```
> ##Importing Data and inital analyses
> #Importing csv file from a location
> attr<- read.csv(file="MVA/Attrition Dataset.csv", header=TRUE, sep=",")</pre>
> attr <- as.data.frame(attr)</pre>
> glimpse(attr)
Observations: 1,470
Variables: 35
                          <int> 41, 49, 37, 33, 27, 32, 59, 30, 38, 36, 35,
$ Age
29, 31, 34, 28, 29, 32, 22, 5...
                          $ Attrition
 No, No, No, Yes, No, No, No...
                          <fct> Travel_Rarely, Travel_Frequently, Travel_Rar
$ BusinessTravel
ely, Travel_Frequently, Trave...
$ DailyRate
                          <int> 1102, 279, 1373, 1392, 591, 1005, 1324, 1358
  216, 1299, 809, 153, 670, 1...
$ Department
                          <fct> Sales, Research & Development, Research & De
velopment, Research & Develop...
$ DistanceFromHome
                          <int> 1, 8, 2, 3, 2, 2, 3, 24, 23, 27, 16, 15, 26,
19, 24, 21, 5, 16, 2, 2, 11,...
$ Education
                          <int> 2, 1, 2, 4, 1, 2, 3, 1, 3, 3, 3, 2, 1, 2, 3,
4, 2, 2, 4, 3, 2, 4, 4, 2,
                          1..
                          <fct> Life Sciences, Life Sciences, Other, Life Sc
$ EducationField
iences, Medical, Life Science...
$ EmployeeCount
                          1, 1, 1, 1, 1, 1, 1, 1, 1,
                          1...
                          <int> 1, 2, 4, 5, 7, 8, 10, 11, 12, 13, 14, 15, 16
$ EmployeeNumber
  18, 19, 20, 21, 22, 23,
                         24,..
$ EnvironmentSatisfaction
                          <int> 2, 3, 4, 4, 1, 4, 3, 4, 4, 3, 1, 4, 1, 2, 3,
2, 1, 4, 1, 4, 1, 3, 1, 3, 2.
                          <fct> Female, Male, Male, Female, Male, Male, Fema
$ Gender
le, Male, Male, Male, F...
$ HourlyRate
                          <int> 94, 61, 92, 56, 40, 79, 81, 67, 44, 94, 84,
49, 31, 93, 50, 51, 80, 96, 7...
$ JobInvolvement
                          <int> 3, 2, 2, 3, 3, 3, 4, 3, 2, 3, 4, 2, 3, 3, 2,
4, 4, 4, 2, 3, 4, 2, 3, 3, $ JobLevel
                          <int> 2, 2, 1, 1, 1, 1, 1, 1, 3, 2, 1, 2, 1, 1, 1,
3, 1, 1, 4, 1, 2, 1, 3, 1, 1...
$ JobRole
                          <fct> Sales Executive, Research Scientist, Laborat
ory Technician, Research Scie...
$ JobSatisfaction
                          <int> 4, 2, 3, 3, 2, 4, 1, 3, 3, 3, 2, 3, 3, 4, 3,
1, 2, 4, 4, 4, 3, 1, 2, 4,
                          1.
                          <fct> Single, Married, Single, Married, Married, S
$ MaritalStatus
ingle, Married, Divorced, Sin...
$ MonthlyIncome
                          <int> 5993, 5130, 2090, 2909, 3468, 3068, 2670, 26
93, 9526, 5237, 2426, 4193, 2...
$ MonthlyRate
                          <int> 19479, 24907, 2396, 23159, 16632, 11864, 996
4, 13335, 8787, 16577, 16479,...
$ NumCompaniesWorked
                          <int> 8, 1, 6, 1, 9, 0, 4, 1, 0, 6, 0, 0, 1, 0, 5,
1, 0, 1, 2, 5, 0, 7, 0, 1, 2...
$ over18
                          Y, Y, Y, Y, Y, Y, Y, Y, Y.
$ OverTime
                          <fct> Yes, No, Yes, Yes, No, No, Yes, No, No, No,
No, Yes, No, No, Yes, No, Yes...
$ PercentSalaryHike
                          <int> 11, 23, 15, 11, 12, 13, 20, 22, 21, 13, 13,
12, 17, 11, 14, 11, 12, 13, 1...
$ PerformanceRating
                          <int> 3, 4, 3, 3, 3, 4, 4, 4, 3, 3, 3, 3, 3,
                   3, 3,
3, 3, 3, 3, 3, 3, 4,
                          3...
$ RelationshipSatisfaction <int> 1, 4, 2, 3, 4, 3, 1, 2, 2, 2, 3, 4, 4, 3, 2,
3, 4, 2, 3, 3, 4, 2, 3, 4, 3...
$ StandardHours
                          80, 80, 80, 80, 80, 80, 80, 8...
$ StockOptionLevel
                          <int> 0, 1, 0, 0, 1, 0, 3, 1, 0, 2, 1, 0, 1, 1, 0,
1, 2, 2, 0, 0, 1, 0, 0, 0, 0...
```

```
$ TotalWorkingYears
                             <int> 8, 10, 7, 8, 6, 8, 12, 1, 10, 17, 6, 10, 5,
3, 6, 10, 7, 1, 31, 6, 5, 10, \dots
$ TrainingTimesLastYear
                             <int> 0, 3, 3, 3, 3, 2, 3, 2, 2, 3, 5, 3, 1, 2, 4,
  5, 2, 3, 3, 5, 4, 4, 6,
                             2...
$ WorkLifeBalance
                             <int> 1, 3, 3, 3, 3, 2, 2, 3, 3, 2, 3, 3, 2, 3, 3,
  2, 2, 3, 3, 2, 3, 3, 3,
                             3...
 YearsAtCompany
10, 6, 1, 25, 3,
                             <int> 6, 10, 0, 8, 2, 7, 1, 1, 9, 7, 5, 9, 5, 2, 4
                   4, 5, 12,
 YearsInCurrentRole
                             <int> 4, 7, 0, 7, 2, 7, 0, 0, 7, 7, 4, 5, 2, 2, 2,
9, 2, 0, 8, 2, 2, 3, 6, 0, 2...
                             <int> 0, 1, 0, 3, 2, 3, 0, 0, 1, 7, 0, 0, 4, 1, 0,
$ YearsSinceLastPromotion
8, 0, 0, 3, 1, 1, 0, 2, 0, 1...
$ YearsWithCurrManager
                             <int> 5, 7, 0, 0, 2, 6, 0, 0, 8, 7, 3, 8, 3, 2, 3,
8, 5, 0, 7, 2, 3, 3, 11, 0,
> #Dimension of the dataset
> dim(attr)
[1] 1470
> #View the first 5 rows of the dataset
> head(attr)
                                                            Department DistanceFr
  Age Attrition
                    BusinessTravel DailyRate
omHome Education EducationField
                                          1102
                                                                 sales
   41
            Yes
                     Travel_Rarely
             Life Sciences
1
2
8
3
2
4
   49
              No Travel_Frequently
                                           279 Research & Development
          1
             Life Sciences
                     Travel_Rarely
   37
                                          1373 Research & Development
             Yes
          2
                      Other
   33
              No Travel_Frequently
                                          1392 Research & Development
3
5
2
          4
             Life Sciences
   27
                     Travel_Rarely
                                           591 Research & Development
              NO
          1
                    Medical
6
   32
              No Travel_Frequently
                                          1005 Research & Development
             Life Sciences
  EmployeeCount EmployeeNumber EnvironmentSatisfaction Gender HourlyRate JobI
nvolvement JobLevel
                               1
                                                         2 Female
                                                                           94
3
         2
2
2
3
2
4
                               2
                                                         3
               1
                                                             Male
                                                                           61
         2
               1
                                                             Male
                                                                           92
         1
                                                         4 Female
                               5
               1
                                                                           56
3
         1
5
                               7
                                                             Male
                                                                           40
               1
                                                         1
         1
6
               1
                               8
                                                                           79
                                                         4
                                                             Male
         1
                 JobRole JobSatisfaction MaritalStatus MonthlyIncome MonthlyRa
te NumCompaniesWorked Over18
                                                                    5993
1
        Sales Executive
                                         4
                                                  Single
                                                                                194
79
                             Υ
                                                 Married
                                                                    5130
                                                                                249
2
     Research Scientist
                                         2
07
                             Υ
3 Laboratory Technician
                                         3
                                                  Single
                                                                    2090
                                                                                 23
96
                                         3
                                                 Married
4
     Research Scientist
                                                                    2909
                                                                                231
59
                             Υ
                                         2
                                                 Married
                                                                    3468
                                                                                166
5 Laboratory Technician
                     9
                             Υ
```

4

Υ

6 Laboratory Technician

64

Single

118

```
OverTime PercentSalaryHike PerformanceRating RelationshipSatisfaction Stand
ardHours StockOptionLevel
       Yes
                             11
                                                  3
                                                                              1
80
                    0
2
                             23
                                                  4
                                                                              4
         No
80
                    1
                                                                              2
3
                             15
                                                  3
        Yes
80
                    0
                                                                              3
4
                             11
                                                  3
       Yes
80
                    0
5
                             12
                                                  3
                                                                              4
         No
80
                    1
                             13
                                                  3
                                                                              3
6
         No
                    0
80
  TotalWorkingYears TrainingTimesLastYear WorkLifeBalance YearsAtCompany Year
sInCurrentRole
                    8
                                            0
                                                              1
                                                                               6
1
4
7
3
0
                   10
                                            3
                                                              3
                                                                              10
                    7
                                            3
                                                              3
                                                                               0
4
7
5
2
                    8
                                            3
                                                              3
                                                                               8
                                             3
                                                              3
                                                                               2
                    6
6
                    8
                                            2
                                                              2
                                                                               7
  YearsSinceLastPromotion YearsWithCurrManager
                                                  5
7
2
                          1
                          0
                                                  0
4
                                                  0
                          3 2 3
5
                                                  2
6
                                                  6
  summary(attr)
                                                             DailyRate
                                          BusinessTravel
                   Attrition
      Age
Department
 Min.
         :18.00
                  No :1233
                               Non-Travel
                                                  : 150
                                                           Min.
                                                                   : 102.0
                                                                              Human R
esources
                : 63
 1st Qu.:30.00
                               Travel_Frequently: 277
                  Yes: 237
                                                           1st Qu.: 465.0
                                                                              Researc
h & Development:961
                               Travel_Rarely
Median :36.00
                                                  :1043
                                                           Median : 802.0
                                                                              sales
:446
                                                                   : 802.5
 Mean
         :36.92
 3rd Qu.:43.00
                                                           3rd Qu.:1157.0
         :60.00
                                                                   :1499.0
                                                           Max.
 Max.
                      Education
                                                EducationField EmployeeCount Emplo
 DistanceFromHome
yeeNumber
         : 1.000
                    Min.
                            :1.000
                                     Human Resources: 27
                                                                Min.
                                                                                Min.
 Min.
                                                                        :1
    1.0
                    1st Qu.:2.000
                                      Life Sciences
 1st Qu.: 2.000
                                                        :606
                                                                1st Qu.:1
                                                                                1st Q
u.: 491.2
Median : 7.000
n :1020.5
                    Median :3.000
                                     Marketing
                                                                Median:1
                                                        :159
                                                                                Media
         : 9.193
 Mean
                    Mean
                            :2.913
                                     Medical
                                                        :464
                                                                Mean
                                                                        :1
                                                                                Mean
:1024.9
 3rd Qu.:14.000
                    3rd Qu.:4.000
                                     Other
                                                        : 82
                                                                3rd Qu.:1
                                                                                3rd Q
u.:1555.8
         :29.000
                                     Technical Degree:132
                                                                        :1
                    Max.
                            :5.000
                                                                Max.
                                                                                Max.
 Max.
:2068.0
```

EnvironmentSatisfaction	Gende	r	HourlyR	ate	JobInvol	vement	JobL			
evel Min. :1.000 :1.000	Female:5	88 M	in. :	30.00	Min. :	1.00	Min.			
1st Qu.:2.000	Male :8	82 1	st Qu.:	48.00	1st Qu.:	2.00	1st Qu.			
:1.000 Median :3.000 :2.000		Me	edian :	66.00	Median :	3.00	Median			
Mean :2.722 :2.064		Me	ean :	65.89	Mean :	2.73	Mean			
3rd Qu.:4.000 :3.000		31	rd Qu.:	83.75	3rd Qu.:	3.00	3rd Qu.			
Max. :4.000 :5.000		Ма	ax. :1	.00.00	Max. :	4.00	Max.			
JobRole JobSatisfaction MaritalStatus MonthlyIncome										
MonthlyRate Sales Executive	:326	Min.	:1.000	Divor	ced:327	Min.	: 1009			
Min. : 2094 Research Scientist	:292	1st Qu	.:2.000	Marrie	ed :673	1st Qu	.: 2911			
1st Qu.: 8047 Laboratory Technician	:259	Median	:3.000	Single	e :470	Median	: 4919			
Median :14236 Manufacturing Director	:145	Mean	:2.729			Mean	: 6503			
Mean :14313 Healthcare Representati	ve:131	3rd Qu	.:4.000			3rd Qu	.: 8379			
3rd Qu.:20462 Manager	:102	Max.	:4.000			Max.	:19999			
Max. :26999 (Other)	:215			0-7						
NumCompaniesWorked Over elationshipSatisfaction		Time			ike Perfo					
Min. :0.000 Y:14 in. :1.000			Min.	:11.00	Min.	:3.00				
1st Qu.:1.000 st Qu.:2.000	Yes:	416	1st Qu.			u.:3.00				
Median :2.000 edian :3.000			Median			ın :3.00				
Mean :2.693 ean :2.712			Mean	:15.21	Mean	:3.15				
3rd Qu.:4.000 rd Qu.:4.000			3rd Qu.			(u.:3.00				
Max. :9.000 ax. :4.000			Max.	:25.00	Max.	:4.00	00 м			
StandardHours StockOpti ifeBalance YearsAtCompan	onLevel T V	otalwo	rkingYea	ırs Trair	ningTimes	LastYea	ır WorkL			
Min. :80 Min. :0 :1.000 Min. :0.000	.0000 м	in.	: 0.00	Min.	:0.000)	Min.			
1st Qu.:80		st Qu.	: 6.00	1st (Qu.:2.000)	1st Q			
Median :80 Median :1 n :3.000 Median : 5.00	.0000 M	edian	:10.00	Media	an :3.000)	Media			
		ean	:11.28	Mean	:2.799)	Mean			
3rd Qu.:80 3rd Qu.:1 u.:3.000 3rd Qu.: 9.00		rd Qu.	:15.00	3rd C	Qu.:3.000)	3rd Q			
		ax.	:40.00	Max.	:6.000)	Max.			
	sSinceLas : 0.00 Qu.: 0.00 an : 1.00	0 0	Mir 1st		.000 .000	er				

 Mean : 4.229
 Mean : 2.188
 Mean : 4.123

 3rd Qu.: 7.000
 3rd Qu.: 3.000
 3rd Qu.: 7.000

 Max. :18.000
 Max. :15.000
 Max. :17.000

<pre>> #Rename the Age colu > colnames(attr)[1] <- > #Calculating the num > colsums(sapply(attr,</pre>	ber	of null values in each c	of the columns		
A	ge	Attrition	BusinessTravel		
DailyRate	0	0	0		
0 Departme	nt	DistanceFromHome	Education		
EducationField	0	0	0		
0 EmployeeCou	n+	EmployeeNumber	EnvironmentSatisfaction		
Gender		, ,	_		
0	0	0	0		
HourlyRa JobRole	te	JobInvolvement	JobLevel		
0	0	0	0		
JobSatisfacti	on	MaritalStatus	MonthlyIncome		
MonthlyRate	0	0	0		
0 NumCompaniesWork	ed	0ver18	OverTime		
PercentSalaryHike		0	0		
0 DonformancoBati	na	RelationshipSatisfaction	StandardHours		
StockOptionLevel	_				
0	0	0	0		
TotalWorkingYea YearsAtCompany	rs	TrainingTimesLastYear	WorkLifeBalance		
0		0	0		
YearsInCurrentRo	1e	YearsSinceLastPromotion 0	YearsWithCurrManager O		
<pre>> missmap(attr,main="M</pre>	išs	sing Values VS Observed")	· ·		

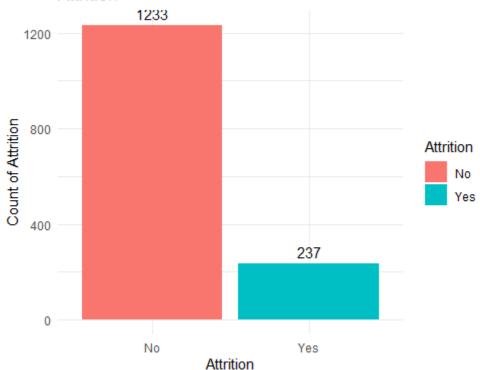
Missing Values VS Observed

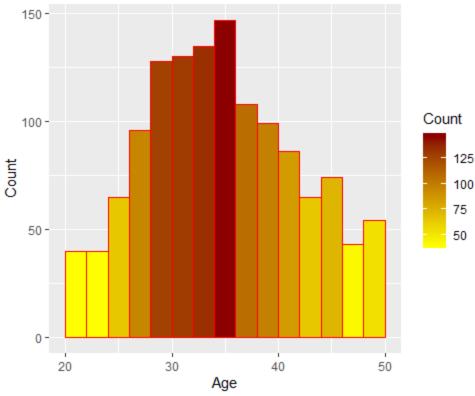
ger')

```
1455
            1365
            1275
            1185
            1095
            1005
             915
              825
              735
              645
                                                                             Missing (09
              555
                                                                             Observed (
              465
              375
              285
              195
              105
               15
                       NorkLifeBalance
talWorkingYears
StandardHours
rformanceRating
OverTime
                                            JobSatisfaction
JobLevel
HourlyRate
                                      mpaniesWorked
MonthlyIncome
                                                        EmployeeCount
Education
                                                     nentSatisfaction
> #Removing redundant columns
   attr$EmployeeNumber<- NULL
   attr$StandardHours <- NULL
  attr$Over18 <- NULL
> attr$EmployeeCount <- NULL</pre>
> #Converting data type of categorical column
> attr$Education <- factor(attr$Education)</pre>
> attr$EnvironmentSatisfaction <- factor(attr$EnvironmentSatisfaction)</pre>
> attr$JobInvolvement <- factor(attr$JobInvolvement)</pre>
> attr$JobLevel <- factor(attr$JobLevel)</pre>
  attr$JobSatisfaction <- factor(attr$JobSatisfaction)
attr$PerformanceRating <- factor(attr$PerformanceRating)</pre>
> attr$RelationshipSatisfaction <- factor(attr$RelationshipSatisfaction)
> attr$StockOptionLevel <- factor(attr$StockOptionLevel)
> attr$WorkLifeBalance <- factor(attr$WorkLifeBalance)</pre>
> #Assigning categorical and numerical variable to temporary variable
> catvar<-c('BusinessTravel','Department','Education','EducationField','Envir
onmentSatisfaction','Gender',
+ 'JobRole','JobInvolvement','JobLevel','JobSatisfaction',
+ 'MaritalStatus','PerformanceRating','RelationshipSatisfaction','S
Hike', 'TotalWorkingYears',
                   'TrainingTimesLastYear','YearsAtCompany',
                   'YearsInCurrentRole','YearsSinceLastPromotion','YearsWithCurrMana
  ##Exploratory Data Analysis
> #Vizualization of Attrition
> attr %>%
      group_by(Attrition) %>%
```

```
+ tally() %>%
+ ggplot(aes(x = Attrition, y = n, fill = Attrition)) +
+ geom_bar(stat = "identity") +
+ theme_minimal()+
+ labs(x="Attrition", y="Count of Attrition")+
+ ggtitle("Attrition")+
+ geom_text(aes(label = n), vjust = -0.5, position = position_dodge(0.9))
```

Attrition





```
> par(mfrow = c(1,2))
> hist(attr$DistanceFromHome,xlab='',main = 'Histogram of DistanceFromHome',f
req = FALSE)
> lines(density(attr$DistanceFromHome,na.rm = T))
> rug(jitter(attr$DistanceFromHome))
> qqPlot(attr$DistanceFromHome,main='Normal QQ plot of DistanceFromHome')
[1] 62 142
> par(mfrow=c(1,1))
> ylaminum DistanceFromHome,main='Normal QQ plot of DistanceFromHome')
```

```
> par(mfrow = c(1,2))
> hist(attr$HourlyRate,xlab='',main = 'Histogram of HourlyRate',freq = FALSE)
> lines(density(attr$HourlyRate,na.rm = T))
```

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```
> rug(jitter(attr$HourlyRate))
> qqPlot(attr$HourlyRate,main='Normal QQ plot of HourlyRate')
[1] 58 79
> par(mfrow=c(1,1))
nistuyiani vi nouniyRate
```

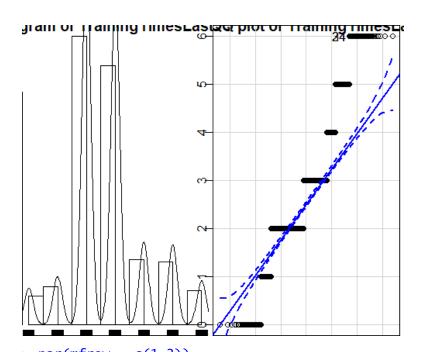
> par(mfrow = c(1,2))

```
> par(mfrow = c(1,2))
> hist(attr$NumCompaniesWorked,xlab='',main = 'Histogram of NumCompaniesWorke
d',freq = FALSE)
> lines(density(attr$NumCompaniesWorked,na.rm = T))
> rug(jitter(attr$NumCompaniesWorked))
```

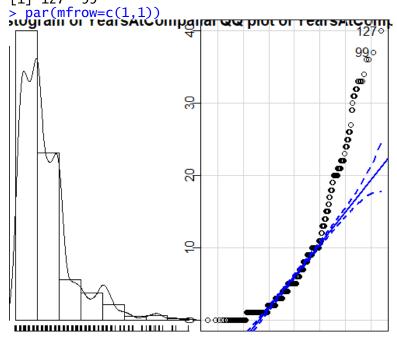
```
> qqPlot(attr$NumCompaniesWorked,main='Normal QQ plot of NumCompaniesWorked')
[1] 5 39
> par (mfrow=c(1,1))
yı dını vi nume vin pamies vi qua prot or nume vin pamies vi
                          ω
                          ဖ
                          4
                             -\cos m
> par(mfrow = c(1,2))
> hist(attr$PercentSalaryHike,xlab='',main = 'Histogram of PercentSalaryHike'
, freq = FALSE)
> lines(density(attr$PercentSalaryHike,na.rm = T))
> rug(jitter(attr$PercentSalaryHike))
> qqPlot(attr$PercentSalaryHike,main='Normal QQ plot of PercentSalaryHike')
[1] 121 179
> par(mfrow=c(1,1))
togram of reference and ynian war proformer terms and ynian war proformer 129
                           4
                           42
                           8
                            <u>___</u>
                            <u>6</u>
                            4
_____
```

```
> par(mfrow = c(1,2))
> hist(attr$TrainingTimesLastYear,xlab='',main = 'Histogram of TrainingTimesLastYear',freq = FALSE)
> lines(density(attr$TrainingTimesLastYear,na.rm = T))
> rug(jitter(attr$TrainingTimesLastYear))
```

```
> qqPlot(attr$TrainingTimesLastYear,main='Normal QQ plot of TrainingTimesLast
Year')
[1] 24 34
> par(mfrow=c(1,1))
```



```
> par(mfrow = c(1,2))
> hist(attr$YearsAtCompany,xlab='',main = 'Histogram of YearsAtCompany',freq
= FALSE)
> lines(density(attr$YearsAtCompany,na.rm = T))
> rug(jitter(attr$YearsAtCompany))
> qqPlot(attr$YearsAtCompany,main='Normal QQ plot of YearsAtCompany')
[1] 127 99
```



> par(mfrow = c(1,2))

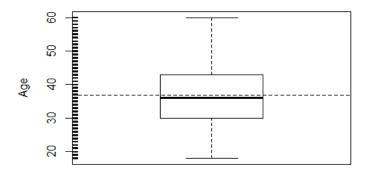
```
> hist(attr$YearsInCurrentRole,xlab='',main = 'Histogram of YearsInCurrentRol
e',freq = FALSE)
> lines(density(attr$YearsInCurrentRole,na.rm = T))
> rug(jitter(attr$YearsInCurrentRole))
  qqPlot(attr$YearsInCurrentRole,main='Normal QQ plot of YearsInCurrentRole')
[1] 124 191

> par(mfrow=c(1,1))

.ograni or rear sincurrents in the proton rear sincurrent 1296)
                                       IO.
                                       9
 ..............
> par(mfrow = c(1,2))
> hist(attr$YearsSinceLastPromotion,xlab='',main = 'Histogram of YearsSinceLastPromotion',freq = FALSE)
> lines(density(attr$YearsSinceLastPromotion,na.rm = T))
> rug(jitter(attr$YearsSinceLastPromotion))
> qqPlot(attr$YearsSinceLastPromotion,main='Normal QQ plot of YearsSinceLastP
romotion')
[1] 46 124
> par(mfrow=c(1,1))
alli di teaisoliidelastri<u>ying piotoi teaisoliidelastri</u>
                                       5
                                       Ю
```

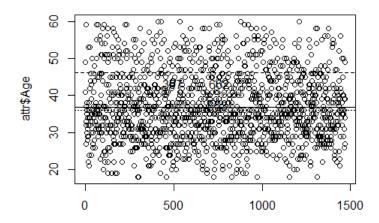
```
> par(mfrow = c(1,2))
> hist(attr$YearsWithCurrManager,xlab='',main = 'Histogram of YearsWithCurrManager',freq = FALSE)
> lines(density(attr$YearsWithCurrManager,na.rm = T))
> rug(jitter(attr$YearsWithCurrManager))
> qqPlot(attr$YearsWithCurrManager,main='Normal QQ plot of YearsWithCurrManager')
[1] 29 387
> par(mfrow=c(1,1))
Idii Oi TeaisWithCurrManager,main='Normal QQ plot of YearsWithCurrManager')
```

```
> #Boxplot distributions for our numeric columns
> #The dashed line shows the mean and the dark center line shows the median
> #Difference between these two lines depict the deviation from the central limit theorem
> #Boxplot distributions for Age
> boxplot(attr$Age, ylab = "Age")
> rug(jitter(attr$Age), side = 2)
> abline(h = mean(attr$Age, na.rm = T), lty = 2)
```

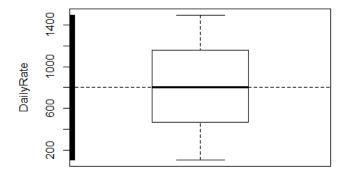


 $\circ \infty$

```
> #Plotting the Age with 3 lines for mean, median and mean+std
> plot(attr$Age, xlab = "")
> abline(h = mean(attr$Age, na.rm = T), lty = 1)
> abline(h = mean(attr$Age, na.rm = T) + sd(attr$Age, na.rm = T), lty = 2)
> abline(h = median(attr$Age, na.rm = T), lty = 3)
> identify(attr$Age)
[1] 286 696 709 720 1174 1323
```



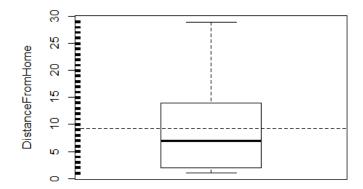
```
> #Boxplot distributions for Daily rate
> boxplot(attr$DailyRate, ylab = "DailyRate",outline = TRUE)
> rug(jitter(attr$DailyRate), side = 2)
> abline(h = mean(attr$DailyRate, na.rm = T), lty = 2)
```



```
> #Plotting the DailyRate with 3 lines for mean, median and mean+std
> plot(attr$DailyRate, xlab = "")
> abline(h = mean(attr$DailyRate, na.rm = T), lty = 1)
> abline(h = mean(attr$DailyRate, na.rm = T) + sd(attr$DailyRate, na.rm = T), lty = 2)
> abline(h = median(attr$DailyRate, na.rm = T), lty = 3)
> identify(attr$DailyRate)
[1] 49 235 486 645 1263
```

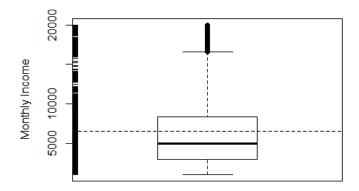
```
attt$DaliyRate
```

```
> #Boxplot distributions for Distance from home
> boxplot(attr$DistanceFromHome, ylab = "DistanceFromHome",outline = TRUE)
> rug(jitter(attr$DistanceFromHome), side = 2)
> abline(h = mean(attr$DistanceFromHome, na.rm = T), lty = 2)
```

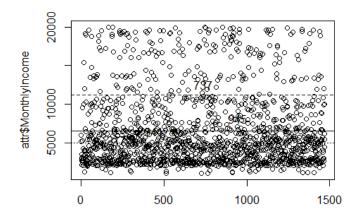


```
> plot(attr$DistanceFromHome, xlab = "")
> abline(h = mean(attr$DistanceFromHome, na.rm = T), lty = 1)
> abline(h = mean(attr$DistanceFromHome, na.rm = T) + sd(attr$DistanceFromHome, na.rm = T), lty = 2)
> abline(h = median(attr$DistanceFromHome, na.rm = T), lty = 3)
> identify(attr$DistanceFromHome)
[1] 149 538 817 998 1322
```

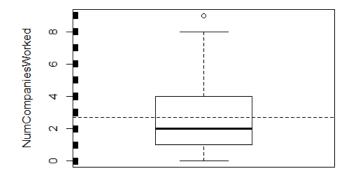
```
> #Boxplot distributions for Monthly Income
> boxplot(attr$MonthlyIncome, ylab = "Monthly Income")
> rug(jitter(attr$MonthlyIncome), side = 2)
> abline(h = mean(attr$MonthlyIncome, na.rm = T), lty = 2)
```



