# Risk management supported by AI/ML in software development projects using agile methodologies

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#### Agenda

- +Introduction to Project Management Methodologies
- +Transition to Agile Methodologies
- +Risk Management in Software Development
- +AI/ML in Risk Management
- +AI/ML in Agile Software Development
- +AI/ML in Testing and Factoring
- +Modern Project Management Approaches
- +Case Studies and Practical Examples
- +Q&A

### Introduction to Project Management Methodologies

- +Traditional Waterfall Model: Characteristics and Limitations.
  - Systems Engineering Handbook NASA

- +V-Model as an Extension: Emphasizing Verification and Validation.
  - ESA Requirements and standards

#### Transition to Agile Methodologies

- +Introduction to Agile Principles: Iterative Development and Flexibility.
  - Spotify engineering culture (part 1) Spotify Engineering : Spotify
     Engineering (atspotify.com)

+Comparative Analysis: Agile vs. Waterfall.

+Scrum Framework: Roles, Ceremonies, and Artifacts.

## Risk Management in Software Development

+Definition and Importance of Risk Management.

- +Traditional Risk Management vs. Agile Risk Management.
  - o IBM Responsibility Report Governance Risk Management | IBM

#### Al/ML in Risk Management

- +The Role of AI/ML in Enhancing Risk Identification and Analysis (Rafeek et al., 2019).
  - Rafeek, M.A. & Arbain, Adila & Sudarmilah, Endah. (2019). Risk mitigation techniques in agile development processes. International Journal of Supply Chain Management. 8. 1123-1129.
- +AI/ML for Predictive Analysis and Decision-Making Support (Pilliang et al., 2022).
  - Pilliang, M., , M., Tjahjono, B., Sejati, P., Akbar, H., & Firmansyah, G. (2022). Criticism of the Risk Management Process in Scrum Methodology. 2022 International Conference on Electrical and Information Technology (IEIT), 338-343. <a href="https://doi.org/10.1109/IEIT56384.2022.9967893">https://doi.org/10.1109/IEIT56384.2022.9967893</a>.

#### Al/ML in Risk Management

- +Challenges and Limitations of Al/ML in Risk Management (Canhoto & Clear, 2020).
  - Canhoto, A., & Clear, F. (2020). Artificial intelligence and machine learning as business tools: A framework for diagnosing value destruction potential. *Business Horizons*, 63, 183-193. <a href="https://doi.org/10.1016/j.bushor.2019.11.003">https://doi.org/10.1016/j.bushor.2019.11.003</a>.

#### Al/ML in Agile Software Development

- + Integration of AI/ML with Agile Practices (Dam et al., 2018).
  - Dam, K., Tran, T., Grundy, J., Ghose, A., & Kamei, Y. (2018). Towards Effective Al-Powered Agile Project Management. 2019 IEEE/ACM 41st International Conference on Software Engineering: New Ideas and Emerging Results (ICSE-NIER), 41-44. <a href="https://doi.org/10.1109/ICSE-NIER.2019.00019">https://doi.org/10.1109/ICSE-NIER.2019.00019</a>
- + AI/ML for Continuous Integration and Continuous Deployment in Agile (Granlund et al., 2021).
  - Granlund, T., Stirbu, V., & Mikkonen, T. (2021). Towards Regulatory-Compliant MLOps:
     Oravizio's Journey from a Machine Learning Experiment to a Deployed Certified
     Medical Product. SN Computer Science, 2. <a href="https://doi.org/10.1007/s42979-021-00726-1">https://doi.org/10.1007/s42979-021-00726-1</a>
  - <u>Learning From Netflix. Best Practices to Build Tech Stack—CI/CD Pipeline</u>

### AI/ML in Testing and Factoring

- +ML for Automated Testing: Improving Efficiency and Coverage.
  - Test case generation and prioritization

- +AI-Assisted Refactoring: Code Quality and Technical Debt Reduction.
  - Finding and fixing software bugs automatically with SapFix and Sapienz (meta.com)

#### Modern Project Management Approaches

- +Agile at Scale: Addressing the Needs of Large, Complex Projects.
  - SAFe (Scaled Agile Framework)

- +DevOps and MLOps: Integrating Development, Operations, and Machine Learning.
  - Streamlined workflows
  - Automate and monitor ML model deployments
  - o Meet Michelangelo: Uber's Machine Learning Platform | Uber Blog

#### Case Studies and Practical Examples

- + Microsoft's AI Workflow Process Adapted to Agile (Begel, 2019).
  - Begel, A. (2019). Best Practices for Engineering Al-Infused Applications: Lessons Learned from Microsoft Teams. 2019 IEEE/ACM Joint 7th International Workshop on Conducting Empirical Studies in Industry (CESI) and 6th International Workshop on Software Engineering Research and Industrial Practice (SER&IP), 1-1. <a href="https://doi.org/10.1109/CESSER-IP.2019.00008">https://doi.org/10.1109/CESSER-IP.2019.00008</a>
  - Driving Microsoft's transformation with Data and Al
- + Agile Risk Management Using Software Agents (Odzaly et al., 2018).
  - Odzaly, E., Greer, D., & Stewart, D. (2018). Agile risk management using software agents. Journal of Ambient Intelligence and Humanized Computing, 9, 823-841. <a href="https://doi.org/10.1007/s12652-017-0488-2">https://doi.org/10.1007/s12652-017-0488-2</a>

#### Conclusions

+Summarizing the Role of AI/ML in Agile Risk Management.

- +Future Trends and Research Directions.
  - Al-driven project management tools.
  - Increased automation in risk assessment.



