1.2227491 1.1988460 1.1168
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703 1.3146662 1.2233028 0.9262897 1.2518084 1.0455051 1.0795463 1.2979310 1.1976162 1.0499
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949 1.1071337 1.1805078 0.9241001 1.2723826 1.0852852 1.0926014 1.0701423 1.2909868 1.1904
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541 1.1990508 1.0147912 1.0969522 1.3106446 1.1405072 0.8259763 1.1685137 1.1071475 1.1067
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164 1.1678747 1.1892084 1.2493214 1.0587066 1.0392474 1.2022250 0.9846344 1.0377966 1.4043
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58953
hed getOption("max.print") -- omitted 470 entries ]
va_table
a(fit_attr)
is of Variance Table
se: Attrition
m Sq Mean Sq F value
                         Pr(>F)
                                  5.0386 40.0387 3.307e-10 ***
                          5.039
                                          4.7712 0.0290991
                      1
                          0.600
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ceFromHome
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                                          9.4593 0.0021399
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yIncome
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                          1.665
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                                         13.2284 0.0002854
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yRate
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                          1.985
                                  1.9850
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paniesWorked
                          0.055
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                                          0.4381 0.5081493
tSalaryHike
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0.2978

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2.3665 0.1241812

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14.7818 0.0001259

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orkingYears

nCurrentRole

ithCurrManager

tCompany

als

ngTimesLastYear

inceLastPromotion

836

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-0.24

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-0.18

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MonthlyRa
cept)
                          DailyRate DistanceFromHome
                                                            HourlyRate MonthlyIncome
                                                                      -1.001031e-05 -1.329590e-05
                     5.465664e-03 -5.401767e-05 -4.077725e-07
cept)
                                    2.042546e-06
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                                    4.174337e-10
5.386738e-09
                                                    5.314811e-10
1.366512e-10
                                                                       ate
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                    -1.001031e-05
ceFromHome
                    -1.329590e-05 -1.899115e-08 -2.360246e-10
                                                                      -1.691089e-08
                                                                                       2.082110e-07
Rate
yIncome
                    -2.253115e-08
                                    2.173753e-10 -5.393647e-14
                                                                       1.178725e-10
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                    -2.527187e-08 -8.279939e-12
                                                    1.066478e-12
                                                                      -4.359249e-11
                                                                                       9.431926e-12
yRate
                    -2.109799e-05 -7.736385e-07 -1.773406e-09
paniesWorked
                                                                       1.538901e-07
                                                                                      -2.299436e-08
tSalaryHike
                    -9.596482e-05 -8.172910e-08 -1.172098e-09
                                                                      -1.147267e-07
                                                                                      1.368832e-08
                     5.246665e-05 -1.885600e-06 -1.842474e-09
                                                                      -7.478390e-08
                                                                                       1.832019e-09
orkingYears
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                                                                                       2.197556e-08
ngTimesLastYear
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tCompany
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                                    3.245154e-07
                                                    3.611569e-09
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-1.115776e-07 2.115227e-09
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nCurrentRole
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-2.480019e-05 2.263869e-07
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inceLastPromotion
                                                    1.708163e-09
                                                                      -1.238252e-08
                                                                                       6.067393e-09
ithCurrManager
paniesWorked PercentSalaryHike TotalWorkingYears TrainingTimesLastYear YearsAtCompany cept) -2.109799e-05 -9.596482e-05 5.246665e-05 -1.500646
                         -7.736385e-07
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tSalaryHike
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5.191289
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ngTimesLastYear
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nCurrentRole YearsSinceLastPromotion YearsWithCurrManager
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-1.350262e-07
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paniesWorked
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tSalaryHike
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                                                                           -4.741292e-07
orkingYears
                                                     5.326433e-09
                                                                             2.595454e-07
                          2.880460e-07
ngTimesLastYear
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                                                    -3.256264e-06
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tCompany
nCurrentRole
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inceLastPromotion
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                                                                           -4.383185e-07
                         -5.468174e-06
                                                    -4.383185e-07
                                                                             1.849064e-05
ithCurrManager
<-influence.measures(fit_attr)</pre>
nce measures of
mula = Attrition ~ Age + DailyRate + DistanceFromHome +
                                                                    HourlyRate + MonthlyIncome +
ke + TotalWorkingYears + TrainingTimesLastYear +
                                                            YearsAtCompany + YearsInCurrentRole
   dfb.Age dfb.DlyR dfb.DsFH dfb.HrlR dfb.MntI dfb.MntR dfb.NmCW dfb.PrSH dfb.TtW\
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027446
                                            0.046694
001878 -0.010605 -0.021237 -0.018608 -0.019091 -0.001185
                                                                    0.011636
                                                                                0.017614
                                                                                            0.019873
052771 -0.045171 -0.084298 0.093910
017772 0.009096 -0.020847 -0.020515
003794 0.001053 0.011073 0.004907
                                 0.093910 -0.040170 -0.029502 -0.013099
                                                                                0.069127 -0.017074
                                            0.009947 -0.018581
                                                                    0.008214
                                                                                0.005609
                                                                                            0.017464
                                                                                            0.008382
                                0.004907 -0.007441 0.004270 -0.001534
                                                                                0.008498
         020212
                                                                                            0.014548
                                                                                            0.000988
003120
                                                                                -0.016204 0.018763 0.

0.009957 -0.011006 -0.

0.116410 0.130150 0.

0.001299 0.002041 0.
025282 -0.010709
        0.016470
-0.023978
0.000346
003185
090815
001066
        001114
                                                        0.001789 -0.014708 0.004106
                                                                                            0.006702 -0
                                                        046807
                                             0.048207 -0.040022
002734
062927
                     0.053358
                                             0.017567 -0.040958 -0.074596 -0.016180
                                 0.049792
        -0.030610
007322 -0.013342
                     0.002181
                                 0.001789
                                             0.009582 -0.001382 -0.009916 0.012970
                                                                                            0.013118
0.000266
000803
         0.000104
                     0.000785
                                 0.000202
                                             0.001511
                                                        0.000788
                                                                    0.001992 -0.000700
                                0.003198 -0.003356 -0.009151 -0.003615 0.003722 0.013530 -0.009184 0.011396 0.017701 -0.006000 -0.001367 0.007604 -0.002220 -0.004010 0.002686
                                                                                            0.003065
0.018898
0.004014
000783
          0.000491
                     0.001218
0.023776
                                 0.000193 -0.013882
                                                        0.020054 -0.005864
                                                                                0.002912
                                                                                            0.007549
006643
          0.012805
070479 -0.072920
                     0.004633
                                -0.028294 -0.035629 -0.177100 -0.106131 -0.048733 -0.023515
0.014144
                                                                                           0.006296
                                                        0.011280 -0.095425 -0.063476 -0.026777 -0.000519 0.007727 0.008776 0.008069 0.002438 0.003481 -0.056704 0.006040 0.001926 0.014241 0.003006 -0.009634 -0.000868 0.008349 0.010765 0.014962 0.000868
                                            0.059579
053245
                    0.011128 -0.051136
          0.208312
001649 -0.011133 -0.002855
                                 0.011860 -0.020073

      0.009008
      -0.015722
      0.002438

      0.009086
      0.010942
      0.001926

      0.010331
      -0.007477
      -0.000868

      0.010257
      0.022524
      0.002524

002110
006578
011145
        0.001066 -0.000605
0.004169 -0.007246
-0.016531 0.013738
007386
         0.003489 -0.016795
                                                        -0.000588 -0.011227
                                                                                            0.008416
                                                                                0.004745
061987 -0.016124
                     0.074170
                                 0.102505 -0.050297
                                                        0.010073 -0.026794 -0.020880 -0.050859
                                             0.012389 -0.010071
0.002609 0.009038
018059
          0.007442 -0.003738
                                 0.001222
                                                                    0.013805
                                                                                0.003095
                                                                                            0.001011
          0.008335
                     0.002196
                                 0.010227
                                                                    0.003377
001190
                                                                                0.002897
                                                                                           -0.019051 -0
                     0.099810
                                 0.021881 -0.048390
                                                        0.147709
                                                                    0.012618 -0.039170 -0.057008 -0
052187 -0.014960
008841
         0.001689 -0.012622 -0.027178 -0.004999
                                                        0.007632
                                                                    0.009940 0.016802 -0.021053 -0.
011431 -0.023603 -0.009648 -0.05895 1.020 2.32e-04 0.01244
007765  0.006011 -0.008255 -0.03105  1.015  6.43e-05  0.00641  011913 -0.002993  0.011865 -0.07377  1.009  3.63e-04  0.00693  002335 -0.003987 -0.003996  0.01167  1.027  9.09e-06  0.01632
```

0

0

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-0.

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-0

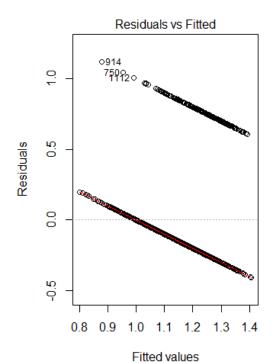
```
000545 -0.000181 0.001847 -0.05104 1.013 1.74e-04 0.00642
005551 -0.001140 -0.001831 -0.04537 1.015 1.37e-04 0.00715
         -0.001140 -0.001631 -0.04337 1.013 1.376 0.00127

-0.034149 -0.006533 0.22448 0.965 3.35e-03 0.00927

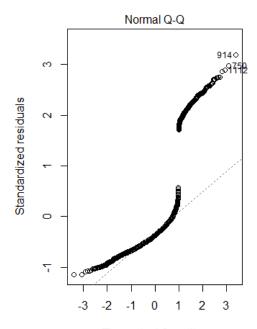
0.001505 -0.004351 -0.00716 1.021 3.42e-06 0.01017

-0.003807 0.007977 -0.08634 1.014 4.97e-04 0.01054
009755 -0.034149 -0.006533
001235
006518 -0.003807
                                  0.12753 0.964 1.08e-03 0.00330 0.04737 1.022 1.50e-04 0.01289
021552
         0.000599
                     0.010460
027428 -0.007279 -0.001792
125335
         0.088043
                      0.061723
                                  0.25234 0.970 4.23e-03 0.01216
         013885 -0.004003
003763
                                                                            *
000734 -0.001601 0.000412 -0.01611 1.024 1.73e-05 0.01312
000333 -0.000049
                     0.010727 -0.04299 1.011 1.23e-04 0.00457
         0.000318 -0.002145 -0.02009 1.018 2.69e-05 0.00796 0.007534 -0.028784 -0.07027 1.020 3.29e-04 0.01331 0.008724 -0.042084 0.33054 0.966 7.26e-03 0.01754 0.043004 -0.040588 0.16593 0.977 1.83e-03 0.00696 0.001116 -0.003219 -0.02124 1.016 3.01e-05 0.00653
002805
042149
026740
037184
001820
001571 -0.019804 -0.003277
                                  0.27143 0.955 4.89e-03 0.01112
000591 -0.008536 -0.000288 -0.03669 1.013 8.98e-05 0.00530 000708 0.002619 0.011716 -0.06964 1.011 3.23e-04 0.00714
001351
         0.001153
                      0.001250 -0.02650 1.015 4.69e-05 0.00548
         006445 -0.000692
007596 -0.000798
036698
         0.003650 -0.001299
009571
004923
                                  0.40341 0.968 1.08e-02 0.02436
         0.195603 -0.119345
115176
012673 -0.037113 -0.013293 -0.06290 1.015 2.64e-04 0.00910
011515 -0.000302
                     0.012966 -0.07646 1.009 3.90e-04 0.00702
hed 'max' / getOption("max.print") -- omitted 1420 rows ]
```

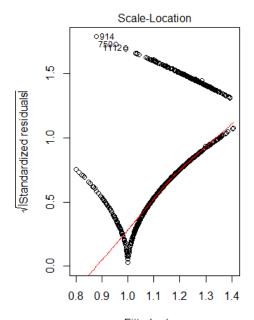
```
> View(temp)
> #Diagnostic Plot
> plot(fit_attr)
Hit <Return> to see next plot:
```



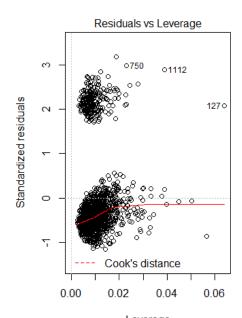
~ Age + DailyRate + DistanceFromHome + HourlyRa Hit <Return> to see next plot:



Theoretical Quantiles
~Age + DailyRate + DistanceFromHome + HourlyRa
Hit <Return> to see next plot:



Fitted values
~ Age + DailyRate + DistanceFromHome + HourlyRa
Hit <Return> to see next plot:



# **QQ** Plot