```
> #Plotting the Monthly Income and Age with 3 lines for mean, median and mea
n+std
> plot(attr$MonthlyIncome, xlab = "")
> abline(h = mean(attr$MonthlyIncome, na.rm = T), lty = 1)
> abline(h = mean(attr$MonthlyIncome, na.rm = T) + sd(attr$MonthlyIncome, na.
rm = T),lty = 2)
> abline(h = median(attr$MonthlyIncome, na.rm = T), lty = 3)
> identify(attr$MonthlyIncome)
[1] 217 341 737 945 1238
```



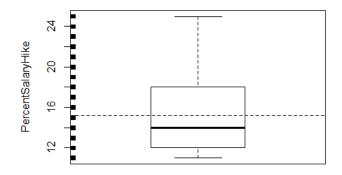
```
> #Boxplot distributions for NumCompaniesWorked
> boxplot(attr$NumCompaniesWorked, ylab = "NumCompaniesWorked")
> rug(jitter(attr$NumCompaniesWorked), side = 2)
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T), lty = 2)
```



```
> #Plotting the NumCompaniesWorked with 3 lines for mean, median and mean+st
d
> plot(attr$NumCompaniesWorked, xlab = "")
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T), lty = 1)
> abline(h = mean(attr$NumCompaniesWorked, na.rm = T) + sd(attr$NumCompaniesWorked, na.rm = T), lty = 2)
> abline(h = median(attr$NumCompaniesWorked, na.rm = T), lty = 3)
> identify(attr$NumCompaniesWorked)
[1] 88 592 746 1068 1288
```

```
0 500 1000 1500
```

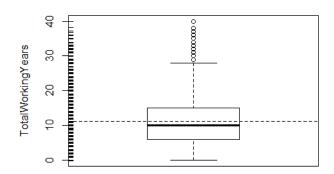
```
> #Boxplot distributions for PercentSalaryHike
> boxplot(attr$PercentSalaryHike, ylab = "PercentSalaryHike")
> rug(jitter(attr$PercentSalaryHike), side = 2)
> abline(h = mean(attr$PercentSalaryHike, na.rm = T), lty = 2)
```



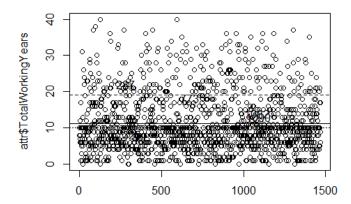
```
> #Plotting the PercentSalaryHike with 3 lines for mean, median and mean+std
> plot(attr$PercentSalaryHike, xlab = "")
> abline(h = mean(attr$PercentSalaryHike, na.rm = T), lty = 1)
> abline(h = mean(attr$PercentSalaryHike, na.rm = T) + sd(attr$PercentSalaryHike, na.rm = T), lty = 2)
> abline(h = median(attr$PercentSalaryHike, na.rm = T), lty = 3)
> identify(attr$PercentSalaryHike)
[1] 266 371 671 750 1203
```

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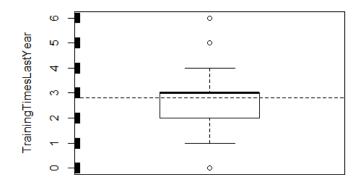
```
> #Boxplot distributions for TotalworkingYears
> boxplot(attr$TotalworkingYears, ylab = "TotalworkingYears")
> rug(jitter(attr$TotalworkingYears), side = 2)
> abline(h = mean(attr$TotalworkingYears, na.rm = T), lty = 2)
```



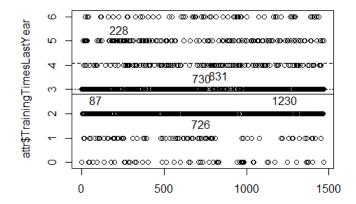
```
> #Plotting the TotalworkingYears with 3 lines for mean, median and mean+std
> plot(attr$TotalworkingYears, xlab = "")
> abline(h = mean(attr$TotalworkingYears, na.rm = T), lty = 1)
> abline(h = mean(attr$TotalworkingYears, na.rm = T) + sd(attr$TotalworkingYears, na.rm = T), lty = 2)
> abline(h = median(attr$TotalworkingYears, na.rm = T), lty = 3)
> identify(attr$TotalworkingYears)
[1] 287 325 773 1082 1090
```



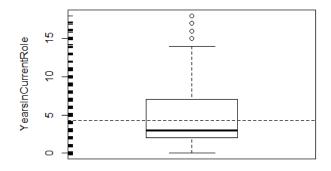
```
> #Boxplot distributions for TrainingTimesLastYear
> boxplot(attr$TrainingTimesLastYear, ylab = "TrainingTimesLastYear")
> rug(jitter(attr$TrainingTimesLastYear), side = 2)
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T), lty = 2)
```



```
> #Plotting the TrainingTimesLastYear with 3 lines for mean, median and mean
+std
> plot(attr$TrainingTimesLastYear, xlab = "")
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T), lty = 1)
> abline(h = mean(attr$TrainingTimesLastYear, na.rm = T) + sd(attr$TrainingTimesLastYear, na.rm = T), lty = 2)
> abline(h = median(attr$TrainingTimesLastYear, na.rm = T), lty = 3)
> identify(attr$TrainingTimesLastYear)
[1] 87 228 726 730 831 1230
```

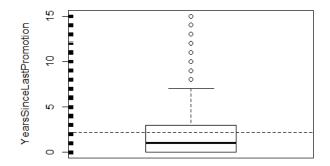


```
> #Boxplot distributions for YearsInCurrentRole
> boxplot(attr$YearsInCurrentRole, ylab = "YearsInCurrentRole")
> rug(jitter(attr$YearsInCurrentRole), side = 2)
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T), lty = 2)
```



```
> #Plotting the YearsInCurrentRole with 3 lines for mean, median and mean+st
d
> plot(attr$YearsInCurrentRole, xlab = "")
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsInCurrentRole, na.rm = T) + sd(attr$YearsInCurrentRole, na.rm = T), lty = 2)
> abline(h = median(attr$YearsInCurrentRole, na.rm = T), lty = 3)
> identify(attr$YearsInCurrentRole)
[1] 81 380 450 688 978 1007 1082
```

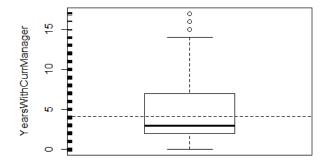
```
> #Boxplot distributions for YearsSinceLastPromotion
> boxplot(attr$YearsSinceLastPromotion, ylab = "YearsSinceLastPromotion")
> rug(jitter(attr$YearsSinceLastPromotion), side = 2)
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T), lty = 2)
```



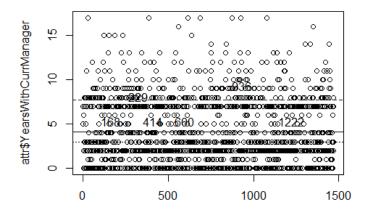
```
> #Plotting the YearsSinceLastPromotion with 3 lines for mean, median and me
an+std
> plot(attr$YearsSinceLastPromotion, xlab = "")
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsSinceLastPromotion, na.rm = T) + sd(attr$YearsSin
ceLastPromotion, na.rm = T),lty = 2)
> abline(h = median(attr$YearsSinceLastPromotion, na.rm = T), lty = 3)
> identify(attr$YearsSinceLastPromotion)
[1] 162 520 928 930 1132 1286
```

```
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                    500
                                 1000
                                              1500
```

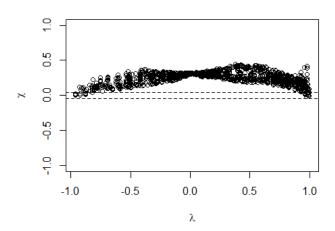
```
> #Boxplot distributions for YearsWithCurrManager
> boxplot(attr$YearsWithCurrManager, ylab = "YearsWithCurrManager")
> rug(jitter(attr$YearsWithCurrManager), side = 2)
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T), lty = 2)
```



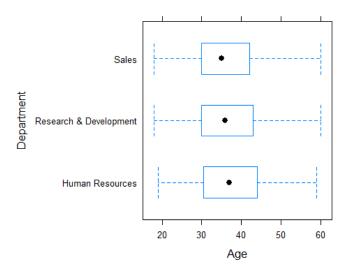
```
> #Boxplot distributions for YearsWithCurrManager
> plot(attr$YearsWithCurrManager, xlab = "")
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T), lty = 1)
> abline(h = mean(attr$YearsWithCurrManager, na.rm = T) + sd(attr$YearsWithCurrManager, na.rm = T), lty = 2)
> abline(h = median(attr$YearsWithCurrManager, na.rm = T), lty = 3)
> identify(attr$YearsWithCurrManager)
[1] 168 229 414 600 936 1222
```



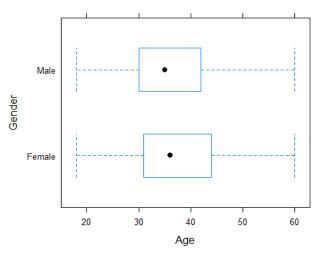
- > #Chi Plot for inspecting the independence
 > chi.plot(attr\$MonthlyIncome,attr\$Age)



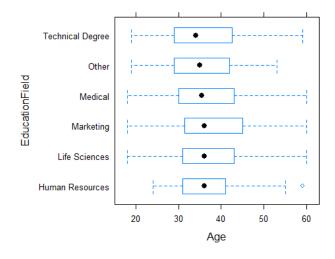
> #Plotting joint boxplots for various categories wrt Age
> bwplot(attr\$Department ~ attr\$Age, data=attr, ylab='Department',xlab='Age')



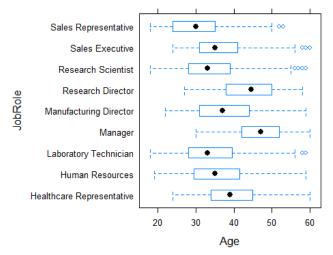
> bwplot(attr\$Gender ~ attr\$Age, data=attr, ylab='Gender',xlab='Age')



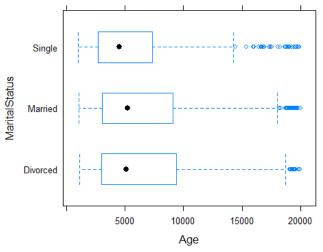
> bwplot(attr\$EducationField \sim attr\$Age, data=attr, ylab='EducationField',xla b='Age')



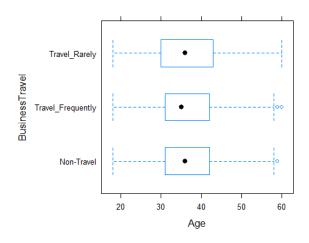
> bwplot(attr\$JobRole ~ attr\$Age, data=attr, ylab='JobRole',xlab='Age')



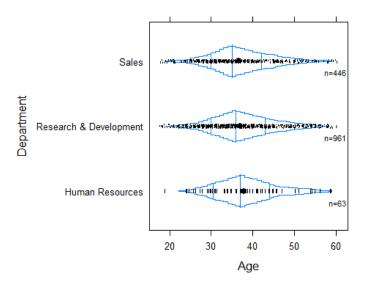
> bwplot(attr $MaritalStatus \sim attr<math>MonthlyIncome$, data=attr, ylab='MaritalStatus',xlab='Age')



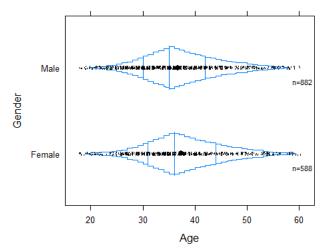
> bwplot(attr\$BusinessTravel ~ attr\$Age, data=attr, ylab='BusinessTravel',xla
b='Age')



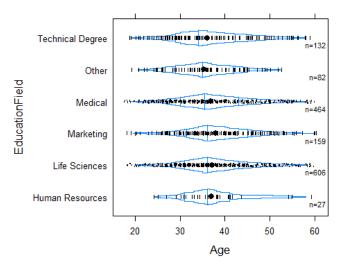
#Plotting stripplots for various categories wrt numerical column TotalCharges
> bwplot(attr\$Department ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='Department',xlab=
'Age')



> bwplot(attr\$Gender ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='Gender',xlab='Age')



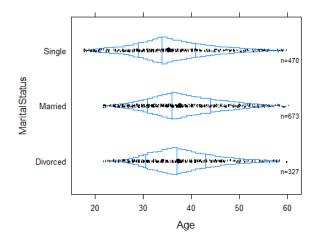
> bwplot(attr\$EducationField ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='EducationField',xlab='Age')



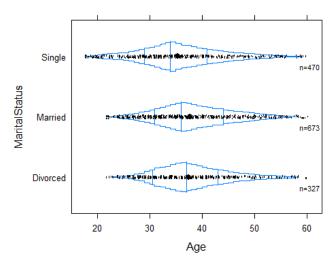
> bwplot(attr\$JobRole ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='JobRole',xlab='Age')



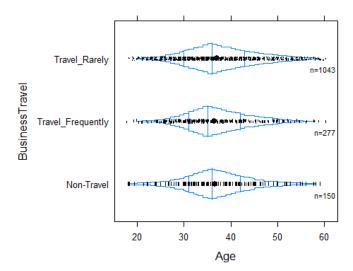
> bwplot(attr\$MartialStatus ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='MartialStatus',xlab='Age')

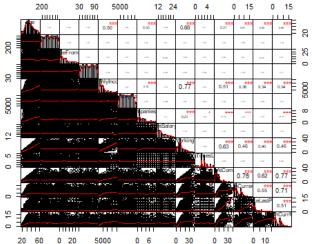


```
> bwplot(attr$MaritalStatus ~ attr$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='MaritalStatus',xlab='Age')
```



> bwplot(attr\$BusinessTravel ~ attr\$Age, data=attr,panel=panel.bpplot,
+ probs=seq(.01,.49,by=.01), datadensity=TRUE, ylab='BusinessTravel',xlab='Age')





```
##Creating Temporary Variables
       out the numeric columns from categorical columns and storing them as a seperate datafra attr_i <- attr[,c("Age","DailyRate","DistanceFromHome","HourlyRate", "MonthlyIncome","MonthlyRate","NumCompaniesWorked","PercentSalaryHike "TrainingTimesLastYear","YearsAtCompany", "YearsInCurrentRole","YearsSinceLastPromotion","YearsWithCurrManager"
        attr_i <- data.frame(scale(attr_i))</pre>
       #Creating temporary variables for the categorical data attr_c <- attr[,-c(2,3,5,8,10,11,12,13,14,15,19,21,22,23)] temporary<- data.frame(sapply(attr_c,function(x) data.frame(model.matrix(\simx-1,data =att
        head(temporary)
        Education.x2 Education.x3 Education.x4 Education.x5 EnvironmentSatisfaction.x2 EnvironmentSatisfaction.x2 EnvironmentSatisfaction.x2 EnvironmentSatisfaction.x3 Education.x3 Education.x4 Education.x5 EnvironmentSatisfaction.x6 EnvironmentSatisfaction.x7 EnvironmentSatisfaction.x8 Education.x8 Education.x
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        EnvironmentSatisfaction.x4 MaritalStatus.xMarried MaritalStatus.xSingle OverTime StockO
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        StockOptionLevel.x2 StockOptionLevel.x3 WorkLifeBalance.x2 WorkLifeBalance.x3
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```

```
> View(attr)
```

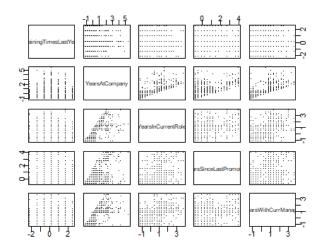
YearsWithCurrManager

```
#Combining the temporary and the numeric columns and create the final dataset
attr_final <- cbind(attr_i,temporary)</pre>
    head(attr_final)
                                    DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRate NumCompani 0.7422739 -1.0105654 1.3826677 -0.1083127 0.7257730 2
       0.44619856
       1.32191535
                                  -1.2973331
                                                                             -0.1470997 -0.2405949
                                                                                                                                           -0.2916193
                                                                                                                                                                           1.4883696
                                                                                                                                                                                                                        -0
       0.00834016
                                     1.4138821
                                                                             -0.8872132
                                                                                                          1.2842882
                                                                                                                                           -0.9373347
                                                                                                                                                                        -1.6742711
    -0.42951824
                                     1.4609690
                                                                             -0.7638609 -0.4865438
                                                                                                                                           -0.7633739
                                                                                                                                                                           1.2427877
    -1.08630583
                                  -0.5241163
                                                                             -0.8872132 -1.2735802
                                                                                                                                           -0.6446387
                                                                                                                                                                           0.3257890
                                                                                                                                          -0.7296013
    -0.53898284
                                    0.5018828
                                                                             -0.8872132
                                                                                                        0.6448211
                                                                                                                                                                        -0.3440822
    PercentSalaryHike TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrent
                    -1.15016269
                                                                                                                                                          -0.164557109
                                                                  -0.4214990
                                                                                                                         -2.1712429
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    YearsSinceLastPromotion YearsWithCurrManager Education.x2 Education.x3 Education.x4 Edu
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    MaritalStatus.xSingle OverTime StockOptionLevel.x1 StockOptionLevel.x2 StockOptionLevel
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    WorkLifeBalance.x2 WorkLifeBalance.x3 WorkLifeBalance.x4
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    glimpse(attr_final)
Observations: 1,470
Variables: 30
                                                                       <db7> 0.44619856, 1.32191535, 0.00834016, -0.42951824, -1.08
<db7> 0.74227393, -1.29733311, 1.41388208, 1.46096900, -0.52
<db7> -1.01056544, -0.14709966, -0.88721318, -0.76386093, -0.
<db7> 1.38266773, -0.24059489, 1.28428818, -0.48654378, -1.2
<db7> -0.108312654, -0.291619349, -0.937334707, -0.763373892
<db7> 0.7257730, 1.4883696, -1.6742711, 1.2427877, 0.3257890
<db7> -1.15016269, 2.12848163, -0.6778187, 2.524731
$ Age
    DailyRate
    DistanceFromHome
    HourlyRate
MonthlyIncome
    MonthlyRate
    NumCompaniesWorked
                                                                        <db1> -1.15016269, 2.12858163, -0.05724792, -1.15016269, -0.
    PercentSalaryHike
                                                                        <db1> -0.42149902, -0.16445544, -0.55002081, -0.42149902, -0
<db1> -2.1712429, 0.1556541, 0.1556541, 0.1556541, 0.1556541
    TotalWorkingYears
    TrainingTimesLastYear
                                                                       <db1> -0.164557109, 0.488341541, -1.143905083, 0.161892216,
<db1> -0.06327437, 0.76473737, -1.16729002, 0.76473737, -0.6
<db1> -0.67891464, -0.36858985, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, 0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205973, -0.67891464, -0.25205975, -0.67891464, -0.25205975, -0.67891464, -0.2520595, -0.678914
    YearsAtCompany
    YearsInCurrentRole
    YearsSinceLastPromotion
```

<db1> 0.2457504, 0.8062671, -1.1555415, -1.1555415, -0.59502

```
<db1> 1, 0, 1, 0, 0, 1, 0, 0, 0, 0, 0, 1, 0, 1, 0, 
<db1> 0, 0, 0, 0, 0, 0, 1, 0, 1, 1, 1, 0, 0, 0, 1,
$ Education.x2
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$ Education.x3
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$ Education.x4
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$ Education.x5
                               <db1> 0, 0, 0, 0, 0, 0,
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$ EnvironmentSatisfaction.x2
                               <db1> 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
                                                                        0, 0, 1, 0,
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$ EnvironmentSatisfaction.x3
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$ EnvironmentSatisfaction.x4
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$ MaritalStatus.xMarried
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$ MaritalStatus.xSingle
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$ OverTime
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$ StockOptionLevel.x1
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$ StockOptionLevel.x2
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$ StockOptionLevel.x3
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$ WorkLifeBalance.x2
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$ WorkLifeBalance.x3
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$ WorkLifeBalance.x4
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```

##Matrix Plots, Covariance and Corelations Plots
#ScatterPlot matrix
pairs(attr_final[,10:14],pch=".",cex=1.5)



##Test of Significance

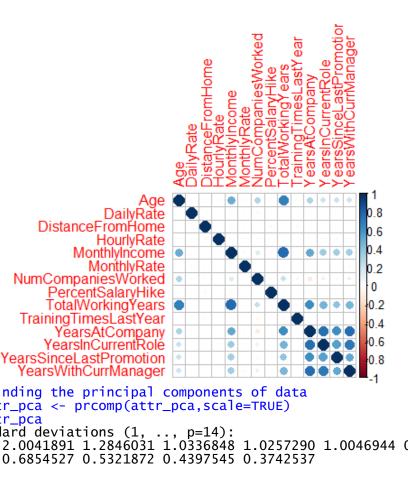
Two Sample t-test

```
#T-Test
#Null Hypothesis - The two means are equal
#Alternate Hypothesis - Difference in the two means is not zero
#pvalue >= 0.05, accept null hypothesis
#Or
#else accept the alternate hypothesis
#Univariate mean comparison using t test
> #Monthly Income and Attrition
> with(data=attr,t.test(attr$MonthlyIncome[attr$Attrition=="Yes"],attr$MonthlyIncome[attr$I=TRUE])
```

data: attrMonthlyIncome[attr<math>Attrition == "Yes"] and attrMonthlyIncome[attr<math>Attrition t = -6.2039, df = 1468, p-value = 7.147e-10 alternative hypothesis: true difference in means is not equal to 0 95 percent confidence interval:

```
-2692.446 -1398.847
sample estimates:
mean of x mean of y
 4787.093 6832.740
> #HourlyRate and Attrition
> with(data=attr,t.test(attr$HourlyRate[attr$Attrition=="Yes"],attr$HourlyRate[attr$Attri
          Two Sample t-test
data: attr$HourlyRate[attr$Attrition == "Yes"] and attr$HourlyRate[attr$Attrition == "No
t = -0.26229, df = 1468, p-value = 0.7931
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -3.207565 2.450946
sample estimates:
mean of x mean of y
65.57384 65.95215
> #Daily Rate and Attrition
> with(data=attr,t.test(attr$DailyRate[attr$Attrition=="Yes"],attr$DailyRate[attr$Attriti
          Two Sample t-test
data: attr$DailyRate[attr$Attrition == "Yes"] and attr$DailyRate[attr$Attrition == "No"]
t = -2.1741, df = 1468, p-value = 0.02986 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -118.209251
                   -6.073932
sample estimates:
mean of x mean of y 750.3629 812.5045
> #Age and Attrition
> with(data=attr,t.test(attr$Age[attr$Attrition=="Yes"],attr$Age[attr$Attrition=="No"],va
          Two Sample t-test
data: attrAge[attr}Attrition == "Yes"] and attrAge[attr}Attrition == "No"] t = -6.1787, df = 1468, p-value = 8.356e-10 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -5.208825 -2.698450
sample estimates:
mean of x mean of y 33.60759 37.56123
> #DistanceFromHome and Attrition
> with(data = attr.t.test(attr$DistanceFromHome[attr$Attrition=="Yes"].attr$Age[attr$Attr
RUE))
          Two Sample t-test
data: attrpistanceFromHome[attr<math>tition == "Yes"] and attrqistanteriseant = "No" t = -43.048, df = 1468, p-value < 2.2e-16 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -28.15538 -25.70126
sample estimates:
mean of x mean of y
 10.63291 37.56123
> #Monthly Income and Gender
```

```
> with(data = attr,t.test(attr$MonthlyIncome[attr$Gender=="Male"],attr$MonthlyIncome[attr
al = TRUE)
        Two Sample t-test
        attr$MonthlyIncome[attr$Gender == "Male"] and attr$MonthlyIncome[attr$Gender == "F
t = -1.2213, df = 1468, p-value = 0.2222
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -797.6470 185.5303
sample estimates:
mean of x mean of y
 6380.508
            6686.566
> #DistanceFromHome and Gender
> with(data = attr,t.test(attr$DistanceFromHome[attr$Gender=="Male"],attr$DistanceFromHom
ar.equal = TRUE))
        Two Sample t-test
        attr$DistanceFromHome[attr$Gender == "Male"] and attr$DistanceFromHome[attr$Gender
t = -0.070902, df = 1468, p-value = 0.9435
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -0.8775316  0.8163071
sample estimates:
mean of x mean of y 9.180272 9.210884
> #Monthly Income and gender
> t2testgender <- hotelling.test(attr$MonthlyIncome + attr$DistanceFromHome ~ attr$Gender
> cat("T2 statistic =",t2testgender$stat[[1]],"\n")
T2 statistic = 1.499903
> print(t2testgender)
Test stat: 0.74944
Numerator df: 2
Denominator df: 1467
P-value: 0.4728
> #Monthly Income and Attrition
> t2testattr <- hotelling.test(attr$MonthlyIncome + attr$DistanceFromHome ~ attr$Attritio
> cat("T2 statistic =",t2testattr$stat[[1]],"\n")
T2 statistic = 47.28597
> print(t2testattr)
Test stat: 23.627
Numerator df: 2
Denominator df: 2
P-value: 7.957e-11
> #PCA
> #plot.new(); dev.off()
> #Considering the numeric columns that will help to get variance in data
> attr_pca <- attr[,numvar]</pre>
> #Plotting correlation plot to understand the how feature are related to each other
> correplot<-cor(attr_pca)</pre>
> corrplot(correplot,method="circle")
```



```
> #Finding the principal components of data
```

- attr_pca <- prcomp(attr_pca,scale=TRUE)</pre>
- attr_pca

Standard deviations (1,

[1] 2.0041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.84 [11] 0.6854527 0.5321872 0.4397545 0.3742537

```
Rotation (n x k) = (14 \times 14):
```

```
PC4
                                   PC1
                                                 PC2
                                                               PC3
                          0.280157344
                                       -0.472170158
                                                      0.003362193
                                                                    0.004488409 -0.039563410
DailyRate
                         -0.006815197
                                       -0.077962430
                                                                   -0.609569867
                                                     -0.207301367
                                                                                 -0.211568990
                          0.004812032
                                        0.041564987
                                                                                  0.048941659
                                                     -0.664884791
DistanceFromHome
                                                                    0.306131593
                                                     -0.352147686
HourlyRate
                         -0.011288550
                                       -0.062668026
                                                                   -0.255816205
                                                                                  0.602292088
                          0.360622909
MonthlyIncome
                                       -0.290395305
                                                      0.052415102
                                                                    0.025332267
                                                                                 -0.034941693
MonthlyRate
                          0.001123298 -0.086158010
                                                      0.020312197
                                                                    0.664085954 -0.101166486
                          0.030991906 -0.560133264
                                                      0.005628265
                                                                   -0.041875610
NumCompaniesWorked
                                                                                  0.017785645
                                        0.004618486 -0.465841883
                         -0.015351368
                                                                   -0.055689609 -0.698726672
PercentSalaryHike
                          0.415285665
                                       -0.318115831
                                                      0.009368263
                                                                    0.007027664 -0.024159198
TotalWorkingYears
TrainingTimesLastYear
                         -0.010993402
                                        0.092457674
                                                      0.409028173
                                                                   -0.138279489 -0.293982017
YearsAtCompany
                          0.443443529
                                        0.213079968
                                                      0.002115638
                                                                   -0.010571214
                                                                                  0.024921329
                                        0.279423881
                                                     -0.048111956
YearsInCurrentRole
                          0.391353065
                                                                   -0.038785223
                                                                                 -0.004927194
                                        0.198658357
                          0.344322397
                                                      0.003993040
                                                                    0.027659809
                                                                                  0.019935007
YearsSinceLastPromotion
                          0.386171187
                                        0.295138965
                                                    -0.031745944
                                                                   -0.034459502
                                                                                  0.021898300
YearsWithCurrManager
                                                              PC9
                                   PC7
                                                PC8
                                                                          PC10
                                                                                       PC11
                                       -0.05927715
                         -0.098196914
                                                    -0.183114693
                                                                   0.005033984
                                                                                -0.74367068
                                                                                             -0
                          0.715405171
DāilyRate
                                       -0.02770642
                                                    -0.028707475
                                                                   0.040304455 -0.01980752
                                                                                              0
                                                     0.037737577
                          0.031447533 -0.65217193
                                                                   0.002338630
DistanceFromHome
                                                                                 0.02927699
                                                                                              0
                         -0.221010405
                                                                                 \substack{0.03725997 \\ 0.61775910}
HourlyRate
                                        0.40142111 -0.004675476
                                                                   0.018009772
                                                                                             -0
                                       -0.03685912 -0.377381332
MonthlyIncome
                         -0.012272736
                                                                   0.104651321
                                                                                             -0
                          0.482943083
                                        0.40448871
MonthlyRate
                                                     0.056690883
                                                                  -0.044889268
                                                                                -0.01681584
                                                                                              0
NumCompaniesWorked
                         -0.032989593
                                       -0.03355765
                                                     0.775796629
                                                                  -0.129586743
                                                                                 0.19687866
                                                                                              0
                                                     0.012190972
PercentSalaryHike
                                        0.38335261
                         -0.376210309
                                                                   0.019568502
                                                                                 0.04082482
                                       -0.04398227
TotalWorkingYears
                         -0.029511945
                                                    -0.196663458
                                                                                 0.08301594
                                                                                              0
                                                                  -0.038585533
TrainingTimesLastYear
                         -0.217564575
                                       -0.29622601
                                                     0.130785998
                                                                  -0.017811234
                                                                                 0.02954240
                                                                                              -0
                                        0.01862614
                          0.005335572
                                                    -0.001551392
                                                                  -0.104225054
                                                                                 0.03762072
                                                                                              0
YearsAtCompany
                                        0.05420752
                                                     0.201595025
                          0.062086964
                                                                  -0.271683842
                                                                                -0.04458982
YearsInCurrentRole
                                                                                             -0
YearsSinceLastPromotion
                          0.022129234
                                        0.03850513
                                                     0.306725567
                                                                   0.845951303 -0.08053456
```

