MINUTES OF A SPECIAL MEETING OF

THE BOARD OF DIRECTORS OF

POLAR DYNAMICS ROBOTICS, INC.

(a Delaware corporation)

Date and Time: September 15, 2023, at 10:00 a.m. Eastern Time

Location: Via video conference

Notice: Waived

ATTENDANCE AND QUORUM

The following directors were present, constituting a quorum:

- Dr. Elena Frost (Chairperson)
- Marcus Chen
- Sarah Nordstrom
- Dr. James Barrett
- Katherine Wells
- Robert Blackwood (Independent Director)
- Dr. Patricia Martinez (Independent Director)

Also present by invitation:

- Michael Thompson, General Counsel and Secretary
- Representatives from Goldman Stanley Partners (Financial Advisors)
- Representatives from Morris & Ward LLP (Outside Counsel)

CALL TO ORDER

Dr. Elena Frost, serving as Chairperson of the meeting, called the meeting to order at 10:00 a.m. ET. Michael Thompson served as Secretary of the meeting.

DECLARATION OF QUORUM

The Secretary confirmed that proper notice of the meeting had been given or waived and that a quorum was present.

REVIEW OF FINANCING PROPOSALS

The Chairperson noted that the primary purpose of the meeting was to review and consider financing proposals for the Company's expansion initiatives.

Series D Financing Round

Ms. Katherine Wells, CFO, presented the proposed terms of the Series D financing round:

Total raise amount: \$75,000,000

Pre-money valuation: \$450,000,000

Lead investor: Frost Ventures Capital

Major participating investors:

Arctic Tech Fund II

- Robotics Growth Partners

Automation Ventures IV

Use of Proceeds

The Board reviewed the proposed use of proceeds:

Manufacturing capacity expansion: \$35,000,000

R&D for next-generation IceNav platform: \$20,000,000

International market expansion: \$15,000,000

Working capital: \$5,000,000

DISCUSSION AND DELIBERATION

The Board engaged in extensive discussion regarding:

Current market conditions and timing of the financing

Valuation metrics and comparables

Investor rights and governance implications

Impact on existing stockholders

Alternative financing options

RESOLUTIONS

Upon motion duly made and seconded, the Board unanimously adopted the following resolutions:

RESOLVED, that the Series D Preferred Stock financing on the terms presented to the Board is hereby approved, including:

The creation and issuance of up to 12,500,000 shares of Series D Preferred Stock at a purchase price of \$6.00 per share;

The amendment of the Company's Certificate of Incorporation to authorize the Series D Preferred Stock;

The execution and delivery of the Series D Stock Purchase Agreement, Investors' Rights Agreement, Right of First Refusal and Co-Sale Agreement, and Voting Agreement (collectively, the "Transaction Documents");

FURTHER RESOLVED, that the officers of the Company are authorized and directed to:

Execute and deliver the Transaction Documents;

File the Amendment to the Certificate of Incorporation with Delaware Secretary of State;

Take all necessary actions to consummate the financing.

EQUITY INCENTIVE PLAN

The Board also reviewed and approved:

An increase in the option pool by 2,500,000 shares

Updated vesting schedules for new grants

Refresh grants for key executives

OTHER BUSINESS

The Board reviewed and approved the Q3 2023 financial statements and updated revenue projections.

ADJOURNMENT

There being no further business, the meeting was adjourned at 12:15 p.m. ET.

CERTIFICATION

I hereby certify that the foregoing is a true and correct copy of the minutes of the meeting of the Board of Directors of Polar Dynamics Robotics, Inc. held on the date first written above.

Michael Thompson

Secretary

Date: September 15, 2023

[CORPORATE SEAL]

Attachments:

Exhibit A: Series D Financing Term Sheet

Exhibit B: Updated Cap Table

Exhibit C: Use of Proceeds Detail

Exhibit D: Financial Projections