```
Studentized Residuals(fit_attr)

Studentized Residuals(fit_attr)

Studentized Residuals(fit_attr)

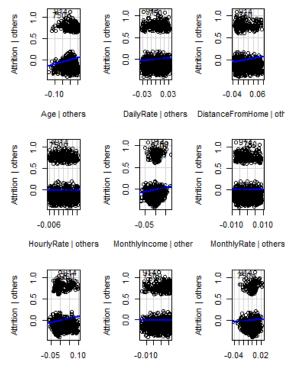
Studentized Residuals(fit_attr)

The studentized Residuals(f
```

```
aphics.off()
r(mfrow = c(1,2))
.new();
off()
evice
```

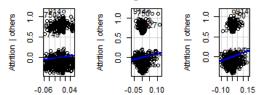
ragePlots(fit\_attr)

leturn> to see next plot:

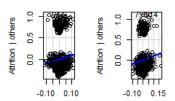


NumCompaniesWorked | c PercentSalaryHike | oth: TotalWorkingYears | oth

### Hit <Return> to see next plot: Leverage Plots



FrainingTimesLastYear | c YearsAtCompany | othe YearsInCurrentRole | oth

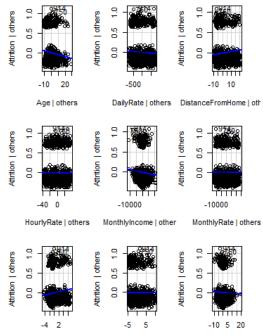


earsSinceLastPromotion | rearsWithCurrManager | c

fluential Observations ded variable plots

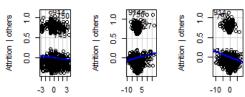
# ots(fit\_attr)

## leturn> to see next plot:

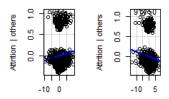


NumCompaniesWorked | c | PercentSalaryHike | oth: TotalWorkingYears | oth

### Hit <Return> to see next plot: Added-Variable Plots



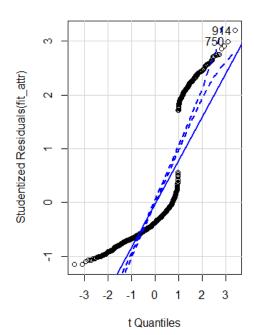
 $\label{thm:continuity} \mbox{\sc FrainingTimesLastYear} \ | \ c \ \ \mbox{\sc YearsAtCompany} \ | \ \mbox{\sc oth} \ \mbox{\sc YearsInCurrentRole} \ | \ \mbox{\sc oth} \ \mbox{\sc oth} \ \ \mbox{\sc oth} \ | \ \mbox{\sc oth} \ \mbox{\sc oth} \ |$ 



earsSinceLastPromotion | rearsWithCurrManager | c

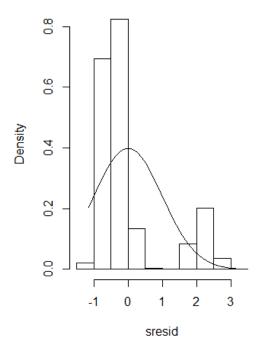
```
> # qq plot for studentized resid
> qqPlot(fit_attr, main="QQ Plot")
[1] 750 914
```

## **QQ** Plot



```
> # distribution of studentized residuals
> library(MASS)
> sresid <- studres(fit_attr)
> hist(sresid, freq=FALSE,
+ main="Distribution of Studentized Residuals")
> xfit<-seq(min(sresid), max(sresid), length=40)
> yfit<-dnorm(xfit)
> lines(xfit, yfit)
```

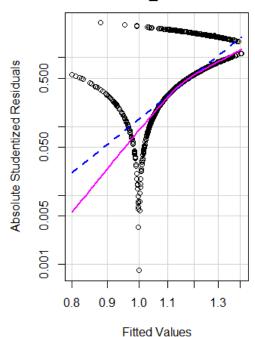
#### Distribution of Studentized Residuals



```
> #Non-constant Error Variance
> # Evaluate homoscedasticity
> # non-constant error variance test
> ncvTest(fit_attr)
Non-constant Variance Score Test
Variance formula: ~ fitted.values
Chisquare = 174.5721, Df = 1, p = < 2.22e-16
> # plot studentized residuals vs. fitted values
> spreadLevelPlot(fit_attr)
```

Suggested power transformation: -7.081486

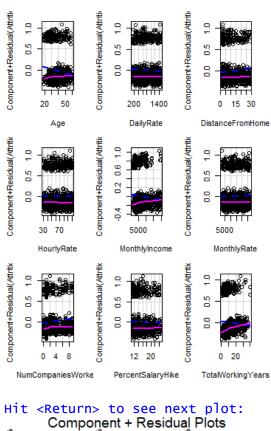
# Spread-Level Plot for fit\_attr

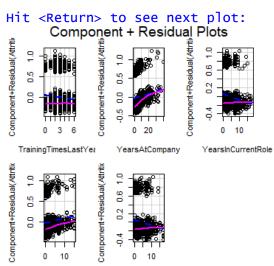


```
> #Multi-collinearity
 # Evaluate Collinearity
 vif(fit_attr) # variance inflation factors
                  DailyRate
                                    DistanceFromHome
                                                                    HourlyRate
                                                                                          Month1
Age
yIncome
1.989844
                         1.010157
                                                  1.007398
                                                                           1.004497
2.528796
MonthlyRate
                 NumCompaniesWorked
                                            PercentSalaryHike
                                                                     TotalWorkingYears
                                                                                          Traini
ngTimesLastYear
1.007865
                         1.243004
                                                  1.006224
                                                                           4.645708
1.007298
                    YearsInCurrentRole YearsSinceLastPromotion
                                                                     YearsWithCurrManager
YearsAtCompany
                         2.684841
                                                  1.668993
                                                                           2.748080
4.563884
> sqrt(vif(fit_attr)) > 2 # problem?
                                    DistanceFromHome
                  DailyRate
                                                                    HourlyRate
Age
                                                                                          Month1
yIncome
                         FALSE
                                                  FALSE
                                                                           FALSE
FALSE
FALSE
MonthlyRate
                 NumCompaniesWorked
                                            PercentSalaryHike
                                                                     TotalWorkingYears
                                                                                          Traini
ngTimesLastYear
FALSE
                         FALSE
                                                  FALSE
                                                                            TRUE
FALSE
YearsAtCompany
                    YearsInCurrentRole YearsSinceLastPromotion
                                                                     YearsWithCurrManager
TRUE
                        FALSE
                                                 FALSE
                                                                          FALSE
       linearity
       mponent + residual plot
```

leturn> to see next plot:

ots(fit\_attr)





- library(gvlma)
  gvmodel <- gvlma(fit\_attr)
  summary(gvmodel)</pre>

YearsSinceLastPromot YearsWithCurrManage

```
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager)
Residuals:
               Median
Min
                             3Q
-0.40687 -0.20911 -0.13209 -0.01769 1.12055
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                     7.393e-02
(Intercept)
                          1.475e+00
                                                 19.953 < 2e-16 ***
                                                 -3.388 0.000723 ***
                         -4.842e-03
                                     1.429e-03
DailyRate
                         -4.622e-05
                                     2.305e-05
                                                 -2.005 0.045171 *
                          3.607e-03
                                     1.146e-03
                                                  3.148 0.001678 **
DistanceFromHome
                         -1.762e-04
                                     4.563e-04
                                                 -0.386 0.699459
HourlyRate
MonthlyIncome
                         -6.435e-06
                                     3.126e-06
                                                 -2.058 0.039722
MonthlyRate
                          6.944e-07
                                     1.305e-06
                                                  0.532 0.594875
                                     4.131e-03
                                                  3.390 0.000718 ***
                          1.400e-02
NumCompaniesWorked
PercentSalaryHike
                         -1.302e-03
                                     2.537e-03
                                                 -0.513 0.607844
                                     2.564e-03
7.205e-03
TotalWorkingYears
                         -2.215e-03
                                                 -0.864 0.387788
TrainingTimesLastYear
                         -1.642e-02
                                                 -2.279 0.022830 *
                          6.547e-03
                                     3.227e-03
                                                  2.029 0.042676 *
YearsAtCompany
                         -1.359e-02
                                     4.186e-03
                                                 -3.246 0.001198 **
YearsInCurrentRole
YearsSinceLastPromotion 1.211e-02
                                     3.711e-03
                                                  3.264 0.001123 **
                         -1.202e-02
                                     4.300e-03
                                                -2.794 0.005268 **
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared: 0.07006 F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
ASSESSMENT OF THE LINEAR MODEL ASSUMPTIONS
USING THE GLOBAL TEST ON 4 DEGREES-OF-FREEDOM:
Level of Significance = 0.05
call:
qvlma(x = fit_attr)
Value p-value
                                   Decision
Global Stat
                    748.8633 0.000e+00 Assumptions NOT satisfied!
                    641.8767 0.000e+00 Assumptions NOT satisfied!
Skewness
Kurtosis
                    76.5709 0.000e+00 Assumptions NOT satisfied!
                     30.1796 3.938e-08 Assumptions NOT satisfied!
Link Function
Heteroscedasticity 0.2361 6.270e-01
                                          Assumptions acceptable.
> fit_attr
Call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager)
Coefficients:
                                                      DailyRate
(Intercept)
                                                                         DistanceFromHome
                                  Age
HourlyRate
1.475e+00
                        -4.842e-03
                                                   -4.622e-05
                                                                              3.607e-03
-1.762e-04
```

call:

```
MonthlyIncome
                             MonthlyRate
                                                NumCompaniesWorked
                                                                            PercentSalaryHike
TotalWorkingYears
                            6.944e-07
-6.435e-06
                                                       1.400e-02
                                                                                 -1.302e-03
-2.215e-03
                                                         YearsInCurrentRole YearsSinceLastPromo
TrainingTimesLastYear
                                  YearsAtCompany
tion
         YearsWithCurrManager
-1.642e-02
                            6.547e-03
                                                      -1.359e-02
                                                                                  1.211e-02
-1.202e-02
> summary(fit_attr)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager)
Residuals:
          10
                Median
Min
-0.40687 -0.20911 -0.13209 -0.01769 1.12055
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                       7.393e-02
(Intercept)
                           1.475e+00
                                                  19.953
                                                           < 2e-16 ***
                                       1.429e-03
                                                  -3.388 0.000723 ***
                          -4.842e-03
Age
DăilyRate
                          -4.622e-05
                                       2.305e-05
                                                  -2.005 0.045171 *
DistanceFromHome
                                                   3.148 0.001678 **
                           3.607e-03
                                      1.146e-03
HourlyRate
                          -1.762e-04
                                      4.563e-04
                                                  -0.386 0.699459
MonthlyIncome
                          -6.435e-06
                                       3.126e-06
                                                  -2.058 0.039722 *
                                       1.305e-06
                                                   0.532 0.594875
                           6.944e-07
MonthlyRate
                           1.400e-02
                                      4.131e-03
                                                   3.390 0.000718 ***
NumCompaniesWorked
                          -1.302e-03
PercentSalaryHike
                                      2.537e-03
                                                  -0.513 0.607844
TotalWorkingYears
                          -2.215e-03
                                      2.564e-03
                                                  -0.864 0.387788
                                       7.205e-03
                                                  -2.279 0.022830 *
TrainingTimesLastYear
                          -1.642e-02
                                                    2.029 0.042676 *
YearsAtCompany
                           6.547e-03
                                       3.227e-03
                          -1.359e-02
                                       4.186e-03
                                                  -3.246 0.001198 **
YearsInCurrentRole
YearsSinceLastPromotion 1.211e-02
                                       3.711e-03
                                                   3.264 0.001123 **
YearsWithCurrManager
                          -1.202e-02
                                      4.300e-03
                                                  -2.794 0.005268 **
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared: 0.07006 F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
> fit1<-fit_attr</pre>
> fit2<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+MonthlyRate+NumCompanies</pre>
Worked+PercentSalaryHike+TotalWorkingYears+TrainingTimesLastYear+YearsAtCompany+YearsInCurre
ntRole+YearsSinceLastPromotion+YearsWithCurrManager,data=attr)
> summary(fit2)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager,
data = attr)
Residuals:
          1Q
                Median
                              3Q
                                      Max
-0.40375 -0.20961 -0.13121 -0.01759 1.11560
```

Coefficients:

