

A dark, atmospheric photograph of several vampires. In the foreground, a man with long white hair and a beard holds a small chalice. Behind him, another man with a beard looks intensely at the viewer. To the right, a man in a hooded cloak holds a large, ornate book. The scene is dimly lit, with strong shadows and a greenish-blue tint.

TIME BANDITS: DON'T LET THESE VAMPIRES GET YOU

JOE WRIGHT

@JOE_JAG

BOOK OF THE TIME BANDITS

Making Work Visible

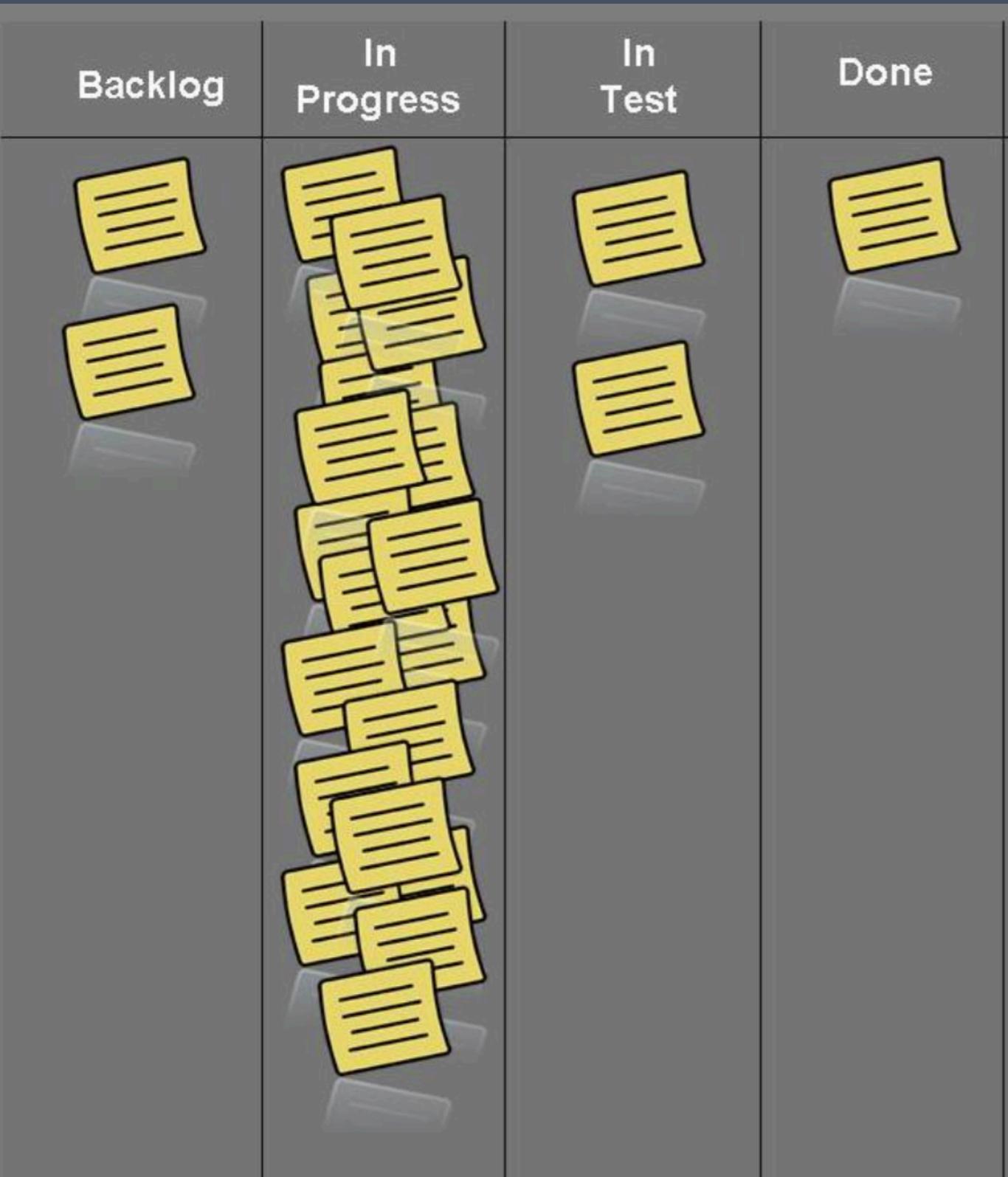


EXPOSING
TIME THEFT TO
OPTIMIZE
WORK & FLOW

DOMINICA DEGRANDIS

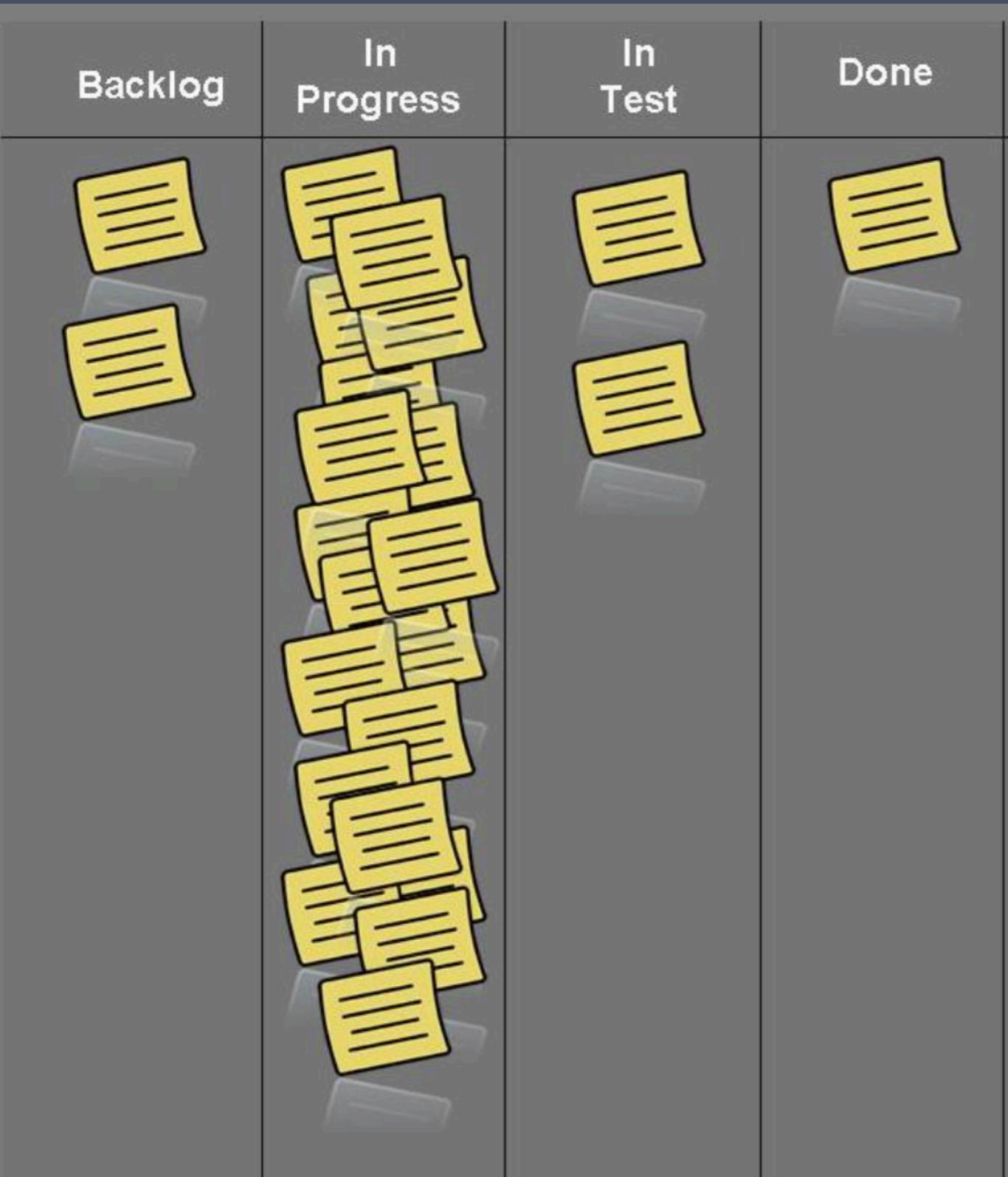
BUSYNESS IS AN ADDICTION.
WHICH DOESN'T EQUATE TO
GROWTH OR VALUE. IT USUALLY
MEANS DOING A BUNCH OF
THINGS THAT ALL TURN OUT
CRAPPY

