CORPORATE ORGANIZATIONAL CHART

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POLAR DYNAMICS ROBOTICS, INC.

A Delaware Corporation

Last Updated: January 11, 2024

1. CORPORATE STRUCTURE OVERVIEW

1.1 Parent Company

Polar Dynamics Robotics, Inc.

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Delaware Corporation

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Incorporated: March 15, 2018

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EIN: 82-XXXXXXX

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Principal Office: 4200 Arctic Way, Suite 300, Boston, MA 02110

1.2 Wholly-Owned Subsidiaries

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PDR Manufacturing, LLC

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Delaware Limited Liability Company

Formation Date: June 1, 2019

Ownership: 100% Polar Dynamics Robotics, Inc.

Purpose: Manufacturing operations

BlueCore Technologies, Inc.

Delaware Corporation

Incorporation Date: September 15, 2019

Ownership: 100% Polar Dynamics Robotics, Inc.

Purpose: 3IP holding company for proprietary technology

Polar Dynamics International GmbH

German Limited Liability Company

Formation Date: March 1, 2021

Ownership: 100% Polar Dynamics Robotics, Inc.

Purpose: European operations

2. BOARD OF DIRECTORS

2.1 Current Board Composition

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Dr. Elena Frost, Ph.D. - Chairperson, CEO

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Marcus Chen - Director, CTO

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Sarah Nordstrom - Director, COO

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Robert Blackwell - Independent Director (Lead)

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Dr. Patricia Martinez - Independent Director

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Michael Wong - Series B Investor Representative

Jennifer Hayes - Series C Investor Representative

3. EXECUTIVE MANAGEMENT

3.1 C-Suite Officers

Chief Executive Officer: Dr. Elena Frost, Ph.D.

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Chief Technology Officer: Marcus Chen

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Chief Operating Officer: Sarah Nordstrom

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Chief Financial Officer: Victoria Wells

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Chief Robotics Officer: Dr. James Barrett

3.2 Senfor Vice Presidents

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SVP, Global Sales: Thomas Richardson

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SVP, Engineering: Dr. Maria Kovacs

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SVP, Product Development: David Zhang

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SVP, Human Resources: Laura Mitchell

4. SUBSIDIARY MANAGEMENT

4.1 PDR Manufacturing, LLC

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Managing Director: Robert Chen

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VP Operations: Susan Thompson

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Controller: Michael Peterson

4.2 BlueCore Technologies, Inc.

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President: Dr. James Barrett

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VP Technology: Dr. Andrew Wilson

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IP Counsel: Katherine Martinez, Esq.

4.3 Polar Dynamics International GmbH

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Managing Director: Hans Mueller

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Director of European Operations: Sophie Laurent

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Financial Controller: Klaus Weber

5. OWNERSHIP STRUCTURE

5.1 Capitalization Summary

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Authorized Shares: 100,000,000 Common; 25,000,000 Preferred

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Outstanding Shares: 15,000,000 Common; 12,500,000 Preferred

TreasuryoShares: 500,000 Common

5.2 Major Shareholders (>5%)

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Founders & Management: 32%

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Dr. Elena Frost: 15%

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Marcus Chen: 12%

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Other Management: 5%

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Institutional Investors: 58%

Arctic Ventures Fund VII: 20%

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Robotics Growth Partners: 15%

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TechFront Capital: 13%

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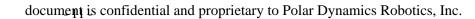
Northern Light Ventures: 10%

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Employee Stock Option Pool: 10%

6. CERTIFICATION

This organizational chart accurately reflects the corporate structure of Polar Dynamics Robotics, Inc. and its subsidiaries as of January 11, 2024. This



[Corporate Seal]

By: /s/ Victoria Wells

Victoria Wells

Chief Financial Officer

Polar Dynamics Robotics, Inc.

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