```
Estimate Std. Error t value Pr(>|t|)
                                     6.793e-02
                                                21.551 < 2e-16 ***
(Intercept)
                          1.464e+00
Age
                         -4.858e-03
                                     1.428e-03
                                                 -3.402 0.000688
DāilyRate
                         -4.642e-05
                                     2.304e-05
                                                 -2.015 0.044136
                                                  3.138 0.001735
DistanceFromHome
                          3.593e-03
                                     1.145e-03
MonthlyIncome
                         -6.414e-06
                                     3.125e-06
                                                 -2.053 0.040286
                                     1.305e-06
                                                  0.538 0.590493
                          7.024e-07
MonthlyRate
                          1.398e-02
                                     4.129e-03
                                                  3.386 0.000727 ***
NumCompaniesWorked
PercentSalaryHike
                         -1.290e-03
                                     2.536e-03
                                                 -0.509 0.610912
TotalWorkingYears
                         -2.213e-03
                                     2.563e-03
                                                 -0.864 0.387980
                                                 -2.277 0.022942 *
TrainingTimesLastYear
                         -1.640e-02
                                     7.203e-03
                                                  2.026 0.042908 *
YearsAtCompany
                          6.538e-03
                                     3.226e-03
                                                 -3.243 0.001211 **
                         -1.357e-02
                                     4.184e-03
YearsInCurrentRole
                                                  3.272 0.001093 **
YearsSinceLastPromotion 1.214e-02
                                     3.709e-03
YearsWithCurrManager
                         -1.201e-02
                                     4.299e-03
                                                 -2.794 0.005274 **
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3546 on 1456 degrees of freedom
Multiple R-squared: 0.07883, Adjusted R-squared: 0.0706
F-statistic: 9.584 on 13 and 1456 DF, p-value: < 2.2e-16
          lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+Perce
ntSalaryHike+TotalWorkingYears+TrainingTimesLastYear+YearsAtCompany+YearsInCurrentRole+Years
SinceLastPromotion+YearsWithCurrManager, data=attr)
> summary(fit3)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
MonthlyIncome + NumCompaniesWorked + PercentSalaryHike +
TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager,
data = attr)
Residuals:
          10
               Median
Min
-0.40948 -0.20834 -0.13312 -0.01794 1.10809
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                     6.523e-02
                                                22.598 < 2e-16 ***
(Intercept)
                          1.474e+00
                                                 -3.400 0.000691 ***
                         -4.855e-03
                                     1.428e-03
Age
DailyRate
                         -4.686e-05
                                     2.302e-05
                                                 -2.036 0.041970 *
                                                 3.155 0.001635
-2.041 0.041442
                                     1.144e-03
DistanceFromHome
                          3.611e-03
                         -6.374e-06
                                     3.123e-06
MonthlyIncome
                          1.397e-02
                                                  3.384 0.000734 ***
NumCompaniesWorked
                                     4.128e-03
                                                 -0.513 0.607948
                         -1.301e-03
                                     2.535e-03
PercentSalaryHike
                                     2.562e-03
                                                 -0.854 0.393341
TotalWorkingYears
                         -2.188e-03
                                     7.201e-03
TrainingTimesLastYear
                         -1.638e-02
                                                 -2.275 0.023060 *
YearsAtCompany
                          6.480e-03
                                     3.224e-03
                                                  2.010 0.044609 *
                                                 -3.234 0.001248 **
                         -1.353e-02
                                     4.183e-03
YearsInCurrentRole
                                     3.708e-03
                                                  3.282 0.001054 **
YearsSinceLastPromotion 1.217e-02
YearsWithCurrManager
                         -1.208e-02
                                     4.296e-03
                                                 -2.812 0.004986 **
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3546 on 1457 degrees of freedom
Multiple R-squared: 0.07864, Adjusted R-squared: 0.07106 F-statistic: 10.36 on 12 and 1457 DF, p-value: < 2.2e-16
> fit4<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+Total</p>
```

<sup>&</sup>gt; fit4<- Im(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompanieSworked+Total WorkingYears+TrainingTimesLastYear+YearsAtCompany+YearsInCurrentRole+YearsSinceLastPromotion +YearsWithCurrManager,data=attr)

<sup>&</sup>gt; summary(fit4)

```
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
MonthlyIncome + NumCompaniesWorked + TotalWorkingYears +
TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole +
YearsSinceLastPromotion + YearsWithCurrManager, data = attr)
Residuals:
          1Q
               Median
Min
                            3Q
-0.41835 -0.20806 -0.13307 -0.01769 1.10641
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                               27.204 < 2e-16 ***
                         1.455e+00
                                    5.348e-02
(Intercept)
                                               -3.413 0.000659
                                                                ***
                        -4.871e-03
                                    1.427e-03
Age
DailyRate
                        -4.710e-05
                                    2.301e-05
                                                -2.047 0.040853
                                                3.139 0.001731 **
DistanceFromHome
                         3.588e-03
                                    1.143e-03
                        -6.355e-06
                                    3.122e-06
                                                -2.035 0.041988
MonthlyIncome
                         1.401e-02
                                    4.126e-03
                                                3.396 0.000703 ***
NumCompaniesWorked
TotalworkingYears
                        -2.191e-03
                                    2.561e-03
                                               -0.855 0.392588
                        -1.637e-02
                                    7.199e-03
                                               -2.273 0.023154
TrainingTimesLastYear
YearsAtCompany
                         6.553e-03
                                    3.220e-03
                                                2.035 0.042021 *
                                    4.179e-03
                                               -3.253 0.001166 **
                        -1.360e-02
YearsInCurrentRole
YearsSinceLastPromotion 1.218e-02
                                    3.707e-03
                                                3.286 0.001040 **
                                               -2.820 0.004873 **
YearsWithCurrManager
                        -1.211e-02
                                    4.294e-03
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3545 on 1458 degrees of freedom
Multiple R-squared: 0.07848, Adjusted R-squared: 0.07153
F-statistic: 11.29 on 11 and 1458 DF, p-value: < 2.2e-16
> fit5<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+Train</pre>
ingTimesLastYear+YearsAtCompany+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrMana
ger,data=attr)
> summary(fit5)
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
MonthlyIncome + NumCompaniesWorked + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager, data = attr)
Residuals:
          1Q
               Median
Min
                            3Q
-0.41785 -0.20700 -0.13205 -0.01959 1.11348
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                                       < 2e-16 ***
(Intercept)
                         1.472e+00
                                    4.957e-02
                                               29.695
                                                -4.497 7.45e-06 ***
                        -5.500e-03
                                    1.223e-03
Age
                        -4.770e-05
                                    2.300e-05
                                                -2.074
                                                       0.03824 *
DailyRate
                                                       0.00186 **
                                                 3.118
DistanceFromHome
                         3.562e-03
                                    1.143e-03
                                                -3.106
                        -7.903e-06
                                    2.544e-06
                                                        0.00193 **
MonthlyIncome
                                                        0.00103 **
NumCompaniesWorked
                         1.326e-02
                                    4.031e-03
                                                 3.289
                        -1.619e-02
                                    7.196e-03
                                                -2.250
                                                       0.02457
TrainingTimesLastYear
                         5.714e-03
                                    3.066e-03
                                                        0.06262
                                                1.863
YearsAtCompany
                                                       0.00118 **
YearsInCurrentRole
                        -1.359e-02
                                    4.179e-03
                                                -3.251
                                                       0.00097 ***
YearsSinceLastPromotion 1.225e-02
                                    3.705e-03
                                                 3.306
                                                       0.00431 **
YearsWithCurrManager
                        -1.226e-02
                                    4.290e-03
                                               -2.859
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
```

Residual standard error: 0.3544 on 1459 degrees of freedom Multiple R-squared: 0.07802, Adjusted R-squared: 0.0717

```
F-statistic: 12.35 on 10 and 1459 DF, p-value: < 2.2e-16
> fit6<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+Train</p>
ingTimesLastYear+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrManager.data=attr)
> summary(fit6)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
MonthlyIncome + NumCompaniesWorked + TrainingTimesLastYear +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager.
data = attr)
Residuals:
               Median
Min
                            3Q
-0.40760 -0.20639 -0.13235 -0.02203 1.15117
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                                       < 2e-16 ***
(Intercept)
                         1.466e+00
                                    4.952e-02
                                               29.611
                                               -4.322 1.65e-05 ***
                        -5.261e-03
                                    1.217e-03
Aae
                                                       0.03170 *
DailyRate
                        -4.945e-05
                                    2.300e-05
                                               -2.150
                                                       0.00193 **
DistanceFromHome
                         3.552e-03
                                    1.144e-03
                                                3.106
MonthlyIncome
                        -6.431e-06
                                    2.420e-06
                                               -2.657
                                                       0.00797 **
                                                       0.00261 **
NumCompaniesWorked
                         1.199e-02
                                    3.976e-03
                                                3.015
TrainingTimesLastYear
                        -1.601e-02
                                    7.201e-03
                                               -2.223
                                                       0.02634 *
                                    3.874e-03
                                                       0.00604 **
                        -1.065e-02
                                               -2.750
YearsInCurrentRole
YearsSinceLastPromotion 1.417e-02
                                    3.562e-03
                                                3.979 7.25e-05 ***
                                    3.823e-03
                        -8.627e-03
                                               -2.256 0.02420 *
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1460 degrees of freedom
Multiple R-squared: 0.07582, Adjusted R-squared: 0.07013
F-statistic: 13.31 on 9 and 1460 DF, p-value: < 2.2e-16
> fit7<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+TrainingTimesLa</p>
stYear+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrManager,data=attr)
> summary(fit7)
call:
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + TrainingTimesLastYear + YearsInCurrentRole +
YearsSinceLastPromotion + YearsWithCurrManager, data = attr)
Residuals:
          1Q
               Median
Min
-0.38983 -0.20696 -0.13423 -0.02457 1.14670
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                                    4.621e-02
                                               30.901 < 2e-16 ***
(Intercept)
                         1.428e+00
                                    1.219e-03
                                               -4.317 1.69e-05 ***
Age
                        -5.262e-03
                                                       0.00190 **
                         3.561e-03
                                    1.145e-03
                                                3.110
DistanceFromHome
                                    2.423e-06
                                                       0.00762 **
MonthlyIncome
                        -6.476e-06
                                               -2.672
                                    3.979e-03
                                                2.942
                                                       0.00332 **
                         1.170e-02
NumCompaniesWorked
                        -1.609e-02
                                    7.210e-03
                                               -2.232
                                                       0.02580 *
TrainingTimesLastYear
                        -1.107e-02
YearsInCurrentRole
                                    3.874e-03
                                               -2.857
                                                       0.00434 **
                                                4.062 5.12e-05 ***
YearsSinceLastPromotion 1.448e-02
                                    3.563e-03
                                                      0.02981 *
YearsWithCurrManager
                        -8.319e-03
                                    3.825e-03
                                               -2.175
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3552 on 1461 degrees of freedom
```

Multiple R-squared: 0.0729, Adjusted R-squared: 0.06782

```
F-statistic: 14.36 on 8 and 1461 DF, p-value: < 2.2e-16
> fit8<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+YearsInCurrentR
ole+YearsSinceLastPromotion+YearsWithCurrManager.data=attr)
> summary(fit8)
call:
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager, data = attr)
Residuals:
          1Q
               Median
Min
                             3Q
-0.38369 -0.20480 -0.13618 -0.03085 1.14424
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                          1.381e+00
                                     4.111e-02
                                                33.584 < 2e-16 ***
(Intercept)
                                                -4.329 1.60e-05 ***
                         -5.284e-03
                                     1.220e-03
Age
                                                       0.00142 **
DistanceFromHome
                          3.661e-03
                                     1.146e-03
                                                 3.196
                                                        0.00830 **
MonthlyIncome
                         -6.413e-06
                                     2.427e-06
                                                -2.643
                                                        0.00205 **
                         1.228e-02
                                     3.976e-03
                                                 3.088
NumCompaniesWorked
                                                        0.00453 **
YearsInCurrentRole
                        -1.103e-02
                                     3.880e-03
                                                -2.843
YearsSinceLastPromotion 1.444e-02
                                     3.568e-03
                                                 4.047 5.46e-05 ***
YearsWithCurrManager
                         -8.283e-03
                                     3.830e-03
                                                -2.162 0.03075 *
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3557 on 1462 degrees of freedom
Multiple R-squared: 0.06974, Adjusted R-squared: 0.06528
F-statistic: 15.66 on 7 and 1462 DF, p-value: < 2.2e-16
> fit9<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+YearsInCurrentR
ole+YearsSinceLastPromotion,data=attr)
> summary(fit9)
call:
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + YearsInCurrentRole + YearsSinceLastPromotion,
data = attr)
Residuals:
          1Q
Min
               Median
                             3Q
                                     Max
-0.39822 -0.20509 -0.13451 -0.03268 1.16520
Coefficients:
Estimate Std. Error t value Pr(>|t|)
                         1.374e+00
                                                33.474 < 2e-16 ***
(Intercept)
                                     4.105e-02
                                                -4.400 1.16e-05 ***
                         -5.374e-03
                                     1.221e-03
Age
DistanceFromHome
                                                 3.189 0.001460 **
                         3.658e-03
                                     1.147e-03
                         -6.871e-06
                                     2.420e-06
                                                -2.839 0.004592 **
MonthlyIncome
                         1.311e-02
                                                 3.308 0.000962 ***
NumCompaniesWorked
                                     3.963e-03
                         -1.586e-02
                                                -4.995 6.59e-07 ***
3.713 0.000212 ***
                                     3.175e-03
YearsInCurrentRole
YearsSinceLastPromotion 1.305e-02
                                     3.514e-03
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3561 on 1463 degrees of freedom
Multiple R-squared: 0.06676, Adjusted R-squared: 0.06293
F-statistic: 17.44 on 6 and 1463 DF, p-value: < 2.2e-16
> #Comparing model
> anova(fit1,fit9)
Analysis of Variance Table
```