```
YearsWithCurrManager
                          0.011525930
                                       0.04176204  0.161413516  -0.407140185  -0.06576770
                                   PC13
                                                PC14
                          0.1893016403
                                         0.237072230
Age
                         -0.0099081253
DailyRate
                                         0.018837870
                                         0.011991386
DistanceFromHome
                          0.0057709912
HourlyRate
MonthlyIncome
                          0.0049037331
                                        -0.003314012
                          0.4041044054
                                         0.279006032
                                         0.009367738
MonthlyRate
                         -0.0083381972
NumCompaniesWorked
                         -0.0369554196
                                         0.107234673
                                         0.010585240
PercentSalaryHike
                         -0.0183445446
TotalWorkingYears
                         -0.4158888971 -0.705989494
TrainingTimesLastYear
                          0.0008431661 -0.012085362
                         -0.6494086309
                                        0.562584645
YearsAtCompany
                          0.1948014145 -0.130643692
YearsInCurrentRole
YearsSinceLastPromotion
                          0.0977011821 -0.083447864
                          0.3959144832 -0.121010943
YearsWithCurrManager
"scale"
                                                  "x"
> head(attr_pca)
 [1] 2.0041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.84
[11] 0.6854527 0.5321872 0.4397545 0.3742537
$rotation
                                                PC2
                                                                            PC4
                          0.280157344 - 0.472170158
                                                     0.003362193
                                                                   0.004488409 -0.039563410
Age
                         -0.006815197
                                       -0.077962430 -0.207301367
                                                                  -0.609569867 -0.211568990
DailyRate
                          0.004812032
                                        0.041564987 -0.664884791
                                                                   0.306131593
                                                                                 0.048941659
DistanceFromHome
HourlyRate
                         -0.011288550 -0.062668026 -0.352147686
                                                                  -0.255816205
                                                                                 0.602292088
MonthlyIncome
                          0.360622909 -0.290395305
                                                     0.052415102
                                                                   0.025332267 -0.034941693
                                                                   0.664085954 -0.101166486
                          0.001123298 -0.086158010
                                                     0.020312197
MonthlyRate
NumCompaniesWorked
                          0.030991906 -0.560133264
                                                                  -0.041875610
                                                     0.005628265
                                                                                 0.017785645
                                                                  -0.055689609 -0.698726672
0.007027664 -0.024159198
-0.138279489 -0.293982017
PercentSalaryHike
                         -0.015351368
                                        0.004618486 -0.465841883
TotalWorkingYears
                          0.415285665
                                      -0.318115831
                                                     0.009368263
TrainingTimesLastYear
                         -0.010993402
                                        0.092457674
                                                     0.409028173
                                        0.213079968
YearsAtCompany
                          0.443443529
                                                     0.002115638
                                                                  -0.010571214
                                                                                 0.024921329
YearsInCurrentRole
                          0.391353065
                                        0.279423881
                                                    -0.048111956
                                                                  -0.038785223
                                                                                -0.004927194
                          0.344322397
                                        0.198658357
                                                     0.003993040
                                                                   0.027659809
                                                                                 0.019935007
YearsSinceLastPromotion
YearsWithCurrManager
                          0.386171187
                                        0.295138965 -0.031745944
                                                                  -0.034459502
                                                                                 0.021898300
                                               PC8
                                                             PC9
                                   PC7
                                                                         PC10
                                                                                      PC11
                         -0.098196914 -0.05927715 -0.183114693
                                                                  0.005033984 -0.74367068 -0
DailyRate
                          0.715405171
                                      -0.02770642 -0.028707475
                                                                  0.040304455 -0.01980752
                                                                                            0
                          0.031447533 -0.65217193
                                                    0.037737577
                                                                  0.002338630
                                                                                0.02927699
DistanceFromHome
                                                                                            0
                                                                  0.018009772
                                                                                0.03725997
HourlyRate
                         -0.221010405
                                        0.40142111 -0.004675476
                                                                                            -0
                         -0.012272736
                                       -0.03685912
                                                                                0.61775910
MonthlyIncome
                                                   -0.377381332
                                                                  0.104651321
                                                                                            -0
                          0.482943083
                                        0.40448871
                                                    0.056690883
                                                                 -0.044889268
                                                                               -0.01681584
MonthlyRate
                                                                                            0
                         -0.032989593
                                                    0.775796629
NumCompaniesWorked
                                       -0.03355765
                                                                 -0.129586743
                                                                                0.19687866
                                                                                            0
                                        0.38335261
PercentSalaryHike
                         -0.376210309
                                                    0.012190972
                                                                  0.019568502
                                                                                0.04082482
                         -0.029511945
                                       -0.04398227
                                                   -0.196663458
                                                                 -0.038585533
                                                                                0.08301594
TotalWorkingYears
                                                                                            0
                                                    0.130785998 -0.017811234
TrainingTimesLastYear
                         -0.217564575
                                      -0.29622601
                                                                                0.02954240
                                                                                            -0
YearsAtCompany
                          0.005335572
                                        0.01862614
                                                   -0.001551392 -0.104225054
                                                                                0.03762072
                                                                                            0
                                                                 -0.271683842
                                                                               -0.04458982
                          0.062086964
                                        0.05420752
                                                    0.201595025
YearsInCurrentRole
                                                                                            -0
YearsSinceLastPromotion
                          0.022129234
                                        0.03850513
                                                    0.306725567
                                                                  0.845951303
                                                                              -0.08053456
                                                                                            0
YearsWithCurrManager
                          0.011525930
                                        0.04176204
                                                    0.161413516 -0.407140185 -0.06576770
                                                                                            0
                                                PC14
                                   PC13
                          0.1893016403
                                         0.237072230
DailyRate
                         -0.0099081253
                                         0.018837870
                          0.0057709912
                                         0.011991386
DistanceFromHome
                          0.0049037331
                                        -0.003314012
HourlyRate
                          0.4041044054
MonthlyIncome
                                         0.279006032
                         -0.0083381972
                                         0.009367738
MonthlyRate
                         -0.0369554196
                                         0.107234673
NumCompaniesWorked
PercentSalaryHike
                         -0.0183445446
                                         0.010585240
                         -0.4158888971 -0.705989494
TotalWorkingYears
```

```
TrainingTimesLastYear
                           0.0008431661 -0.012085362
YearsAtCompany
                          -0.6494086309
                                         0.562584645
YearsInCurrentRole
                           0.1948014145 -0.130643692
                           0.0977011821 -0.083447864
YearsSinceLastPromotion
                           0.3959144832 -0.121010943
YearsWithCurrManager
$center
                                         DailyRate
                                                           DistanceFromHome
                                                                                            Hour
                                        802.485714
               36.923810
                                                                    9.192517
                                                                                             65.
          MonthlyIncome
                                       MonthlyRate
                                                          NumCompaniesWorked
                                                                                     PercentSala
             6502.931293
                                      14313.103401
                                                                    2.693197
                                                                                             15.
      TotalWorkingYears
                            TrainingTimesLastYear
                                                              YearsAtCompany
                                                                                    YearsInCurre
                                                                                              4.
               11.279592
                                          2.799320
                                                                     7.008163
                             YearsWithCurrManager
YearsSinceLastPromotion
                2.187755
                                          4.123\bar{1}29
$scale
                                         DailyRate
                                                            DistanceFromHome
                                                                                            Hour
                9.135373
                                        403.509100
                                                                    8.106864
                                                                                             20.
                                                         NumCompaniesWorked
          MonthlyIncome
                                       MonthlyRate
                                                                                     PercentSala
             4707.956783
                                       7117.786044
                                                                    2.498009
                                                                                               3.
                            TrainingTimesLastYear
      TotalWorkingYears
                                                              YearsAtCompany
                                                                                    YearsInCurre
                7.780782
                                          1.289271
                                                                    6.126525
                                                                                               3.
YearsSinceLastPromotion
                             YearsWithCurrManager
                3.222430
                                          3.568136
$x
                  PC1
                                PC2
                                                PC3
                                                              PC4
                                                                             PC<sub>5</sub>
                                                                                           PC6
        -0.243044079
                       -1.805296680
                                     -0.3104169553
                                                    -0.384994275
                                                                   2.0169575215
                                                                                  0.984793983
   [1,]
    [2,]
[3,]
         0.854288163
                        0.381073595
                                    -0.5252390003
                                                     1.608645799
                                                                  -1.5927436292
                                                                                  -0.481865695
                                                    -2.596801032
        -2.198275394
                       -1.413301606
                                    -0.0582282745
                                                                   0.6022422032
                                                                                 -0.023230640
   ٳٙ, 4
                        0.682294015
        -0.570845554
                                      0.9530781591
                                                    -0.112517223
                                                                   0.0144209522
                                                                                 -0.415235118
   -1.567685771
                       -0.965438549
                                      1.6427717726
                                                     0.537047071
                                                                  -0.0703157168
                                                                                  0.940560119
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                        1.476192828
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        -0.033228256
                                                    -0.871158691
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        -2.668563284
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                                                                                  1.049881443
                                                                  -1.1238829367
  ΓĪ0,]
          1.339778839
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                       -0.208584655
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                        1.023377864
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[16,]
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         1.744251934
                        1.686663324
                                     -1.1177364895
                                                    -0.381693162
                                                                   0.6609099755
                                                                                  1.223658522
        -1.118546968
                        1.132058901
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   <sup>21,</sup>
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                        1.487707345
          0.202667449
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                                     -1.0496066009
                                                                                 -1.172856717
  [28,j
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  [29,]
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                                                                  -1.2767722294
                                                                                 -1.259019980
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        -1.453000790
                       -0.878346751
                                      1.6553451372
                                                    -1.466979255
                                                                  -0.7652620288
                                                                                 -1.050427892
        -2.295426038
                        0.497391245
                                      0.3961407175
                                                    -1.173667681
                                                                   0.0495687553
                                                                                  1.396660954
                        0.042990012
                                      0.7006144001 -0.308495224
        -0.832994065
                                                                   0.3417332881 -0.722274641
```

```
-1.354693336 -0.382172652 -0.0113330121 -1.423881781
                                                                1.0314915947
                                                                               0.517495020
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                     0.520002398
                                   0.3186189447 -1.168483914
                                                                1.3010327250
                                                                              -0.499080505
39,]
      -1.940888185
                    -1.947119717
                                   0.3014065269
                                                -0.616302576
                                                                0.6580712905
                                                                              -0.112112477
لِ, 40
                                                               -1.5424619460
                                                 -1.617065750
      -0.826827035
                     0.269317986
                                   0.4683770185
                                                                               1.078602496
رِ ,41
      -2.540242339
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                                   0.9249250633
                                                 -0.019213294
                                                                1.0357898965
                                                                               0.023182442
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      -2.775064596
                     0.699871648
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                     1.355663630 -0.4558314906
                                                              -0.0893201999
                                                                               2.889936395
Ī45,<sub>.</sub>
       0.755465347
                     1.607572626 -0.5109637132
                                                 -0.506888091
                                                               -1.4233075836
                                                                               1.057147451
آ46,
       5.804951893
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                                PC9
                 PC8
                                              PC10
                                                             PC11
                                                                            PC12
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```

```
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                                                                                       5.658773e-
   رِ 42,
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[71,] 0.4884620531 0.4469007175 -0.3625035208 -1.6091056814 0.0695982865 -7.853735e-
[ reached getOption("max.print") -- omitted 1399 rows ]
> summary(attr_pca)
Importance of components:
                                                              PC5
                             PC1
                                    PC2
                                             PC3
                                                      PC4
                                                                       PC6
                                                                              PC7
                                                                                       PC8
                                                                                               PC9
                         2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500
Standard deviation
Proportion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516
Cumulative Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845
                             PC12
                                     PC13
                                             PC14
                         0.53219 0.43975 0.3743
Standard deviation
Proportion of Variance 0.02023 0.01381 0.0100
                         0.97618 0.99000 1.0000
Cumulative Proportion
> #Extract variance against features
> eigenvalues<-attr_pca$sdev^2
> eigenvalues
 [1] 4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.72
[11] 0.4698454 0.2832233 0.1933840 0.1400658
> sum(eigenvalues)
[1] 14
> names(eigenvalues) <- paste("PC",1:14,sep="")</pre>
> eigenvalues
```

0.3155536872 -1.1110140575 -0.1549320265

0.7155359778

2.1008653026 -1.743973e-

7.444228e-

1.0274567321 -0.2257845320

[29,] -1.2648397307

0.9457428880 -1.6915126800

[30,]

```
PC9
                 PC2
                            PC3
                                        PC4
                                                   PC5
                                                              PC6
                                                                         PC7
                                                                                    PC8
4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654
     PC12
                PC13
                           PC14
0.2832233 0.1933840 0.1400658
> sumoflambdas <- sum(eigenvalues)</pre>
  sumoflambdas
[1] 14
> #Variance %
> pctvar<- (eigenvalues/sumoflambdas)*100</pre>
> pctvar
                                                                                               PC9
                 PC2
                             PC3
                                        PC4
                                                   PC5
                                                              PC6
                                                                         PC7
                                                                                    PC8
28.691241 11.787180
                                  7.515143 7.210077 7.088985
                                                                  6.809641
                                                                             6.553550 5.160467
                       7.632173
     PC12
                PC13
                           PC14
                       1.000470
 2.023023 1.381314
> #Calculate cumulative of variance
> cumvar <- cumsum(pctvar)</pre>
> cumvar
      PC1
                                                                                               PC9
                             PC3
                                        PC4
                                                   PC5
                                                              PC6
                                                                         PC7
                                                                                    PC8
                                                                              83.28799
 28.69124
            40.47842
                       48.11059
                                  55.62574
                                             62.83581 69.92480
                                                                  76.73444
                                                                                         88.44846
     PC12
                PC13
                           PC14
 97.61822
           98.99953 100.00000
> #Visualize PCA using Scree plot
> fviz_screeplot(attr_pca, ncp=14)
    Scree plot
  30 -
Percentage of explained variances
```

> summary(attr_pca)

1 2 3 4

```
Importance of components:
```

8 9

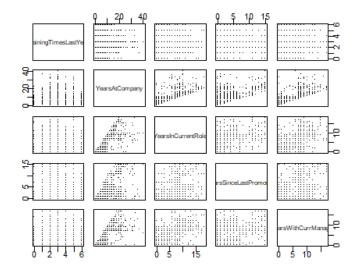
Dimensions

```
PC1
                                          PC2
                                                    PC3
                                                              PC4
                                                                       PC5
                                                                                 PC6
                                                                                                    PC8
                                                                                          PC7
Standard deviation 2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 Proportion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516
Cumulative Proportion
                             0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845
                                 PC12
                                           PC13
                                                    PC14
                             0.53219 0.43975 0.3743
Standard deviation
Proportion of Variance 0.02023 0.01381 0.0100
Cumulative Proportion 0.97618 0.99000 1.0000
```

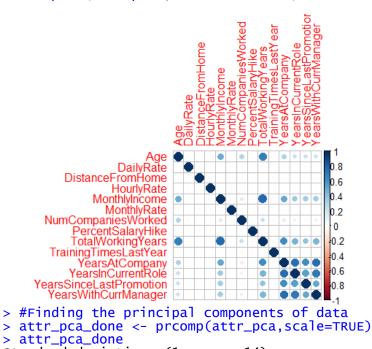
```
> #PCA
> #plot.new(); dev.off()
> #Considering the numeric columns that will help to get variance in data
> attr_pca <- attr[,numvar]
> # solve the error "Figure margins too large"
> par("mar")
[1] 5.1 4.1 4.1 2.1
```

10 11 12 13 14

```
> par(mar=c(1,1,1,1))
 #graphics.off()
 #dev.off()
> ##Matrix Plots, Covariance and Corelations Plots
> #ScatterPlot matrix
> pairs(attr_pca[,10:14],pch=".",cex=1.5)
```



- > #Plotting correlation plot to understand the how feature are related to each other
- > correplot<-cor(attr_pca)</pre>
- corrplot(correplot,method="circle")



- > attr_pca_done

Standard deviations (1, .., p=14): [1] 2.0041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.84 [11] 0.6854527 0.5321872 0.4397545 0.3742537

Rotation (n x k) = (14×14) :

```
PC2
                                                                            PC4
                                                                                          PC5
                          0.280157344 -0.472170158
                                                      0.003362193
                                                                    0.004488409 -0.039563410
Age
DailyRate
                         -0.006815197
                                       -0.077962430 -0.207301367
                                                                   -0.609569867 -0.211568990
                                                                    0.306131593
                          0.004812032
                                        0.041564987
                                                     -0.664884791
DistanceFromHome
                                                                                 0.048941659
HourlyRate
                         -0.011288550
                                       -0.062668026 -0.352147686
                                                                  -0.255816205
                                                                                 0.602292088
MonthlyIncome
MonthlyRate
                          0.360622909
                                       -0.290395305
                                                      0.052415102
                                                                    0.025332267
                                                                                -0.034941693
                          0.001123298
                                       -0.086158010
                                                      0.020312197
                                                                    0.664085954 -0.101166486
                          0.030991906 -0.560133264
                                                                  -0.041875610
                                                                                 0.017785645
                                                      0.005628265
NumCompaniesWorked
PercentSalaryHike
                         -0.015351368
                                        0.004618486 -0.465841883
                                                                   -0.055689609 -0.698726672
TotalWorkingYears
                          0.415285665
                                       -0.318115831
                                                      0.009368263
                                                                    0.007027664 -0.024159198
TrainingTimesLastYear
                         -0.010993402
                                        0.092457674
                                                      0.409028173
                                                                   -0.138279489 -0.293982017
YearsAtCompany
                          0.443443529
                                        0.213079968
                                                      0.002115638
                                                                  -0.010571214
                                                                                 0.024921329
YearsInCurrentRole
                          0.391353065
                                        0.279423881 -0.048111956
                                                                  -0.038785223
                                                                                -0.004927194
YearsSinceLastPromotion
                          0.344322397
                                        0.198658357
                                                      0.003993040
                                                                    0.027659809
                                                                                 0.019935007
YearsWithCurrManager
                          0.386171187
                                        0.295138965 -0.031745944
                                                                  -0.034459502
                                                                                 0.021898300
                                                PC8
                                                             PC9
                                                                          PC10
                                                                                       PC11
                         -0.098196914 -0.05927715 -0.183114693
                                                                   0.005033984 -0.74367068
                                                                                            -0
Age
DailyRate
                          0.715405171 -0.02770642
                                                    -0.028707475
                                                                  0.040304455 -0.01980752
                                                                                             0
                          0.031447533 -0.65217193
                                                     0.037737577
                                                                  0.002338630
                                                                                0.02927699
DistanceFromHome
                                                                                             0
HourlyRate
                         -0.221010405
                                        0.40142111 -0.004675476
                                                                  0.018009772
                                                                                0.03725997
                                                                                            -0
MonthlyIncome
                         -0.012272736 -0.03685912
                                                   -0.377381332
                                                                  0.104651321
                                                                                0.61775910
                                                                                            -0
                          0.482943083
                                        0.40448871
                                                     0.056690883 -0.044889268
                                                                               -0.01681584
MonthlyRate
                                                                                             0
                         -0.032989593 -0.03355765
                                                     0.775796629 -0.129586743
                                                                                0.19687866
                                                                                             0
NumCompaniesWorked
                                       0.38335261
-0.04398227
PercentSalaryHike
                         -0.376210309
                                                     0.012190972
                                                                  0.019568502
                                                                                0.04082482
                                                                                             0
                         -0.029511945
                                                    -0.196663458
                                                                 -0.038585533
                                                                                0.08301594
TotalWorkingYears
                                                                                             0
                         -0.217564575
                                                     0.130785998
                                       -0.29622601
                                                                 -0.017811234
                                                                                0.02954240
TrainingTimesLastYear
                                                                                            -0
                                                    -0.001551392
                          0.005335572
                                        0.01862614
                                                                 -0.104225054
                                                                                0.03762072
                                                                                             0
YearsAtCompany
                          0.062086964
                                        0.05420752
                                                     0.201595025
YearsInCurrentRole
                                                                 -0.271683842
                                                                               -0.04458982
                                                                                            -0
                          0.022129234
                                        0.03850513
                                                     0.306725567
                                                                  0.845951303
                                                                               -0.08053456
YearsSinceLastPromotion
                                                                                             0
YearsWithCurrManager
                          0.011525930
                                        0.04176204
                                                     0.161413516 -0.407140185 -0.06576770
                                                                                             0
                                   PC13
                          0.1893016403
                                         0.237072230
Age
                         -0.0099081253
DailyRate
                                         0.018837870
DistanceFromHome
                          0.0057709912
                                         0.011991386
HourlyRate
MonthlyIncome
                          0.0049037331
                                        -0.003314012
                          0.4041044054
                                         0.279006032
MonthlyRate
                         -0.0083381972
                                         0.009367738
                         -0.0369554196
                                         0.107234673
NumCompaniesWorked
PercentSalaryHike
                         -0.0183445446
                                         0.010585240
                         -0.4158888971 -0.705989494
TotalWorkingYears
                          0.0008431661 -0.012085362
TrainingTimesLastYear
YearsAtCompany
                         -0.6494086309
                                        0.562584645
                          0.1948014145 -0.130643692
YearsInCurrentRole
YearsSinceLastPromotion
                          0.0977011821 -0.083447864
YearsWithCurrManager
                          0.3959144832 -0.121010943
> names(attr_pca_done)
[1] "sdev" "rotati
                "rotation" "center"
                                       "scale"
> head(attr_pca_done)
$sdev
 [1] 2.0041891 1.2846031 1.0336848 1.0257290 1.0046944 0.9962218 0.9763963 0.9578606 0.84
[11] 0.6854527 0.5321872 0.4397545 0.3742537
$rotation
                                                                            PC4
                                                      0.003362193
                                                                    0.004488409 -0.039563410
                          0.280157344 -0.472170158
Age
DailyRate
                         -0.006815197
                                       -0.077962430 -0.207301367
                                                                   -0.609569867 -0.211568990
DistanceFromHome
                          0.004812032
                                        0.041564987 -0.664884791
                                                                    0.306131593
                                                                                 0.048941659
                         -0.011288550 -0.062668026 -0.352147686
HourlyRate
                                                                  -0.255816205
                                                                                 0.602292088
                          0.360622909 -0.290395305
MonthlyIncome
                                                      0.052415102
                                                                    0.025332267 -0.034941693
MonthlyRate
                          0.001123298 -0.086158010
                                                      0.020312197
                                                                    0.664085954 -0.101166486
                          0.030991906 -0.560133264
                                                                  -0.041875610
NumCompaniesWorked
                                                      0.005628265
                                                                                 0.017785645
                         -0.015351368
                                        0.004618486
                                                     -0.465841883
                                                                   -0.055689609 -0.698726672
PercentSalaryHike
```

-0.318115831

0.092457674

0.009368263

TotalWorkingYears

TrainingTimesLastYear

0.415285665

-0.010993402

0.007027664 -0.024159198

0.409028173 -0.138279489 -0.293982017

```
YearsAtCompany
                           0.443443529
                                         0.213079968
                                                      0.002115638 -0.010571214
                                                                                   0.024921329
YearsInCurrentRole
                           0.391353065
                                         0.279423881 -0.048111956 -0.038785223
                                                                                  -0.004927194
                                                      0.003993040
                                                                                   0.019935007
YearsSinceLastPromotion
                           0.344322397
                                         0.198658357
                                                                     0.027659809
YearsWithCurrManager
                           0.386171187
                                         0.295138965 -0.031745944
                                                                   -0.034459502
                                                                                   0.021898300
                                   PC7
                                                PC8
                                                              PC9
                                                                           PC10
                                                                                        PC11
                                                                    0.005033984 -0.74367068
                          -0.098196914
                                       -0.05927715
                                                     -0.183114693
Age
                                        -0.02770642
                                                                    0.040304455
DailyRate
                           0.715405171
                                                     -0.028707475
                                                                                 -0.01980752
                                                                                               0
                           0.031447533
                                        -0.65217193
                                                                    0.002338630
                                                                                  0.02927699
DistanceFromHome
                                                      0.037737577
                                                                                               0
HourlyRate
                          -0.221010405
                                                                                  0.03725997
0.61775910
                                         0.40142111
                                                                    0.018009772
                                                    -0.004675476
                                                                                              -0
MonthlyIncome
                          -0.012272736
                                        -0.03685912
                                                    -0.377381332
                                                                    0.104651321
                                                                                              -0
                           0.482943083
                                                                  -0.044889268
MonthlyRate
                                         0.40448871
                                                      0.056690883
                                                                                 -0.01681584
                                                                                               0
                          -0.032989593
                                                                  -0.129586743
NumCompaniesWorked
                                        -0.03355765
                                                      0.775796629
                                                                                  0.19687866
                                                                                               0
                          -0.376210309
                                         0.38335261
                                                      0.012190972
                                                                   0.019568502
                                                                                  0.04082482
                                                                                               0
PercentSalaryHike
TotalWorkingYears
                          -0.029511945
                                        -0.04398227
                                                     -0.196663458
                                                                  -0.038585533
                                                                                  0.08301594
                                                                                               0
                          \substack{-0.217564575\\0.005335572}
                                                    0.130785998
-0.001551392
                                                                                  0.02954240
0.03762072
TrainingTimesLastYear
                                        -0.29622601
                                                                  -0.017811234
                                                                                              -0
                                         0.01862614
                                                                  -0.104225054
YearsAtCompany
                                                                                               0
                           0.062086964
                                         0.05420752
                                                      0.201595025
                                                                  -0.271683842
                                                                                 -0.04458982
YearsInCurrentRole
                                                                                              -0
                           0.022129234
                                         0.03850513
                                                      0.306725567
                                                                   0.845951303 -0.08053456
YearsSinceLastPromotion
                                                                                               0
                           0.011525930
                                         0.04176204
                                                      0.161413516 -0.407140185 -0.06576770
                                                                                               0
YearsWithCurrManager
                                                 PC14
                           0.1893016403
                                          0.237072230
Age
                          -0.0099081253
DailyRate
                                          0.018837870
                           0.0057709912
                                          0.011991386
DistanceFromHome
HourlyRate
MonthlyIncome
                           0.0049037331
                                         -0.003314012
                           0.4041044054
                                          0.279006032
                          -0.0083381972
                                          0.009367738
MonthlyRate
                          -0.0369554196
                                          0.107234673
NumCompaniesWorked
PercentSalaryHike
                                          0.010585240
                          -0.0183445446
TotalWorkingYears
                          -0.4158888971 -0.705989494
TrainingTimesLastYear
                           0.0008431661 -0.012085362
                          -0.6494086309
                                         0.562584645
YearsAtCompany
                           0.1948014145 -0.130643692
YearsInCurrentRole
YearsSinceLastPromotion
                           0.0977011821 -0.083447864
YearsWithCurrManager
                           0.3959144832 -0.121010943
$center
                                         DailyRate
                                                           DistanceFromHome
                                                                                           Hour
               36.923810
                                        802.485714
                                                                    9.192517
                                                                                             65.
          MonthlyIncome
                                      MonthlyRate
                                                         NumCompaniesWorked
                                                                                    PercentSala
             6502.931293
                                      14313.103401
                                                                    2.693197
                                                                                             15.
      TotalWorkingYears
                            TrainingTimesLastYear
                                                             YearsAtCompany
                                                                                   YearsInCurre
               11.279592
                                          2.799320
                                                                    7.008163
                                                                                              4.
                             YearsWithCurrManager
YearsSinceLastPromotion
                2.187755
                                          4.123129
$scale
                                         DailyRate
                                                           DistanceFromHome
                                                                                           Hour
                9.135373
                                        403.509100
                                                                    8.106864
                                                                                            20.
          MonthlyIncome
                                      MonthlyRate
                                                         NumCompaniesWorked
                                                                                    PercentSala
             4707.956783
                                       7117.786044
                                                                    2.498009
                                                                                              3.
      TotalWorkingYears
                            TrainingTimesLastYear
                                                             YearsAtCompany
                                                                                   YearsInCurre
                7.780782
                                          1.289271
                                                                    6.126525
                                                                                              3.
YearsSinceLastPromotion
                             YearsWithCurrManager
                3.222430
                                          3.568\overline{1}36
$x
                                PC2
                                                                                          PC6
                      -1.805296680 -0.3104169553
                                                   -0.384994275
                                                                   2.0169575215
                                                                                  0.984793983
        -0.243044079
                       0.381073595 -0.5252390003
                                                    1.608645799 -1.5927436292
         0.854288163
                                                                                 -0.481865695 -
                      -1.413301606 -0.0582282745
                                                   -2.596801032
                                                                  0.6022422032
        -2.198275394
                                                                                 -0.023230640 -
                       0.682294015
                                     0.9530781591
                                                                  0.0144209522
        -0.570845554
                                                   -0.112517223
                                                                                 -0.415235118
        -1.567685771 -0.965438549
                                     1.6427717726
                                                    0.537047071 -0.0703157168
                                                                                  0.940560119
                                     0.1768758528
        -0.033228256
                       1.476192828
                                                   -0.871158691
                                                                  0.9282306482
                                                                                  0.367849216
```

