

File 20110615.2039: There are several good quotes in the [1] memorandum:

‘...we need stronger mechanisms for rapid adaptation to emerging facts by the requirements, acquisition, and test communities and less resistance to change.’ ‘...this is largely a matter of either empowering mid-level leaders to make necessary changes or more frequent senior leader involvement through vehicles like Configuration Steering Boards conducted during a program’s development and test phases.’

‘...we need the requirements process to produce well-defined, and therefore testable, requirements.’ ‘...the requirements process needs to be more agile and responsive to change as knowledge increases.’

‘...acquisition strategies and test plans are often misaligned.’

‘These tensions can be mitigated or eliminated through early and objective communication of concerns and issues and with the constructive involvement of senior leaders when necessary.’

Source: [1].

References

- [1] J. Michael Gilmore. Subject: Test and evaluation of defense programs, 3rd June 2011. Office of the Secretary of Defense, Operational Test and Evaluation.