```
Model 1: Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Model 2: Attrition ~ Age + DistanceFromHome + MonthlyIncome + NumCompaniesWorked +
YearsInCurrentRole + YearsSinceLastPromotion Res.Df RSS Df Sum of Sq F Pr(>F)
    1455 183.10
1
2
    1463 185.52 -8
                       -2.4177 2.4015 0.0142 *
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
> step <- stepAIC(fit1, direction="both")</pre>
Start: AIC=-3031.98
Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Df Sum of Sa
                 RSS
                          AIC

    HourlyRate

                             1
                                  0.01876 183.12 -3033.8
                             1
                                  0.03315 183.13 -3033.7
- PercentSalaryHike
                             1
                                  0.03560 183.14 -3033.7

    MonthlyRate

  TotalWorkingYears
                             1
                                  0.09392 183.19 -3033.2
                                 183.10 -3032.0
0.50578 183.61 -3029.9
<none>
  DailyRate
                             1
                                  0.51789 183.62 -3029.8
  YearsAtCompany
                             1
                             1
                                  0.53324 183.63 -3029.7

    MonthlyIncome

                             1
                                  0.65342 183.75 -3028.8
- TrainingTimesLastYear

    YearsWithCurrManager

                             1
                                  0.98265 184.08 -3026.1
                                  1.24701 184.35 -3024.0

    DistanceFromHome

                             1
                             1
                                  1.32581 184.43 -3023.4

    YearsInCurrentRole

- YearsSinceLastPromotion
                             1
                                  1.34081 184.44 -3023.3
                                  1.44439 184.54 -3022.4
1.44616 184.55 -3022.4
                             1
Age
 NumCompaniesWorked
                             1
Step: AIC=-3033.83
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
MonthlyRate + NumCompaniesWorked + PercentSalaryHike + TotalWorkingYears +
TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole +
YearsSinceLastPromotion + YearsWithCurrManager
Df Sum of Sq
                          AIC

    PercentSalaryHike

                             1
                                  0.03257 183.15 -3035.6
                                  0.03644 183.16 -3035.5
  MonthlyRate
                             1
                             1
                                  0.09379
                                          183.21 -3035.1
 TotalWorkingYears
                                           183.12 -3033.8
<none>
+ HourlyRate
                                  0.01876 183.10 -3032.0
- DailyRate
                                  0.51042 183.63 -3031.7
                             1

    YearsAtCompany

                                  0.51643 183.64 -3031.7
                                  0.52990 183.65 -3031.6
                             1

    MonthlyIncome

                             1
- TrainingTimesLastYear
                                  0.65197 183.77 -3030.6
                                  0.98182 184.10 -3028.0
1.23843 184.36 -3025.9
                             1
 YearsWithCurrManager
  DistanceFromHome
                             1
                                  1.32253 184.44 -3025.2
                             1
  YearsInCurrentRole
                                  1.34651 184.47 -3025.1
- YearsSinceLastPromotion
                             1
- NumCompaniesWorked
                             1
                                  1.44236 184.56 -3024.3
                                  1.45523 184.57 -3024.2
Age
Step: AIC=-3035.57
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
MonthlyRate + NumCompaniesWorked + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager
```

```
Df Sum of Sq
                RSS
                         AIC
                                0.03696 183.19 -3037.3
0.09405 183.25 -3036.8
 MonthlyRate
                            1
                            1
 TotalWorkingYears
                                         183.15 -3035.6
<none>
                                        183.12
                                                -3033.8
+ PercentSalaryHike
                                0.03257
                                0.01818
                            1
                                        183.13
 HourlyRate
                                                -3033.7
                            1
 DailyŔate
                                0.51573 183.67 -3033.4
 MonthlyIncome
                            1
                                0.52690 183.68 -3033.3
                                0.52900 183.68 -3033.3
                            1
 YearsAtCompany
 TrainingTimesLastYear
                                0.65077 183.80 -3032.4
 YearsWithCurrManager
                            1
                                0.98642 184.14 -3029.7
                            1
                                1.22464 184.38 -3027.8
 DistanceFromHome
 YearsInCurrentRole
                            1
                                1.33766 184.49 -3026.9
                                1.34875 184.50 -3026.8
  YearsSinceLastPromotion
                            1
                                1.45154 184.60 -3026.0
  NumCompaniesWorked
                            1
                            1
                                1.46564 184.62 -3025.8
  Age
Step: AIC=-3037.27
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + TotalWorkingYears + TrainingTimesLastYear +
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
YearsWithCurrManager
Df Sum of Sq
                         AIC
                                0.09189 183.28 -3038.5
 TotalWorkingYears
                                         183.19 -3037.3
<none>
                                0.03696 183.15 -3035.6
+ MonthlyRate
                                0.03310 183.16 -3035.5
 PercentSalaryHike
                            1
+ HourlyRate
                                0.01900 183.17 -3035.4
                                0.52037 183.71 -3035.1
 YearsAtCompany
                            1
                            1
                                0.52054 183.71 -3035.1
 MonthlyIncome
  DailyRate
                            1
                                0.52639 183.72 -3035.1
                            1
                                0.64931 183.84 -3034.1
 TrainingTimesLastYear
                                0.99893
  YearsWithCurrManager
                            1
                                        184.19
                                               -3031.3
 DistanceFromHome
                            1
                                1.23774 184.43 -3029.4
                                1.32995 184.52
 YearsInCurrentRole
                            1
                                               -3028.6
                                1.35672 184.55 -3028.4
 YearsSinceLastPromotion
                            1
 NumCompaniesWorked
                            1
                                1.44865 184.64 -3027.7
                                1.46388 184.65 -3027.6
 Age
                            1
Step: AIC=-3038.54
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Df Sum of Sq
                         AIC
                RSS
<none>
                                         183.28 -3038.5
+ TotalWorkingYears
                                0.09189 183.19 -3037.3
 YearsAtCompany
                            1
                                0.43614 183.72 -3037.0
                            1
                                               -3036.8
+ MonthlyRate
                                0.03480 183.25
                                0.03334 183.25 -3036.8
                            1
+ PercentSalaryHike
                                0.01884 183.26 -3036.7
+ HourlyRate
                            1
  DailyRate
                                0.54042
                                        183.82
                                               -3036.2
                            1
                                0.63620 183.92
  TrainingTimesLastYear
                                                -3035.4
                            1
                                1.02671 184.31 -3032.3
  YearsWithCurrManager
 MonthlyIncome
                            1
                                1.21206 184.49 -3030.8
                                1.22105 184.50 -3030.8
                            1
 DistanceFromHome
  YearsInCurrentRole
                            1
                                1.32780 184.61 -3029.9
                                1.35901 184.64 -3029.7
 NumCompaniesWorked
                            1
                            1
                                1.37284 184.65 -3029.6
 YearsSinceLastPromotion
                                2.54008 185.82 -3020.3
 step$anova
```

Stepwise Model Path

```
Analysis of Deviance Table
Initial Model:
Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Final Model:
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
NumCompaniesWorked + TrainingTimesLastYear + YearsAtCompany +
YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
          Deviance Resid. Df Resid. Dev
Step Df
                                                AIC
                                          1455
                                                  183.1008 -3031.982
         - HourlyRate 1 0.01876239
                                          1456
                                                  183.1195 -3033.831
 - PercentSalaryHike
                       1 0.03256930
                                          1457
                                                  183.1521 -3035.570
        - MonthlyRate 1 0.03696356
                                          1458
                                                  183.1891 -3037.273
 - TotalWorkingYears
                       1 0.09188909
                                          1459
                                                  183.2810 -3038.536
> attach(attr)
> predict.lm(fit9, data.frame(Age=27, DistanceFromHome=10,MonthlyIncome=2000,NumCompaniesWor
ked=1, YearsInCurrentRole=3,YearsSinceLastPromotion=1))
1.230249
> ##Logistic Regression
 library(ggplot2)
 library(cowplot)
attr <- as.data.frame(attr)</pre>
> summary(attr)
           Attrition
                                 BusinessTravel
                                                   DailyRate
                                                                                    Department
Age
DistanceFromHome Education
                            Non-Travel
       :18.00
               No :1233
                                              : 150
                                                      Min.
                                                             : 102.0
                                                                        Human Resources
            : 1.000
                      1:170
63
     Min.
1st Qu.:30.00
               Yes: 237
                            Travel_Frequently: 277
                                                      1st Qu.: 465.0
                                                                        Research & Development:
      1st Qu.: 2.000
961
                        2:282
Median :36.00
                            Travel_Rarely
                                              :1043
                                                      Median : 802.0
                                                                        Sales
      Median : 7.000
                        3:572
446
                                                             : 802.5
       :36.92
                                                      Mean
Mean
       : 9.193
                 4:398
Mean
3rd Qu.:43.00
                                                      3rd Ou.:1157.0
3rd Qu.:14.000
                 5: 48
       :60.00
                                                             :1499.0
Max.
                                                      Max.
       :29.000
Max.
EducationField EnvironmentSatisfaction
                                            Gender
                                                        HourlyRate
                                                                        JobInvolvement JobLevel
Human Resources : 27
                         1:284
                                                  Female:588
                                                               Min.
                                                                       : 30.00
                                                                                 1: 83
1:543
Life Sciences
                :606
                         2:287
                                                  Male :882
                                                               1st Ou.: 48.00
                                                                                 2:375
2:534
                                                               Median : 66.00
Marketing
                :159
                         3:453
                                                                                 3:868
3:218
Medical
                :464
                         4:446
                                                               Mean
                                                                      : 65.89
                                                                                 4:144
4:106
                                                               3rd Qu.: 83.75
Other
                : 82
5: 69
                                                                       :100.00
Technical Degree:132
                                                               Max.
           JobSatisfaction MaritalStatus MonthlyIncome
JobRole
                                                             MonthlyRate
                                                                             NumCompaniesWorked
OverTime
                          :326
                                                  Divorced:327
                                                                         : 1009
                                                                                         : 2094
Sales Executive
                                 1:289
                                                                 Min.
                                                                                  Min.
       :0.000
                   No :1054
Min.
```