- DOMINICA DEGRANDIS



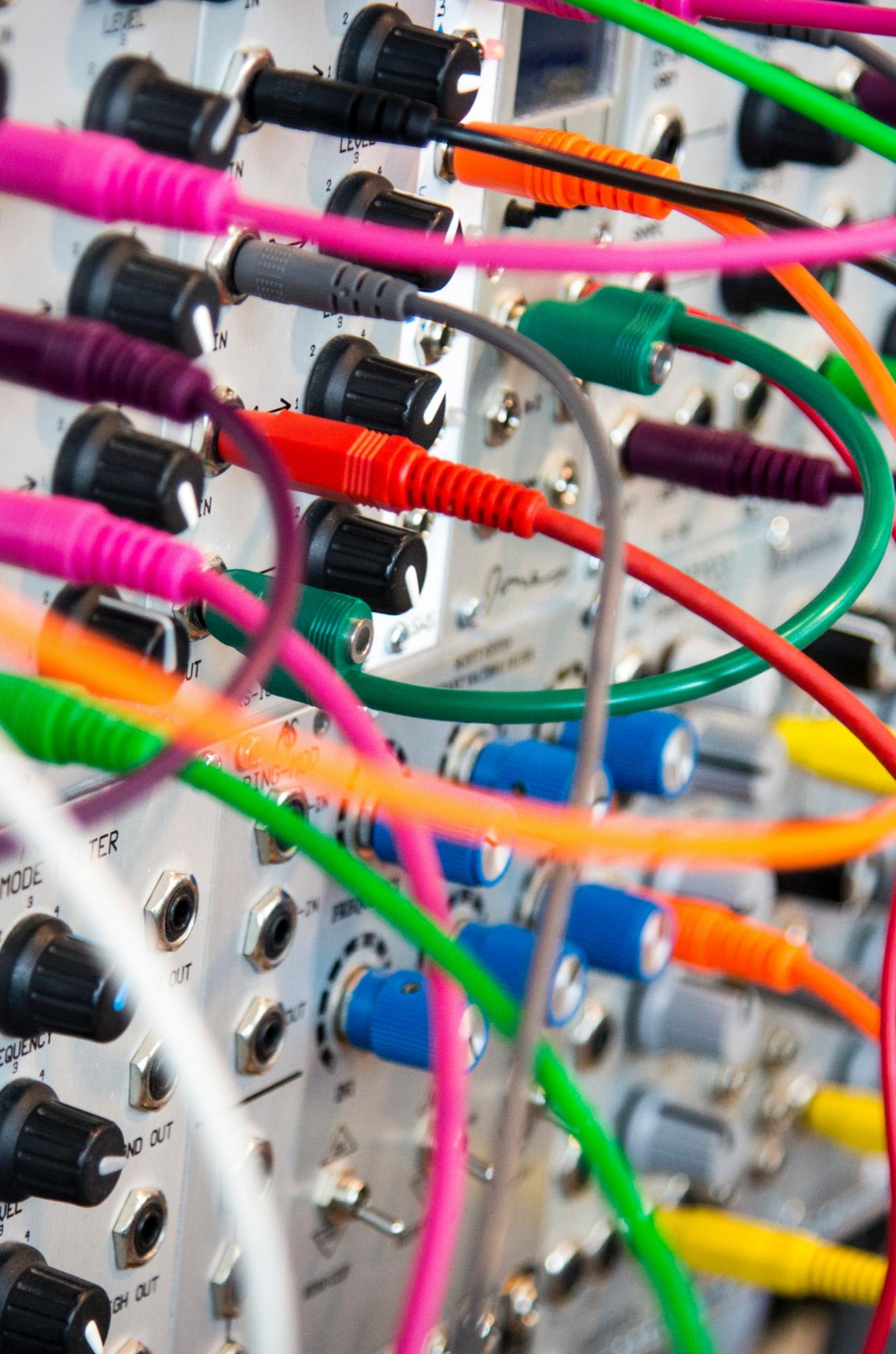
TOO MUCH
WORK IN
PROGRESS
(WIP)

