

CORPORATE SECRETARY CERTIFICATE - SPECIMEN SIGNATURES

CORPORATE SECRETARY'S CERTIFICATE

SPECIMEN SIGNATURES

I, Victoria Wells, do hereby certify that I am the duly elected, qualified and acting Corporate Secretary of POLAR DYNAMICS ROBOTICS, INC., a Delaware corporation (the "Corporation"), and as such, I am authorized to execute and deliver this Certificate on behalf of the Corporation.

I further certify that set forth below are the genuine specimen signatures of the current officers and authorized signatories of the Corporation, each of whom holds the office or position indicated opposite their name as of the date hereof.

and is authorized to execute documents, agreements, and instruments on behalf of the Corporation within the scope of their designated authority levels:

Name and Title | Specimen Signature

---|---

Dr. Elena Frost, Ph.D. | _

Chief Executive Officer & Director |

Marcus Chen | _

Chief Technology Officer |

Sarah Nordstrom | _

Chief Operating Officer |

Dr. James Barrett | _

Chief Robotics Officer |

Victoria Wells | _

Chief Financial Officer & Corporate Secretary |

I further certify that:

-

These individuals have been duly elected or appointed to their respective positions

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Each such person is authorized to execute and deliver, on behalf of the Corporation,

-

The specimen signatures appearing above are the true and genuine signatures

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This Certificate may be relied upon by third parties dealing with the Corpora

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The authority evidenced by this Certificate has not been revoked, modified, o

AUTHORITY LEVELS

The following authority levels have been established by the Board of Directo
for the above-named officers:

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****CEO (Dr. Elena Frost)****

-

Unlimited authority for transactions within approved annual operating budget

-

Up to \$5,000,000 for single transactions outside approved budget

-

Authority to execute all material contracts and corporate documents

-

****CTO (Marcus Chen)****

-

Up to \$1,000,000 for technology and R&D related expenditures

-

Authority to execute technology licensing and development agreements

-

Joint signature required with CEO or CFO for commitments exceeding \$500,000

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****COO (Sarah Nordstrom)****

-

Up to \$2,000,000 for operational expenditures

-

Authority to execute operational and supply chain agreements

-

Joint signature required with CEO or CFO for commitments exceeding \$1,000,000

-

****Chief Robotics Officer (Dr. James Barrett)****

-

Up to \$750,000 for robotics development and engineering expenditures

-

Authority to execute technical partnership agreements

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Joint signature required with CEO or CTO for commitments exceeding \$500

-

****CFO & Corporate Secretary (Victoria Wells)****

-

Up to \$2,000,000 for financial transactions

-

Authority to execute banking, tax, and financial documents

-

Joint signature required with CEO for commitments exceeding \$1,000,000

EFFECTIVENESS AND VALIDITY

This Certificate shall remain in full force and effect until expressly revoked

or superseded by a subsequent certificate duly executed by an authorized officer of the Corporation. The undersigned has executed this Certificate as of this 11th day of January, 2024.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the corporate seal of the Corporation this 11th day of January, 2024.

POLAR DYNAMICS ROBOTICS, INC.

By: _

Victoria Wells

Corporate Secretary

[CORPORATE SEAL]

ACKNOWLEDGMENT

State of Delaware

County of New Castle

On this 11th day of January, 2024, before me personally appeared Victoria W who proved to me on the basis of satisfactory evidence to be the person whose name is subscribed to this instrument and acknowledged to me that she executed the same in her authorized capacity as Corporate Secretary of Polar Dynamic Robotics, Inc., and that by her signature on the instrument, the Corporation upon behalf of which she acted executed the instrument.

I certify under PENALTY OF PERJURY that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature: _

Notary Public

[NOTARY SEAL]

My Commission Expires: _