```
Research Scientist
                         :292
                                2:280
                                                Married: 673
                                                               1st Qu.: 2911
                                                                               1st Qu.: 8047
1st Qu.:1.000
                   Yes: 416
Laboratory Technician
                         :259
                                3:442
                                                Single :470
                                                               Median : 4919
                                                                               Median :14236
Median :2.000
                                                                      : 6503
Manufacturing Director
                         :145
                                4:459
                                                               Mean
                                                                               Mean
                                                                                       :14313
Mean
      :2.693
Healthcare Representative:131
                                                               3rd Qu.: 8379
                                                                                3rd Qu.:20462
3rd Qu.:4.000
                         :102
                                                                      :19999
                                                                                       :26999
Manager
                                                               Max.
                                                                               Max.
      :9.000
Max.
(Other)
                         :215
PercentSalaryHike PerformanceRating RelationshipSatisfaction StockOptionLevel TotalWorkingYe
ars TrainingTimesLastYear
                                                             0:631
       :11.00
                  3:1244
                                    1:276
                                                                              Min.
                                                                                      : 0.00
Min.
Min.
       :0.000
                  4: 226
1st Qu.:12.00
                                    2:303
                                                             1:596
                                                                               1st Qu.: 6.00
1st Qu.:2.000
Median :14.00
                                                             2:158
                                                                              Median :10.00
                                    3:459
Median :3.000
       :15.21
                                    4:432
                                                             3: 85
                                                                              Mean
                                                                                      :11.28
Mean
Mean
       :2.799
3rd Qu.:18.00
                                                                               3rd Qu.:15.00
3rd Qu.:3.000
      :25.00
Max.
                                                                              Max.
                                                                                      :40.00
       :6.000
Max.
WorkLifeBalance YearsAtCompany
                                 YearsInCurrentRole YearsSinceLastPromotion YearsWithCurrMan
ager
1: 80
                                        : 0.000
                                                           : 0.000
                Min.
                       : 0.000
                                 Min.
                                                    Min.
                                                                             Min.
2:344
                1st Qu.: 3.000
                                 1st Qu.: 2.000
                                                    1st Qu.: 0.000
                                                                             1st Qu.: 2.000
                                                    Median : 1.000
3:893
                Median : 5.000
                                 Median : 3.000
                                                                             Median : 3.000
                       : 7.008
                                                            : 2.188
                                                                                   : 4.123
4:153
                Mean
                                 Mean
                                        : 4.229
                                                    Mean
                                                                            Mean
3rd Qu.: 9.000
                                                            3rd Qu.: 7.000
                 3rd Qu.: 7.000
                                    3rd Qu.: 3.000
       :40.000
Max.
                 Max.
                        :18.000
                                    Max.
                                           :15.000
                                                            Max.
                                                                   :17.000
> glimpse(attr)
Observations: 1,470
Variables: 31
$ Age
                           <db1> 41, 49, 37, 33, 27, 32, 59, 30, 38, 36, 35, 29, 31, 34, 28,
29, 32, 22, 53, 38, 24, 36, 3...
$ Attrition
                           es, No, No, No, No, No, Ye...
                           <fct> Travel_Rarely, Travel_Frequently, Travel_Rarely, Travel_Fre
$ BusinessTravel
quently, Travel_Rarely, Travel...
                           <db1> 1102, 279, 1373, 1392, 591, 1005, 1324, 1358, 216, 1299, 80
$ DailyRate
9, 153, 670, 1346, 103, 1389,
                           <fct> Sales, Research & Development, Research & Development, Rese
$ Department
arch & Development, Research &...
$ DistanceFromHome
                           <db1> 1, 8, 2, 3, 2, 2, 3, 24, 23, 27, 16, 15, 26, 19, 24, 21, 5,
16, 2, 2, 11, 9, 7, 15, 6, 5,...
$ Education
                           <fct> 2, 1, 2, 4, 1, 2, 3, 1, 3, 3, 3, 2, 1, 2, 3, 4, 2, 2, 4, 3,
2, 4, 4, 2, 1, 3, 1, 4, 4,
                           <fct> Life Sciences, Life Sciences, Other, Life Sciences, Medical
$ EducationField
 Life Sciences, Medical, Life...
$ EnvironmentSatisfaction
                           <fct> 2, 3, 4, 4, 1, 4, 3, 4, 4, 3, 1, 4, 1, 2, 3, 2, 1, 4, 1, 4,
1, 3, 1, 3, 2, 3, 2, 3, 1, 2, ...
$ Gender
                           <fct> Female, Male, Male, Female, Male, Male, Female, Male, Male,
Male, Male, Female, Male, Mal...
$ HourlyRate
                           <db1> 94, 61, 92, 56, 40, 79, 81, 67, 44, 94, 84, 49, 31, 93, 50,
51, 80, 96, 78, 45, 96, 82, 5...
$ JobInvolvement
                           <fct> 3, 2, 2, 3, 3, 3, 4, 3, 2, 3, 4, 2, 3, 3, 2, 4, 4, 4, 2, 3,
4, 2, 3, 3, 3, 1, 3, 2,
                           3,...
$ JobLevel
                           <fct> 2, 2, 1, 1, 1, 1, 1, 1, 3, 2, 1, 2, 1, 1, 1, 3, 1, 1, 4, 1,
2, 1, 3, 1, 1, 5, 1, 2, 3,
```

```
$ JobRole
                            <fct> Sales Executive, Research Scientist, Laboratory Technician,
Research Scientist, Laborator...
 JobSatisfaction
                            <fct> 4, 2, 3, 3, 2, 4, 1, 3, 3, 2, 3, 3, 4, 3, 1, 2, 4, 4, 4,
3, 1, 2, 4, 1, 3, 1, 2, 4,
$ MaritalStatus
                            <fct> Single, Married, Single, Married, Married, Single, Married,
Divorced, Single, Married,
                            Ma.
                            <db1> 5993, 5130, 2090, 2909, 3468, 3068, 2670, 2693, 9526, 5237,
$ MonthlyIncome
2426, 4193, 2911, 2661, 2028,
$ MonthlyRate
                            <db1> 19479, 24907, 2396, 23159, 16632, 11864, 9964, 13335, 8787,
16577, 16479, 12682, 15170, 8...
                            <db1> 8, 1, 6, 1, 9, 0, 4, 1, 0, 6, 0, 0, 1, 0, 5, 1, 0, 1, 2, 5,
$ NumCompaniesWorked
0, 7, 0, 1, 2, 4, 1, 0, 3,
                            <fct> Yes, No, Yes, Yes, No, No, Yes, No, No, No, No, Yes, No, No
$ OverTime
 Yes, No, Yes, Yes, No, Yes,
$ PercentSalaryHike
                            <db/>/ 11, 23, 15, 11, 12, 13, 20, 22, 21, 13, 13, 12, 17, 11, 14,
11, 12, 13, 16, 11, 18, 23, 1...
$ PerformanceRating
                            <fct> 3, 4, 3, 3, 3, 3, 4, 4, 4, 3, 3, 3, 3, 3, 3, 3, 3, 3, 3,
3, 4, 3, 3, 3, \overline{4}
                            3,...
\$ RelationshipSatisfaction <fct> 1, 4, 2, 3, 4, 3, 1, 2, 2, 2, 3, 4, 4, 3, 2, 3, 4, 2, 3, 3,
4, 2, 3, 4, 3, 4, 2, 4, 4,
$ StockOptionLevel
                            <fct> 0, 1, 0, 0, 1, 0, 3, 1, 0, 2, 1, 0, 1, 1, 0, 1, 2, 2, 0, 0,
1, 0, 0, 0, 0, 1, 0, 1, 1,
                            <db/>
<db/>
<db/>
</db/>

8, 10, 7, 8, 6, 8, 12, 1, 10, 17, 6, 10, 5, 3, 6, 10, 7, 1,

$ TotalWorkingYears
31, 6, 5, 10, 13, 0, 8, 26, 1...
$ TrainingTimesLastYear
                            <db1> 0, 3, 3, 3, 3, 2, 3, 2, 2, 3, 5, 3, 1, 2, 4, 1, 5, 2, 3, 3,
5, 4, 4, 6, \underline{2}, 3, 5, 2, 4,
                            2,...
$ WorkLifeBalance
                            <fct> 1, 3, 3, 3, 3, 2, 2, 3, 3, 2, 3, 3, 2, 3, 3, 3, 2, 2, 3, 3,
 , 3, 3, 3, 2, 3, 3,
                            2,
$ YearsAtCompany
                            <db7> 6, 10, 0, 8, 2, 7, 1, 1, 9, 7, 5, 9, 5, 2, 4, 10, 6, 1, 25,
3, 4, 5, 12, 0, 4, 14, 10, 9,
 YearsInCurrentRole
                            <db1> 4, 7, 0, 7, 2, 7, 0, 0, 7, 7, 4, 5, 2, 2, 2, 9, 2, 0, 8, 2,
2, 3, 6, 0, 2, 13, 2, 7, 6, 2...
$ YearsSinceLastPromotion
                           \langle db \rangle = 0, 1, 0, 3, 2, 3, 0, 0, 1, 7, 0, 0, 4, 1, 0, 8, 0, 0, 3, 1,
1, 0, 2, 0, 1, 4, 6, 4, 5, 2, . .
$ YearsWithCurrManager
                            <db1> 5, 7, 0, 0, 2, 6, 0, 0, 8, 7, 3, 8, 3, 2, 3, 8, 5, 0, 7, 2,
3, 3, 11, 0, 3, 8, 7, 2, 17, ...
> ##Checking relationships between our dependent variable and each of our independent catego
rical variable.
> xtabs(~Attrition+BusinessTravel,data=attr)
BusinessTravel
Attrition Non-Travel Travel_Frequently Travel_Rarely
                              208
                                             887
           138
No
                               69
                                             156
Yes
            12
> xtabs(~Attrition+Department,data=attr)
Department
Attrition Human Resources Research & Development Sales
                 51
                                         828
                                               354
No
                 12
                                         133
                                                92
Yes
> xtabs(~Attrition+Education,data=attr)
Education
Attrition
No 139 238 473 340
                     43
        44
             99
                 58
     31
> xtabs(~Attrition+EducationField,data=attr)
EducationField
Attrition Human Resources Life Sciences Marketing Medical Other Technical Degree
                  20
                               517
                                          124
                                                  401
                                                         71
                                                                           100
                                           35
                                                   63
                                                          11
                                                                            32
> xtabs(~Attrition+EnvironmentSatisfaction.data=attr)
EnvironmentSatisfaction
Attrition
No 212 244 391 386
Yes 72 43 62 60
```

```
> xtabs(~Attrition+Gender,data=attr)
Gender
Attrition Female Male
       501 732
No
        87
Yes
           150
> xtabs(~Attrition+JobInvolvement,data=attr)
JobInvolvement
                    3
Attrition
     55 304 743 131
NΩ
Yes 28 71 125 13
> xtabs(~Attrition+JobLevel,data=attr)
JobLevel
Attrition
No 400 482 186 101
Yes 143 52 32 5
                    5
> xtabs(~Attrition+JobRole,data=attr)
JobRole
Attrition Healthcare Representative Human Resources Laboratory Technician Manager Manufactur
ing Director Research Director
                                                                197
                                                                          97
                                           40
No
135
                   78
                            9
                                                                           5
                                           12
                                                                 62
Yes
10
                   2
JobRole
Attrition Research Scientist Sales Executive Sales Representative
                   245
                                   269
                                                         50
                    47
                                    57
                                                         33
Yes
> xtabs(~Attrition+JobSatisfaction,data=attr)
JobSatisfaction
Attrition
No 223 234 369 407
Yes 66 46 73 52
> xtabs(~Attrition+MaritalStatus,data=attr)
MaritalStatus
Attrition Divorced Married Single
No
         294
                 589
                        350
          33
                  84
                        120
Yes
> xtabs(~Attrition+OverTime,data=attr)
OverTime
Attrition No Yes
No 944 289
Yes 110 127
> xtabs(~Attrition+PerformanceRating,data=attr)
PerformanceRating
Attrition
            3
   1044
No
Yes 200
          37
> xtabs(~Attrition+RelationshipSatisfaction,data=attr)
RelationshipSatisfaction
Attrition
  219 258 388 368
Yes 57 45 71 64
> xtabs(~Attrition+StockOptionLevel,data=attr)
StockOptionLevel
                        3
Attrition 0
No 477 540 146 70
        56 12 15
Yes 154
> xtabs(~Attrition+WorkLifeBalance,data=attr)
WorkLifeBalance
                        4
Attrition
     55 286 766 126
No
    25 58 127 27
> #By the above we can see that the independent variables Education and EducationFe
ild do not have much impact on the dependent variable-Attrition.
```