WIP CLUES



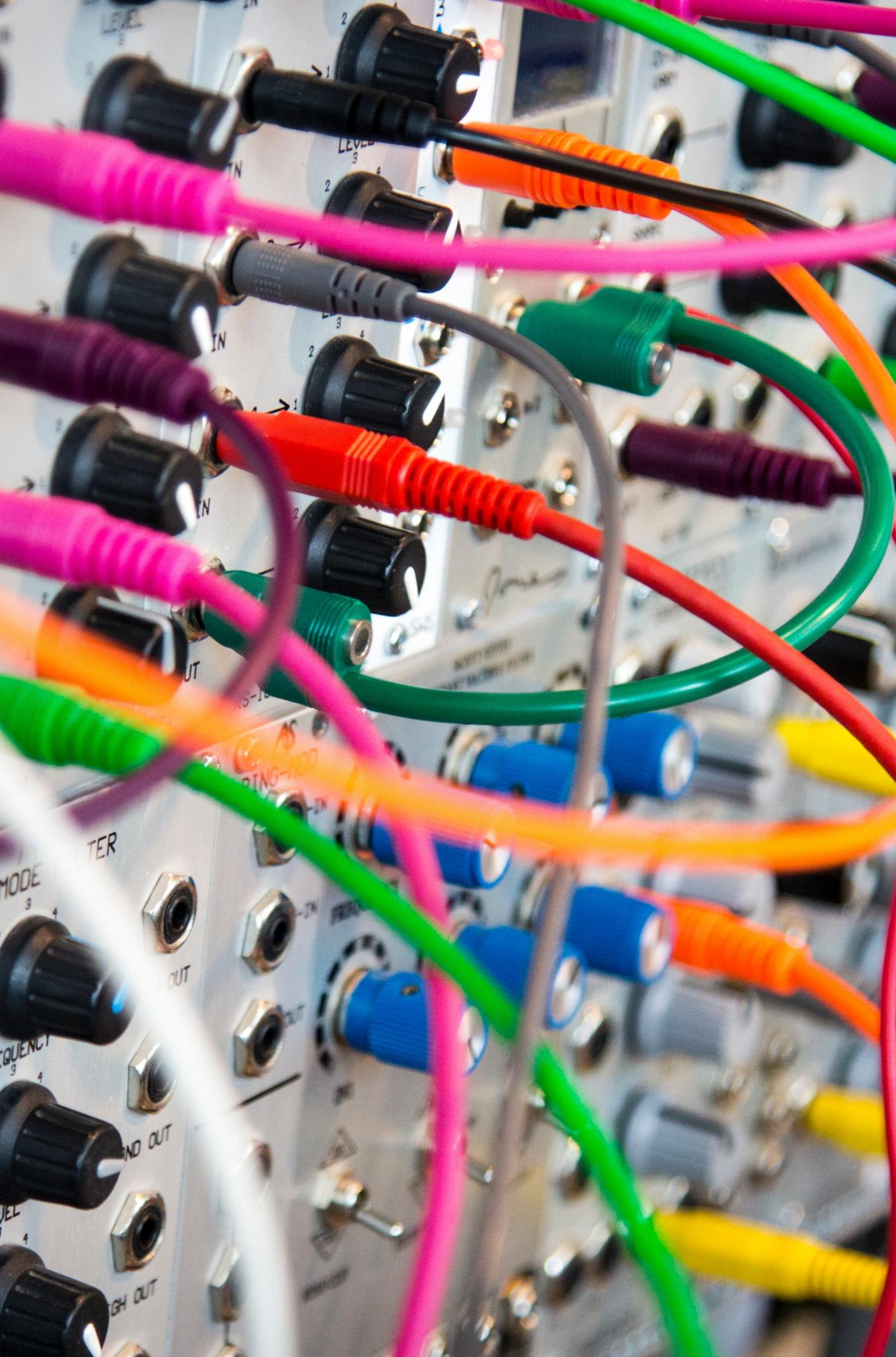
- › QUALITY IS SUFFERING
- › TIME TO GET THINGS DONE IS GOING UP
- › WE SAY 'YES' TO EVERY REQUEST
- › CONTEXT SWITCHING

UNKNOWN DEPENDENCIES



UNKNOWN DEPENDENCIES CLUES

- › HIGH COORDINATION COSTS
- › EXPERTS AREN'T AVAILABLE
- › CHANGES TO CODE OR A PLAN CAUSES UNEXPECTED THINGS TO HAPPEN





UNPLANNED WORK

UNPLANNED WORK CLUES

- › PLANNED WORK DOESN'T GET DONE - BUT YOU COMPLETED OTHER REQUESTS
- › WORK SKIPS THE PLANNING STAGE



CONFICTING PRIORITIES

**CHANGED
PRIORITIES
AHEAD**

CONFLICTING PRIORITIES CLUES

"WHEN WILL MY THING BE DONE?"

