

Flawed co-ordination

Under the economic agreement with the EU, the regional body is required to liberalise 75% of its imports from the European bloc. The remaining 25% can be excluded – local products can be protected from competing with the EU imports.

The sensitive products are excluded to protect existing local industries and to support current and future sector or industrial policy.

The problem of co-ordination is well illustrated in the case of Nigeria selecting sugar as one of the products for regional exclusion. It did so because it has an existing industrial policy on

sugar that necessitated domestic protection. This means other ECOWAS countries can't import cheaper sugar from the EU. This leaves other countries with two other options: they can import sugar from Nigeria, or develop their own sugar sectors.

The first option would benefit Nigeria's sugar sector by giving it the markets of 14 other ECOWAS countries. This is, after all, the main rationale for regional integration. But the second option is more likely. For one thing, Nigeria's sugar industry is still in its infancy and therefore does not produce enough to take advantage of the regional market. The fact of regional protection is therefore likely to instigate national industrial policy in several neighbouring countries.

The second option is a problem because if most of the countries in a given region have an industrial policy in the same sector, the sector will be added to their national list of sensitive products, blocking neighbouring countries from exporting to them.

The production of chicken is another example.

At the end of 2004, while most West African countries relied on cheap imports of chicken parts from the EU, Côte d'Ivoire sought to protect local chicken production. This revived a dying poultry industry as imports declined and production grew. In 2012 the Ivorian government decided to invest more in poultry and created a development plan to this effect. The plan involves a strategy to start exporting large numbers of chickens to sub-regions of ECOWAS.

The completion of the economic partnership agreement in July 2014 changed all this. After poultry was listed as an excluded product, seven neighbouring ECOWAS countries started developing their poultry industries. Ghana, for example, launched a programme only six days after the signing of the agreement. It had previously depended on imports of cheap chicken portions from the EU and was a target market for Côte d'Ivoire.

The effect of the economic partnership agreement on Côte d'Ivoire's poultry industry strategy was to close down its regional market as all neighbouring countries replicated the policy. It was thus self-defeating.

This problem is not unique to poultry production or to ECOWAS. A study of Botswana noted that when an industrial policy succeeds there, it's usually copied by South Africa. The authors of the study called for the integration of Botswana's industrial policy with that of South Africa to avoid this.

What should the regional body do?

The solution to this problem is a negotiated division of labour at the regional level. Countries should form an industrial council that would embody the industrial policies of a single state and use it as the basis for regional negotiation with the production policies of other states. At the regional negotiation level, problems of coordination would become clear from the outset.

This approach would also help passive countries to become active in developing production policies.

Ideally, just as trade-based regional integration starts with trade liberalisation and ends with a common trade policy, so production-based regional integration would lead to a common production policy (production coordination).

The common production policy would stem from co-ordinating production policies of different countries. The goal would be to supply the entire