-1.176981984 -2.344142438 -0.5229233979 -1.666338771 -0.8793271137 -0.417767837 -0.417767837

```
-2.668563284
                     0.310022541 -2.6128166708 -0.330963952 -1.2486460778 -0.052250851
[9,]
                                                  1.144947290 -1.1238829367
       0.910894519
                     1.213005861 -1.5039201417
                                                                               1.049881443
[10,]
       1.339778839
                    -0.208584655
                                 -1.9076328247
                                                 -0.281672326
                                                                1.0866328829
                                                                              -1.252674274
[11,
                     0.961999888
                                                  0.034499533
                                                                0.4709461858
                                                                              -2.043427871
      -1.227202504
                                   0.0613545738
.
[12,
                                                  1.247906142
      -0.073116546
                     1.760186112
                                   0.5344916830
                                                                0.5189044912
                                                                               0.442256861
13,
      -1.087474516
                                  -1.5147071841
                     1.023377864
                                                  1.573775407
                                                               -0.7475549471
                                                                               1.511464717
Ī14,
                                                                1.6522331947
                     0.601874393
                                                 -1.101977678
                                                                              -0.334506872
      -1.814073316
                                  -1.3014136722
[15,]
                                                  1.527211158
      -1.659410211
                     0.292702788
                                 -0.0672556843
                                                                0.0369416431
                                                                              -0.176183833
[16,]
                     1.686663324
                                                                               1.223658522
       1.744251934
                                  -1.1177364895
                                                 -0.381693162
                                                                0.6609099755
[17,]
      -1.118546968
                     1.132058901
                                   1.4189672811
                                                  0.273681898
                                                                0.7687430566
                                                                              -1.460717606
[18,]
      -2.875446285
                     0.684977918
                                  -1.2101773533
                                                 -1.069482747
                                                                1.5219403902
                                                                              -0.105065952
[19,]
       4.306398521
                    -1.060188116
                                   0.2102166478
                                                 -0.374474127
                                                               -0.3205736368
                                                                              -1.006842601
20,
      -1.274793286
                   -0.518252552
                                   1.7607337154
                                                 -0.263605442
                                                                0.4775025923
                                                                               1.296215086
[21, ]
      -1.707674413
                     1.416074395
                                                 -0.911443288
                                                                0.0740619531
                                                                              -1.694982203
                                  -0.2866612249
[22,]
[23,]
                   -1.013413533
                                                 -1.850388185
                                                               -1.3640205357
      -0.973935456
                                  -1.1120212000
                                                                              -0.666890243
                                                  1.224455487
       1.686994016
                     1.312303531
                                   1.5096245660
                                                                0.2429059015
                                                                              -0.652215366
[24,]
                                                                0.6427677466
                     1.127496005
                                   0.4028852195
                                                  0.661084708
                                                                              -2.782189999
      -3.186960204
[25,]
[26,]
                     0.070998887
                                                                1.5088956715
      -1.236420346
                                   0.2998566707
                                                  0.248336464
                                                                               0.030328006
       4.335210193
                                                                               0.089980426
                    -1.187855044
                                   0.8439064948 -1.135518002
                                                                0.1502712115
[27,]
       0.202667449
                     1.487707345
                                  -1.0496066009
                                                 -1.510499974
                                                               -1.5194444667
                                                                              -1.172856717
[28,]
       0.522611662
                     0.517960123
                                   0.7496484428
                                                  1.189509235
                                                                0.3725504816
                                                                               0.467749272
29,
       4.167497779
                                   1.1917707595
                                                 -0.655936499
                                                               -0.3603395503
                     1.068632778
                                                                               0.680646739
[30,]
       0.855668649
                    -2.594944348
                                   0.7337329455
                                                  0.725830150
                                                                0.9881939586
                                                                              -0.389610046
                                                 -1.261397525
31,
      -2.101453288
                    -0.598109160
                                   0.9218830885
                                                                1.1285699242
                                                                               0.185406411
32,
      -0.628686779
                    -0.506577343
                                   1.0557480273
                                                 -0.359363863
                                                               -1.2767722294
                                                                              -1.259019980
[33,]
                                                  0.759970743
                                                                              -1.537202603
                     1.290594877
                                   1.0175278792
                                                                0.8434796204
      -0.585760317
34,
      -1.453000790
                    -0.878346751
                                   1.6553451372
                                                 -1.466979255
                                                               -0.7652620288
                                                                              -1.050427892
[35,]
                     0.497391245
                                                 -1.173667681
      -2.295426038
                                   0.3961407175
                                                                0.0495687553
                                                                               1.396660954
[36,]
      -0.832994065
                     0.042990012
                                   0.7006144001 -0.308495224
                                                                              -0.722274641
                                                                0.3417332881
37,
      -1.354693336
                    -0.382172652
                                  -0.0113330121
                                                -1.423881781
                                                                1.0314915947
                                                                               0.517495020
[38,]
      -1.788459375
                     0.520002398
                                   0.3186189447
                                                                1.3010327250
                                                                              -0.499080505
                                                 -1.168483914
<sup>:</sup>39,]
      -1.940888185
                    -1.947119717
                                   0.3014065269
                                                -0.616302576
                                                                0.6580712905
                                                                              -0.112112477
40, إ
                                                               -1.5424619460
      -0.826827035
                     0.269317986
                                   0.4683770185
                                                 -1.617065750
                                                                               1.078602496
41,
      -2.540242339
                                                                               0.023182442
                     0.231335668
                                   0.9249250633
                                                -0.019213294
                                                                1.0357898965
42,
                                                               -1.5958498425
      -2.775064596
                     0.699871648
                                   2.2688244419
                                                 -0.255818018
                                                                              -1.351223462
ſ43,
      -2.660977369
                     0.709039810 -1.1151323620
                                                -0.173311857
                                                                0.1700305471
                                                                               0.580484544
آ44,
       0.494241988
                     1.355663630 -0.4558314906
                                                -0.773576913
                                                              -0.0893201999
                                                                               2.889936395
                                                                               1.057147451
[45,]
       0.755465347
                     1.607572626 -0.5109637132
                                                 -0.506888091
                                                               -1.4233075836
ر 46,
       5.804951893
                     1.078091201 -0.6975281151
                                                  0.051444706
                                                                0.4337848886
                                                                               1.614106696
ً 47, ٍ
                                                               -0.4722918379
       0.806658069
                                                 -0.295882847
                     1.653442819
                                 -2.3068106160
                                                                               0.134169049
[48,<u>]</u>
      -1.995881882
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         -0.1566109309
                                          1.4430413025 0.0325762440 -1.0121301749
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   [70,<u>]</u>
  [71,]
 [ reached getOption("max.print") -- omitted 1399 rows ]
> summary(attr_pca_done)
Importance of components:
                              PC1
                                       PC2
                                                PC3
                                                         PC4
                                                                  PC5
                                                                           PC6
                                                                                   PC7
                                                                                             PC8
                                                                                                     PC9
Standard deviation 2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 Proportion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 Cumulative Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845
                              PC12
                                        PC13
                                                PC14
                           0.53219 0.43975 0.3743
Standard deviation
Proportion of Variance 0.02023 0.01381 0.0100
Cumulative Proportion 0.97618 0.99000 1.0000
> #Extract variance against features
> eigenvalues<-attr_pca_done$sdev^2
> eigenvalues
[1] 4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.72 [11] 0.4698454 0.2832233 0.1933840 0.1400658
  sum(eigenvalues)
[1] 14
> names(eigenvalues) <- paste("PC",1:14,sep="")</pre>
> eigenvalues
       PC1
                              PC3
                                          PC4
                                                      PC5
                                                                  PC6
                                                                             PC7
                                                                                         PC8
                                                                                                     PC9
4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.9174969 0.7224654
      PC12
                 PC13
                             PC14
0.2832233 0.1933840 0.1400658
> sumoflambdas <- sum(eigenvalues)</pre>
  sumoflambdas
[1] 14
> #Variance %
> pctvar<- (eigenvalues/sumoflambdas)*100</pre>
> pctvar
                                                      PC<sub>5</sub>
                                                                             PC7
                                                                                                     PC9
       PC1
                   PC2
                              PC3
                                          PC4
                                                                  PC6
                                                                                         PC8
28.691241 11.787180
                        7.632173
                                    7.515143
                                               7.210077
                                                           7.088985
                                                                       6.809641
                                                                                   6.553550
                                                                                               5.160467
                 PC13
      PC12
                             PC14
 2.023023
            1.381314
                        1.000470
> #Calculate cumulative of variance
> cumvar <- cumsum(pctvar)</pre>
> cumvar
                                                                                                     PC9
       PC1
                   PC2
                              PC3
                                          PC4
                                                      PC5
                                                                  PC6
                                                                             PC7
                                                                                         PC8
 28.69124
             40.47842
                        48.11059
                                    55.62574
                                                62.83581 69.92480
                                                                       76.73444
                                                                                   83.28799
                                                                                               88.44846
      PC12
                 PC13
                             PC14
            98.99953 100.00000
 97.61822
> matlambdas <- rbind(eigenvalues,pctvar,cumvar)</pre>
> matlambdas
                                                                    PC5
                                                                                 PC6
                                                                                              PC7
                     PC1
                                 PC2
                                             PC3
                                                        PC4
                                                              1.009411
                                                                          0.9924579
eigenvalues
              4.016774
                           1.650205
                                       1.068504
                                                  1.052120
                                                                                       0.9533497
                                                                                                    0.91
                                                  7.515143
                                                              7.210077
                                                                          7.0889848
              28.691241 11.787180
                                      7.632173
                                                                                      6.8096407
                                                                                                   6.55
pctvar
              28.691241 40.478422 48.110594 55.625738 62.835815 69.9247997 76.7344404 83.28
cumvar
                     PC10
                                  PC11
                                               PC12
                                                           PC13
                                                                         PC14
                            0.4698454
                                                      0.193384
                                                                   0.1400658
eigenvalues
               0.5306975
                                         0.2832233
                            3.3560388
                                        2.0230233
                                                                   1.0004700
                                                     1.381314
pctvar
              92.2391537 95.5951925 97.6182158 98.999530 100.0000000
> rownames(matlambdas) <- c("Eigenvalues", "Prop. variance", "Cum. prop. variance")</pre>
> round(matlambdas,4)
                                                        PC4
                        4.0168
                                 1.6502
                                           1.0685
                                                    1.0521
                                                              1.0094 0.9925
                                                                                          0.9175
                                                                                                    0.72
Eigenvalues
                                                                                 0.9533
```

```
28.6912 11.7872
                                      7.6322 7.5151 7.2101 7.0890 6.8096 6.5535
                                                                                         5.16
Prop. variance
Cum. prop. variance 28.6912 40.4784 48.1106 55.6257 62.8358 69.9248 76.7344 83.2880 88.44
                        PC12
                                PC13
                                          PC14
                              0.19\overline{34}
                      0.2832
                                        0.1401
Eigenvalues
Prop. variance
                      2.0230
                              1.3813
                                        1.0005
Cum. prop. variance 97.6182 98.9995 100.0000
> attr_pca_done$rotation
                                                PC2
                                                              PC3
                                                                           PC4
                                  PC1
                                                                   0.004488409 -0.039563410
                          0.280157344 -0.472170158
                                                     0.003362193
Age
DailyRate
                         -0.006815197 -0.077962430 -0.207301367
                                                                  -0.609569867 -0.211568990
DistanceFromHome
                          0.004812032
                                        0.041564987
                                                    -0.664884791
                                                                   0.306131593
                                                                                0.048941659
HourlyRate
                         -0.011288550
                                      -0.062668026 -0.352147686
                                                                  -0.255816205
                                                                                0.602292088
MonthlyIncome
                          0.360622909 -0.290395305
                                                     0.052415102
                                                                   0.025332267 -0.034941693
MonthlyRate
                          0.001123298 -0.086158010
                                                     0.020312197
                                                                   0.664085954 -0.101166486
                         0.030991906 -0.560133264
-0.015351368 0.004618486
NumCompaniesWorked
                                                     0.005628265
                                                                  -0.041875610
                                                                                0.017785645
                                        0.004618486
                                                    -0.465841883
                                                                  -0.055689609 -0.698726672
PercentSalaryHike
                                                                   0.007027664 -0.024159198
TotalWorkingYears
                          0.415285665
                                       -0.318115831
                                                     0.009368263
                                                                  -0.138279489 -0.293982017
TrainingTimesLastYear
                         -0.010993402
                                        0.092457674
                                                     0.409028173
                          0.443443529
                                        0.213079968
                                                     0.002115638
                                                                  -0.010571214
                                                                                 0.024921329
YearsAtCompany
YearsInCurrentRole
                          0.391353065
                                        0.279423881 -0.048111956
                                                                  -0.038785223
                                                                                -0.004927194
YearsSinceLastPromotion
                          0.344322397
                                        0.198658357
                                                     0.003993040
                                                                   0.027659809
                                                                                 0.019935007
                                        0.295138965 -0.031745944
                                                                  -0.034459502
                          0.386171187
                                                                                 0.021898300
YearsWithCurrManager
                                               PC8
                                                             PC9
                                                                         PC10
                                  PC7
                                                                                      PC11
                         -0.183114693
Age
                                                                  0.005033984 -0.74367068
                                                                                           -0
                                                   -0.028707475
                                                                  0.040304455
DailyRate
                                                                              -0.01980752
                          0.031447533
                                       -0.65217193
                                                                  0.002338630
                                                                                0.02927699
DistanceFromHome
                                                    0.037737577
                                        0.40142111 -0.004675476
                                                                  0.018009772
                                                                                0.03725997
HourlyRate
                         -0.221010405
                                                                                           -0
                                                                  0.104651321
                                                                               0.61775910
MonthlyIncome
                         -0.012272736
                                      -0.03685912
                                                   -0.377381332
                                                                                           -0
                          0.482943083
                                        0.40448871
                                                    0.056690883 -0.044889268
                                                                              -0.01681584
MonthlyRate
NumCompaniesWorked
                         -0.032989593
                                      -0.03355765
                                                    0.775796629
                                                                 -0.129586743
                                                                                0.19687866
                                        0.38335261
                                                    0.012190972
                                                                  0.019568502
                         -0.376210309
                                                                                0.04082482
PercentSalaryHike
                         -0.029511945 -0.04398227
                                                   -0.196663458 -0.038585533
                                                                                0.08301594
TotalWorkingYears
TrainingTimesLastYear
                         -0.217564575
                                      -0.29622601
                                                    0.130785998 -0.017811234
                                                                                0.02954240
                                                                                           -0
YearsAtCompany
                          0.005335572
                                        0.01862614 -0.001551392
                                                                -0.104225054
                                                                                0.03762072
                                                    0.201595025
YearsInCurrentRole
                          0.062086964
                                        0.05420752
                                                                 -0.271683842
                                                                              -0.04458982
                                                                                           -0
YearsSinceLastPromotion
                          0.022129234
                                        0.03850513
                                                    0.306725567
                                                                  0.845951303 -0.08053456
                          0.011525930
                                                    0.161413516 -0.407140185 -0.06576770
                                        0.04176204
YearsWithCurrManager
                                  PC13
                                                PC14
                          0.1893016403
                                         0.237072230
DailyRate
                         -0.0099081253
                                         0.018837870
                          0.0057709912
DistanceFromHome
                                         0.011991386
HourlyRate
                          0.0049037331 -0.003314012
MonthlyIncome
                          0.4041044054
                                         0.279006032
MonthlyRate
                         -0.0083381972
                                         0.009367738
NumCompaniesWorked
PercentSalaryHike
                         -0.0369554196
                                         0.107234673
                                         0.010585240
                         -0.0183445446
                         -0.4158888971 -0.705989494
TotalWorkingYears
TrainingTimesLastYear
                          0.0008431661 -0.012085362
YearsAtCompany
                         -0.6494086309
                                        0.562584645
                          0.1948014145 -0.130643692
YearsInCurrentRole
                          0.0977011821 -0.083447864
YearsSinceLastPromotion
                          0.3959144832 -0.121010943
YearsWithCurrManager
> #Visualize PCA using Scree plot
> fviz_screeplot(attr_pca_done, ncp=14)
```

0

0

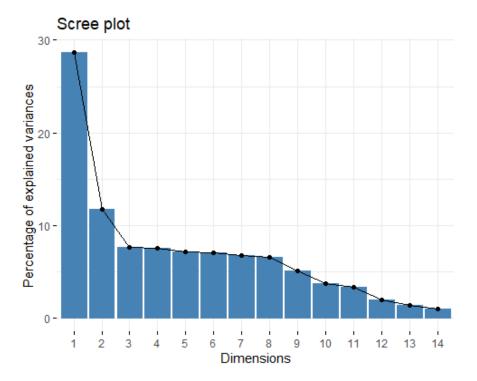
0

0

0

0

0



> summary(attr_pca_done)

Importance of components:

PC1 PC2 PC3 PC4 PC5 PC6 PC7 PC8 PC9 Standard deviation 2.0042 1.2846 1.03368 1.02573 1.0047 0.99622 0.9764 0.95786 0.8500 Proportion of Variance 0.2869 0.1179 0.07632 0.07515 0.0721 0.07089 0.0681 0.06554 0.0516 Cumulative Proportion 0.2869 0.4048 0.48111 0.55626 0.6284 0.69925 0.7673 0.83288 0.8845

PC12 PC13 PC14 Standard deviation 0.53219 0.43975 0.3743 Proportion of Variance 0.02023 0.01381 0.0100 Cumulative Proportion 0.97618 0.99000 1.0000

PC2

- > #Sample scores stored in attr_pca\$x
- > #We need to calculate the scores on each of these components for each individual in our > attr_pca_done\$x
 - -0.243044079 -1.805296680 -0.3104169553 -0.384994275 2.0169575215 0.984793983 [2,] [3,] [4,] 0.381073595 -0.5252390003 -1.5927436292 -0.481865695 0.854288163 1.608645799 -2.198275394 -1.413301606 -0.0582282745 -2.596801032 0.6022422032 -0.023230640 -0.415235118 -0.570845554 0.682294015 0.9530781591 -0.112517223 0.0144209522 [5,] -1.567685771 0.537047071 0.940560119 -0.965438549 -0.0703157168 1.6427717726 -0.033228256 1.476192828 0.1768758528 -0.871158691 0.9282306482 0.367849216 [6,] [7,] -0.8793271137 -1.176981984 -2.344142438 -0.5229233979 -0.417767837 -1.666338771

PC4

PC6

- [8,] -2.668563284 0.310022541 -2.6128166708 -0.330963952 -1.2486460778 -0.052250851 [9,] 0.910894519 1.213005861 -1.5039201417 1.144947290 -1.1238829367 1.049881443 [1ŏ,] 1.339778839 -0.208584655 -1.9076328247 -0.281672326 1.0866328829 -1.252674274 [11,] -1.227202504 0.0613545738 0.961999888 0.034499533 0.4709461858 - 2.043427871
- [12,] 0.442256861 -0.5189044912 -0.073116546 1.760186112 0.5344916830 1.247906142 [13,] 1.023377864 -1.5147071841 -0.7475549471 -1.087474516 1.573775407 1.511464717 [14,] 0.601874393 -1.3014136722 1.6522331947 -0.334506872 -1.814073316 -1.101977678
- [15,] [16,] -1.659410211 0.292702788 -0.0672556843 1.527211158 0.0369416431 -0.176183833 1.744251934 1.686663324 -1.1177364895 -0.381693162 0.6609099755 1.223658522 [17,] -1.118546968 1.132058901 1.4189672811 0.273681898 0.7687430566 -1.460717606
- $\begin{bmatrix} 18, \\ -2.875446285 \\ 0.684977918 \\ -1.2101773533 \\ -1.069482747 \\ 1.5219403902 \\ -0.105065955 \\ 19, \\ 1.306398521 \\ -1.060188116 \\ 0.2102166478 \\ -0.374474127 \\ -0.3205736368 \\ -1.060482601 \\ -1.274793286 \\ -0.518252552 \\ 1.7607327154 \\ -0.263605442 \\ 0.4775025923 \\ 1.296215086 \\ -1.206$
- [20,] -1.274793286 -0.518252552 1.7607337154 -0.263605442 0.4775025923 1.296215086 [21,] -1.707674413 1.416074395 -0.2866612249 -0.911443288 0.0740619531 -1.694982203 -

```
-0.973935456 -1.013413533 -1.1120212000 -1.850388185 -1.3640205357 -0.666890243 -
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                     1.312303531
                                   1.5096245660
                                                  1.224455487
                                                                0.2429059015
                                                                              -0.652215366
[24,]
      -3.186960204
                     1.127496005
                                   0.4028852195
                                                  0.661084708
                                                                0.6427677466
                                                                              -2.782189999
[25,]
                                   0.2998566707
                                                  0.248336464
                     0.070998887
                                                                1.5088956715
      -1.236420346
                                                                               0.030328006
[26,]
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                                   0.8439064948
                                                 -1.135518002
                                                                0.1502712115
                                                                               0.089980426
[27,
[28,
       0.202667449
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                                                 -1.510499974
                                                               -1.5194444667
                                                                               -1.172856717
                                                                0.3725504816
                     0.517960123
                                   0.7496484428
                                                  1.189509235
                                                                               0.467749272
       0.522611662
[29,]
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       4.167497779
                     1.068632778
                                   1.1917707595
                                                               -0.3603395503
                                                                               0.680646739
30,<sub>]</sub>
       0.855668649
                    -2.594944348
                                   0.7337329455
                                                  0.725830150
                                                                0.9881939586
                                                                               -0.389610046
[31, <u>]</u>
      -2.101453288
                    -0.598109160
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                                                 -1.261397525
                                                                1.1285699242
                                                                               0.185406411
[32,]
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                    -0.506577343
                                   1.0557480273
                                                 -0.359363863
                                                               -1.2767722294
                                                                              -1.259019980
[33,<u>]</u>
      -0.585760317
                     1.290594877
                                   1.0175278792
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                                                                0.8434796204
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34,]
      -1.453000790
                   -0.878346751
                                   1.6553451372
                                                 -1.466979255
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35,
                                   0.3961407175
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      -2.295426038
                     0.497391245
                                                                0.0495687553
                                                                               1.396660954
[36,]
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                                                                              -0.722274641
                     0.042990012
                                   0.7006144001 -0.308495224
                                                                0.3417332881
37,
                    -0.382172652
                                                                               0.517495020
      -1.354693336
                                  -0.0113330121
                                                 -1.423881781
                                                                1.0314915947
[38,]
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                                                                1.3010327250 -0.499080505
                     0.520002398
                                   0.3186189447
                                                 -1.168483914
[39,]
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                                                                0.6580712905 -0.112112477
                    -1.947119717
<sup>[</sup>40,]
      -0.826827035
                                   0.4683770185 -1.617065750
                     0.269317986
                                                                               1.078602496
                                                               -1.5424619460
رِ ,41
      -2.540242339
                     0.231335668
                                   0.9249250633 -0.019213294
                                                                1.0357898965
                                                                               0.023182442
رِ, 42
      -2.775064596
                     0.699871648
                                   2.2688244419 -0.255818018
                                                               -1.5958498425
                                                                              -1.351223462
43,
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                                                 -0.506888091
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46,
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[50,]
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<sup>:</sup>51, ַ
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                   -3.634989196
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                                                  0.118216390
                                                                1.4389894618
                                                                              -0.220229442
ِ 52, <u>ا</u>
                                                                               0.329946720
      -1.874898008
                     0.830881805
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                                                               -0.3600199657
[53,]
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54,]
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57,
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[59,]
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[60,<u>]</u>
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ີ່ 61, <u>ເ</u>
       1.154466224
                     1.922306493
                                   0.5340354541
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                                                                               1.172737829
[62, ]
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                                                                               0.960676995
63,
       5.230825960 -1.151655660
                                   0.8119758029
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์ 70, ๅ
      -2.349000231
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                                                  1.625278907
                                                                0.8108621115
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Ī71,]
       0.537061435 -3.049510452
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                                                                0.1951466351
                                                                               0.179765350
                 PC8
                                              PC10
                                                                            PC12
[1,]
[2,]
[3,]
[4,]
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                     -0.2915207036
                                    -0.9133153760
                                                   -1.2704956060
                                                                  -0.1223848585
                                                                                   3.003787e-
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                      0.7037177946
                                     0.2334286037
                                                   -0.2063109991
                                                                   0.0757180104
                                                                                 -2.034191e-
                     -0.0232142896
                                                                  -1.1905425766 -5.888785e-
       0.3788485663
                                     0.4483748666
                                                   -0.4255970757
      -0.2110090034
                      2.3132854086
                                    -0.0092829889
                                                    0.7911383832
                                                                   0.0932147601 -1.001822e-
 [5,]
 [6,]
[7,]
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 [̈́9, إ
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                     -0.8467583073
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                                                                  -0.0207647030
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[10,]
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                      1.8168832792
                                     0.5496258442
                                                    0.0893646974
                                                                                   1.482873e-
[11,
      -0.7428933771 -0.3487121205
                                    -0.3578297611
                                                   -0.5029560805
                                                                   -0.2422407358
                                                                                  -3.914638e-
[12,]
[13,]
      -1.0813690872
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                                    -1.1058405989
                                                    0.0965394361
                                                                   0.4399899746
                                                                                  -2.594555e-
      -1.2884619372 -0.0363538480
                                     0.8308304610 -0.2190499489
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```

```
-0.8195524226 -0.7310455341
                                        0.3812739185 -0.4949317648 -0.0110627441
                                                                                     2.587105e-
  [15,]
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                        1.2343495139
                                       -0.5198251249
                                                       0.4250203594
                                                                      0.1772497877
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 [ reached 'max' / getOption("max.print") -- omitted 1404 rows ]
> str(typ_pca)
'data.frame':
  ata.frame': 1470 obs. of 15 variables:
Attrition: Factor w/ 2 levels "No","Yes": 2 1 2 1 1 1 1 1 1 1 ...
PC1 : num -0.243 0.854 -2.198 -0.571 -1.568 ...
PC2 : num -1.805 0.381 -1.413 0.682 -0.965 ...
                     -0.3104 -0.5252 -0.0582 0.9531 1.6428 ...
   PC3
               num
                     -0.385 1.609 -2.597 -0.113 0.537 ...
2.017 -1.5927 0.6022 0.0144 -0.0703
   PC4
               num
   PC5
               num
                     0.9848 -0.4819 -0.0232 -0.4152 0.9406 ...
 $ PC6
             : num
                     1.332 -1.043 -0.245 2.255 0.333 ...
   PC7
             : num
                     1.592 1.44 0.165 0.379 -0.211
   PC8
             : num
                     1.1863 -0.2915 0.7037 -0.0232 2.3133 .
 $
   PC9
             : num
                     -0.87212 -0.91332 0.23343 0.44837 -0.00928 ...
   PC10
             : num
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   PC11
             : num
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   PC12
             : num
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   PC13
               num
                     0.5617 \ 0.3926 \ -0.0303 \ 0.0376 \ -0.0147 \ \dots
   PC14
               num
  #typ_pca
> #T-Test-- We see that true difference in all the means is different from zero.
> t.test(PC1~attr$Attrition,data=typ_pca)
        Welch Two Sample t-test
data: PC1 by attr$Attrition
t = 7.0668, df = 332.39, p-value = 9.363e-12
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 0.7147174 1.2660970
sample estimates:
 mean in group No mean in group Yes
         0.1596779
                            -0.8307293
> t.test(PC2~attr$Attrition,data=typ_pca)
```

Welch Two Sample t-test

```
data: PC2 by attr$Attrition
t = -0.85944, df = 359.22, p-value = 0.3907
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.23869831 0.09351411
sample estimates:
 mean in group No mean in group Yes
       -0.01170362
                             0.06088848
> t.test(PC3~attr$Attrition,data=typ_pca)
        Welch Two Sample t-test
data: PC3 by attr$Attrition
t = 1.9682, df = 330.99, p-value = 0.04988
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 0.0000754401 0.2902563607
sample estimates:
 mean in group No mean in group Yes
         0.0234043
                             -0.1217616
> t.test(PC4~attr$Attrition,data=typ_pca)
        Welch Two Sample t-test
data: PC4 by attr$Attrition
t = -2.9421, df = 316.05, p-value = 0.003501
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.37886461 -0.07520897
sample estimates:
 mean in group No mean in group Yes
       -0.03660389
                             0.19043290
> t.test(PC5~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC5 by attr$Attrition
t = -1.8185, df = 335.9, p-value = 0.06988 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -0.26708955 0.01048367
sample estimates:
 mean in group No mean in group Yes
       -0.02068558
                             0.10761736
> t.test(PC6~attr$Attrition,data=typ_pca)
        Welch Two Sample t-test
data: PC6 by attr$Attrition
t = -2.045, df = 337.68, p-value = 0.04163
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -0.27902161 -0.00542244
sample estimates:
 mean in group No mean in group Yes
       -0.02292967
                             0.11929235
> t.test(PC7~attr$Attrition,data=typ_pca)
```

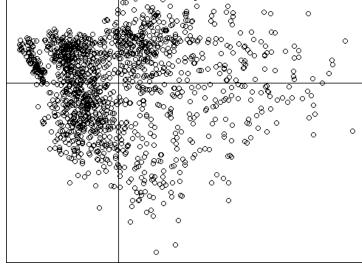
```
Welch Two Sample t-test
data: PC7 by attr$Attrition
t = 0.12903, df = 338.09, p-value = 0.8974
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -0.1252946 0.1428859
sample estimates:
 mean in group No mean in group Yes
0.001418073 -0.007377570
> t.test(PC8~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC8 by attr$Attrition
t = 1.2417, df = 333.18, p-value = 0.2152
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.04925478 0.21789000
sample estimates:
 mean in group No mean in group Yes
        0.01359406
                             -0.07072355
> t.test(PC9~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC9 by attr$Attrition
t = -4.0487, df = 341.99, p-value = 6.374e-05 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.3508967 -0.1214329
sample estimates:
 mean in group No mean in group Yes
       -0.03807555
                              0.19808925
> t.test(PC10~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC10 by attr$Attrition t = -4.7135, df = 407.32, p-value = 3.348e-06
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval: -0.2874191 -0.1182375
sample estimates:
 mean in group No mean in group Yes
       -0.03270088
                              0.17012739
> t.test(PC11~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC11 by attr$Attrition
t = -1.716, df = 344.09, p-value = 0.08705
alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.17290429 0.01177642
sample estimates:
 mean in group No mean in group Yes
       -0.01298888
                              0.06757505
> t.test(PC12~attr$Attrition,data=typ_pca)
```

```
Welch Two Sample t-test
data:
        PC12 by attr$Attrition
t_{=} -1.3139, df = 419.64, p-value = 0.1896
alternative hypothesis: true difference in means is not equal to 0 95 percent confidence interval:
 -0.10145603 0.02016025
sample estimates:
 mean in group No mean in group Yes
                            0.034094458
      -0.006553436
> t.test(PC13~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC13 by attrAttrition t = 2.8529, df = 328.06, p-value = 0.004608 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 0.02802803 0.15253970
sample estimates:
 mean in group No mean in group Yes
        0.01455597
                             -0.07572789
> t.test(PC14~attr$Attrition,data=typ_pca)
         Welch Two Sample t-test
data: PC14 by attrAttrition t = -1.1951, df = 362.54, p-value = 0.2328 alternative hypothesis: true difference in means is not equal to 0
95 percent confidence interval:
 -0.07713631 0.01882051
sample estimates:
 mean in group No mean in group Yes
-0.004700967 0.024456932
 > #F-Test #Testing Variation
 > #Variance Test- Test for variance
 > var.test(PC1~attr$Attrition,data=typ_pca)
          F test to compare two variances
 data: PC1 by attr$Attrition
 F = 0.99326, num df = 1232, denom df = 236, p-value = 0.9282
 alternative hypothesis: true ratio of variances is not equal to 1
 95 percent confidence interval:
  0.8099491 1.2018726
 sample estimates:
 ratio of variances
            0.9932578
> var.test(PC2~attr$Attrition,data=typ_pca)
          F test to compare two variances
 data: PC2 by attr$Attrition
 F=1.2515, num df = 1232, denom df = 236, p-value = 0.03136 alternative hypothesis: true ratio of variances is not equal to 1
 95 percent confidence interval:
  1.020537 1.514360
```

