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Top Skills

AI Product Strategy

AI Product Development Lifecycle

Critical Thinking

Certifications

AI Product Management 101 &
Certification - Building AI Products
end-to-end

AI Product Management Bootcamp
& Certification by AI Product
Academy

What Business Leaders Need to
Know about Web3 (+ Metaverse)

Certified Scrum Product Owner
(CSPO)

Advanced AI Product Leadership
Certification

Nick Lanahan

Product Management | MBA Veteran | Lifelong Learner
Columbus, Ohio Metropolitan Area

Summary

With over 13 years across defense, consulting, and financial services, I am a seasoned leader passionate about Strategy, Product Management, leadership development, and driving organizational transformation. I excel at building new offerings and implementing frameworks that empower data-driven decisions.

As an MBA and U.S. Army Veteran, I bring a disciplined approach to leading diverse teams in unclear and complex environments. Beyond that, I'm deeply into new technology, actively exploring AI Product Management, and absolutely love the flow of 'vibe coding' ideas into reality.

Experience

EY

3 years 10 months

Manager - Technology Consulting, Product Management
August 2024 - Present (1 year)
Columbus, Ohio Metropolitan Area

As a Manager, I lead product strategy and large-scale organizational transformations for key clients, focusing on building high-performing product teams and driving strategic clarity.

- Led multiple workstreams across four large-scale product organization transformations
- Co-authored and managed EY's Product Playbook, shaping product practices across industries
- Implemented strategic OKR and metrics frameworks within prominent global banks, empowering widespread data-driven decisions
- Drove product strategy for new offerings, scaling client growth
- Optimized portfolio management within a global bank, streamlining prioritization and delivery flow

- Developed innovative prioritization models, enhancing strategic decision-making
- Built AI-driven PoCs and MVPs for competitive analysis tools

Technology consultant - Product Management, Digital & Emerging Technology

October 2021 - August 2024 (2 years 11 months)

Columbus, Ohio, United States

In this role, I advised clients on product strategy and digital transformation, crafting solutions from the ground up and enabling their teams for success. I focused on delivering foundational product expertise and navigating complex change.

- Defined product strategy frameworks to launch new products for major clients.
- Led extensive product tooling research, influencing enterprise strategies.
- Created and led coaching and training programs for product transformations.
- Orchestrated critical communication strategies during complex product shifts in acquisitions.

United States Army Reserve

Major - U.S. Army Corps of Engineers Plans Officer (S3)

July 2021 - Present (4 years 1 month)

As a Plans Officer, I contribute to critical strategic planning and operational readiness. This role focuses on developing detailed analysis and plans while fostering key relationships and alignment to ensure effective execution in complex environments.

- Developed strategic contingency operations for organizational readiness.
- Authored operational plans, defining objectives, strategies, and execution frameworks.
- Coordinated strategic alignment with cross-functional engineering teams.
- Partnered with international engineering teams, synchronizing planning and training.
- Managed international stakeholder relationships for unified strategic preparations.
- Received award for strategic planning contributions during major training exercises.

Horizon Two Labs

Product Management Intern

May 2021 - August 2021 (4 months)

Columbus, Ohio Metropolitan Area

At Horizon Two Labs, I immersed myself in early-stage product development, conducting crucial research and analysis to drive strategic decisions. My work directly informed the direction of new ventures.

- Analyzed market trends and competitive landscapes to inform strategic business decisions for new ventures.
- Executed comprehensive customer research, validating product concepts and informing offerings.
- Conducted customer outreach and analyzed feedback to drive product iteration and strategic pivots.

US Army

10 years 2 months

Assistant Professor of Leadership and Military Science

November 2018 - June 2021 (2 years 8 months)

Columbus, Ohio Metropolitan Area

As an Assistant Professor, I specialized in coaching, training, mentoring, and leadership curriculum design to prepare future Army leaders to face complex challenges. This involved finding new ways to teach through an iterative cycle of student feedback and continuous improvement.

- Led and developed future leaders, fostering critical thinking and adaptability.
- Coached and mentored emerging leaders, instilling core values and ethical leadership.
- Trained future leaders skilled in navigating ambiguity and operational leadership challenges.
- Spearheaded comprehensive curriculum overhauls, significantly boosting cadet retention and performance.
- Mentored cadets to establish a culture of excellence, consistently developing top program leaders.
- Restructured leadership curriculum semi-annually, providing custom development paths for each student.
- Developed technology-integrated, experiential learning techniques, and advised senior leadership on organization-wide process improvements and hybrid instructional models.

Senior Manager - Company Commander

June 2017 - November 2018 (1 year 6 months)

Pyeongtaek, South Korea

As Company Commander, I held ultimate responsibility for all aspects of the organization including training, operational readiness, and the health, morale, and welfare of 138 personnel and 33 managers within my organization. My focus was squarely on empowering teams and fostering organizational excellence.

- Led and influenced managers to achieve top mission readiness ratings and organizational recognition
- Provided subject matter expertise to diverse operational teams, guiding their strategic and execution efforts
- Orchestrated a strategic, large-scale relocation of personnel and equipment, integrating teams ahead of schedule
- Led cross-functional efforts to develop and implement training products, significantly accelerating cycles and addressing high turnover
- Established a bottom-up program for developing Standard Operating Procedures (SOPs), enhancing knowledge and organizational buy-in
- Directed engineering support for critical missions, developing streamlined SOPs for continuity and excellence

Program Manager - Host Nation Funded Construction, South Korea
June 2016 - June 2017 (1 year 1 month)

Seoul, South Korea

As a Program Manager, I managed funding and change for large-scale host nation-funded construction initiatives, overseeing strategic budget allocation and complex project portfolios. My role involved strategic negotiation and planning.