```
> #Hence, we will create_2 logistic models. One simple model, which will not includ
e the independent variables Education and EducationFeild and
> #The other model, which will include all independent variables
> attach(attr)
       > logistic_simple <- glm(Attrition~BusinessTravel+Department+</pre>
                                       EnvironmentSatisfaction+Gender+JobInvolvement+JobLevel+
                                       JobRole+JobSatisfaction+MaritalStatus+
                                      OverTime+PerformanceRating+RelationshipSatisfaction+
                                       StockOptionLevel+WorkLifeBalance, data=attr, family="binomial"
       > summary(logistic_simple)
       glm(formula = Attrition ~ BusinessTravel + Department + EnvironmentSatisfaction +
       Ğender + JobInvolvement + JobLevel + JobRole + JobSatisfaction +
       MaritalStatus + OverTime + PerformanceRating + RelationshipSatisfaction + StockOptionLevel + WorkLifeBalance, family = "binomial",
       data = attr)
       Deviance Residuals:
                  1Q Median
                                        3Q
                                                 Max
        -2.1014 -0.4930
                           -0.2656 -0.1076
                                                  3.2836
       Coefficients:
       Estimate Std. Error z value Pr(>|z|)
                                                          397.0064
0.3948
                                                                     -0.027 0.978502
4.179 2.93e-05 ***
        (Intercept)
                                              -10.6984
       BusinessTravelTravel_Frequently BusinessTravelTravel_Rarely
                                                1.6497
                                                            0.3678
                                                                      2.104 0.035378 *
                                                0.7738
       DepartmentResearch & Development
                                               12.2972
                                                          397.0053
                                                                      0.031 0.975290
       DepartmentSales
                                              11.6580
                                                          397.0059
                                                                      0.029 0.976574
                                                                     -3.471 0.000519 ***
       EnvironmentSatisfaction2
                                               -0.9318
                                                            0.2685
                                                                     -4.041 5.32e-05 ***
-4.872 1.11e-06 ***
       EnvironmentSatisfaction3
                                               -0.9684
                                                            0.2396
       EnvironmentSatisfaction4
                                               -1.1982
                                                            0.2459
                                                                      1.940 0.052373
       GenderMale
                                                0.3506
                                                            0.1807
                                                                     -3.360 0.000779 ***
-4.569 4.89e-06 ***
                                                            0.3447 0.3254
        JobInvolvement2
                                               -1.1582
       JobInvolvement3
JobInvolvement4
                                               -1.4869
                                               -2.0729
                                                            0.4504
                                                                     -4.602 4.18e-06 ***
                                                                     -4.928 8.29e-07 ***
                                               -2.0201
                                                            0.4099
       JobLevel2
                                               -1.1303
                                                            0.4701
                                                                     -2.404 0.016215 *
       JobLevel3
                                                                     -2.572 0.010100 *
        JobLevel4
                                               -1.9089
                                                            0.7421
                                                                     -0.261 0.794441
                                                            1.0700
                                               -0.2788
        JobLevel5
                                                                     0.032 0.974097
0.672 0.501570
-0.605 0.544856
0.301 0.763427
                                               12.8911
                                                          397.0058
        JobRoleHuman Resources
        JobRoleLaboratory Technician
                                                0.3766
                                                            0.5603
        JobRoleManager
                                                            1.0178
                                               -0.6163
        JobRoleManufacturing Director
                                                            0.5215
                                                0.1570
                                               -2.1764
                                                            1.0339
                                                                     -2.105 0.035294 *
        JobRoleResearch Director
        JobRoleResearch Scientist
                                               -0.5025
                                                                     -0.875 0.381580
                                                            0.5743
        JobRoleSales Executive
                                                1.9903
                                                            1.2204
                                                                      1.631 0.102902
                                                            1.2980
                                                                      1.300 0.193768
        JobRoleSales Representative
                                                1.6867
                                                                     -1.723 0.084826
        JobSatisfaction2
                                               -0.4570
                                                            0.2652
                                                            0.2331
        JobSatisfaction3
                                                                     -2.239 0.025149
                                               -0.5219
                                                                     -4.829 1.38e-06 ***
                                               -1.2128
                                                            0.2512
        JobSatisfaction4
                                                                      0.895 0.371029
       MaritalStatusMarried
                                                0.2391
                                                            0.2672
                                                0.5110
1.9291
                                                            0.3754
0.1891
                                                                     1.361 0.173488
10.202 < 2e-16
       MaritalStatusSingle
                                                                     10.202 < 2e-16 ***
-0.633 0.526765
       OverTimeYes
                                                            0.2505
       PerformanceRating4
                                               -0.1585
       RelationshipSatisfaction2
                                                            0.2740
                                                                     -2.330 0.019815
                                               -0.6384
                                               -0.7283
       RelationshipSatisfaction3
                                                            0.2437
                                                                     -2.989 0.002799 **
                                                                     -2.968 0.002999 **
       RelationshipSatisfaction4
                                               -0.7281
                                                            0.2453
                                                            0.2957
                                                                     -3.464 0.000532
        StockOptionLevel1
                                               -1.0244
                                                                     -2.202 0.027679
        StockOptionLevel2
                                               -0.9339
                                                            0.4241
                                              -0.3573
                                                                     -0.827 0.408240
                                                            0.4320
       StockOptionLevel3
       WorkLifeBalance2
WorkLifeBalance3
                                               -1.0319
                                                            0.3558
                                                                     -2.900 0.003731 **
-4.176 2.97e-05 ***
                                              -1.3843
                                                            0.3315
                                                                     -2.283 0.022422 *
       WorkLifeBalance4
                                                            0.4052
                                              -0.9251
```

```
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
(Dispersion parameter for binomial family taken to be 1)
Null deviance: 1298.6 on 1469 degrees of freedom
Residual deviance: 890.3 on 1430 degrees of freedom
AIC: 970.3
Number of Fisher Scoring iterations: 14
  logistic <- glm(Attrition~BusinessTravel+Department+Education+EducationField+
                             EnvironmentSatisfaction+Gender+JobInvolvement+JobLevel+
+
                             JobRole+JobSatisfaction+MaritalStatus+
                             OverTime+PerformanceRating+RelationshipSatisfaction+
StockOptionLevel+WorkLifeBalance, data=attr, family="binomial"
> summary(logistic)
qlm(formula = Attrition ~ BusinessTravel + Department + Education +
EducationField + EnvironmentSatisfaction + Gender + JobInvolvement +
JobLevel + JobRole + JobSatisfaction + MaritalStatus + OverTime +
PerformanceRating + RelationshipSatisfaction + StockOptionLevel +
WorkLifeBalance, family = "binomial", data = attr)
Deviance Residuals:
                              3Q
Min
          1Q Median
                                       Max
         -0.4857 -0.2643 -0.1006
Coefficients:
Estimate Std. Error z value Pr(>|z|)
(Intercept)
                                    -10.18051
                                                396.43314
                                                            -0.026 0.979512
                                      1.68023
                                                  0.40059
                                                             4.194 2.74e-05
BusinessTravelTravel_Frequently
                                      0.79631
                                                             2.138 0.032553
BusinessTravelTravel_Rarely
                                                  0.37253
DepartmentResearch & Development
                                     13.01387
                                                396.43231
                                                             0.033 0.973812
                                     12.09486
                                                396.43291
                                                             0.031 0.975661
DepartmentSales
                                      0.23495
                                                  0.32119
                                                             0.731 0.464480
Education2
Education3
                                      0.24902
                                                  0.28611
                                                             0.870 0.384107
                                                  0.30845
                                                             0.581 0.561317
Education4
                                      0.17917
                                                  0.60790
                                                             0.046 0.963197
Education5
                                      0.02805
EducationFieldLife Sciences
                                     -1.38073
                                                  0.81317
                                                            -1.698 0.089515
                                                  0.85554
EducationFieldMarketing
                                     -0.93860
                                                            -1.097 0.272601
EducationFieldMedical
                                                            -1.741 0.081749
                                     -1.42088
                                                  0.81631
                                     -1.44764
                                                            -1.643 0.100306
EducationFieldOther
                                                  0.88090
EducationFieldTechnical Degree
                                     -0.48734
                                                  0.82724
                                                            -0.589 0.555781
                                     -0.89578
                                                  0.27248
                                                           -3.287 0.001011 **
EnvironmentSatisfaction2
                                                            -4.155 3.25e-05 ***
EnvironmentSatisfaction3
                                     -1.02358
                                                  0.24634
                                                            -4.778 1.77e-06 ***
                                                  0.25132
EnvironmentSatisfaction4
                                     -1.20090
                                                            1.916 0.055333
GenderMale
                                      0.35123
                                                  0.18329
JobInvolvement2
                                     -1.18453
                                                  0.34828
                                                            -3.401 0.000671
                                                            -4.627 3.71e-06 ***
                                     -1.52167
JobInvolvement3
                                                  0.32887
JobInvolvement4
                                                  0.45688
0.42564
                                                           -4.650 3.33e-06 ***
-4.940 7.82e-07 ***
                                     -2.12428
JobLevel2
                                     -2.10261
                                     -1.24154
                                                            -2.540 0.011101
JobLevel3
                                                  0.48889
                                     -2.03631
                                                           -2.723 0.006474 **
JobLevel4
                                                  0.74788
JobLevel5
                                     -0.37731
                                                  1.07673
                                                            -0.350 0.726025
JobRoleHuman Resources
                                     12.92989
                                                396.43242
                                                            0.033 0.973981
                                                             0.598 0.549785
JobRoleLaboratory Technician
                                      0.34152
                                                  0.57103
                                                            -0.527 0.598461
JobRoleManager
                                     -0.53701
                                                  1.01974
JobRoleManufacturing Director
                                      0.16390
                                                  0.52217
                                                            0.314 0.753604
                                     -2.10097
                                                  1.03707
                                                            -2.026 0.042779 *
JobRoleResearch Director
JobRoleResearch Scientist
                                     -0.61304
                                                  0.58677
                                                           -1.045 0.296133
                                                             1.735 0.082772 .
                                      2.13192
                                                  1.22890
JobRoleSales Executive
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JobRoleSales Representative
                                     1.71998
                                                 1.31031
                                                            1.313 0.189302
 JobSatisfaction2
                                     -0.49575
                                                 0.26833
                                                           -1.848 0.064666
 JobSatisfaction3
                                     -0.51239
                                                 0.23642
                                                           -2.167 0.030211 *
                                                           -4.681 2.86e-06 ***
                                     -1.18826
                                                 0.25387
JobSatisfaction4
                                                 0.27093
                                      0.24536
                                                            0.906 0.365129
MaritalStatusMarried
MaritalStatusSingle
                                      0.49710
                                                 0.38298
                                                            1.298 0.194299
                                                           10.228
OverTimeYes
                                      1.95894
                                                 0.19152
                                                                   < 2e-16
                                                 0.25507
                                                           -0.615 0.538778
PerformanceRating4
                                     -0.15678
RelationshipSatisfaction2
                                     -0.67013
                                                 0.27822
                                                           -2.409 0.016010
                                                 0.24948
RelationshipSatisfaction3
                                     -0.77295
                                                           -3.098 0.001947 **
                                     -0.75381
                                                           -3.027 0.002470 **
RelationshipSatisfaction4
                                                 0.24903
                                                 0.30122
                                                           -3.626 0.000288 ***
StockOptionLevel1
                                     -1.09215
                                     -0.97594
                                                 0.43405
                                                           -2.248 0.024546
StockOptionLevel2
                                                 0.43968
                                                           -0.827 0.408075
StockOptionLevel3
                                     -0.36374
                                                           -2.723 0.006464 **
WorkLifeBalance2
                                     -0.98196
                                                 0.36058
                                                           -4.126 3.69e-05 ***
WorkLifeBalance3
                                     -1.38617
                                                 0.33593
                                                 0.41005
                                                           -2.167 0.030217 *
WorkLifeBalance4
                                     -0.88866
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
 (Dispersion parameter for binomial family taken to be 1)
Null deviance: 1298.58 on 1469 degrees of freedom
Residual deviance: 876.06 on 1421 degrees of freedom
AIC: 974.06
Number of Fisher Scoring iterations: 14
> 11.null <- logistic$null.deviance/-2</pre>
> 11.proposed <- logistic$deviance/-2
> ## McFadden's Pseudo R^2 = [ LL(Null) - LL(Proposed) ] / LL(Null)
 (11.null - 11.proposed) / 11.null
[1] 0.3253749
> ## The p-value forthe R^2
> 1 - pchisq(2*(ll.proposed - ll.null), df=(length(logistic$coefficients)-1))
[1] 0
> ## Now we can plot the data
  predicted.data <- data.frame(probability.of.Attrition=logistic$fitted.value</pre>
s, Attrition=attr$Attrition)
> predicted.data <- predicted.data[order(predicted.data$probability.of.Attrit</p>
ion, decreasing=FALSE),]
> predicted.data$rank <- 1:nrow(predicted.data)</pre>
> ## Lastly, we can plot the predicted probabilities for each sample having
> ## Attriton and color by whether or not they would actually leave the compa
ny
> ggplot(data=predicted.data,aes(x=rank, y=probability.of.Attrition)) +
    geom_point(aes(color=Attrition), alpha=1, shape=4, stroke=2) +
xlab("Index") +
    ylab("Predicted probability of Attrition")
```