```
sample estimates:
ratio of variances
            1.251506
> var.test(PC3~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC3 by attr$Attrition
F = 0.97956, num df = 1232, denom df = 236, p-value = 0.8191
alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval: 0.7987755 1.1852922
sample estimates:
ratio of variances
          0.9795553
> var.test(PC4~attr$Attrition,data=typ_pca)
         F test to compare two variances
        PC4 by attr$Attrition
data:
F = 0.8328, num df = 1232, denom df = 236, p-value = 0.06007 alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval:
0.6791035 1.0077126
sample estimates:
ratio of variances
            0.832799
> var.test(PC5~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC5 by attr$Attrition
F = 1.0274, num df = 1232, denom df = 236, p-value = 0.8065
alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval:
 0.8377538 1.2431317
sample estimates:
ratio of variances
            1.027355
> var.test(PC6~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC6 by attr$Attrition
F = 1.0446, num df = 1232, denom df = 236, p-value = 0.6821
alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval: 0.8518521 1.2640519
sample estimates:
ratio of variances
            1.044644
> var.test(PC7~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC7 by attr$Attrition
F=1.0486, num df = 1232, denom df = 236, p-value = 0.6552 alternative hypothesis: true ratio of variances is not equal to 1
```

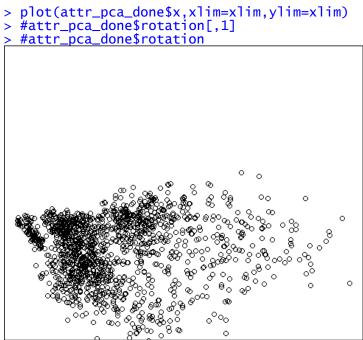
```
95 percent confidence interval: 0.8550597 1.2688116
sample estimates:
ratio of variances
            1.048578
> var.test(PC8~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC8 by attr$Attrition
F = 1.0009, num df = 1232, denom df = 236, p-value = 0.9893 alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval: 0.8162071 1.2111588
sample estimates:
ratio of variances
            1.000932
> var.test(PC9~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC9 by attr\$Attrition F = 1.0863, num df = 1232, denom df = 236, p-value = 0.4278
alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval: 0.8858151 1.3144492
sample estimates:
ratio of variances
            1.086294
> var.test(PC10~attr$Attrition,data=typ_pca)
         F test to compare two variances
        PC10 by attr$Attrition
F = 1.702, num df = 1232, denom df = 236, p-value = 7.271e-07
alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval:
 1.387916 2.059510
sample estimates:
ratio of variances
            1.702031
> var.test(PC11~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC11 by attr$Attrition
F=1.1066, num df = 1232, denom df = 236, p-value = 0.3303 alternative hypothesis: true ratio of variances is not equal to 1
95 percent confidence interval: 0.9023918 1.3390472
sample estimates:
ratio of variances
            1.106622
> var.test(PC12~attr$Attrition,data=typ_pca)
         F test to compare two variances
data: PC12 by attr$Attrition
```

```
F = 1.8153, num df = 1232, denom df = 236, p-value = 3.477e-08
 alternative hypothesis: true ratio of variances is not equal to 1
 95 percent confidence interval:
  1.480290 2.196582
 sample estimates:
 ratio of variances
             1.815311
> var.test(PC13~attr$Attrition,data=typ_pca)
          F test to compare two variances
 data: PC13 by attr$Attrition
F = 0.95092, num df = 1232, denom df = 236, p-value = 0.5988 alternative hypothesis: true ratio of variances is not equal to 1 95 percent confidence interval: 0.7754288 1.1506484
 sample estimates:
 ratio of variances
            0.9509248
> var.test(PC14~attr$Attrition,data=typ_pca)
          F test to compare two variances
 data: PC14 by attr$Attrition
 F = 1.2831, num df = 1232, denom df = 236, p-value = 0.01698 alternative hypothesis: true ratio of variances is not equal to 1
 95 percent confidence interval:
  1.046275 1.552554
 sample estimates:
 ratio of variances
              1.28307
> #Plotting the scores of Pricipal Component 1 and Principal component 2
> plot(typ_pca$PC1, typ_pca$PC2,xlab="PC1:", ylab="PC2")
> abline(h=0)
> abline(v=0)
                                       00
                                                   0
```



> #Plotting the Variance of Principal Components

```
> plot(eigenvalues ,xlab= "Component number", ylab = "Component variance", type = "l", ma
> #Variance of the principal components
> #View(attr_pca_done)
> diag(cov(attr_pca_done$x))
                       PC3
                               PC4
                                        PC5
                                                 PC6
                                                          PC7
       PC9
               PC10
                        PC11
4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.91749
69 0.7224654 0.5306975 0.4698454
    PC12
             PC13
                      PC14
0.2832233 0.1933840 0.1400658
> #x_pca$x[,1]
> #x_pca$x
> #Plotting the scores
> xlim <- range(attr_pca_done$x[,1])</pre>
```



> #Variance plot for each component. We can see that all components play a do minant role.

```
plot(attr_pca_done)
> #get the original value of the data based on PCA
> center <- attr_pca_done$center
> scale <- attr_pca_done$scale
> new_attrition <- as.matrix(attr[,-2])</pre>
```

> new_attrition

nomilomo	Age	BusinessTravel	DailyRate	Department	Di	stanceF
romHome		"Travel_Rarely"	"1102"	"Sales"	"	1"
[2,]	"49"	"Travel_Frequently" "Travel_Rarely"	" 279"	"Research & Development"	"	8"
[3,]	"37"	"Travel_Rarely"	"1373"	"Research & Development"	"	2"
_		"Travel_Frequently"	"1392"	"Research & Development"	"	3"

```
[5,] "27" "Travel_Rarely"
                                            "Research & Development" " 2"
                                 " 591"
"2" [6,] "32" "Travel_Frequently" "1005"
                                            "Research & Development" " 2"
[7,] "59" "Travel_Rarely"
                                            "Research & Development" " 3"
                                  "1324"
"1" [8,] "30" "Travel_Rarely"
                                            "Research & Development" "24"
                                  "1358"
"3"<sup>[9,]</sup> "38" "Travel_Frequently"
                                 " 216"
                                            "Research & Development" "23"
[10,] "36" "Travel_Rarely"
                                  "1299"
                                            "Research & Development" "27"
[11,] "35" "Travel_Rarely"
                                 " 809"
                                            "Research & Development" "16"
[12,] "29" "Travel_Rarely"
                                  " 153"
                                            "Research & Development" "15"
[13,] "31" "Travel_Rarely"
                                            "Research & Development" "26"
                                  " 670"
[14,] "34" "Travel_Rarely"
                                            "Research & Development" "19"
                                  "1346"
[15,] "28" "Travel_Rarely"
                                  " 103"
                                            "Research & Development" "24"
[16,] "29" "Travel_Rarely"
                                  "1389"
                                            "Research & Development" "21"
[17,] "32" "Travel_Rarely"
                                  " 334"
                                            "Research & Development" " 5"
[18,] "22" "Non-Travel"
                                  "1123"
                                            "Research & Development" "16"
[19,] "53" "Travel_Rarely"
                                  "1219"
                                            "Sales"
[20,] "38" "Travel_Rarely"
                                  " 371"
                                            "Research & Development" " 2"
[21,] "24" "Non-Travel"
                                  " 673"
                                            "Research & Development" "11"
[22,] "36" "Travel_Rarely"
                                 "1218"
                                            "sales"
[23,] "34" "Travel_Rarely"
                                  " 419"
                                            "Research & Development" " 7"
[24,] "21" "Travel_Rarely"
                                  " 391"
                                            "Research & Development" "15"
[25,] "34" "Travel_Rarely"
                                            "Research & Development" " 6"
                                  " 699"
[26,] "53" "Travel_Rarely"
                                  "1282"
                                            "Research & Development" " 5"
[27,] "32" "Travel_Frequently"
                                 "1125"
                                            "Research & Development" "16"
[28,] "42" "Travel_Rarely"
                                  " 691"
                                            "Sales"
[29,] "44" "Travel_Rarely"
                                  " 477"
                                            "Research & Development" " 7"
[30,] "46" "Travel_Rarely"
                                  " 705"
                                            "Sales"
[31,] "33" "Travel_Rarely"
                                  " 924"
                                            "Research & Development" " 2"
[32,] "44" "Travel_Rarely"
                                 "1459"
                                            "Research & Development" "10"
[33,] "30" "Travel_Rarely"
                                            "Research & Development" " 9"
                                  " 125"
                           EnvironmentSatisfaction Gender
                                                             HourlyRate JobInv
        EducationField
olvement JobLevel [1,] "Life Sciences"
                           "2"
                                                    "Female" " 94"
"2" [2,] "Life Sciences"
                           "3"
                                                    "Male"
                                                             " 61"
```

[3,]	"Other"	"4"		"маlе"	"	92"	,	"2"
[4,]	"Life Sciences"	"4"		"Female"	"	56"	•	"3"
[5,]	"Medical"	"1"		"Male"	"	40"	•	"3"
[6,]	"Life Sciences"	"4"		"Male"	"	79"	•	"3"
[7,]	"Medical"	"3"		"Female"	"	81"	•	"4"
[8,]	"Life Sciences"	"4"		"Male"	"	67"	•	"3"
[9,]	"Life Sciences"	"4"		"Male"	"	44"	•	"2"
[10,]	"Medical"	"3"		"Male"	"	94"	•	"3"
[11,]	"Medical"	"1"		"Male"	"	84"	•	"4"
[12,]	"Life Sciences"	"4"		"Female"	"	49"	•	"2"
[13,]	"Life Sciences"	"1"		"Male"	"	31"	•	"3"
	"Medical"	"2"		"Маle"	"	93"	•	"3"
[15,]	"Life Sciences"	"3"		"Male"	"	50"	•	"2"
[16,]	"Life Sciences"	"2"		"Female"	"	51"	•	"4"
[17,]	"Life Sciences"	"1"		"Male"	"	80"	•	"4"
	"Medical"	"4"		"Male"	"	96"	•	"4"
[19,]	"Life Sciences"	"1"		"Female"	"	78"	•	"2"
[20,]	"Life Sciences"	"4"		"Male"	"	45"	•	"3"
[21,]	"Other"	"1"		"Female"	"	96"	•	"4"
[22,]	"Life Sciences"	"3"		"Male"	"	82"	•	"2"
[23,]	"Life Sciences"	"1"		"Female"	"	53"	•	"3"
[24,]	"Life Sciences"	"3"		"Male"	"	96"	•	"3"
[25,]	"Medical"	"2"		"Male"	"	83"	,	"3"
[26,]	"Other"	"3"		"Female"	"	58"	•	"3"
[27,]	"Life Sciences"	"2"		"Female"	"	72"	•	"1"
[28,]	"Marketing"	"3"		"Male"	"	48"	•	"3"
[29,]	"Medical"	"1"		"Female"	"	42"	,	"2"
[30,]	"Marketing"	"2"		"Female"	"	83"	,	"3"
o [31,]	"Medical"	"3"		"Male"	"	78"		"3"
[32,]	"Other"	"4"		"Male"	"	41"	•	"3"
[33,]	"Medical"	"4"		"Male"	"	83"		"2"
Т	lohRole		lohSatisfaction	Marital9	:+:	atus I	Month	lvtno

JobRole JobSatisfaction MaritalStatus MonthlyInco me MonthlyRate NumCompaniesWorked

[1,] "19479"	"Sales Executive"	"4"	"Single"	" 5993"
[2,] "24907"	"Research Scientist"	"2"	"Married"	" 5130"
[3,] " 2396"	"Laboratory Technician" "6"	"3"	"Single"	" 2090"
[4,] "23159"	"Research Scientist"	"3"	"Married"	" 2909"
[5,] "16632"	"Laboratory Technician"	"2"	"Married"	" 3468"
[6,] "11864"	"Laboratory Technician"	"4"	"Single"	" 3068"
[7,] " 9964"	"Laboratory Technician" "4"	"1"	"Married"	" 2670"
[8,] "13335"	"Laboratory Technician"	"3"	"Divorced"	" 2693"
[9,] " 8787"	"Manufacturing Director"	"3"	"Single"	" 9526"
[10,]	"Healthcare Representative"	"3"	"Married"	" 5237"
"16577" [11,]	"Laboratory Technician"	"2"	"Married"	" 2426"
"16479" [12,]	"Laboratory Technician"	"3"	"Single"	" 4193"
"12682" [13,]	"0" "Research Scientist"	"3"	"Divorced"	" 2911"
"15170" [14,]	"1" "Laboratory Technician"	"4"	"Divorced"	" 2661"
" 8758" [15,]	"0" "Laboratory Technician"	"3"	"Single"	" 2028"
"12947" [16,]	"5" "Manufacturing Director"	"1"	"Divorced"	" 9980"
"10195" [17,]	"1" "Research Scientist"	"2"	"Divorced"	" 3298"
"15053" [18,]	"0" "Laboratory Technician"	"4"	"Divorced"	" 2935"
" 7324" [19,]	"1" "Manager"	"4"	"Married"	"15427"
"22021" [20,]	"Ž" "Research Scientist"	"4"	"Single"	" 3944"
" 4306" [21,]	"5" "Manufacturing Director"	"3"	"Divorced"	" 4011"
[22,]	"0" "Sales Representative"	"1"	"Single"	" 3407"
" 6986" [23,]	"7" "Research Director"	"2"	"Single"	"11994"
"21293" [24,]	"0" "Research Scientist"	"4"	"Single"	" 1232"
"19281" [25,]	"1" "Research Scientist"	"1"	"Single"	" 2960"
"17102" [26,]	"2" "Manager"	"3"	"Divorced"	"19094"
"10735" [27,]	"4" "Research Scientist"	"1"	"Single"	" 3919"
" 4681" [28,]	"1" "Sales Executive"	"2"	"Married"	" 6825"
"21173" [29,]	"0" "Healthcare Representative"	"4"	"Married"	"10248"
" 2094" [30,]	"3" "Manager"	"1"	"single"	"18947"
"22822" [31,]	"3" "Laboratory Technician"	"4"	"single"	" 2496"
" 6670" [32,]	"4" "Healthcare Representative"	"4"	"Married"	" 6465"
"19121"	"2"			

[33,] "16117"	"Laborato	ory Technician"	"3"	"Single" " 2206"
StockOnt	OverTime		PerformanceRating	RelationshipSatisfaction
[1,]	ionLevel "Yes"	"11"	"3"	"1"
"1" [2,]	"No"	"23"	"4"	"4"
"0" [3,]	"Yes"	"15"	"3"	"2"
"0" [4,]	"Yes"	"11"	"3"	"3"
"1" [5,]	"No"	"12"	"3"	"4"
"0" [6,]	"No"	"13"	"3"	"3"
[7,]	"Yes"	"20"	"4"	"1"
3 "1"	"No"	"22"	"4"	"2"
"0" [9,]	"No"	"21"	"4"	"2"
[10,]	"No"	"13"	"3"	"2"
[11,] "1"	"No"	"13"	"3"	"3"
[12,]	"Yes"	"12"	"3"	"4"
[13,] "1"	"No"	"17"	"3"	"4"
[14,] "1"	"No"	"11"	"3"	"3"
[15,]	"Yes"	"14"	"3"	"2"
[16,]	"No"	"11"	"3"	"3"
[17,]	"Yes"	"12"	"3"	"4"
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[27,]	"Yes"	"22"	"4"	"2"
"0" [28,] "1"	"No"	"11"	"3"	"4"
[29,]	"No"	"14"	"3"	"4"
"1" [30,] "0"	"No"	"12"	"3"	"4"

[31,] '	"No"	"11"	"3"	"4"
[32,] '		"13"	"3"	"4"
[33,] '		"13"	"3"	"1"
"0"		•		

"0"				
v Years	TotalWorkingYears InCurrentRole	TrainingTimesLastYear	WorkLifeBalance	YearsAtCompan
[1,]	InCurrentRole "8"	"0"	"1"	" 6"
" 7"	"10"	"3"	"3"	"10"
, [3,]	" 7"	"3"	"3"	" 0"
[4,] " 7"	" 8"	"3"	"3"	" 8"
, [5,]	" 6"	"3"	"3"	" 2"
[6,] "7"	" 8"	"2"	"2"	" 7"
, [7,]	"12"	"3"	"2"	" 1"
[8,] " 0"	" 1"	"2"	"3"	" 1"
[9,] " 7"	"10"	"2"	"3"	" 9"
[10,] " 7"	"17"	"3"	"2"	" 7"
[11,] " 4"	" 6"	"5"	"3"	" 5"
[12,] "5"	"10"	"3"	"3"	" 9"
[13,] " 2"	" 5"	"1"	"2"	" 5"
[14,] " 2"	" 3"	"2"	"3"	" 2"
[15,] " 2"	" 6"	"4"	"3"	" 4"
[16,] " 9"	"10"	"1"	"3"	"10"
[17,] " 2"	" 7"	"5"	"2"	" 6"
[18,] " 0"	" 1"	"2"	"2"	" 1"
[19,] " 8"	"31"	"3"	"3"	"25"
[20,] " 2"	" 6"	"3"	"3"	" 3"
[21,]	" 5"	"5"	"2"	" 4"
[22,] " 3"	"10"	"4"	"3"	" 5"
[23,] " 6"	"13"	"4"	"3"	"12"
[24,] " 0"	" 0"	"6"	"3"	" 0"
[25,] " 2"	" 8"	"2"	"3"	" 4"
[26,] "13"	"26"	"3"	"2"	"14"
[27,]	"10"	"5"	"3"	"10"
[28,] " 7"	"10"	"2"	"3"	" 9"
/				

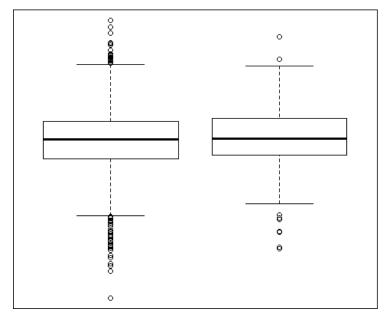
```
"4"
                                                            "3"
                                                                                "22"
                                                            "2"
                                                                                " 2"
                                "3"
                                                            "3"
                                                                                " 1"
  [32,] " 9"
2"
                                "5"
                                                            "4"
                                                                                " 4"
  [33,] "10"
                                                            "3"
                                                                                "10"
          YearsSinceLastPromotion YearsWithCurrManager
          " 0"
    [2,]
[3,]
[4,]
[5,]
          "
            0"
          "
                                        "
                                          0"
            3"
                                          0"
            ź"
                                          6"
            3"
            0"
                                        "
                                          0"
                                          0"
    [8,]
    [9,]
   ์ 10, ๅ
            0"
   ָוַ, 11
            0"
   [12,]
                                          8"
            4"
                                          3"
   [13,]
   14,]
15,]
16,]
            0"
                                          3"
            8"
                                        "
   [17,]
   .
[, 18
   19,]
   20,]
   21,
   22,]
23,]
24,]
            0"
                                          3"
            0"
                                          0"
                                          3"
   25,]
                                          8"
   26,]
   27,]
   28,]
   29,]
          "
   30,]
[31,]
          "
                                          1"
          "
            0"
                                          0"
                                          3"
  [32,]
[33,]
                                        " 8"
 [reached getOption("max.print") -- omitted 1437 rows ]
#drop(scale(new_attrition,center=center, scale=scale)%*%attr_pca_done$rotat
ion[,1])
> predict(attr_pca_done)[,2]
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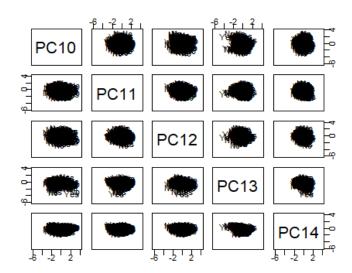
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                                    0.435410396 -0.382159830 -2.897456049 -1.98
0587913
         0.859705214
                      1.369469220
 [961]
        0.714977119  0.705616525  -0.250102356  0.223683709
                                                                1.776657658
                                                                             0.65
6231086 -2.135907972 -0.207573580
 [969]
        1.608540593
                      0.274435098 -1.191804496 -2.807291532 0.971948342
                                                                              0.44
3529382 -0.033995378 -1.567980309
 [977] -0.371907292 0.397392501
                                    0.364272767  0.728723037 -1.152437211
                                                                             0.43
7515868
         0.314790710
                      1.831260375
 Г985]
        0.725716171
                      1.153724997 -0.126986304 -1.142008579 -0.445127086 -0.89
8134615 -1.142960124
                       0.796077351
[993] -0.619061781 0.326989090 -1.759930469 0.652537049 1.165257302 4508000 1.195786083 0.416643969 [reached getOption("max.print") -- omitted 470 entries ]
> #The aboved two gives us the same thing, predict is a good function to know
> out <- sapply(10:14, function(i){plot(attr$Attrition,attr_pca_done$x[,i],xlab=paste("PC",i,sep=""),ylab="Attrition")})
> out
      [,1]
                   [,2]
                                [,3]
                                             [,4]
                                                          [,5]
                   Numeric, 10
                                Numeric, 10
                                                         Numeric, 10
stats Numeric,10
                                            Numeric, 10
                   Numeric,2
                                            Numeric,2
                                                         Numeric,2
      Numeric,2
                                Numeric,2
conf
      Numeric,4
                   Numeric,4
                                Numeric,4
                                            Numeric,4
                                                         Numeric,4
                               Numeric,233 Numeric,66
Numeric,233 Numeric,66
      Numeric,59
                   Numeric,31
out
                                                         Numeric,68
group Numeric,59
                   Numeric,31
                                                         Numeric,68
names Character, 2 Character, 2 Character, 2 Character, 2 Character, 2
```



> pairs(attr_pca_donex[,10:14], ylim = c(-6,4),xlim = c(-6,4),panel=function (x,y,...){text(x,y,attrattrition)}



> # K-means, k=2, 3, 4, 5, 6
> # Centers (k's) are numbers thus, 10 random sets are chosen
> (kmeans2_attr_std <- kmeans(attr_std,2,nstart = 10))
K-means clustering with 2 clusters of sizes 482, 988</pre>

Cluster means:

Age DailyRate DistanceFromHome HourlyRate MonthlyIncome Monthly Rate NumCompaniesWorked PercentSalaryHike 1 0.5608866 0.006781204 0.006450863 -0.05740890 0.8210216 0.00111 -0.008405938 -0.0351402 4956 2 -0.2736309 -0.003308239 -0.003147081 0.02800718 -0.4005389 -0.00054 3936 0.004100873 0.0171433

TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole Y earsSinceLastPromotion YearsWithCurrManager

```
0.9133144
                                                     0.0011713194
                                                                                      0.9868202
                                                                                                                         1.0086744
0.8437371
                                       0.9632583
                 -0.4455643
                                                   -0.0005714331
                                                                                    -0.4814244
                                                                                                                       -0.4920861
-0.4116207
                                       -0.4699297
[117] 1 1 2 1 2 2 2 1 1 2 1 2 2 2 1 2 2 1 2 2 1 2 2 2 1 2 1 2 2 2 2 2 2 2 2 2 2 2 2 1 2 2 1
2 1 1 1 2 2 2 1 2 2 2 2 2 2 1 1 1 2 2 2 2 2 1
  2 1 2 2 1 2 2 2 1 2 2 2 1 1 2 2 1 2 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 
2 2 2 2 2 1 2 1 2 2 2 2 1 2 1 1 2 2 1 1 1 1 1
[987] 2 2 2 2 2 2 2 1 1 2 2 2 1
   [ reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster:
[1] 7087.951 9563.508
  (\bar{b}etween_SS / total_SS = 19.0 \%)
Available components:
[1] "cluster"
" "betweenss"
[9] "ifault"
                                   "centers"
                                                              "totss"
                                                                                          "withinss"
                                                                                                                     "tot.withinss
                                                           "iter"
                                "size"
> # K-means, k=2, 3, 4, 5, 6
> # Centers (k's) are numbers thus, 10 random sets are chosen
   (kmeans2_attr_std <- kmeans(attr_std,2,nstart = 10))</pre>
K-means clustering with 2 clusters of sizes 988, 482
Cluster means:
                 Age
                              DailyRate DistanceFromHome HourlyRate MonthlyIncome Monthly
Rate NumCompaniesWorked PercentSalaryHike
```

```
1 -0.2736309 -0.003308239
                 -0.003147081 0.02800718
                                 -0.4005389 -0.00054
3936
       0.004100873
                  0.0171433
2 0.5608866 0.006781204
                  0.006450863 -0.05740890
                                  0.8210216 0.00111
4956
      -0.008405938
                  -0.0351402
 TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole Y
earsSinceLastPromotion YearsWithCurrManager
     -0.4455643
                          -0.4814244
                                     -0.4920861
                -0.0005714331
-0.4116207
            -0.4699297
     0.9133144
                0.0011713194
                           0.9868202
                                      1.0086744
0.8437371
            0.9632583
[233] 1 2 1 2 1 2 1 1 1 1 1 1 2 2 1 1 2 1 1 1 1 2 2 1 1 1 1 2 2 1 1 1 1 2 2 1 1 1 1 2 1 2 1 1 1 1
[291] 2 1 1 1 1 2 1 2 1 1 2 1 1 2 2 2 2 2 1 1 1 2 1 2 2 2 2 1 2 1 2 1 2 2 1 2 2 1 2 1 2 1 1 1 2 2
2 1 1 2 2 1 1 1 1 1 2 2 1 1 1 1 1 1 1 2 1
2 1 2 2 1 1 1 1 1 1 2 1 1 1 1 2 2 2 2 1 1 2 1
reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster:
[1] 9563.508 7087.951
(between_ss / total_ss = 19.0 \%)
Available components:
[1] "cluster"
" "betweenss"
           "centers"
                   "totss"
                            "withinss"
                                     "tot.withinss
                  "iter"
          "size"
[9] "ifault"
> # Computing the percentage of variation accounted for. Two clusters
> perc.var.2 <- round(100*(1 - kmeans2_attr_std$betweenss/kmeans2_attr_std$to</pre>
tss),1)
> names(perc.var.2) <- "Perc. 2 clus"</pre>
```

```
> perc.var.2
Perc. 2 clus
 # Computing the percentage of variation accounted for. Three clusters
 (kmeans3_attr_std <- kmeans(attr_std,3,nstart = 10))</pre>
K-means clustering with 3 clusters of sizes 367, 705, 398
Cluster means:
        DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyR
     Age
ate NumCompaniesWorked PercentSalaryHike
 0.5013783 -0.07679400
                  0.01893852 -0.02292678
                                 0.7731900 -0.005035
529
       -0.0942477
                -0.020767791
2 -0.6413051 -0.06732578
                 -0.01639876 -0.02736942
                                 -0.5304961 -0.074517
134
       -0.5051990
                -0.001439503
                                 0.2267312 0.136639
 0.6736539
        0.19007053
                  0.01158465
                        0.06962204
3
746
       0.9817944
                0.021700073
 TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole Y
earsSinceLastPromotion YearsWithCurrManager
1
     0.9127463
                  0.01828053
                           1.2848957
                                      1.2422918
            1.2140545
1.1686594
     -0.6577604
                  0.01483008
                          -0.3659833
                                     -0.3459337
2
-0.3628676
            -0.3143688
3
     0.3234753
                 -0.04312604
                           -0.5365289
                                     -0.5327584
-0.4348652
            -0.5626331
Clustering vector:
 [349] 3 2 2 2 3 1 3 2 3 2 3 1 3 2 2 2 3 3 1 3 2 2 2 3 3 2 2 3 3 2 2 3 3 2 2 2
_1 3_2 2 2 1 2 3 3 3 3 3 3 2 2 2 3 2 2 1 2 2
1 2 1 2 2 2 2 2 1 1 2 1 2 1 1 1 2 1 1 2 3 1 1
```

```
Within cluster sum of squares by cluster:
[1] 5205.277 6049.267 4071.095
 (between_ss / total_ss = 25.5 %)
Available components:
[1] "cluster"
                  "centers"
                                "totss"
                                              "withinss"
                                                            "tot.withinss
" "betweenss"
[9] "ifault"
                              "iter"
                "size"
> perc.var.3 <- round(100*(1 - kmeans3_attr_std$betweenss/kmeans3_attr_std$to</pre>
tss),1)
>
 names(perc.var.3) <- "Perc. 3 clus"</pre>
> perc.var.3
Perc. 3 clus
       74.5
> # Computing the percentage of variation accounted for. Four clusters
> (kmeans4_attr_std <- kmeans(attr_std,4,nstart = 10))</pre>
K-means clustering with 4 clusters of sizes 370, 560, 156, 384
Cluster means:
              DailyRate DistanceFromHome HourlyRate MonthlyIncome MonthlyRa
        Age
te NumCompaniesWorked PercentSalaryHike
1 0.7707463
            0.22961595
                            0.008257502
                                        0.03633025
                                                      0.2669399
                                                                0.098029
93
           0.9613245
                          0.009213117
2 -0.7192085 -0.11199075
                           -0.020883872
                                        0.03636112
                                                     -0.6095477 -0.037908
53
          -0.4054590
                         -0.022606422
3
  1.0047487 -0.10884912
                           -0.068027703
                                       0.03341739
                                                      1.7607150 -0.028025
79
           0.1176866
                         -0.006455403
                                                     -0.0835745 -0.027787
4 -0.1019796 -0.01370473
                            0.050135454 -0.10160815
          -0.3827921
16
                          0.026712984
 TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole Y
earsSinceLastPromotion YearsWithCurrManager
        0.39270390
1
                            -0.05607256
                                           -0.5390915
                                                             -0.5548597
-0.4306548
                    -0.5829055
2
       -0.78847463
                             0.01576328
                                           -0.5723273
                                                            -0.6147893
-0.4572541
                   -0.6265538
3
        1.78479174
                            -0.11283401
                                            2.0923377
                                                             1.3928232
1.6166931
                   1.4170866
        0.04640063
                             0.07687895
                                            0.5040689
                                                             0.8653638
0.4250011
                   0.8996866
Clustering vector:
   [1] 1 4 1 2 1 4 1 2 4 4 2 4 2 2 2 4 2 2 3 2 2 1 4 2 2 3 4 4 3 1 2 1 2 1 2
2 2 2 1 2 2 2 2 4 4 3 4 2 4 2 1 2 1 2 2 3 4 2
[291] 1 4 2 4 2 3 2 4 2 1 3 2 2 4 4 4 4 1 1 2 2 3 2 4 3 4 1 4 2 4 2 4 1 2 4
4 3 1 2 1 2 2 1 1 4 2 4 2 4 4 1 4 4 4 4 2 1 1
 2 4 2 3 1 2 1 3 1 1 1 4 1 1 2 4 2 3 3 2 4 2 2 [407] 1 2 1 1 2 3 4 2 2 2 2 3 2 2 4 2 2 4 1 3 4 3 1 1 2 1 4 1 4 4 1 2 1 2 1 1 4 2 4 3 4 4 3 4 2 2 1 1 2 1 4 2 2 4 2
```