"MY THING IS HIGH PRIORITY!"

"IF MY THING DOESN'T GET DONE BY X,
THEN Y"



CHANGED
PRIORITIES
AHEAD



**NEGLECTED
WORK**



NEGLECTED WORK CLUES

- DELAYED TASKS BECOME EMERGENCIES
- WORK ITEMS IN PROGRESS FOR OVER 60 DAYS

CARY GRACE
GRANT·KELLY

in

ALFRED HITCHCOCK'S

**TO CATCH
A THIEF**

Color by TECHNICOLOR

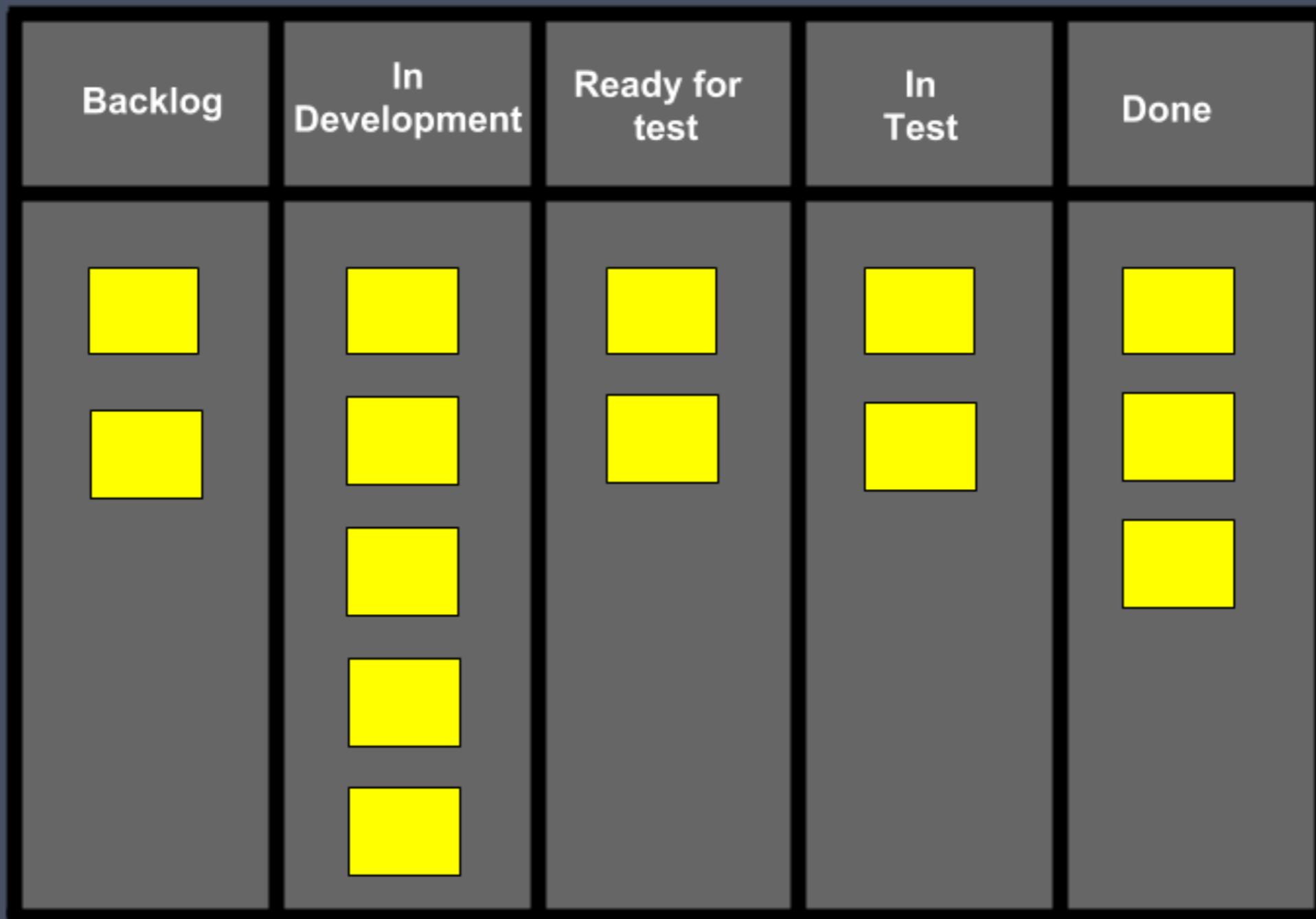
with
JESSIE ROYCE LANDIS • JOHN WILLIAMS • Directed by ALFRED HITCHCOCK
Screenplay by JOHN MICHAEL HAYES • Based on the novel by David Dodge • A Paramount Picture