```
1.00 -
 0.75
Predicted probability of Attrition
                             Attrition
 0.50 -
                              × No
                              × Yes
 0.25
 0.00 -
     0
           500
                  1000
                         1500
              Index
       library(caret)
       #confusion_matrix(logistic)
        pdata <- predict(logistic,newdata=attr,type="response")</pre>
        pdata
                                                                5
      1
                                                10
      6.093371e-01 6.187840e-03 6.483152e-01 3.797128e-01 1.088395e-01 2.482315e-01
      5.874153e-01 2.663594e-02 1.236479e-01 8.715651e-03
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      7.760259e-02 1.348244e-01 5.341145e-02 2.364924e-02 7.047355e-01 7.240100e-03
      2.403588e-01 5.507793e-02 4.722175e-03 2.013710e-01
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      3.071161e-03 4.148912e-01 1.001272e-02 4.092206e-02 1.059791e-01 1.250769e-02
      8.661113e-01 2.422153e-02 1.458380e-02 6.791285e-02
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      9.745486e-02 6.070071e-02 3.428977e-01 1.837377e-02 2.176326e-01 8.848827e-03
      9.188245e-01 2.123906e-01 3.109753e-01 5.883338e-02
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      2.033138e-02 3.973168e-02 8.054200e-01 2.362506e-01 1.858577e-02 1.962023e-02
      3.867311e-02 1.203943e-01 6.560891e-01 3.028478e-02
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6.351179e-01 8.399355e-01 1.634296e-01 7.600045e-02 1.203903e-01 8.411529e-02

5.018607e-02 1.546064e-02 2.941980e-02 4.277578e-01 3.462714e-02 1.956250e-02

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1.922365e-01 6.255293e-02 4.613513e-02 2.332118e-02
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1.821296e-01 2.334785e-02 1.545366e-02 9.339057e-02
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7.639936e-02 4.228020e-02 7.063548e-02 5.652662e-03
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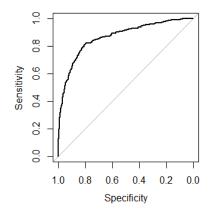
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> roc(attr$Attrition,logistic$fitted.values,plot=TRUE)
Setting levels: control = No, case = Yes
Setting direction: controls < cases
roc.default(response = attr$Attrition, predictor = logistic$fitted.values.
plot = TRUE
Data: logistic$fitted.values in 1233 controls (attr$Attrition No) < 237 cases
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(attr\$Attrition Yes).

Area under the curve: 0.867

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Sensitivity
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              Specificity
      > par(pty='s')
> roc(attr$Attrition,logistic$fitted.values,plot=TRUE)
      Setting levels: control = No, case = Yes
Setting direction: controls < cases
      call:
       roc.default(response = attr$Attrition, predictor = logistic$fitted.values,
      plot = TRUE)
      Data: logisticfitted.values in 1233 controls (attrfitted.values) < 237 cases (attrfitted.values). Area under the curve: 0.867
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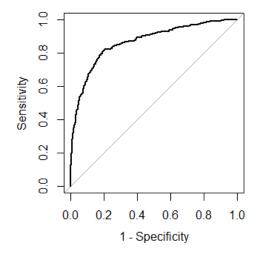


> roc(attr\$Attrition,logistic\$fitted.values,plot=TRUE, legacy.axes=TRUE)
Setting levels: control = No, case = Yes
Setting direction: controls < cases</pre>

Call:
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 plot = TRUE, legacy.axes = TRUE)

Data: logistic\$fitted.values in 1233 controls (attr\$Attrition No) < 237 cases (attr\$Attrition Yes).

Area under the curve: 0.867

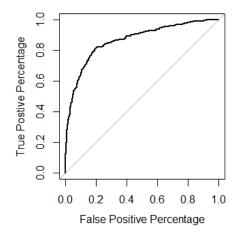


```
> roc(attr$Attrition,logistic$fitted.values,plot=TRUE, legacy.axes=TRUE, xlab
="False Positive Percentage", ylab="True Postive Percentage")
Setting levels: control = No, case = Yes
Setting direction: controls < cases</pre>
```

## Call:

roc.default(response = attr\$Attrition, predictor = logistic\$fitted.values,
plot = TRUE, legacy.axes = TRUE, xlab = "False Positive Percentage", ylab
= "True Postive Percentage")

Data: logistic\$fitted.values in 1233 controls (attr\$Attrition No) < 237 cases (attr\$Attrition Yes). Area under the curve: 0.867



> roc(attr\$Attrition,logistic\$fitted.values,plot=TRUE, legacy.axes=TRUE, xlab ="False Positive Percentage", ylab="True Postive Percentage", col="#377eb8", lwd=4)

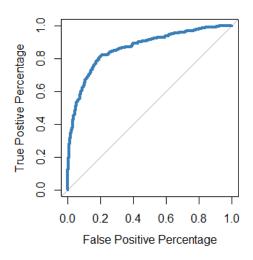
Setting levels: control = No, case = Yes
Setting direction: controls < cases</pre>

## call.

roc.default(response = attr\$Attrition, predictor = logistic\$fitted.values,
plot = TRUE, legacy.axes = TRUE, xlab = "False Positive Percentage", ylab
= "True Postive Percentage", col = "#377eb8", lwd = 4)

Data: logistic\$fitted.values in 1233 controls (attr\$Attrition No) < 237 cases (attr\$Attrition Yes).

Area under the curve: 0.867



```
> ## If we want to find out the optimal threshold we can store the
> ## data used to make the ROC graph in a variable...
> roc.info <- roc(attr$Attrition, logistic$fitted.values, legacy.axes=TRUE)</pre>
Setting levels: control = No, case = Yes
Setting direction: controls < cases
> str(roc.info)
List of 15
$ percent
                       : logi FALSE
                       : num [1:1469] 1 1 1 1 1 1 1 1 1 1 . . .
 sensitivities
                      : num [1:1469] 0 0.000811 0.001622 0.002433 0.003244 ...
 specificities
$ thresholds
                       : num [1:1469] -Inf 2.30e-08 2.91e-08 3.73e-08 4.87e-08 .
$ direction
                       : chr "<"
             : Named num [1:237] 0.609 0.648 0.705 0.415 0.106 ... "names")= chr [1:237] "1" "3" "15" "22" ...
$ cases
..- attr(*,
                      : Named num [1:1233] 0.00619 0.37971 0.10884 0.24823 0.58
  controls
742 ...
             "names")= chr [1:1233] "2" "4" "5" "6"
   attr(*,
$ fun.sesp
                       :function (thresholds, controls, cases, direction)
$ auc
                       : 'auc' num 0.867
.- attr(*, "partial.auc")= logi FALSE
.- attr(*, "percent")= logi FALSE
.- attr(*, "roc")=List of 15
.. .. $ percent
                              logi FALSE
                            : num [1:1469] 1 1 1 1 1 1 1 1 1 1 1 ...
: num [1:1469] 0 0.000811 0.001622 0.002433 0.003244
....$ sensitivities
.. .. $ specificities
. . .
                            : num [1:1469] -Inf 2.30e-08 2.91e-08 3.73e-08 4.87e
.. ..$ thresholds
-08 ...
...$ direction
                            : chr "<"
                             : Named num [1:237] 0.609 0.648 0.705 0.415 0.106 ...
.. ..$ cases
      ..- attr(*, "names")= chr [1:237] "1" "3" "15" "22"
   ..$ controls
                           : Named num [1:1233] 0.00619 0.37971 0.10884 0.24823
0.58742 ...
```

```
....- attr(*, "names")= chr [1:1233] "2" "4" "5" "6" ...
.. ..$ fun.sesp
                           :function (thresholds, controls, cases, direction)
                             'auc' num 0.867
.. .. ... specificities: num [1:1469] 0 0.000811 0.001622 0.002433 0.00324
4 ...
..... thresholds
                            : num [1:1469] -Inf 2.30e-08 2.91e-08 3.73e-08 4.87
e-08 ...
                            : chr "<"
.. .. .. ..$ direction
                            : Named num [1:237] 0.609 0.648 0.705 0.415 0.106 .
.. .. .. s cases
..... attr(*, "names")= chr [1:237] "1" "3" "15" "22" ...
......$ controls : Named num [1:1233] 0.00619 0.37971 0.10884 0.2482
3 0.58742 ...
:function (thresholds, controls, cases, direction)
   ..$ call
                           : language roc.default(response = attr$Attrition, pr
edictor = logistic$fitted.values, legacy.axes = TRUE)
....$ original.predictor: Named num [1:1470] 0.60934 0.00619 0.64832 0.37971
.... attr(*, "names")= chr [1:1470] "1" "2" "3" "4"
....$ original.response : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1
   ..$ predictor
                           : Named num [1:1470] 0.60934 0.00619 0.64832 0.37971
0.10884 ...
.. .. attr(*, "names")= chr [1:1470] "1" "2" "3" "4"
                           : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1 1
.. ..$ response
....$ levels : chr [1:2] "No" "Yes"
....- attr(*, "class")= chr "roc"
$ call : language roc.default(response = attr$Attrition, predict
or = logistic$fitted.values, legacy.axes = TRUE)
$ original.predictor: Named num [1:1470] 0.60934 0.00619 0.64832 0.37971 0.10
..- attr(*, "names")= chr [1:1470] "1" "2" "3" "4" ...

$ original.response : Factor w/ 2 levels "No","Yes": 2 1 2 1 1 1 1 1 1 1 ...

$ predictor : Named num [1:1470] 0.60934 0.00619 0.64832 0.37971 0.10
884 ...
..- attr(*, "names")= chr [1:1470] "1" "2" "3" "4"
> roc.df <- data.frame(tpp=roc.info$sensitivities*100, ## tpp = true positive
percentage
                         fpp=(1 - roc.info$specificities)*100, ## fpp = false p
ositive precentage
                         thresholds=roc.info$thresholds)
> roc.df
tpp
                 thresholds
    100.00000 100.00000
1
               99.91890 2.299219e-08
    100.00000
    100.00000
                99.83779 2.909140e-08
    100.00000
                99.75669 3.732817e-08
    100.00000
                99.67559 4.871439e-08
                99.59448 6.635647e-08
6
    100.00000
7
    100.00000
                99.51338 1.318500e-07
    100.00000 99.43228 2.109507e-07
100.00000 99.35118 2.364839e-07
100.00000 99.27007 2.635048e-07
8
9
```

```
100.00000
                    99.18897 7.144099e-07
12
     100.00000
                    99.10787 1.302563e-04
                    99.02676 2.636112e-04
98.94566 3.304767e-04
13
     100.00000
14
     100.00000
15
     100.00000
                    98.86456 4.037298e-04
                    98.78345 4.309555e-04
98.70235 5.280483e-04
16
     100.00000
17
     100.00000
                    98.62125 6.118780e-04
18
     100.00000
                    98.54015 6.199957e-04
19
     100.00000
                    98.45904 6.416514e-04
20
     100.00000
                    98.37794 6.729294e-04
21
     100.00000
                    98.29684 7.546975e-04
22
     100.00000
     100.00000
23
                    98.21573 8.429336e-04
24
     100.00000
                    98.13463 9.442720e-04
                    98.05353 1.035191e-03
97.97242 1.063223e-03
97.89132 1.098326e-03
25
     100.00000
26
     100.00000
27
     100.00000
28
     100.00000
                    97.81022 1.133502e-03
29
                    97.72912 1.167740e-03
     100.00000
30
                    97.64801 1.214727e-03
     100.00000
                    97.56691 1.315267e-03
31
     100.00000
                    97.48581 1.392421e-03
97.40470 1.423903e-03
97.32360 1.449826e-03
97.24250 1.458005e-03
97.16139 1.468810e-03
32
     100.00000
33
     100.00000
34
     100.00000
35
     100.00000
36
     100.00000
                    97.08029 1.475726e-03
37
     100.00000
                    96.99919 1.483335e-03
38
     100.00000
39
     100.00000
                    96.91809 1.496620e-03
40
     100.00000
                    96.83698 1.558289e-03
                    96.75588 1.624923e-03
     100.00000
41
42
     100.00000
                    96.67478 1.663180e-03
                    96.59367 1.724831e-03
96.51257 1.766663e-03
96.43147 1.786619e-03
43
     100.00000
44
     100.00000
45
     100.00000
                    96.35036 1.813480e-03
96.26926 1.837536e-03
     100.00000
46
47
     100.00000
48
     100.00000
                    96.18816 1.859354e-03
                    96.10706 1.899226e-03
49
     100.00000
                    96.02595 1.935181e-03
50
     100.00000
51
     100.00000
                    95.94485 1.948333e-03
                    95.86375 1.970899e-03
95.78264 2.002394e-03
95.70154 2.018952e-03
52
     100.00000
53
     100.00000
54
     100.00000
55
                    95.62044 2.022458e-03
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                    95.53933 2.030731e-03
56
     100.00000
                    95.45823 2.035775e-03
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     100.00000
                    95.37713 2.040433e-03
58
     100.00000
                    95.29603 2.084830e-03
59
     100.00000
                    95.29003 2.084830e-03

95.21492 2.129029e-03

95.13382 2.153262e-03

95.05272 2.215574e-03

94.97161 2.278770e-03

94.89051 2.327812e-03

94.80941 2.364950e-03
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60
61
     100.00000
62
     100.00000
63
     100.00000
64
     100.00000
65
     100.00000
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94.64720 2.431415e-03
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66
     100.00000
67
                    94.56610 2.471167e-03
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                    94.48500 2.489741e-03
94.40389 2.520105e-03
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69
70
     100.00000
     100.00000
                    94.32279 2.561828e-03
71
     100.00000
                    94.24169 2.632383e-03
94.16058 2.736880e-03
72
73
     100.00000
                    94.07948 2.824864e-03
     100.00000
```

```
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                  93.91727 3.066889e-03
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     100.00000
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                  93.75507
                             3.193088e-03
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     100.00000
79
                  93.67397
                             3.318304e-03
     100.00000
                  93.59286 3.333109e-03
93.51176 3.391872e-03
80
     100.00000
81
     100.00000
                  93.43066 3.458713e-03
82
     100.00000
                  93.34955 3.472295e-03
83
     100.00000
                  93.26845 3.524882e-03
93.18735 3.579613e-03
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     100.00000
85
     100.00000
86
                  93.10624 3.592470e-03
     100.00000
     100.00000
                  93.02514 3.602823e-03
92.94404 3.623337e-03
87
88
     100.00000
                  92.86294 3.697510e-03
92.78183 3.761461e-03
92.70073 3.776597e-03
89
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90
     100.00000
91
     100.00000
92
     100.00000
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                  92.53852 3.817561e-03
     100.00000
                  92.45742 3.834634e-03
94
     100.00000
                  92.37632 3.861826e-03
95
     100.00000
                  92.29521 3.886404e-03
92.21411 3.897444e-03
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     100.00000
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     100.00000
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92.05191 3.909613e-03
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99
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100
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104
      99.57806
                  91.72749 4.127280e-03
      99.57806
                  91.64639 4.155437e-03
105
106
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                  91.56529 4.183343e-03
                  91.48418 4.195738e-03
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      99.57806
99.57806
                  91.40308 4.223695e-03
91.32198 4.250332e-03
91.24088 4.277019e-03
108
109
      99.57806
110
                  91.15977 4.334545e-03
111
      99.57806
      99.57806
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                  90.99757 4.382588e-03
113
      99.57806
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      99.57806
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      99.57806
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      99.15612
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128
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99.15612
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                     88.72668 5.585758e-03
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88.48337 5.660565e-03
88.40227 5.692574e-03
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                     88.07786 5.887656e-03
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       99.15612
                     87.99676 5.907654e-03
87.91565 5.930000e-03
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       99.15612
       99.15612
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87.67234 6.047302e-03
      99.15612
99.15612
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155
       99.15612
156
       99.15612
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       99.15612
                     87.51014 6.110769e-03
                     87.42903 6.154482e-03
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       99.15612
                     87.34793 6.244587e-03
159
       99.15612
                     87.26683 6.354726e-03
87.18573 6.413042e-03
87.10462 6.449386e-03
       99.15612
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161
       99.15612
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       99.15612
      99.15612
99.15612
                     87.02352 6.502884e-03
86.94242 6.529692e-03
163
164
       99.15612
                     86.86131 6.535250e-03
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                     86.78021 6.607509e-03
166
       99.15612
       99.15612
                     86.69911 6.684544e-03
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                     86.53690 6.882186e-03
86.45580 7.014946e-03
       99.15612
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170
       99.15612
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86.21249 7.233572e-03
86.13139 7.246053e-03
86.05028 7.253599e-03
85.96918 7.284369e-03
171
       99.15612
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99.15612
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174
       99.15612
175
       99.15612
176
       99.15612
                     85.96918 7.284369e-03
85.88808 7.359772e-03
85.80697 7.407860e-03
85.72587 7.535206e-03
85.64477 7.698769e-03
85.56367 7.777029e-03
85.48256 7.841403e-03
85.40146 7.897936e-03
85.32036 7.962511e-03
177
       99.15612
       99.15612
178
       99.15612
179
180
       99.15612
      99.15612
99.15612
181
182
       99.15612
183
184
       99.15612
                     85.23925 8.022600e-03
185
       99.15612
186
       99.15612
                     85.15815 8.070374e-03
       99.15612
                     85.07705 8.130010e-03
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       99.15612
                     84.99594 8.188882e-03
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                     84.91484 8.260403e-03
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       99.15612
                     84.83374 8.318137e-03
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                     84.75264 8.364269e-03
84.67153 8.426133e-03
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99.15612
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194
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                     84.26602 8.549036e-03
84.18491 8.597508e-03
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       99.15612
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201
       99.15612
                     83.94161 8.645326e-03
                     83.86050 8.684972e-03
       99.15612
202
```