- Negotiated strategic budget allocations for major construction projects.
- Managed extensive construction programs, providing expert counsel on facility requirements.
- Developed a cutting-edge prioritization tool for numerous large-scale projects, aligning with strategic initiatives.
- Championed the strategic restructuring of major construction and conservation programs.
- Achieved significant success in strategic planning, integrating new projects into long-term budgets and prioritizing future initiatives.
- Provided transformative leadership, integrating team members and developing professional growth programs for peers.

Engineer Captain's Career Course Student (Advanced leadership and tactics training)

June 2015 - June 2016 (1 year 1 month)

Fort Leonard Wood, Missouri, United States

As a student in this advanced leadership program, I honed my strategic and operational skills, leading complex engineering projects and coordinating multifaceted efforts within a demanding training environment.

- Led complex engineering projects, enhancing operational readiness in diverse environments.
- Drafted strategic operational orders, shaping complex mission approaches and execution.
- Facilitated cross-disciplinary coordination, aligning engineering efforts with broader operational goals.
- Developed advanced leadership and critical thinking skills, focusing on complex engineering solutions.
- Sponsored international students, fostering cross-cultural exchange and mentorship.

Project Engineer

January 2015 - June 2015 (6 months)

Fort Hood, Texas, United States

As a Project Engineer, I provided crucial support for large-scale renovation projects, focusing on contract administration and problem-solving. My work ensured smooth project execution and fostered strong stakeholder relationships.

- Supported contract administration for major renovation projects, ensuring compliance with safety and environmental standards.
- Processed contract modifications, adapting to evolving project requirements.
- Supported diverse renovation projects across various facility types.
- Analyzed and mitigated significant contract disputes, enhancing collaboration with contractors.

Manager - Operations and Logistics - Executive Officer

October 2013 - January 2015 (1 year 4 months)

Fort Hood, Texas, United States

As Executive Officer, I served as second-in-command for a 112-member operational unit, directly managing critical logistics, administrative functions, and resource management. My focus was on ensuring operational readiness and driving strategic improvements in support of mission success.

- Led a 112-member operational company, directing comprehensive logistical and administrative functions.
- Spearheaded transformation initiatives, earning commendation for outstanding performance in major logistical programs.
- Managed logistical and maintenance operations for assets exceeding \$39 million, ensuring combat readiness.
- Spearheaded strategic property transfers with external organizations, optimizing equipment for mission success.
- Executed strategic supply transactions, procuring mission-critical supplies and managing resources.

Identified and capitalized on opportunities for team development, fostering a culture of continuous learning.

Manager - Platoon Leader

January 2013 - October 2013 (10 months)

Fort Hood, Texas, United States

As a Platoon Leader, I directly managed and led a 31-member team, overseeing their readiness, training, and logistics to prepare for global deployments. This was my first official leadership role in the military and the most impactful for the remainder of my career.

- Acknowledged as the top-rated Platoon Leader, ranking 3 out of 15 in a highly talented battalion. - Achieved "Top Gun" honors during annual training qualifications
- Prepared and led a 31-member Engineer platoon for worldwide operational deployments, ensuring optimal readiness and adaptability.
- Led all personnel, training, operations, security, and logistics for 31 Soldiers and 5 managers, managing over \$13M in assets.
- Implemented comprehensive training plans, enhancing company proficiency and improving gunnery outcomes.
- Planned and executed Bradley Gunnery Skills Testing, certifying all 17 crews.

Strategic and Operational Planner - Assistant Operations Officer

December 2011 - January 2013 (1 year 2 months)

Fort Hood, Texas, United States

As a Strategic and Operational Planner, I focused on orchestrating large-scale training and resource management initiatives, optimizing operations and advising leadership with clear, data-driven insights. My role was all about translating complex scenarios into actionable plans.

- Coordinated resources for over 89 diverse training events, demonstrating strategic foresight and meticulous coordination on a battalion scale
- Managed resource scheduling for five unique organizations, encompassing over 1000 personnel, optimizing operations for efficiency
- Published data-driven situational reports, enhancing communication and leadership decision-making
- Led as Night Battle Captain, simplifying complex data to guide real time tactical decision-making in dynamic scenarios
- Recognized for outstanding planning ability, coordinating battalion training resources with strategic thinking

Basic Officer Leadership Course Student

August 2011 - December 2011 (5 months)

Fort Leonard Wood, Missouri, United States

As a student in the Basic Officer Leadership Course, I built foundational engineering and leadership skills, preparing for diverse operational roles. This intensive program honed my problem-solving and project management capabilities.

- Acquired foundational engineering and leadership skills, including construction and combat engineering
- Enhanced problem-solving and technical competencies for diverse operational roles
- Fostered teamwork and project management abilities in collaborative settings
- Explored modern engineering technologies and innovations, aligning with industry standards
- Refined ethical decision-making and tactical engineering applications for future leadership

Trainer - Leadership and Military Tactics (CTLT)

May 2011 - August 2011 (4 months)

Fort Knox, Kentucky, United States

Education

The Ohio State University Fisher College of Business

Master of Business Administration - MBA

Missouri University of Science and Technology

Master of Science - MS, Engineering Management

North Carolina State University
Bachelor of Science - BS, Structural Engineering

InventRight
Product Development / Licensing · (May 2023)