```
[523] 2 4 4 2 3 4 1 4 4 4 4 3 1 3 1 4 3 1 4 1 1 2 3 4 2 1 1 2 2 1 1 2 1 2 1
2 4 1 2 3 4 2 4 2 1 2 1 4 2 2 2 2 2 1 2 2 4 2
 [581] 2 2 4 1 3 2 2 1 1 2 4 2 3 4 4 3 2 1 2 2 4 1 1 2 4 2 2 4 4 1 4 4 4 2 4
[755] 2 1 4 4 1 2 3 1 2 2 2 2 3 2 4 2 1 1 1 4 3 1 2 2 4 1 4 2 2 4 4 4 2 1 4
3 2 4 4 2 2 2 4 2 2 3 2 1 2 2 1 4 1 4 4 4 3 1
 [871] 4 2 2 4 4 3 2 1 1 4 2 4 4 4 1 2 4 1 4 4 1 4 2 2 3 2 4 1 3 1 4 1 2 2 1 2 3 4 2 2 2 3 3 2 3 2 3 1 4 2 3 4 2 1 3 3
 [929] 4 2 4 1 4 2 2 4 1 3 1 2 2 4 4 4 4 1 2 1 4 4 4 3 2 1 3 3 3 1 4 4 4 2 3
4 4 2 3 2 4 4 2 1 2 2 2 3 3 2 3 4 2 2 2 4 2 4 [987] 1 1 1 1 1 2 1 2 1 4 2 4 2 3
 reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster: [1] 3753.165 4326.294 2322.362 3710.699
 (between_SS / total_SS = 31.4 \%)
Available components:
[1] "cluster"
" "betweenss"
                  "centers"
                                "totss"
                                              "withinss"
                                                             "tot.withinss
                              "iter"
                "size"
[9] "ifault"
> perc.var.4 <- round(100*(1 - kmeans4_attr_std$betweenss/kmeans4_attr_std$to</pre>
tss),1)
> names(perc.var.4) <- "Perc. 4 clus"</pre>
> perc.var.4
Perc. 4 clus
  # Computing the percentage of variation accounted for. Five clusters
> (kmeans5_attr_std <- kmeans(attr_std,5,nstart = 10))</pre>
K-means clustering with 5 clusters of sizes 362, 121, 464, 385, 138
Cluster means:
               DailyRate DistanceFromHome
                                          HourlyRate MonthlyIncome Monthl
         Age
yRate NumCompaniesWorked PercentSalaryHike
1 0.29439958
             0.12871318
                             -0.07860849
                                         0.085796939
                                                       -0.34473854 -0.0042
42516
             0.99201942
                              0.10351924
2 1.42504729
              0.15367721
                              0.01601076
                                         0.005353989
                                                        1.72713466 0.2180
             0.62239031
                             -0.08434498
33124
3 -0.80816195 -0.09282987
                              0.02676321
                                         0.023482118
                                                       -0.61613188 -0.0173
37269
            -0.63726919
                             -0.07785784
4 -0.09401635 -0.01885408
                              0.06916728 -0.103630113
                                                       -0.08568613 -0.0314
58713
            -0.38251861
                              0.03075301
5 0.95782658 -0.10766111
                             -0.09078668 -0.019597347
                                                        1.70062617 -0.0339
86375
             0.06190082
                             -0.02160939
  TotalWorkingYears TrainingTimesLastYear YearsAtCompany YearsInCurrentRole Y
earsSinceLastPromotion YearsWithCurrManager
       -0.19463320
                            -0.06075160
                                           -0.5888511
                                                             -0.6168071
1
-0.4568867
                    -0.5950247
        1.65396859
                            -0.06870235
                                           -0.3331776
                                                             -0.2776906
-0.2557445
                    -0.4236271
```

```
-0.84002580
                                    0.03529737
                                                      -0.5578441
                                                                             -0.6027906
-0.4541967
                         -0.6300570
4
          0.05219558
                                    0.07708356
                                                       0.5108114
                                                                              0.8629518
0.4172976
                         0.9067233
          1.73915719
                                                       2.2873612
                                                                              1.4807475
5
                                   -0.11413105
1.7856938
                         1.5211290
Clustering vector:
   [1] 1 4 1 3 1 4 1 3 4 4 3 4 3 3 3 4 3 3 5 1 3 1 4 3 3 5 4 4 5 2 1 1 3 1 3 3 1 3 3 3 3 4 4 5 4 1 4 3 1 3 1 3 1 5 4 3
  [59] 4 4 4 4 5 5 5 2 3 2 1 3 2 3 3 4 3 4 4 2 2 1 3 3 2 4 3 2 3 1 4 4 5 4 4
5 4 2 3 3 5 1 1 3 3 4 1 2 2 3 3 3 5 4 2 3 1 1
 [117] 4 4 1 5 4 4 1 5 4 3 5 3 3 4 1 2 3 4 4 1 2 4 3 4 1 1 1 3 4 1 3 2 1 3 4
4 4 4 4 4 1 1 4 1 3 1 3 2 3 2 4 4 1 3 3 3 4 4
[175] 1 1 3 3 5 3 1 3 3 1 1 4 5 5 4 2 5 3 3 1 5 4 1 1 1 4 1 4 3 1 1 4 3 3 1 1 4 4 4 2 1 2 1 3 5 1 4 1 4 4 3 1 4 4 4 3 1 5
 [233] 1 2 1 5 4 5 3 3 1 3 1 4 5 1 3 4 1 1 1 5 3 1 3 3 4 5 1 3 3 4 3 5 3 3 4
3 5 4 5 4 3 1 3 2 1 4 3 2 2 5 4 4 3 4 1 1 3 3
 [291] 2 4 3 4 3 5 3 4 1 1 5 3 3 4 4 4 4 2 1 3 3 5 3 4 5 4 2 4 3 4 3 4 1 1 4
  5 1 3 2 3 3 2 1 4 1 4 3 4 4 1 4 4 4 4 3 1 1
 [349] 2 3 3 3 2 4 1 4 1 3 1 4 1 4 3 3 1 1 4 2 3 3 3 1 1 3 3 2 4 1 1 2 3 3 3
3\bar{4} 1\bar{5} 1 1 1 5 1 2 1 4 1 1 3 4 3 5 2 3 4 3 3
 [407] 2 1 2 1 3 5 4 3 3 3 3 5 3 1 4 1 3 4 2 5 4 5 1 2 3 1 4 1 4 4 1 3 1 3 1
1 4 3 4 5 4 4 5 4 1 4 4 3 3 1 1 3 2 4 3 3 4 3
[465] 1 2 5 4 4 1 3 1 1 5 3 3 3 5 3 3 3 3 1 4 3 1 3 3 2 1 4 2 1 3 3 3 2 3
  3 3 5 4 3 3 4 3 5 4 2 1 3 3 4 3 3 3 4 4 1 3
 [581] 3 3 4 1 5 3 3 1 2 3 4 1 5 4 4 5 1 1 1 1 4 1 1 3 4 3 3 4 4 2 4 4 4 3 4
  5 1 1 4 3 4 3 1 2 2 1 2 1 3 1 1 1 3 3 5 4 3
 [639] 3 1 3 4 3 1 3 1 2 4 1 5 1 4 4 5 1 3 3 1 4 3 1 1 3 3 4 1 3 1 1 1 3 3 1
3 2 4 4 5 1 3 3 5 1 3 1 4 4 4 3 3 4 1 4 4 3 5
 [697] 4 3 3 5 1 5 4 3 4 4 2 4 4 3 4 1 3 1 2 3 5 1 4 1 3 2 3 2 3 3 3 3 2 4 4 3 3 3 1 5 1 5 3 3 2 1 2 1 4 5 1 1 5 5 4 5 4 [755] 3 2 4 4 2 3 5 1 1 3 3 1 2 3 4 3 2 2 1 4 2 1 3 3 4 1 4 3 3 4 4 4 3 2 4
 1 4 4 3 3 3 4 3 1 5 3 1 3 3 2 4 2 4 4 4 5 1

[813] 2 5 5 3 1 4 3 3 3 2 3 3 1 3 3 3 3 3 3 3 3 3 4 5 5 1 1 1 3 4 3 1 4

3 1 3 2 4 3 1 4 3 3 2 3 3 5 3 3 1 1 1 2 3 2
 [871] 4 3 3 4 4 5 3 1 1 4 3 4 4 4 1 3 4 2 4 4 2 4 3 3 2 3 4 1 2 2 4 1 3 3 2
 3 5 4 3 3 3 3 5 5 3 2 3 5 2 4 3 5 4 3 1 5 5
 [929] 4 3 4 1 4 3 3 4 2 5 1 3 3 4 4 4 4 2 3 1 4 4 4 5 3 1 5 5 2 1 4 4 4 3 5
4 4 3 5 1 4 4 1 2 3 3 3 5 5 3 5 4 1 3 3 4 3 4 [987] 1 2 1 1 1 3 1 3 2 4 3 4 3 5 [reached getOption("max.print") -- omitted 470 entries]
Within cluster sum of squares by cluster:
[1] 3047.750 1186.244 3451.050 3732.063 2002.454
 (between_ss / total_ss = 34.7 \%)
Available components:
[1] "cluster"
" "betweenss"
                      "centers"
                                        "totss"
                                                          "withinss"
                                                                           "tot.withinss
                    "size"
                                      "iter"
[9] "ifault"
> perc.var.5 <- round(100*(1 - kmeans5_attr_std$betweenss/kmeans5_attr_std$to</pre>
tss),1)
> names(perc.var.5) <- "Perc. 5 clus"</pre>
> perc.var.5
Perc. 5 clus
> # Computing the percentage of variation accounted for. Six clusters
```

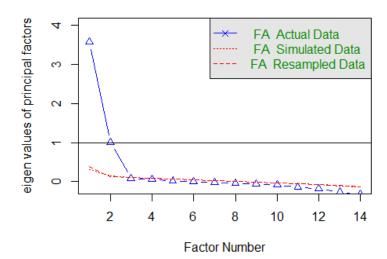
[697] 6 4 2 5 1 5 6 4 6 6 3 6 6 4 6 1 4 1 3 4 5 1 2 1 2 3 4 3 4 2 4 4 3 6 6

⁻4 4 ⁻4 1 5 1 5 4 4 3 1 3 1 6 5 1 2 5 5 6 5 5

6 4 1 4 3 6 4 1 6 4 4 3 2 4 5 4 4 1 2 1 3 2 3

```
[929] 6 4 6 1 6 4 4 6 3 5 2 4 2 6 6 6 6 3 2 1 2 6 6 6 4 1 5 5 3 1 6 6 6 4 5 6 6 4 5 1 6 6 1 3 4 4 4 5 5 2 6 2 1 2 4 6 2 2 [987] 2 3 2 1 1 4 2 2 3 6 4 2 4 5 [ reached getOption("max.print") -- omitted 470 entries ]
Within cluster sum of squares by cluster:
[1] 2496.832 1801.395 1137.594 2452.579 1929.518 3105.339
 (between_ss / total_ss = 37.2 %)
Available components:
[1] "cluster"
" "betweenss"
[9] "ifault"
                         "centers"
                                            "totss"
                                                                "withinss"
                                                                                    "tot.withinss
                                          "iter"
                      "size"
> perc.var.6 <- round(100*(1 - kmeans6_attr_std$betweenss/kmeans6_attr_std$to
tss),1)
  names(perc.var.6) <- "Perc. 6 clus"</pre>
> perc.var.6
Perc. 6 clus
          62.8
> #Factor Analysis
> #parallel analysis suggest factor recommendation
> parallel<-fa.parallel(attr_pca[,1:14],fm='minres',fa='fa')</pre>
Parallel analysis suggests that the number of factors = 2 and the number of
components = NA
```

Parallel Analysis Scree Plots



```
> #The gap between simulated data and actual data tends to be between 3 and 4
> threefactor<-principal(attr_pca[,1:14],nfactors=3,rotate='varimax')</pre>
> print(threefactor)
Principal Components Analysis
Call: principal(r = attr_pca[, 1:14], nfactors = 3, rotate = "varimax")
Standardized loadings (pattern matrix) based upon correlation matrix
                                       RC3 h2 u2 com
0.07 0.683 0.32 1.3
                           RC1
                                 RC2
                          0.31
                                0.76
Age
                                       0.23 0.056 0.94 1.2
DailyRate
                         -0.04
                                0.06
                          0.07 - 0.12
                                      0.68 0.475 0.52 1.1
DistanceFromHome
```

```
HourlyRate
                        -0.03
                               0.03 0.37 0.139 0.86 1.0
MonthlyIncome
                         0.54
                                0.61 -0.02 0.664 0.34 2.0
MonthlyRate
                        -0.04
                                0.11 -0.01 0.013 0.99 1.3
                        -0.20
                               0.69
NumCompaniesWorked
                                     0.08 0.522 0.48 1.2
PercentSalaryHike
                         0.00 -0.07
                                      0.48 0.233 0.77
                                                      1.0
TotalWorkingYears
                         0.63
                               0.68
                                      0.03 0.860 0.14 2.0
TrainingTimesLastYear
                         0.00 -0.07 -0.43 0.193 0.81 1.1
                         0.93
                               0.07 -0.05 0.865 0.14 1.0
YearsAtCompany
YearsInCurrentRole
                         0.86 -0.06 0.00 0.747 0.25 1.0
YearsSinceLastPromotion
                         0.73
                               0.01 -0.04 0.541 0.46 1.0
                         0.86 -0.08 -0.02 0.744 0.26 1.0
YearsWithCurrManager
                      RC1 RC2 RC3 3.71 1.95 1.08
SS loadings
Proportion Var
                      0.26 0.14 0.08
Cumulative Var
                      0.26 0.40 0.48
Proportion Explained 0.55 0.29 0.16
Cumulative Proportion 0.55 0.84 1.00
Mean item complexity = 1.2
Test of the hypothesis that 3 components are sufficient.
The root mean square of the residuals (RMSR) is 0.08
with the empirical chi square 1591.36 with prob < 6e-299
Fit based upon off diagonal values = 0.91> class(threefactor)
                "principal"
[1] "psych"
> #Display factor values
> threefactor$values
 [1] 4.0167738 1.6502052 1.0685042 1.0521201 1.0094108 0.9924579 0.9533497 0.
9174969 0.7224654 0.5306975
[11] 0.4698454 0.2832233 0.1933840 0.1400658
> #Display factor loadings
> threefactor$loadings
Loadings:
                        RC1
                                RC2
                                       RC3
                         0.307
                                0.765
Age
DailyRate
                                        0.225
                                -0.122
DistanceFromHome
                                        0.675
                                        0.371
HourlyRate
MonthlyIncome
                         0.538
                                 0.612
MonthlyRate
                                 0.106
                         -0.199
NumCompaniesWorked
                                 0.689
PercentSalaryHike
                                        0.477
TotalWorkingYears
                         0.630
                                 0.680
TrainingTimesLastYear
                                       -0.434
YearsAtCompany
                         0.926
YearsInCurrentRole
                         0.862
YearsSinceLastPromotion
                         0.734
                         0.859
YearsWithCurrManager
                 RC1
                       RC2
                              RC3
               3.707 1.951 1.078
SS loadings
Proportion Var 0.265 0.139 0.077
Cumulative Var 0.265 0.404 0.481
> #communalities
> threefactor$communality
                                       DailyRate
                                                        DistanceFromHome
                    Age
HourlyRate
                                      0.05613449
                                                               0.47529954
             0.68318561
0.13949574
          MonthlyIncome
                                     MonthlyRate
                                                      NumCompaniesWorked
PercentSalaryHike
```

```
0.66447336
                                           0.01269573
                                                                        0.52164264
0.23285647
       TotalWorkingYears
                              TrainingTimesLastYear
                                                                   YearsAtCompany
YearsInCurrentRole
               0.85983230
                                           0.19335717
                                                                        0.86479626
0.74651548
YearsSinceLastPromotion
                                YearsWithCurrManager
               0.54136294
                                           0.74383547
  #Rotated factor scores
> head(threefactor$scores)
              RC1
                                        RC3
      -0.5982509
                                 0.4724958
                   1.2242118
       0.5308061 -0.1775199
                                 0.4632603
[3,]
[4,]
      -1.4124116 0.6169246
                                0.2028231
     -0.1259390 -0.4919472 -0.9774844
-1.0834488 0.5907171 -1.4763255
       0.3852668 -1.0510701 -0.3112959
[6,]
> #round threefactor values
> round(threefactor$values,3)
```

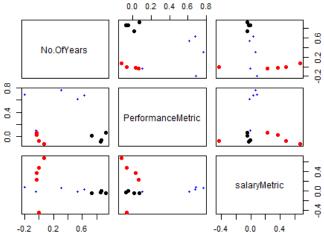
YearsAtCompany /earsInCurrentRole arsWithCurrManager rsSinceLastPromotion Age mCompaniesWorked-FotalWorkingYears MonthlyIncome MonthlyRate)istanceFromHome PercentSalaryHike ainingTimesLastYear HourlyRate DailyRate

Components Analysis

- [1] 4.017 1.650 1.069 1.052 1.009 0.992 0.953 0.917 0.722 0.531 0.470 0.283 0.193 0.140
- > #Visualize the relationship and factor recommendations for simple structure > fa.diagram(threefactor)
- > colnames(threefactor\$loadings)<- c("No.OfYears","PerformanceMetric","salary</pre> Metric") > colnames(threefactor\$loadings)

[1] "No.OfYears" "PerformanceMetric" "salaryMetric" > plot(threefactor)

Principal Component Analysis



```
> Multiple Regression
> #install.packages("GGally")
> #install.packages("FFally")
> attach(attr)
 attr[, c(2)] <- sapply(attr[, c(2)], as.numeric)
fit_attr<- lm(Attrition~Age+DailyRate+DistanceFromHome+HourlyRate+MonthlyIn</pre>
come
                   +MonthlyRate+NumCompaniesWorked+PercentSalaryHike+TotalWorkin
gYears+TrainingTimesLastYear
                   +YearsAtCompany+YearsInCurrentRole+YearsSinceLastPromotion+Ye
arsWithCurrManager)
> fit_attr
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
    PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager)
Coefficients:
              (Intercept)
                                                                           DailyRate
                                                     Age
DistanceFromHome
                                    HourlyRate
                1.475e+00
                                             -4.842e-03
                                                                          -4.622e-05
3.607e-03
                            -1.762e-04
                                           MonthlyRate
           MonthlyIncome
                                                                NumCompaniesWorked
PercentSalaryHiké
                             TotalWorkingYears
               -6.435e-06
                                              6.944e-07
                                                                           1.400e-02
-1.302e-03
                             -2.215e-03
  TrainingTimesLastYear
                                                                YearsInCurrentRole
                                        YearsAtCompany
arsSinceLastPromotion
                              YearsWithCurrManager
                                              6.547e-03
                                                                          -1.359e-02
               -1.642e-02
1.211e-02
                            -1.202e-02
> summary(fit_attr)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
```

HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +

```
YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager)
Residuals:
     Min
                1Q
                     Median
                                   30
                                            Max
-0.40687 -0.20911 -0.13209 -0.01769
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                                      7.393e-02
                           1.475e+00
                                                  19.953
(Intercept)
                                                          < 2e-16
                                                   -3.388 0.000723 ***
                          -4.842e-03
                                      1.429e-03
Age
DailyRate
                          -4.622e-05
                                      2.305e-05
                                                   -2.005 0.045171 *
DistanceFromHome
                           3.607e-03
                                      1.146e-03
                                                    3.148 0.001678 **
                          -1.762e-04
HourlyRate
                                      4.563e-04
                                                   -0.386 0.699459
                                                  -2.058 0.039722 * 0.532 0.594875
Month]yIncome
                          -6.435e-06
                                      3.126e-06
                           6.944e-07
                                      1.305e-06
MonthlyRate
                           1.400e-02
                                      4.131e-03
                                                    3.390 0.000718 ***
NumCompaniesWorked
                          -1.302e-03
PercentSalaryHike
                                      2.537e-03
                                                   -0.513 0.607844
TotalWorkingYears
                          -2.215e-03
                                      2.564e-03
                                                   -0.864 0.387788
TrainingTimesLastYear
                          -1.642e-02
                                      7.205e-03
                                                   -2.279 0.022830 *
YearsAtCompany
                           6.547e-03
                                       3.227e-03
                                                   2.029 0.042676 *
                                                  -3.246 0.001198 **
                                      4.186e-03
YearsInCurrentRole
                          -1.359e-02
YearsSinceLastPromotion 1.211e-02
                                      3.711e-03
                                                    3.264 0.001123 **
                                                  -2.794 0.005268 **
YearsWithCurrManager
                          -1.202e-02
                                      4.300e-03
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared:
F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
> coefficients(fit_attr)
              (Intercept)
                                                                    DailyRate
                                                                                      DistanceFr
                                     -4.841883e-Ŏ3
            1.475108e+00
                                                               -4.621800e-05
                                                                                           3.6072
           MonthlyIncome
                                       MonthlyRate
                                                          NumCompaniesWorked
                                                                                     PercentSala
           -6.435379e-06
                                      6.943688e-07
                                                                1.400361e-02
                                                                                          -1.3020
  TrainingTimesLastYear
                                    YearsAtCompany
                                                          YearsInCurrentRole YearsSinceLastPro
                                      6.547309e-03
            -1.641803e-02
                                                               -1.358638e-02
                                                                                          1.2112
> #install.packages("GGally")
> #install.packages("FFally")
  library(GGally)
> confint(fit_attr,level=0.95)
                                   2.5 %
                                                 97.5 %
                                          1.620129e+00
                           1.330087e+00
 (Intercept)
                          -7.645349e-03 -2.038416e-03
Age
DailyRate
                          -9.144038e-05 -9.956195e-07
                                           5.855019e-03
DistanceFromHome
                           1.359397e-03
HourlyRate
                          -1.071269e-03
                                          7.188886e-04
MonthlyIncome
                          -1.256787e-05 -3.028915e-07
MonthlyRate
                          -1.866389e-06
                                          3.255127e-06
                           5.900450e-03
                                          2.210677e-02
NumCompaniesWorked
                          -6.278083e-03
                                           3.674043e-03
PercentSalaryHike
                          -7.244350e-03
                                          2.814421e-03
TotalWorkingYears
TrainingTimesLastYear
                          -3.055144e-02 -2.284612e-03
                                          1.287821e-02
YearsAtCompany
                           2.164117e-04
                           -2.179721e-02 -5.375559e-03
YearsInCurrentRole
YearsSinceLastPromotion 4.833295e-03
                                          1.939077e-02
YearsWithCurrManager
                          -2.045105e-02 -3.581037e-03
>
> #Predicted Values
  fitted(fit_attr)
1.192507\overline{1}\ 1.038373\overline{5}\ 1.211452\overline{1}\ 1.175623\overline{1}\ 1.340438\overline{0}\ 1.1029924\ 1.0752183\ 1.290639\overline{9}\ 1.0986213
```

