

McDONALD'S HAPPY MEAL™ OF THE FUTURE
CERTIFICATE OF COMPLETION

This certificate is awarded to

Jorge Muñoz Zanón

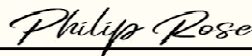
has successfully completed a global innovation challenge,
to design a sustainable solution to the McDonald's Happy Meal,

in association with

The Marketing Store (TMS) & Design Factory Global Network



Andrew Hajithemistou
Head of Innovation
TMS Worldwide Europe



Philip Rose
Professor
Hannam Design Factory
Hannam University,
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Ryan Smith
Project Manager
Design Factory London
Brunel University London