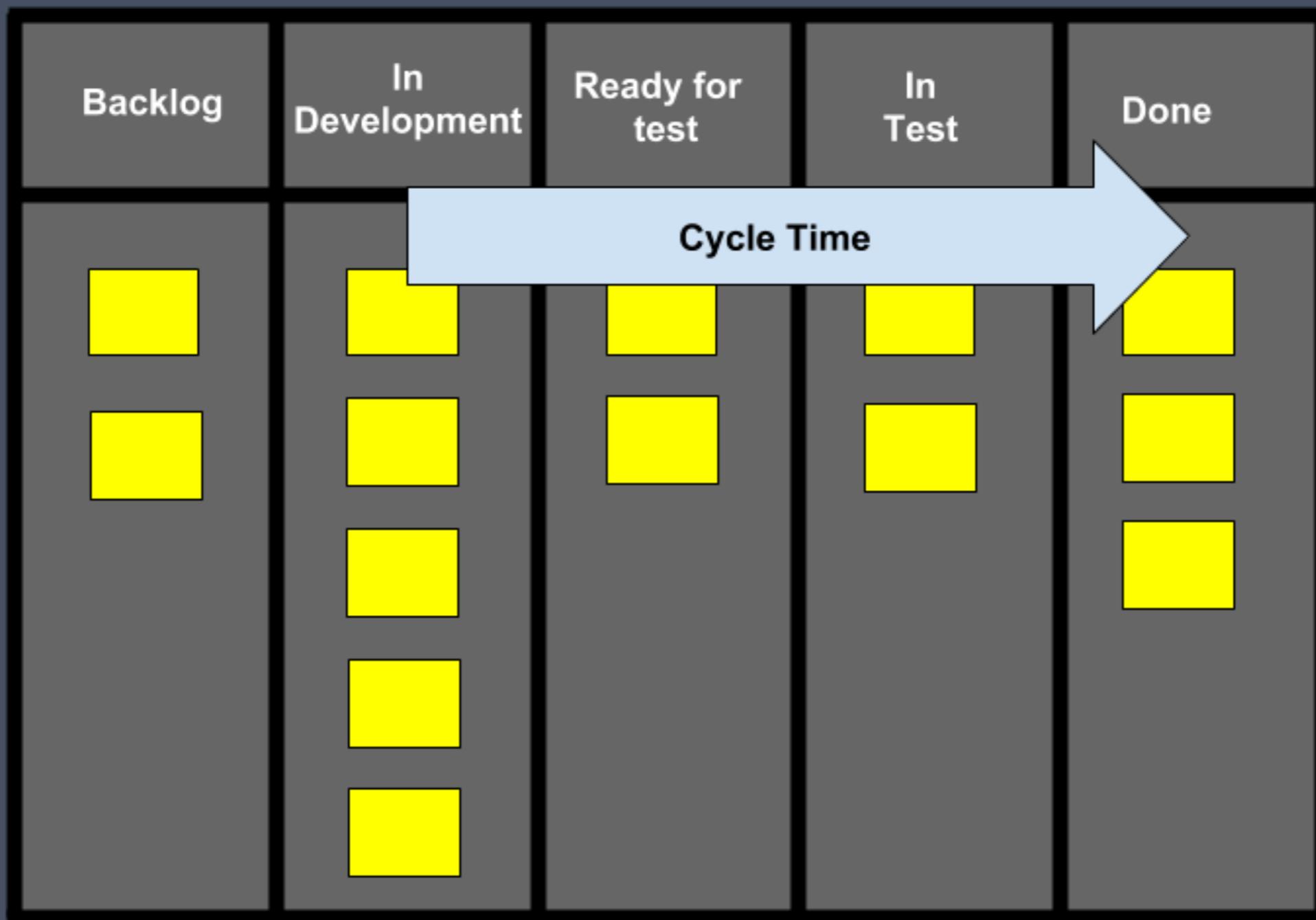
VISTAVISION
MOTION PICTURE HIGH FIDELITY