```
25 26 27 28 29 30 31 32 33 1.2162329 0.8538387 1.1992116 1.1499223 1.0171349 1.0492551 1.2245549 1.0792900 1.2132042
37 38 39 40 41 42 43 44 45 1.0986304 1.1779045 1.2903062 1.1263251 1.2338891 1.1899926 1.3186586 1.1194586 1.1183320
49 50 51 52 53 54 55 56 57 0.9875015 1.2088953 1.2107472 1.1976104 1.1027696 1.1769008 1.3606416 1.0112144 1.0503242
                              63
                                        64
                                             65 66
                                                                               68
                   62
                                                                           67
1.1211843 1.3153139 1.2506461 1.0175200 1.1003593 1.0510820 1.1122561 1.0848700 1.2303231
                                         76 77
                                                                           79 80
1.1892773 1.0753403 1.2749839 1.1142876 1.0191567 1.1368875 1.1631061 1.1776661 1.2154409
85 86 87 88 89 90 91 92 93 1.1609122 0.9956106 1.2958829 1.1106158 1.1673794 1.0287419 1.1614188 1.1296730 1.0635080
97 98 99 100 101 102 103 104 105
1.1807700 1.1843033 1.0248456 1.2489043 1.2033316 1.2331328 1.2678573 1.0151671 1.2031133
109 110 111 112 113 114 115 116 117
1.2695059 1.2958267 1.0488521 1.0757890 1.0982503 1.2722436 1.2531769 1.1033592 0.9705148
                 122
                             123
                                        124 125 126 127
                                                                                                 129
                                                                                     128
1.1226320 1.1136118 1.2376346 0.9238711 1.2045781 1.2445552 1.2860723 1.3935309 1.2818995
133 134 135 136 137 138 139 140 141 1.3195736 1.0624707 1.2040892 1.2907501 1.0422071 1.0880367 1.2933060 1.0953369 1.2224581
                 146 147
                                        148
                                                  149 150 151 152
                                                                                                 153
1.0986776 1.2878876 1.1557796 1.0801260 1.1889117 1.2779218 1.0974692 1.0334471 1.0270869
157 158 159 160 161 162 163 164 165 1.1210851 1.1146537 1.0298291 1.2555301 1.2242867 1.3429739 1.3120264 1.1289271 1.2157031
169 170 171 172 173 174 175 176 177 1.1004251 1.2256223 1.2551233 1.2292413 1.2153224 1.1496661 1.0947804 1.0976988 1.2138019
                                                  185
                                                                                                189
      181
                 182
                            183
                                      184
                                                              186
                                                                         187
                                                                                    188
1.3662143 1.2709999 1.1244172 1.1179438 1.1092612 1.0901779 1.0636192 0.8713907 0.9927435
                                                  197
193 194 195 196 197 198 199 200 201 1.3122680 1.1653183 1.1941978 1.1565519 1.2342299 1.1445573 1.2215024 1.1268367 1.3203772
                                                                                                 201
205 206 207 208 209 210 211 212 213 1.3031391 1.2172490 1.2678543 1.2283262 1.2111871 1.1105075 1.1633427 1.0933400 1.1020469
                                        208
217 218 219 220 221 222 223 224 225
1.3068679 1.1919425 1.2379731 0.9965779 1.1066303 1.2914905 1.0551588 0.9429311 1.1232812
229 230 231 232 233 234 235 236 237
                                                                                                 225
0.9977769 1.2504511 1.1374029 0.8987928 1.1950058 0.9576079 1.2505982 0.9467761 1.1774490
                                                                                                 249
                  242
                             243 244
                                                   245
                                                              246
                                                                         247
                                                                                     248
1.2315940 1.2584024 1.2108354 1.1298656 1.1069697 1.2103574 1.1970361 1.1504932 1.1470058
                                                   257 258 259
      253
                 254 255
                                        256
                                                                                     260
                                                                                                 261
1.2311208 1.2051040 1.2273537 1.1999189 1.1094561 0.9086445 1.1789862 1.2706130 1.1780597
265 266 267 268 269 270 271 272 273 1.2168443 1.1803276 1.2684178 1.2157573 1.0363435 1.0378193 0.9268986 1.1513654 1.1716387
                                                                                                 273
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      277
                  278 279
                                        280
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                                                               282
                                                                         283 284
1.2010757 1.2398192 1.0586538 0.9287098 0.9339764 1.0766204 1.0798757 1.0431391 1.2696837
                                                   293 294 295 296
                                                                                                 297
                 290
                            291 292
1.2622179 1.1812315 1.1138797 1.3107934 1.1917659 1.2542990 1.1983138 1.2465311 1.3512552
1.0286514 1.3389128 1.1339686 1.2147086 0.9627429 1.1552994 1.1104839 1.1584355 1.0813643
313 314 315 316 317 318 319 320 321 1.2289444 1.2295554 1.1216704 1.0387382 1.0400082 1.1450574 1.2198362 1.1790678 1.1194127
325 326 327 328 329 330 331 332 333 1.1323977 1.1168309 1.2133564 1.1780946 1.1367316 1.0381902 1.1275023 1.2121315 1.0836258
1.1323977 1.1168309 1.2133564 1.1780946 1.1367316 1.0381902 1.1275023 1.2121313 1.0050230
337 338 339 340 341 342 343 344 345
1.1100736 1.2362541 1.1540241 1.0702784 1.2140869 1.0081543 1.0749396 1.1384309 0.9438025
1.1657029 1.1775770 1.1432945 1.1345310 1.1751491 1.1377581 1.3759847 1.1624170 1.0574483
                  362 363 364
                                                                                                 369
                                                                                     368
                                                  365 366 367
1.0465785 1.0890640 1.2623572 1.2677748 1.1756622 1.1647613 1.0696806 1.0863400 1.1786251
373 374 375 376 377 378 379 380 381 1.2475162 1.1667711 1.1773788 1.1330966 1.0230550 1.2304282 1.2567775 0.9255460 1.2187198
                  386
                             387 388 389 390 391 392
1.2377444 1.3337785 1.1672134 1.1613907 1.1619905 1.1849491 1.0162353 1.2047646 0.9695657
```

13 14 15 16 17 18 19 20 21 1.3565093 1.2095810 1.3442734 1.1851934 1.1367118 1.3122560 0.9681044 1.2245651 1.1889457

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1.1394370 1.1831933 1.2413566 1.2447004 0.9754143 1.0796019 1.1324159 1.0257759 1.2317715
409 410 411 412 413 414 415 416 417 0.9434221 1.1919258 1.1919812 1.0546437 0.9805107 1.0957466 1.1495476 1.2273134 1.1586543
421 422 423 424 425 426 427 428 429
1.1114685 1.3789072 1.3083234 1.1334770 1.1214503 1.1921906 1.1531708 1.0050958 1.1310012
433 434 435 436 437 438 439 440 441
1.1622259 1.0708892 0.9686952 1.2113812 1.2923338 1.2237561 1.1951869 1.2870484 1.3019248
        445
                    446 447
                                       448 449 450 451 452
                                                                                                                453
1.1217539 0.9471428 1.1976471 1.2081851 1.1391498 1.1346599 1.1392005 1.0809259 1.0236429
                                                                                                                465
                     458 459
                                             460 461
                                                                         462 463
                                                                                                  464
1.2475585 1.2735037 1.1990748 1.0146221 1.3399165 1.1347081 1.2145517 1.3490997 1.1380722 469 470 471 472 473 474 475 476 477 1.0114789 1.3048391 1.3277534 1.1151561 1.2385068 0.9246576 1.2642710 1.2195045 1.3164141
481 482 483 484 485 486 487 488 489
1.2984220 1.1621957 1.2287011 1.2845124 1.1400185 1.1518415 1.1910039 1.3142532 1.1613482
493 494 495 496 497 498 499 500 501
1.0518823 1.1506412 1.2082224 1.1495127 1.3176227 1.0107385 1.2449191 1.1922290 1.1555537
                                  507
                                               508
                                                            509
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                     506
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1.2215690 1.2338037 1.1226305 1.1746320 1.1456398 1.0717804 1.1771915 1.1558438 1.2626387
                                                                                                                 525
        517
                    518
                                519 520
                                                           521
                                                                        522 523 524
1.2301258 1.1924800 1.0905692 1.0681102 1.0996098 1.1079008 1.2265049 1.1153442 1.1095088
529 530 531 532 533 534 535 536 537 1.0793719 0.9901329 1.0745776 1.0719286 1.0484143 0.9879893 0.9949154 1.2309626 1.1878624
        529
541 542 543 544 545 546 547 548 549 1.1857663 1.1875771 1.1893019 1.1773599 1.2676281 1.3411036 1.1792184 1.2896782 1.1566669
553 554 555 556 557 558 559 560 561 1.0977300 1.1544259 1.2020102 1.2480807 1.0850329 1.1679790 1.2138948 1.3126131 1.2549605
565 566 567 568 569 570 571 572 573 1.0736420 1.2614175 1.2084379 1.0910550 0.9923958 1.0291753 1.1324027 1.2793466 1.3040784
577 578 579 580 581 582 583 584 585 1.2228931 1.2120176 1.1589207 1.1585421 1.2401673 1.2046724 1.0666742 1.2377412 1.1569966
589 590 591 592 593 594 595 596 597
0.9711443 1.2720688 1.0853881 1.2959548 1.0500073 1.0787991 1.1422661 1.0983104 1.2328617
601 602 603 604 605 606 607 608 609
1.0609518 1.2241069 1.2004933 1.1765445 1.1601972 1.1711529 1.2197281 1.0423343 1.1429898
613 614 615 616 617 618 619 620 621
1.1885508 1.1634152 1.1405327 1.2276154 0.9546701 1.2533879 1.3264586 1.0100015 1.2361409
625 626 627 628 629 630 631 632 633 1.0487757 1.0998187 1.2388367 1.0280247 1.2875816 1.1445049 1.2918918 1.1300055 1.2050992
                                                                                                                645
                    638 639 640
                                                           641 642 643
                                                                                                  644
        637
1.3162397 1.2289121 1.2518347 1.0876910 1.2192868 1.1820848 1.1711699 1.1152275 1.2225404
                                                                                                                657
                    650
                                                           653 654 655
        649
                                651
                                              652
                                                                                                   656
1.2583795 1.0902088 1.2099553 1.1060140 1.1545760 1.1587187 1.1604917 1.1633879 1.3144919 661 662 663 664 665 666 667 668 669 1.2077837 1.2572880 1.2611837 1.2941247 1.0541363 1.0792416 1.2106028 1.1814049 1.2905476
                                675 676
                                                           677
                                                                                                                681
        673
                    674
                                                                       678 679 680
1.1517423 1.1966685 0.9854140 1.2771849 1.1336471 1.1054934 1.1995226 1.2011961 1.1804164
                                                                                                                693
                     686
                                687 688
                                                           689 690 691
                                                                                                  692
1.1889028 1.0811266 0.9261751 1.0293094 1.3783921 1.3225984 1.2383124 1.2812433 1.1994419
697 698 699 700 701 702 703 704 705
0.9759164 1.2136676 1.2242791 0.9224425 1.1315447 1.1297196 1.2967050 1.2179523 1.0686229
709 710 711 712 713 714 715 716 717
1.0732595 1.2691621 1.2127017 1.2744285 1.2315961 1.1339860 1.0301211 1.1549758 0.8313960
721 722 723 724 725 726 727 728 729
1.3755660 0.9905761 1.1891155 1.0474839 1.2420517 1.2172599 1.1758969 1.3441063 1.0294554
733 734 735 736 737 738 739 740 741 1.2348552 1.1497888 1.2817432 1.1713817 0.9972396 1.2007947 1.1702764 1.1981114 1.1743315
                     746 747 748 749 750 751
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974
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                                                    976
                                                                  977
                                                                                978
                                                                                              97
-0.237942222 -0.159983032 -0.249997849
                                           0.907915193 - 0.085938867 - 0.262310117 - 0.16299161
         982
                        983
                                      984
                                                    985
                                                                  986
                                                                                987
                                                                                              98
 0.708542467 -0.189387222 -0.037325119
                                         -0.309793949
                                                         0.703363645 -0.166400825 -0.05562676
                       992
                                                    994
                                                                  995
         991
                                      993
                                                                                996
                                                                                              99
1000
 0.066358953
 [ reached getOption("max.print") -- omitted 470 entries ]
> #Anova table
> anova(fit_attr)
Analysis of Variance Table
Response: Attrition
                                Sum Sq Mean Sq F value Pr(>F) 5.039 5.0386 40.0387 3.307e-10
                            Df
                             1
                             1
                                 0.600
                                         0.6004
                                                 4.7712 0.0290991 *
DailyRate
                                         1.1904
                                                 9.4593 0.0021399
DistanceFromHome
                             1
                                 1.190
HourlyRate
                             1
                                 0.003
                                         0.0034
                                                 0.0270 0.8695254
MonthlyIncome
                             1
                                 1.665
                                         1.6647 13.2284 0.0002854
                                                 0.5066 0.4767412
                             1
1
MonthlyRate
                                 0.064
                                         0.0637
                                 1.985
                                         1.9850 15.7739 7.487e-05
NumCompaniesWorked
                             1
                                 0.055
                                         0.0551
                                                 0.4381 0.5081493
PercentSalaryHike
                                                 2.3665 0.1241812
4.9174 0.0267408
                             1
1
TotalWorkingYears
                                 0.298
                                         0.2978
                                 0.619
                                         0.6188
TrainingTimesLastYear
                             \overline{1}
                                                 0.3872 0.5338555
                                 0.049
                                         0.0487
YearsAtCompany
                                         1.8602 14.7818 0.0001259
YearsInCurrentRole
                             1
                                 1.860
                                         1.2795 10.1671 0.0014601 **
YearsSinceLastPromotion
                             1
                                 1.279
                                 0.983
                                         0.9826
                                                 7.8086 0.0052681 **
YearsWithCurrManager
                             1
                          1455 183.101
Residuals
                                         0.1258
                 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Signif. codes:
> vcov(fit_attr)
                           (Intercept) Age DailyRate DistanceFromHome 5.465664e-03 -5.401767e-05 -4.077725e-07 -1.001031e-05
                                                                                             Hou
(Intercept)
                                                                                         -1.329
                                          2.042546e-06
4.174337e-10
                                                                           5.386738e-09 -1.899
Age
                          -5.401767e-05
                                                        4.174337e-10
DailyRate
                                                                           1.366512e-10 -2.360
                          -4.077725e-07
                                                         5.314811e-10
                                          5.386738e-09
DistanceFromHome
                          -1.001031e-05
                                                         1.366512e-10
                                                                           1.313108e-06 -1.691
                                                                                          2.082
2.497
HourlyRate
                          -1.329590e-05 -1.899115e-08 -2.360246e-10
                                                                          -1.691089e-08
MonthlyIncome
                          -2.253115e-08
                                         2.173753e-10 -5.393647e-14
                                                                           1.178725e-10
                                                                          -4.359249e-11
MonthlyRate
                          -2.527187e-08 -8.279939e-12
                                                         1.066478e-12
                                                                                          9.431
NumCompaniesWorked
                          -2.109799e-05 -7.736385e-07 -1.773406e-09
                                                                           1.538901e-07 -2.299
                          -9.596482e-05 -8.172910e-08 -1.172098e-09 5.246665e-05 -1.885600e-06 -1.842474e-09
PercentSalaryHike
                                                                          -1.147267e-07
                                                                                          1.368
                                                                                          1.832
2.197
TotalWorkingYears
                                                                          -7.478390e-08
                          -1.500646e-04 -2.084194e-07 -1.130791e-09
                                                                           3.131160e-07
TrainingTimesLastYear
                          -1.717430e-05
YearsAtCompany
                                          3.245154e-07
                                                         3.611569e-09
                                                                           3.716019e-08
                                                                                         -1.114
                                                                                          2.078
2.835
6.067
                                         9.130808e-08 -5.957290e-09
YearsInCurrentRole
                          -7.091218e-06
                                                                          -6.190303e-08
                                                         2.115227e-09
YearsSinceLastPromotion
                          7.009198e-06 -1.115776e-07
                                                                          -2.165622e-08
                          -2.480019e-05
                                         2.263869e-07
                                                         1.708163e-09
YearsWithCurrManager
                                                                          -1.238252e-08
                          NumCompaniesWorked PercentSalaryHike TotalWorkingYears TrainingTi
                               -2.109799e-05
                                                   -9.596482e-05
                                                                       5.246665e-05
(Intercept)
                               -7.736385e-07
                                                  -8.172910e-08
                                                                      -1.885600e-06
                                                                                              -2
Age
DailyRate
                               -1.773406e-09
                                                  -1.172098e-09
                                                                      -1.842474e-09
                                                                                              -1
DistanceFromHome
                                1.538901e-07
                                                   -1.147267e-07
                                                                      -7.478390e-08
                                                                                               3
                               -2.299436e-08
                                                    1.368832e-08
HourlyRate
                                                                       1.832019e-09
MonthlyIncome
                                4.319924e-10
                                                    9.467275e-11
                                                                      -4.638835e-09
MonthlyRate
                                3.410154e-11
                                                    2.579984e-11
                                                                      -6.255431e-11
                                                    2.062118e-07
                                                                      -2.260527e-06
NumCompaniesWorked
                                1.706435e-05
                                                                                               1
7
5
                                                   6.435062e-06
                                2.062118e-07
                                                                      -1.525629e-08
PercentSalaryHike
TotalWorkingYears
                               -2.260527e-06
                                                  -1.525629e-08
                                                                       6.573714e-06
                                1.607156e-06
                                                    7.752798e-08
TrainingTimesLastYear
                                                                       5.188159e-07
YearsAtCompany
                                2.973260e-06
                                                    3.611138e-07
                                                                      -2.523337e-06
                                                                       3.788685e-08
YearsInCurrentRole
                               -2.199886e-07
                                                   -3.475784e-07
YearsSinceLastPromotion
                               -5.707867e-07
                                                    5.136124e-08
                                                                       2.107781e-07
```

```
YearsWithCurrManager
                              2.757224e-07
                                                -1.350262e-07
                                                                  -4.741292e-07
                        YearsInCurrentRole YearsSinceLastPromotion YearsWithCurrManager
(Intercept)
                             -7.091218e-06
                                                       7.009198e-06
                                                                           -2.480019e-05
                              9.130808e-08
                                                      -1.115776e-07
                                                                            2.263869e-07
Age
DăilyRate
                             -5.957290e-09
                                                       2.115227e-09
                                                                            1.708163e-09
                                                      -2.165622e-08
2.835623e-08
                                                                           -1.238252e-08
6.067393e-09
                             -6.190303e-08
DistanceFromHome
HourlyRate
                              2.078902e-08
MonthlyIncome
                              1.864849e-10
                                                      -4.541142e-10
                                                                            1.056369e-09
                             -1.007534e-10
                                                      -8.061954e-11
MonthlyRate
                                                                            1.696906e-10
NumCompaniesWorked
                             -2.199886e-07
                                                      -5.707867e-07
                                                                            2.757224e-07
                             -3.475784e-07
                                                      5.136124e-08
                                                                           -1.350262e-07
PercentSalaryHike
                              3.788685e-08
                                                       2.107781e-07
                                                                           -4.741292e-07
TotalWorkingYears
                                                       5.326433e-09
                                                                            2.595454e-07
TrainingTimesLastYear
                              2.880460e-07
YearsAtCompany
                                                      -3.256264e-06
                                                                           -5.812570e-06
                             -4.877024e-06
                             1.752082e-05
-2.194322e-06
                                                      -2.194322e-06
1.376870e-05
                                                                           -5.468174e-06
-4.383185e-07
YearsInCurrentRole
YearsSinceLastPromotion
                             -5.468174e-06
                                                      -4.383185e-07
                                                                            1.849064e-05
YearsWithCurrManager
> temp<-influence.measures(fit_attr)</pre>
> temp
Influence measures of
         lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
                                                                             HourlyRate + |
              PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
Worked +
                                                                                     YearsA
eLastPromotion +
                      YearsWithCurrManager):
              dfb.Age
0.049286
                        dfb.DlyR
                                  dfb.DsFH
                                             dfb.HrlR
                                                       dfb.MntI
                                                                 dfb.MntR
                                                                           dfb.NmCW
                                                                                     dfb.P
                                             0.079634
                                                                 0.051700
   -0.012824
                        0.044617
                                  -0.061209
                                                       0.031221
                                                                           0.134764 -0.066
1
                        0.003586
                                             0.000597
                                                                           0.001719 -0.005
    0.006144 -0.006300
                                  0.000856
                                                       0.000392 -0.004363
   -0.007932
              0.005024
                        0.075128
                                  -0.048524
                                             0.069570
                                                      -0.041534 -0.094111
                                                                           0.063525 -0.003
   -0.007951
              0.001107 -0.019468
                                  0.010194
                                             0.006185
                                                       0.012910 -0.016615
                                                                           0.007261
                                                                                     0.015
4
5
6
7
                                                                                     0.020
   -0.042692
              0.033609
                        0.013695
                                  0.018529
                                            0.031669
                                                       0.005191
                                                                -0.007961
                                                                          -0.073200
                                  0.007419 -0.005203
   -0.005141
              0.001028 -0.003629
                                                       0.004969
                                                                 0.001943
                                                                           0.008037
                                                                                     0.004
    0.012454 -0.016242 -0.006821
                                  0.004573 -0.003321
                                                       0.006813
                                                                 0.003282
                                                                           0.002336 -0.006
                                                                 0.002548
0.006206
    0.000695 -0.007840
0.007819 -0.010304
                                                                           0.009822 -0.037
0.006164 -0.010
8
9
              0.019847 -0.019869 -0.037016 -0.022667
10
    0.007357
                                                                -0.005007
                                                                          -0.019014
                                                       0.020210
                                                                                     0.012
    0.009408
0.008772
                                                                                     0.006
                                                       0.005324
                                                                -0.003181
11
   -0.020340
                                                       0.006439
                                                                 0.002659
12
                                                                                     0.010
   -0.027446
              0.000244
                        0.004810 -0.053950
                                            0.046694
                                                       0.007098
                                                                -0.001573
                                                                           0.012013 -0.010
13
                                                                                     0.019
14 -0.001878 -0.010605 -0.021237 -0.018608 -0.019091 -0.001185
                                                                           0.017614
                                                                 0.011636
                                  0.093910 -0.040170 -0.029502
   0.052771 -0.045171 -0.084298
                                                                -0.013099
                                                                           0.069127
15
16 -0.017772
              0.009096 -0.020847
                                 -0.020515
                                            0.009947 -0.018581
                                                                 0.008214
                                                                           0.005609
                                                                                     0.017
              -0.003794
                                                                           0.008498
                                                                                     0.008
17
                                                                           0.008870
18 -0.020212
                                                                                      0.014
19
                                                                 0.002827
                                                                                     0.000
   -0.003120
                                                                          -0.000834
                                 0.018106
20 -0.025282 -0.010709
                                                                 0.024029
                                                                          -0.016204
                                                                                     0.018
    0.003185
              0.016470
                        0.005171
                                                                 0.011539
                                                                           0.009957
21
                                                                                     -0.011
22
  -0.090815 -0.023978
                        0.053247
                                 -0.001236
                                            0.044516 -0.042211 -0.057273
                                                                           0.116410
                                                                                     0.130
              0.000346
                                  0.000363
                                            0.000985 -0.002983 -0.001885
23
   -0.001066
                        0.001486
                                                                           0.001299
                                                                                     0.002
                        0.022245
                                 -0.016472 -0.033573
                                                      0.001789 -0.014708
24
   0.001114
              0.026153
                                                                           0.004106
                                                                                     0.006
25
   0.046807 -0.005346 -0.012603 -0.025191
                                            0.048207 -0.040022
                                                                 0.024563 -0.022006 -0.066
                                            -0.002734
                                                                -0.006496 -0.000302 -0.013
              0.009227
                        0.011076 - 0.004418 - 0.004091
                        0.053358
0.002181
   -0.062927 -0.030610
                                  0.049792
                                                                                     0.111
   -0.007322 -0.013342
                                  0.001789
                                                                                     0.013
                                  0.000202
                        0.000785
                                                       0.000788
                                                                 0.001992 -0.000700
                                             0.001511
   -0.000803
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              0.000491
                                  0.003198 -0.003356 -0.009151 -0.003615
30
  -0.000783
                        0.001218
                                                                                     0.003
                                                                           0.003722
31
   -0.018841
              0.005785 -0.003678
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                                                                 0.017701 -0.006000
                                                                                     0.018
                                                                           0.002686
    0.004280 -0.008179 -0.010094
                                  -0.001367
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                                                                                     0.004
                                                      0.020054 -0.005864
                                  0.000193 -0.013882
              0.012805
                                                                           0.002912
                                                                                      0.007
   -0.006643
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    0.070479 -0.072920
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                                 -0.028294 -0.035629 -0.177100 -0.106131 -0.048733 -0.023
34
    0.099020 \ -0.076502 \ -0.000240 \ -0.052213 \ -0.011202 \ -0.038428 \ -0.081657 \ -0.012731
                                                                                     0.014
    0.004756 -0.011601 -0.008746
                                  0.006235 -0.001778
                                                       0.003059
                                                                -0.008094
                                                                           0.005478
                                                                                     0.006
36
37
   -0.053245
              0.208312
                       0.011128
                                 -0.051136
                                            0.059579
                                                       0.011280 -0.095425 -0.063476 -0.026
                                  0.011860 -0.020073
0.009008 -0.015722
                                                                 0.007727
    0.001649 -0.011133 -0.002855
                                                       0.000519
                                                                           0.008776
                                                                                      0.008
    0.002110 0.001066 -0.000605
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39
                                                                                     0.006
```

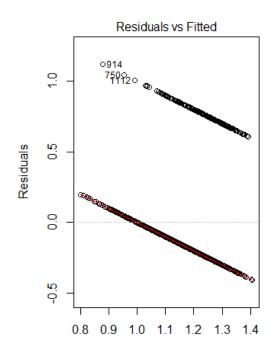
```
40 -0.006578
                          0.004169 -0.007246
                                                                   0.009086 0.010942
                                                                                                         0.001926
                                                                                                                              0.014241
                                                                                                                                                   0.003006 -0.009
                                                                   0.010331 -0.007477 -0.000868
                                                                                                                               0.008349
41 -0.011145 -0.016531
                                              0.013738
                                                                                                                                                   0.010765
                                                                                       0.022534 -0.000588 -0.011227 0.004745
-0.050297 0.010073 -0.026794 -0.020880
     -0.007386
                           0.003489 -0.016795
                                                                   0.010257
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                                              0.074170
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                                                                                    -0.050297
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0.008335 0.002196
-0.014960 0.099810
                                                                 0.001222 0.012389
0.010227 0.002609
0.021881 -0.048390
-0.027178 -0.004999
                                                                                                                              0.013805 0.003095 0.001
0.003377 0.002897 -0.019
0.012618 -0.039170 -0.057
0.009940 0.016802 -0.021
                                                                                      0.012389 -0.010071
0.002609 0.009038
     -0.018059
                                                                                                          0.009038
0.147709
      -0.001190
       0.052187 -0.014960
       0.008841
                           0.001689 -0.012622
                                                                                                          0.007632
                                               0.024924 -0.026556 -0.006631 0.013185 0.015511 0.000881 -0.000579 0.001446 -0.000415 0.000942 -0.017039 0.001683 0.023858 -0.003421 0.019801
      0.001178 -0.002224
-0.002541 0.000907
                                                                                                                              0.015511 -0.007186 -0.036
0.000942 0.000434 0.001
48
     -0.002541 0.000907 0.000881
-0.004668 -0.016053 -0.017039
    0.009562 -0.014
                                                                                                                         hat inf
1
2
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14
    0.007765  0.006011 -0.008255 -0.03105 1.015 6.43e-05 0.00641  0.011913 -0.002993  0.011865 -0.07377 1.009 3.63e-04 0.00693 -0.002335 -0.003987 -0.003996  0.01167 1.027 9.09e-06 0.01632
    26
28
      0.003763
                          0.000749 -0.004440 -0.00705 1.031 3.31e-06 0.02045
     0.003763 0.000749 -0.004440 -0.00705 1.031 3.31e-06 0.02045 -0.000734 -0.001601 0.000412 -0.01611 1.024 1.73e-05 0.01312 -0.000333 -0.000049 0.010727 -0.04299 1.011 1.23e-04 0.00457 0.002805 0.000318 -0.002145 -0.02009 1.018 2.69e-05 0.00796 0.042149 0.007534 -0.028784 -0.07027 1.020 3.29e-04 0.01331 -0.026740 0.008724 -0.042084 0.33054 0.966 7.26e-03 0.01754 -0.037184 0.043004 -0.040588 0.16593 0.977 1.83e-03 0.00696 0.001820 0.001116 -0.003219 -0.02124 1.016 3.01e-05 0.00653 -0.001571 -0.019804 -0.003277 0.27143 0.955 4.89e-03 0.01112
30 -0.000734 -0.001601
31 -0.000333 -0.000049
     -0.026740
       0.000591 -0.008536 -0.000288 -0.03669 1.013 8.98e-05 0.00530
       0.000708 0.002619 0.011716 -0.06964 1.011 3.23e-04 0.00714 0.001351 0.001153 0.001250 -0.02650 1.015 4.69e-05 0.00548 0.006445 -0.000692 0.008083 -0.04514 1.011 1.36e-04 0.00465 0.007596 -0.000798 0.005953 -0.05476 1.018 2.00e-04 0.01025 -0.036698 0.003650 -0.001299 0.17670 0.980 2.08e-03 0.00831 -0.009571 0.008090 -0.004413 -0.03530 1.020 8.31e-05 0.01076
     -0.036698
     -0.009571
       -0.004923
47
     0.011515 -0.000302 0.012966 -0.07646 1.009 3.90e-04 0.00702 0.000039 -0.001118 0.001241 0.00348 1.020 8.09e-07 0.00959 0.011023 -0.000928 0.000388 -0.05180 1.014 1.79e-04 0.00762 reached 'max' / getoption("max.print") -- omitted 1420 rows ]
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0.014

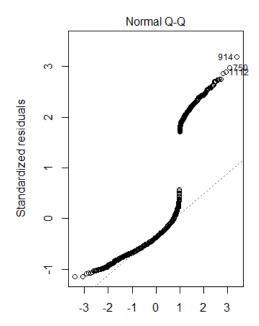
0.008

-0.050

```
> View(temp)
> #Diagnostic Plot
> plot(fit_attr)
Hit <Return> to see next plot:
```

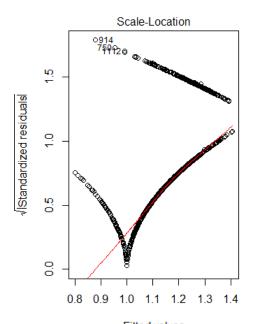


Fitted values
~ Age + DailyRate + DistanceFromHome + HourlyRa
Hit <Return> to see next plot:

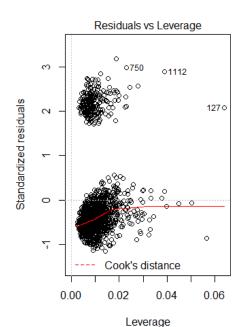


Theoretical Quantiles ~ Age + DailyRate + DistanceFromHome + HourlyRa

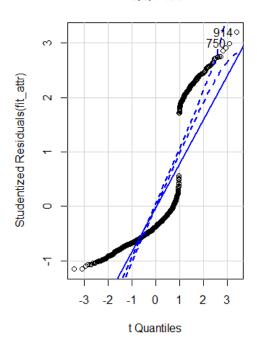
Hit <Return> to see next plot:



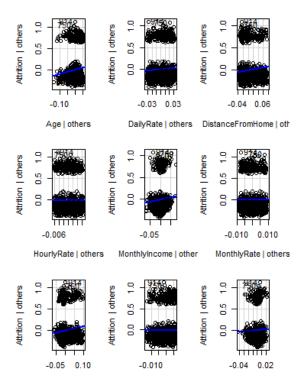
Fitted values
~ Age + DailyRate + DistanceFromHome + HourlyRa
Hit <Return> to see next plot:



QQ Plot

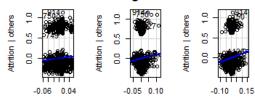


Hit <Return> to see next plot:

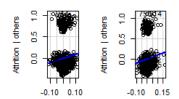


NumCompaniesWorked | c PercentSalaryHike | oth: TotalWorkingYears | oth

Hit <Return> to see next plot: Leverage Plots



 $\label{thm:company} \mbox{ΓrainingTimesLastYear | c $YearsAtCompany | othe $YearsInCurrentRole | otherwise and T is a substitution of the T is a substitu$

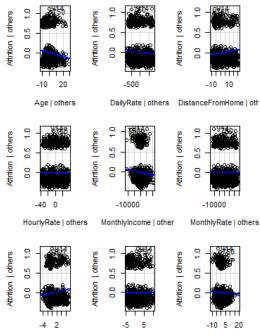


earsSinceLastPromotion | rearsWithCurrManager | c

> # Influential Observations
> # added variable plots

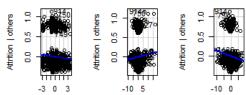
> avPlots(fit_attr)

Hit <Return> to see next plot:

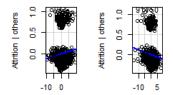


NumCompaniesWorked | c | PercentSalaryHike | oth: TotalWorkingYears | oth

Hit <Return> to see next plot: Added-Variable Plots



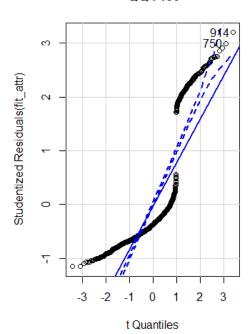
 $\label{thm:continuity} \mbox{\sc FrainingTimesLastYear} \ | \ c \ \ \mbox{\sc YearsAtCompany} \ | \ \mbox{\sc oth} \ \mbox{\sc YearsInCurrentRole} \ | \ \mbox{\sc oth} \ \mbox{\sc oth} \ \ \mbox{\sc oth} \ | \ \mbox{\sc oth} \ \mbox{\sc oth} \ |$



earsSinceLastPromotion | rearsWithCurrManager | c

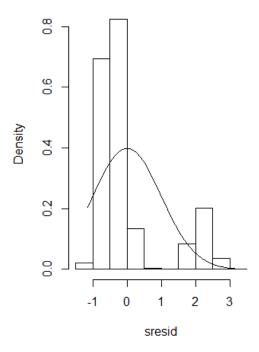
```
> # qq plot for studentized resid
> qqPlot(fit_attr, main="QQ Plot")
[1] 750 914
```

QQ Plot



```
> # distribution of studentized residuals
> library(MASS)
> sresid <- studres(fit_attr)
> hist(sresid, freq=FALSE,
+ main="Distribution of Studentized Residuals")
> xfit<-seq(min(sresid),max(sresid),length=40)
> yfit<-dnorm(xfit)
> lines(xfit, yfit)
```

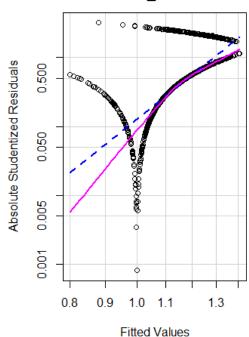
Distribution of Studentized Residual:



```
> #Non-constant Error Variance
> # Evaluate homoscedasticity
> # non-constant error variance test
> ncvTest(fit_attr)
Non-constant Variance Score Test
Variance formula: ~ fitted.values
Chisquare = 174.5721, Df = 1, p = < 2.22e-16
> # plot studentized residuals vs. fitted values
> spreadLevelPlot(fit_attr)
```

Suggested power transformation: -7.081486

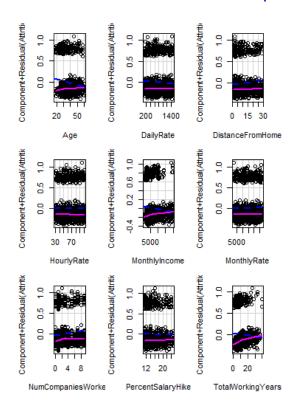
Spread-Level Plot for fit_attr

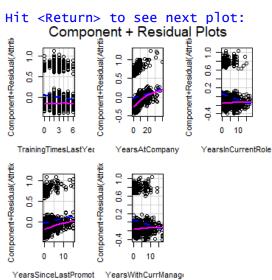


> crPlots(fit_attr)

