

File 20081020.1730: ‘This lecture is being run under Chatham House Rules: you can use anything that’s said, but you cannot attribute it, and you cannot tell anyone who was here.’

Sir David Pepper, former head of GCHQ (retired just four months ago). Before him was ?Odom?. GCHQ is a foreign intelligence organisation. Reports directly to the Foreign Office, an unusual arrangement that contributes to its success. GCHQ has two missions: intercept, and protection of HM government information. The protection responsibility was added in the nineteen-sixties.

‘...rewriting the organogramme...’

‘...a very anoracky thing to say...’

The doughnut—open plan—replaced earlier, very cellular accomodation.

They put people into working groups based on diagonal slices.

New accomodation programme

‘We were on course for the future, and it would have been fine if the future had stayed put. I blame the historians for this.’

Recently, a great increase in the need for services to government for information protection, and those requirements are no longer just for ciphers. Lost information, for example.

Co-operation between the three UK intelligence agencies: MI-5, MI-6, and GCHQ is better than any such co-operation elsewhere in the world.

Growth in IA work after the end of the Cold War.

Countries that don’t have great integration between their sigint and IA organisations lose out for it.

## References