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99.15612
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        99.15612
                           83.69830 8.808775e-03
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                           83.61719 8.889410e-03
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                           83.53609 8.967792e-03
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        98.73418
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        98.73418
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                           83.04947 9.457968e-03
        98.73418
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         98.73418
                           82.96837 9.524934e-03
214
        98.73418
98.73418
215
                           82.88727 9.631630e-03
                          82.80616 9.717830e-03
82.72506 9.815111e-03
82.64396 9.925986e-03
82.56285 9.978079e-03
216
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98.73418
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219
        98.73418
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82.40065 1.013695e-02
82.31955 1.024889e-02
220
        98.73418
        98.73418
221
        98.73418
222
                          82.31955 1.024889e-02
82.23844 1.037105e-02
82.15734 1.050322e-02
82.07624 1.059732e-02
81.99513 1.062332e-02
81.91403 1.065018e-02
81.83293 1.068592e-02
81.75182 1.074838e-02
81.67072 1.079853e-02
223
        98.73418
        98.73418
98.73418
224
225
226
        98.73418
         98.73418
227
228
        98.73418
229
        98.73418
230
        98.73418
231
        98.73418
                           81.58962 1.083296e-02
                          81.50852 1.087434e-02
81.42741 1.096623e-02
81.34631 1.104329e-02
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233
234
        98.73418
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81.18410 1.116198e-02
81.18410 1.121941e-02
81.10300 1.124295e-02
81.02190 1.127360e-02
         98.73418
235
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98.31224
236
237
        98.31224
238
239
        98.31224
                           80.94079 1.130636e-02
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                          80.94079 1.130636e-02

80.85969 1.134063e-02

80.77859 1.136769e-02

80.69749 1.139298e-02

80.61638 1.143051e-02

80.53528 1.146980e-02

80.45418 1.151423e-02

80.37307 1.156131e-02

80.29197 1.156131e-02

80.21087 1.164294e-02

80.12976 1.176372e-02
241
        98.31224
        98.31224
242
243
        98.31224
        98.31224
244
        98.31224
98.31224
245
246
        98.31224
247
248
        98.31224
249
        98.31224
                           80.12976 1.176372e-02
250
        98.31224
                           80.04866 1.185897e-02
251
        98.31224
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79.88646 1.204038e-02
79.80535 1.207184e-02
79.72425 1.208075e-02
79.64315 1.213777e-02
79.56204 1.219482e-02
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        97.89030
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79.23763 1.250842e-02
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         97.89030
263
                          79.07543 1.255473e-02
78.99432 1.259173e-02
78.91322 1.260693e-02
        97.89030
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265
        97.89030
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97.89030
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                       78.75101 1.263983e-02
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       97.89030
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78.34550 1.297387e-02
78.26440 1.305001e-02
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274
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       97.89030
276
       97.89030
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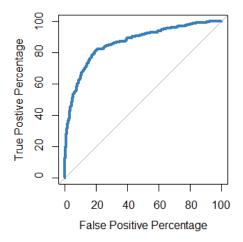
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77.12895 1.412400e-02
77.04785 1.427438e-02
76.96675 1.444434e-02
76.88564 1.457045e-02
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329
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```

```
331 97.04641 73.80373 1.703472e-02
332 97.04641 73.72263 1.705783e-02
333 97.04641 73.64152 1.708487e-02
[ reached 'max' / getoption("max.print") -- omitted 1136 rows ]
> roc(attr$Attrition,logistic$fitted.values,plot=TRUE, legacy.axes=TRUE, xlab
="False Positive Percentage", ylab="True Postive Percentage", col="#377eb8",
lwd=4, percent=TRUE)
Setting levels: control = No, case = Yes
Setting direction: controls < cases

Call:
roc.default(response = attr$Attrition, predictor = logistic$fitted.values,
percent = TRUE, plot = TRUE, legacy.axes = TRUE, xlab = "False Positive Perce
ntage", ylab = "True Postive Percentage", col = "#377eb8", lwd = 4)

Data: logistic$fitted.values in 1233 controls (attr$Attrition No) < 237 cases
(attr$Attrition Yes).
```

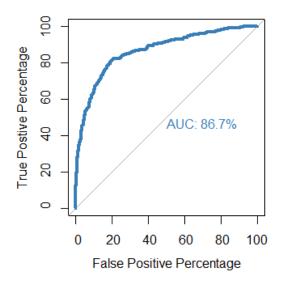
Area under the curve: 86.7%



```
> roc(attr$Attrition,logistic$fitted.values,plot=TRUE, legacy.axes=TRUE, xlab="False Posi
entage", col="#377eb8", lwd=4, percent=TRUE, print.auc=TRUE)
Setting levels: control = No, case = Yes
Setting direction: controls < cases</pre>
```

## roc.default(response = attr\$Attrition, predictor = logistic\$fitted.values, percent = ab = "False Positive Percentage", ylab = "True Postive Percentage", col = "#377eb8",

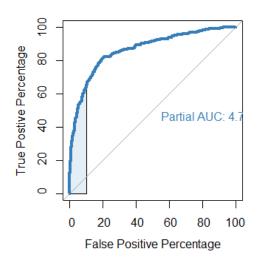
Data: logisticfitted.values in 1233 controls (attrfitted.values) < 237 cases (attrfitted.values) < 237 cases (attrfitted.values) < 237 cases (attrfitted.values) < 237 cases (attrfitted.values)



```
> roc(attr$Attrition,logistic$fitted.values,plot=TRUE, legacy.axes=TRUE, xlab="False Posientage", col="#377eb8", lwd=4, percent=TRUE, print.auc=TRUE, partial.auc=c(100, 90), auc.
822", print.auc.x=45)
Setting levels: control = No, case = Yes
Setting direction: controls < cases
```

roc.default(response = attr\$Attrition, predictor = logistic\$fitted.values, percent = ab = "False Positive Percentage", ylab = "True Postive Percentage", col = "#377eb8", c = c(100, 90), auc.polygon = TRUE, auc.polygon.col = "#377eb822", print.auc.x = 45)

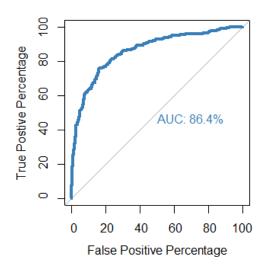
Data: logistic\$fitted.values in 1233 controls (attr\$Attrition No) < 237 cases (attr\$Attri Partial area under the curve (specificity 100%-90%): 4.737%



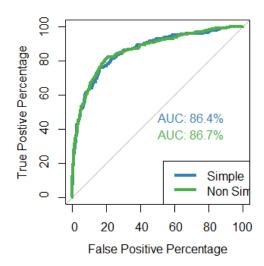
```
> # Lets do two roc plots to understand which model is better
> roc(attr$Attrition, logistic_simple$fitted.values, plot=TRUE, legacy.axes=TRUE, percent
ylab="True Postive Percentage", col="#377eb8", lwd=4, print.auc=TRUE)
Setting levels: control = No, case = Yes
Setting direction: controls < cases</pre>
```

call:
roc.default(response = attr\$Attrition, predictor = logistic\_simple\$fitted.values, per
RUE, xlab = "False Positive Percentage", ylab = "True Postive Percentage", col = "#37

Data: logistic\_simple\$fitted.values in 1233 controls (attr\$Attrition No) < 237 cases (att Area under the curve: 86.4%



```
> # Lets add the other graph
> plot.roc(attr$Attrition, logistic$fitted.values, percent=TRUE, col="#4daf4a", lwd=4, pr
Setting levels: control = No, case = Yes
Setting direction: controls < cases
> legend("bottomright", legend=c("Simple", "Non Simple"), col=c("#377eb8", "#4daf4a"), lwd=4, pr
```



> # reset the par area back to the default setting
> par(pty='m')