```
> #Multi-collinearity
> # Evaluate Collinearity
> vif(fit_attr) # variance inflation factors
                                       DailyRate
                                                         DistanceFromHome
                    Age
HourlyRate
                     MonthlyIncome
               1.989844
                                        1.010157
                                                                 1.007398
1.004497
                         2.528796
                                                        PercentSalaryHike
            MonthlyRate
                              NumCompaniesWorked
TotalWorkingYears
                    TrainingTimesLastYear
                                        1.243004
               1.007865
                                                                 1.006224
4.645708
                         1.007298
                              YearsInCurrentRole YearsSinceLastPromotion
         YearsAtCompany
                                                                              Ye
arsWithCurrManager
               4.563884
                                        2.684841
                                                                 1.668993
2.748080
> sqrt(vif(fit_attr)) > 2 # problem?
                                       DailyRate
                                                         DistanceFromHome
HourlyRate
                     MonthlyIncome
                  FALSE
                                           FALSE
                                                                    FALSE
FALSE
                         FALSE
                              NumCompaniesWorked
            MonthlyRate
                                                        PercentSalaryHike
TotalWorkingYears
                    TrainingTimesLastYear
                                           FALSE
                                                                    FALSE
                  FALSE
TRUE
                        FALSE
         YearsAtCompany
                              YearsInCurrentRole YearsSinceLastPromotion
                                                                              Ye
arsWithCurrManager
                                           FALSE
                   TRUE
                                                                    FALSE
FALSE
> #Nonlinearity
> # component + residual plot
```

Hit <Return> to see next plot:





```
> gvmodel <- gvlma(fit_attr)</pre>
> summary(gvmodel)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
    PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager)
Residuals:
                     Median
-0.40687 -0.20911 -0.13209 -0.01769 1.12055
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                                                          < 2e-16 ***
                           1.475e+00
                                      7.393e-02
                                                  19.953
(Intercept)
                                                  -3.388 0.000723 ***
                         -4.842e-03
                                      1.429e-03
Age
DailyRate
                         -4.622e-05
                                      2.305e-05
                                                  -2.005 0.045171 *
                                                   3.148 0.001678 **
DistanceFromHome
                          3.607e-03
                                      1.146e-03
HourlyRate
                         -1.762e-04
                                      4.563e-04
                                                  -0.386 0.699459
                         -6.435e-06
                                                  -2.058 0.039722
MonthlyIncome
                                      3.126e-06
                          6.944e-07
                                      1.305e-06
                                                   0.532 0.594875
MonthlyRate
                                                  3.390 0.000718 ***
-0.513 0.607844
NumCompaniesWorked
                          1.400e-02
                                      4.131e-03
                                      2.537e-03
                         -1.302e-03
PercentSalaryHike
                         -2.215e-03
                                      2.564e-03
                                                  -0.864 0.387788
TotalWorkingYears
TrainingTimesLastYear
                         -1.642e-02
                                      7.205e-03
                                                  -2.279 0.022830 *
                           6.547e-03
                                      3.227e-03
                                                   2.029 0.042676 *
YearsAtCompany
                         -1.359e-02
                                      4.186e-03
                                                  -3.246 0.001198 **
YearsInCurrentRole
                                                   3.264 0.001123 **
YearsSinceLastPromotion 1.211e-02
                                      3.711e-03
                                      4.300e-03
                                                  -2.794 0.005268 **
                         -1.202e-02
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared: 0.07006 F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
ASSESSMENT OF THE LINEAR MODEL ASSUMPTIONS
USING THE GLOBAL TEST ON 4 DEGREES-OF-FREEDOM:
Level of Significance = 0.05
 gvlma(x = fit_attr)
                                p-value
                       Value
                                                            Decision
                    748.8633 0.000e+00 Assumptions NOT satisfied!
Global Stat
                    641.8767 0.000e+00 Assumptions NOT satisfied!
Skewness
                     76.5709 0.000e+00 Assumptions NOT satisfied!
Kurtosis
                     30.1796 3.938e-08 Assumptions NOT satisfied! 0.2361 6.270e-01 Assumptions acceptable.
Link Function
Heteroscedasticity
> fit attr
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
    PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager)
Coefficients:
             (Intercept)
                                                Age
                                                                    DailyRate
DistanceFromHome
                                 HourlyRate
```

```
1.475e+00
                                        -4.842e-03
                                                                  -4.622e-05
3.607e-03
                         -1.762e-04
          MonthlyIncome
                                       MonthlyRate
                                                          NumCompaniesWorked
                          TotalWorkingYears
PercentSalaryHike
                                         6.944e-07
                                                                   1.400e-02
              -6.435e-06
-1.302e-03
                          -2.215e-03
  TrainingTimesLastYear
                                                          YearsInCurrentRole
                                    YearsAtCompany
arsSinceLastPromotion
                           YearsWithCurrManager
             -1.642e-02
                                         6.547e-03
                                                                  -1.359e-02
1.211e-02
                         -1.202e-02
> summary(fit_attr)
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    HourlyRate + MonthlyIncome + MonthlyRate + NumCompaniesWorked +
    PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear +
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager)
Residuals:
               1Q
                     Median
     Min
-0.40687 -0.20911 -0.13209 -0.01769
Coefficients:
                           Estimate Std. Error t value Pr(>|t|)
                                      7.393e-02
                                                 19.953 < 2e-16 ***
                          1.475e+00
(Intercept)
                                                 -3.388 0.000723 ***
                         -4.842e-03
                                      1.429e-03
Age
DailyRate
                         -4.622e-05
                                      2.305e-05
                                                 -2.005 0.045171 *
                                                   3.148 0.001678 **
DistanceFromHome
                          3.607e-03
                                      1.146e-03
                                                 -0.386 0.699459
HourlyRate
                         -1.762e-04
                                      4.563e-04
MonthlyIncome
                         -6.435e-06
                                      3.126e-06
                                                 -2.058 0.039722 *
                                                  0.532 0.594875
3.390 0.000718 ***
                          6.944e-07
                                      1.305e-06
MonthlyRate
                          1.400e-02
NumCompaniesWorked
                                      4.131e-03
                         -1.302e-03
                                      2.537e-03
PercentSalaryHike
                                                 -0.513 0.607844
                         -2.215e-03
TotalWorkingYears
                                      2.564e-03
                                                 -0.864 0.387788
                                                 -2.279 0.022830 *
                         -1.642e-02
                                      7.205e-03
TrainingTimesLastYear
YearsAtCompany
                          6.547e-03
                                      3.227e-03
                                                  2.029 0.042676 *
                                                 -3.246 0.001198 **
YearsInCurrentRole
                         -1.359e-02
                                      4.186e-03
                                                  3.264 0.001123 **
YearsSinceLastPromotion 1.211e-02
                                      3.711e-03
                         -1.202e-02
                                                 -2.794 0.005268 **
YearsWithCurrManager
                                      4.300e-03
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1455 degrees of freedom
Multiple R-squared: 0.07892, Adjusted R-squared: 0.07006 F-statistic: 8.905 on 14 and 1455 DF, p-value: < 2.2e-16
> fit1<-fit_attr</pre>
> fit2<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+MonthlyRa</p>
te+NumCompaniesWorked+PercentSalaryHike+TotalWorkingYears+TrainingTimesLastYe
ar+YearsAtCompany+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrMan
ager.data=attr)
> summary(fit2)
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
    TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager.
    data = attr)
Residuals:
               10
                     Median
                                   3Q
     Min
                                           Max
```

```
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                           1.464e+00
                                       6.793e-02
(Intercept)
                                                   21.551 < 2e-16
                                                    -3.402 0.000688 ***
                          -4.858e-03
                                       1.428e-03
Age
DailyRate
                          -4.642e-05
                                        2.304e-05
                                                    -2.015 0.044136 *
                           3.593e-03
                                       1.145e-03
                                                     3.138 0.001735 **
DistanceFromHome
MonthlyIncome
                          -6.414e-06
                                       3.125e-06
                                                    -2.053 0.040286
MonthlyRate
                           7.024e-07
                                       1.305e-06
                                                     0.538 0.590493
                                                     3.386 0.000727 ***
NumCompaniesWorked
                           1.398e-02
                                       4.129e-03
                          -1.290e-03
                                       2.536e-03
                                                    -0.509 0.610912
PercentSalaryHike
                                                    -0.864 0.387980
-2.277 0.022942 *
TotalWorkingYears
                          -2.213e-03
                                       2.563e-03
                                       7.203e-03
TrainingTimesLastYear
                          -1.640e-02
                          6.538e-03
-1.357e-02
                                                    2.026 0.042908 * -3.243 0.001211 **
YearsAtCompany
                                       3.226e-03
                                       4.184e-03
YearsInCurrentRole
YearsSinceLastPromotion 1.214e-02
                                       3.709e-03
                                                     3.272 0.001093 **
                          -1.201e-02
                                       4.299e-03
                                                   -2.794 0.005274 **
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
Residual standard error: 0.3546 on 1456 degrees of freedom
Multiple R-squared: 0.07883, Adjusted R-squared: 0.0706 F-statistic: 9.584 on 13 and 1456 DF, p-value: < 2.2e-16
          lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompan
iesWorked+PercentSalaryHike+TotalWorkingYears+TrainingTimesLastYear+YearsAtCo
mpany+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrManager,data=at
tr)
> summary(fit3)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    MonthlyIncome + NumCompaniesWorked + PercentSalaryHike +
    TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager,
    data = attr)
Residuals:
     Min
                10
                      Median
                                             Max
-0.40948 -0.20834 -0.13312 -0.01794 1.10809
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
..474e+00 6.523e-02 22.598 < 2e-16
                                                    22.598 < 2e-16 ***
(Intercept)
                           1.474e+00
                                                    -3.400 0.000691 ***
                          -4.855e-03
                                       1.428e-03
Age
DailyRate
                          -4.686e-05
                                       2.302e-05
                                                    -2.036 0.041970 *
                                       1.144e-03
                                                     3.155 0.001635 **
DistanceFromHome
                           3.611e-03
MonthlyIncome
                          -6.374e-06
                                       3.123e-06
                                                    -2.041 0.041442 *
                                                     3.384 0.000734 ***
                           1.397e-02
NumCompaniesWorked
                                       4.128e-03
                          -1.301e-03
                                       2.535e-03
                                                    -0.513 0.607948
PercentSalaryHike
                                                    -0.854 0.393341
-2.275 0.023060 *
TotalWorkingYears
                          -2.188e-03
                                       2.562e-03
                                       7.201e-03
                          -1.638e-02
TrainingTimesLastYear
                                                     2.010 0.044609 *
YearsAtCompany
                           6.480e-03
                                        3.224e-03
                                                    -3.234 0.001248 **
YearsInCurrentRole
                          -1.353e-02
                                       4.183e-03
YearsSinceLastPromotion 1.217e-02
                                       3.708e-03
                                                     3.282 0.001054 **
                          -1.208e-02
                                       4.296e-03
                                                   -2.812 0.004986 **
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3546 on 1457 degrees of freedom
Multiple R-squared: 0.07864, Adjusted R-squared: 0.07106 F-statistic: 10.36 on 12 and 1457 DF, p-value: < 2.2e-16
```

```
> fit4<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompan</pre>
iesWorked+TotalWorkingYears+TrainingTimesLastYear+YearsAtCompany+YearsInCurre
ntRole+YearsSinceLastPromotion+YearsWithCurrManager,data=attr)
> summary(fit4)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    MonthlyIncome + NumCompaniesWorked + TotalWorkingYears +
    TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole +
    YearsSinceLastPromotion + YearsWithCurrManager, data = attr)
Residuals:
                1Q
                     Median
                                            Max
     Min
-0.41835 -0.20806 -0.13307 -0.01769 1.10641
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                                                          < 2e-16 ***
                           1.455e+00
                                       5.348e-02
                                                   27.204
(Intercept)
                                                   -3.413 0.000659 ***
                          -4.871e-03
                                       1.427e-03
Age
                                                   -2.047 0.040853 *
DailyRate
                          -4.710e-05
                                       2.301e-05
                                                    3.139 0.001731 **
DistanceFromHome
                           3.588e-03
                                       1.143e-03
                                                   -2.035 0.041988 *
                          -6.355e-06
                                       3.122e-06
MonthlyIncome
NumCompaniesWorked
                           1.401e-02
                                       4.126e-03
                                                    3.396 0.000703 ***
                                       2.561e-03
                          -2.191e-03
-1.637e-02
                                                   -0.855 0.392588
-2.273 0.023154 *
TotalWorkingYears
                                       7.199e-03
TrainingTimesLastYear
                           6.553e-03
                                       3.220e-03
                                                    2.035 0.042021 *
YearsAtCompany
                          -1.360e-02
                                       4.179e-03
                                                   -3.253 0.001166 **
YearsInCurrentRole
YearsSinceLastPromotion 1.218e-02
                                                    3.286 0.001040 **
                                       3.707e-03
                          -1.211e-02
                                       4.294e-03
                                                  -2.820 0.004873 **
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3545 on 1458 degrees of freedom
Multiple R-squared: 0.07848, Adjusted R-squared: 0.07153 F-statistic: 11.29 on 11 and 1458 DF, p-value: < 2.2e-16
> fit5<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompan</pre>
iesWorked+TrainingTimesLastYear+YearsAtCompany+YearsInCurrentRole+YearsSinceL
astPromotion+YearsWithCurrManager,data=attr)
> summary(fit5)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    MonthlyIncome + NumCompaniesWorked + TrainingTimesLastYear +
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager, data = attr)
Residuals:
                1Q
                     Median
     Min
-0.41785 -0.20700 -0.13205 -0.01959 1.11348
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
..472e+00 4.957e-02 29.695 < 2e-16
                                                           < 2e-16 ***
(Intercept)
                           1.472e+00
                          -5.500e-03
                                                   -4.497 7.45e-06 ***
                                       1.223e-03
Age
DăilyRate
                          -4.770e-05
                                       2.300e-05
                                                   -2.074
                                                           0.03824 *
                                                           0.00186 **
                           3.562e-03
                                       1.143e-03
DistanceFromHome
                                                    3.118
                                                           0.00193 **
                          -7.903e-06
MonthlyIncome
                                       2.544e-06
                                                   -3.106
                                                           0.00103 **
NumCompaniesWorked
                           1.326e-02
                                       4.031e-03
                                                    3.289
                          -1.619e-02
TrainingTimesLastYear
                                       7.196e-03
                                                   -2.250
                                                           0.02457
                                       3.066e-03
                                                    1.863
YearsAtCompany
                           5.714e-03
                                                           0.06262
                          -1.359e-02
                                       4.179e-03
                                                   -3.251
                                                           0.00118 **
YearsInCurrentRole
YearsSinceLastPromotion 1.225e-02
YearsWithCurrManager -1.226e-02
                                                           0.00097 ***
                                       3.705e-03
                                                    3.306
```

4.290e-03

-2.859

0.00431 **

```
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
Residual standard error: 0.3544 on 1459 degrees of freedom
Multiple R-squared: 0.07802, Adjusted R-squared: 0.0717 F-statistic: 12.35 on 10 and 1459 DF, p-value: < 2.2e-16
> fit6<- lm(Attrition~Age+DailyRate+DistanceFromHome+MonthlyIncome+NumCompan</p>
iesWorked+TrainingTimesLastYear+YearsInCurrentRole+YearsSinceLastPromotion+Ye
arsWithCurrManager,data=attr)
> summary(fit6)
call:
lm(formula = Attrition ~ Age + DailyRate + DistanceFromHome +
    MonthlyIncome + NumCompaniesWorked + TrainingTimesLastYear +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager,
    data = attr)
Residuals:
                10
                     Median
     Min
                                            Max
-0.40760 -0.20639 -0.13235 -0.02203 1.15117
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
..466e+00 4.952e-02 29.611 < 2e-16
                                                          < 2e-16 ***
(Intercept)
                           1.466e+00
                                                   -4.322 1.65e-05 ***
                          -5.261e-03
                                       1.217e-03
Age
                          -4.945e-05
                                       2.300e-05
                                                   -2.150
                                                           0.03170 *
DailyRate
                                       1.144e-03
                                                           0.00193 **
DistanceFromHome
                           3.552e-03
                                                    3.106
MonthlyIncome
                          -6.431e-06
                                       2.420e-06
                                                   -2.657
                                                           0.00797 **
                                       3.976e-03
                                                           0.00261 **
NumCompaniesWorked
                           1.199e-02
                                                    3.015
                                                           0.02634 *
                          -1.601e-02
                                       7.201e-03
TrainingTimesLastYear
                                                   -2.223
                          -1.065e-02
                                       3.874e-03
                                                   -2.750
                                                           0.00604 **
YearsInCurrentRole
                                                    3.979 7.25e-05 ***
YearsSinceLastPromotion 1.417e-02
                                       3.562e-03
YearsWithCurrManager
                          -8.627e-03
                                       3.823e-03
                                                   -2.256 0.02420
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3547 on 1460 degrees of freedom
Multiple R-squared: 0.07582, Adjusted R-squared: 0.07013 F-statistic: 13.31 on 9 and 1460 DF, p-value: < 2.2e-16
> fit7<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+</pre>
TrainingTimesLastYear+YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCur
rManager, data=attr)
> summary(fit7)
call:
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + TrainingTimesLastYear + YearsInCurrentRole +
    YearsSinceLastPromotion + YearsWithCurrManager, data = attr)
Residuals:
                10
                     Median
     Min
-0.38983 -0.20696 -0.13423 -0.02457 1.14670
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                                                           < 2e-16 ***
                                       4.621e-02
                                                   30.901
(Intercept)
                           1.428e+00
                                                   -4.317 1.69e-05 ***
                          -5.262e-03
                                       1.219e-03
Age
                           3.561e-03
                                                           0.00190 **
DistanceFromHome
                                       1.145e-03
                                                    3.110
                                                           0.00762 **
                                       2.423e-06
MonthlyIncome
                          -6.476e-06
                                                   -2.672
                           1.170e-02
                                       3.979e-03
                                                    2.942
                                                           0.00332 **
NumCompaniesWorked
                                                           0.02580 *
TrainingTimesLastYear
                          -1.609e-02
                                       7.210e-03
                                                   -2.232
                                       3.874e-03
                                                           0.00434 **
                          -1.107e-02
YearsInCurrentRole
                                                   -2.857
```

```
YearsSinceLastPromotion 1.448e-02 3.563e-03
                                                   4.062 5.12e-05 ***
YearsWithCurrManager
                         -8.319e-03 3.825e-03 -2.175 0.02981 *
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3552 on 1461 degrees of freedom
Multiple R-squared: 0.0729, Adjusted R-squared: 0.06782 F-statistic: 14.36 on 8 and 1461 DF, p-value: < 2.2e-16
> fit8<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+</pre>
YearsInCurrentRole+YearsSinceLastPromotion+YearsWithCurrManager,data=attr)
> summary(fit8)
call:
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + YearsInCurrentRole + YearsSinceLastPromotion +
    YearswithCurrManager, data = attr)
Residuals:
                10
                     Median
     Min
-0.38369 -0.20480 -0.13618 -0.03085 1.14424
Coefficients:
                           Estimate Std. Error t value Pr(>|t|)
..381e+00 4.111e-02 33.584 < 2e-16 ***
(Intercept)
                          1.381e+00
                         -5.284e-03
                                      1.220e-03
                                                  -4.329 1.60e-05 ***
Age
                                                          0.00142 **
                          3.661e-03
                                      1.146e-03
                                                   3.196
DistanceFromHome
                          -6.413e-06
                                      2.427e-06
                                                          0.00830 **
MonthlyIncome
                                                  -2.643
                          1.228e-02
                                      3.976e-03
                                                   3.088
                                                          0.00205 **
NumCompaniesWorked
                                                          0.00453 **
YearsInCurrentRole
                         -1.103e-02
                                      3.880e-03
                                                  -2.843
                                                   4.047 5.46e-05 ***
YearsSinceLastPromotion 1.444e-02
                                      3.568e-03
                         -8.283e-03
                                      3.830e-03
                                                  -2.162 0.03075 *
YearsWithCurrManager
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.3557 on 1462 degrees of freedom
Multiple R-squared: 0.06974, Adjusted R-squared: 0.06528 F-statistic: 15.66 on 7 and 1462 DF, p-value: < 2.2e-16
> fit9<- lm(Attrition~Age+DistanceFromHome+MonthlyIncome+NumCompaniesWorked+</pre>
YearsInCurrentRole+YearsSinceLastPromotion,data=attr)
> summary(fit9)
lm(formula = Attrition ~ Age + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + YearsInCurrentRole + YearsSinceLastPromotion,
    data = attr)
Residuals:
                     Median
                1Q
-0.39822 -0.20509 -0.13451 -0.03268 1.16520
Coefficients:
                            Estimate Std. Error t value Pr(>|t|)
                                      4.105e-02
                                                  33.474 < 2e-16 ***
(Intercept)
                          1.374e+00
                         -5.374e-03
                                      1.221e-03
                                                  -4.400 1.16e-05 ***
Age
                                      1.147e-03
                                                   3.189 0.001460 **
DistanceFromHome
                          3.658e-03
                                                  -2.839 0.004592 **
MonthlyIncome
                         -6.871e-06
                                      2.420e-06
                          1.311e-02
                                      3.963e-03
                                                  3.308 0.000962 ***
NumCompaniesWorked
                                                  -4.995 6.59e-07 ***
                         -1.586e-02
                                      3.175e-03
YearsInCurrentRole
YearsSinceLastPromotion 1.305e-02
                                                   3.713 0.000212 ***
                                      3.514e-03
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
```

```
Residual standard error: 0.3561 on 1463 degrees of freedom
Multiple R-squared: 0.06676, Adjusted R-squared: 0.06293
F-statistic: 17.44 on 6 and 1463 DF, p-value: < 2.2e-16
> #Comparing model
> anova(fit1,fit9)
Analysis of Variance Table
Model 1: Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
    MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
    TotalworkingYears + TrainingTimesLastYear + YearsAtCompany +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Model 2: Attrition ~ Age + DistanceFromHome + MonthlyIncome + NumCompaniesWor
ked +
    YearsInCurrentRole + YearsSinceLastPromotion
  Res.Df
            RSS Df Sum of Sq
                                   F Pr(>F)
    1455 183.10
2
    1463 185.52 -8
                     -2.4177 2.4015 0.0142 *
Signif. codes: 0 '***' 0.001 '**' 0.05 '.' 0.1 ' ' 1
> step <- stepAIC(fit1, direction="both")</pre>
Start: AIC=-3031.98
Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
    MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike +
    TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
                           Df Sum of Sq
                                           RSS
- HourlyRate
                                0.01876 183.12 -3033.8
                           1
- PercentSalaryHike
                            1
                                0.03315 183.13 -3033.7
                            1
                                0.03560 183.14 -3033.7

    MonthlyRate

                                0.09392 183.19 -3033.2
- TotalWorkingYears
                            1
<none>
                                        183.10 -3032.0
                                0.50578 183.61 -3029.9
- DailyRate
- YearsAtCompany
                                0.51789 183.62 -3029.8

    MonthlyIncome

                            1
                                0.53324 183.63 -3029.7
                                0.65342 183.75 -3028.8
- TrainingTimesLastYear
                            1
                                0.98265 184.08 -3026.1
- YearsWithCurrManager
                            1
- DistanceFromHome
                            1
                                1.24701 184.35 -3024.0
                                1.32581 184.43 -3023.4
- YearsInCurrentRole
                            1
                                1.34081 184.44 -3023.3
- YearsSinceLastPromotion
                           1
                            1
                                1.44439 184.54 -3022.4
Age
- NūmCompaniesWorked
                            1
                                1.44616 184.55 -3022.4
Step: AIC=-3033.83
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
    MonthlyRate + NumCompaniesWorked + PercentSalaryHike + TotalWorkingYears
    TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole +
    YearsSinceLastPromotion + YearsWithCurrManager
                           Df Sum of Sq
                                           RSS
                                        183.15 -3035.6
- PercentSalarvHike
                                0.03257
                            1
 MonthlyRate
                            1
                                0.03644 183.16 -3035.5
                                0.09379 183.21 -3035.1
- TotalWorkingYears
                            1
                                        183.12 -3033.8
<none>
                                0.01876 183.10 -3032.0
+ HourlyRate
- DailyRate
                                0.51042 183.63 -3031.7
                                0.51643 183.64 -3031.7

    YearsAtCompany

                                0.52990 183.65 -3031.6
MonthlyIncome
                            1
                                0.65197 183.77 -3030.6
- TrainingTimesLastYear
                            1
- YearsWithCurrManager
                            1
                                0.98182 184.10 -3028.0
- DistanceFromHome
                            1
                                1.23843
                                        184.36 -3025.9
                                1.32253 184.44 -3025.2
- YearsInCurrentRole
```

```
1.34651 184.47 -3025.1
- NumCompaniesWorked
                              1
                                  1.44236 184.56 -3024.3
- Age
                              1
                                  1.45523 184.57 -3024.2
Step: AIC=-3035.57
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
    MonthlyRate + NumCompaniesWorked + TotalWorkingYears + TrainingTimesLastY
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager
                            Df Sum of Sq
                                  0.03696 183.19 -3037.3
- MonthlyRate
                              1
- TotalWorkingYears
                                  0.09405 183.25 -3036.8
                                  183.15 -3035.6
0.03257 183.12 -3033.8
<none>
+ PercentSalaryHike
+ HourlyRate
                                  0.01818 183.13 -3033.7
                              1
- DailyRate
                                  0.51573 183.67 -3033.4
                              1

    MonthlyIncome

                                  0.52690 183.68 -3033.3
                              1
- YearsAtCompany
                                  0.52900 183.68 -3033.3
- TrainingTimesLastYear
                                  0.65077 183.80 -3032.4
                                  0.98642 184.14 -3029.7
                              1

    YearsWithCurrManager

                              1
                                  1.22464 184.38 -3027.8
- DistanceFromHome
                                  1.33766 184.49 -3026.9
1.34875 184.50 -3026.8
- YearsInCurrentRole
                              1

    YearsSinceLastPromotion

                              1
                                  1.45154 184.60 -3026.0
                              1

    NumCompaniesWorked

                              1
                                  1.46564 184.62 -3025.8
Age
Step: AIC=-3037.27
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + TotalWorkingYears + TrainingTimesLastYear +
    YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion +
    YearsWithCurrManager
                            Df Sum of Sq
                                              RSS
                                           183.28 -3038.5

    TotalWorkingYears

                                  0.09189
                                           183.19 -3037.3
<none>
+ MonthlyRate
                                  0.03696 183.15 -3035.6
+ PercentSalaryHike
                                  0.03310 183.16 -3035.5
                                  0.01900 183.17 -3035.4
+ HourlyRate
                                  0.52037 183.71 -3035.1
- YearsAtCompany
                              1
                                  0.52054 183.71 -3035.1
0.52639 183.72 -3035.1
- MonthlyIncome
- DailyRate
                              1
                                  0.64931 183.84 -3034.1
 TrainingTimesLastYear
                              1
                                  0.99893 184.19 -3031.3
- YearsWithCurrManager
                              1
- DistanceFromHome
                                  1.23774 184.43 -3029.4
                              1
                                  1.32995 184.52 -3028.6
- YearsInCurrentRole
                              1

    YearsSinceLastPromotion

                             1
                                  1.35672 184.55 -3028.4
                                  1.44865 184.64 -3027.7

    NumCompaniesWorked

                              1
                                  1.46388 184.65 -3027.6
- Age
Step: AIC=-3038.54
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
                            Df Sum of Sq
                                              RSS
                                           183.28 -3038.5
<none>
                                  0.09189 183.19 -3037.3
+ TotalWorkingYears
                                  0.43614 183.72 -3037.0
- YearsAtCompany
                              1
                                  0.03480 183.25 -3036.8
+ MonthlyRate
                              1
                                  0.03334 183.25 -3036.8
0.01884 183.26 -3036.7
+ PercentSalaryHike
+ HourlyRate
                                  0.54042 183.82 -3036.2
- DailyRate
```

- YearsSinceLastPromotion

```
- TrainingTimesLastYear
                                     0.63620 183.92 -3035.4
- YearsWithCurrManager
                                     1.02671 184.31 -3032.3
                                     1.21206 184.49 -3030.8
1.22105 184.50 -3030.8
1.32780 184.61 -3029.9

    MonthlyIncome

                                1
- DistanceFromHome
- YearsInCurrentRole
                                1
                                     1.35901 184.64 -3029.7
1.37284 184.65 -3029.6
- NumCompaniesWorked
- YearsSinceLastPromotion
                                1
- Age
                                     2.54008 185.82 -3020.3
> step$anova
Stepwise Model Path
Analysis of Deviance Table
Initial Model:
Attrition ~ Age + DailyRate + DistanceFromHome + HourlyRate +
    MonthlyIncome + MonthlyRate + NumCompaniesWorked + PercentSalaryHike + TotalWorkingYears + TrainingTimesLastYear + YearsAtCompany + YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
Final Model:
Attrition ~ Age + DailyRate + DistanceFromHome + MonthlyIncome +
    NumCompaniesWorked + TrainingTimesLastYear + YearsAtCompany +
    YearsInCurrentRole + YearsSinceLastPromotion + YearsWithCurrManager
                    Step Df
                                Deviance Resid. Df Resid. Dev
1
                                                 1455
                                                         183.1008 -3031.982
                                                 1456
                                                         183.1195 -3033.831
          - HourlyRate 1 0.01876239
                           1 0.03256930
                                                         183.1521 -3035.570
3 - PercentSalaryHike
                                                 1457
         - MonthlyRate
                          1 0.03696356
                                                 1458
                                                         183.1891 -3037.273
5 - TotalWorkingYears
                          1 0.09188909
                                                 1459
                                                         183.2810 -3038.536
> attach(attr)
> predict.lm(fit9, data.frame(Age=27, DistanceFromHome=10,MonthlyIncome=2000,
NumCompaniesWorked=1, YearsInCurrentRole=3, YearsSinceLastPromotion=1))
```

1.230249