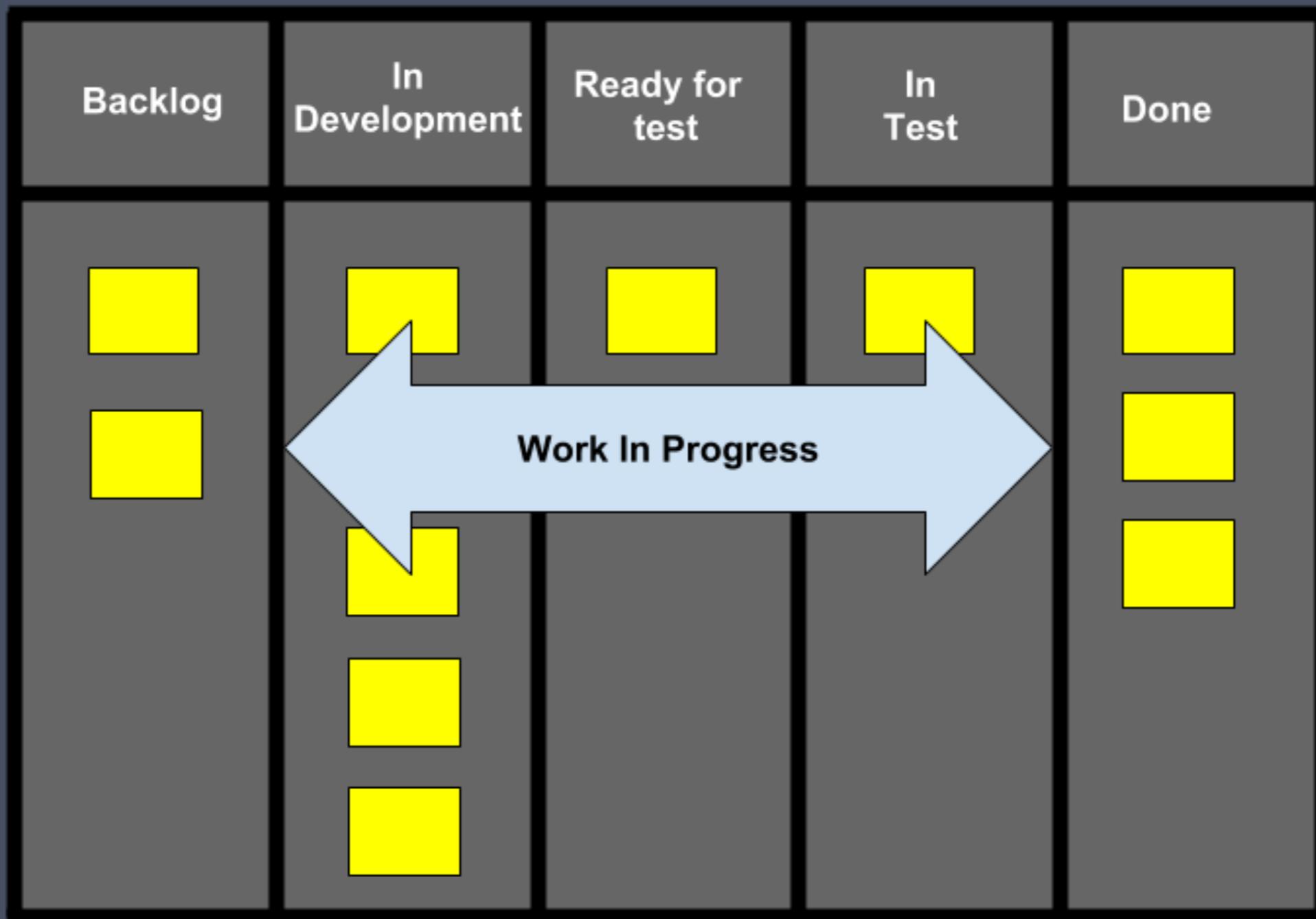


THE AIM OF KANBAN IS TO
MAKE TROUBLES COME TO THE
SURFACE

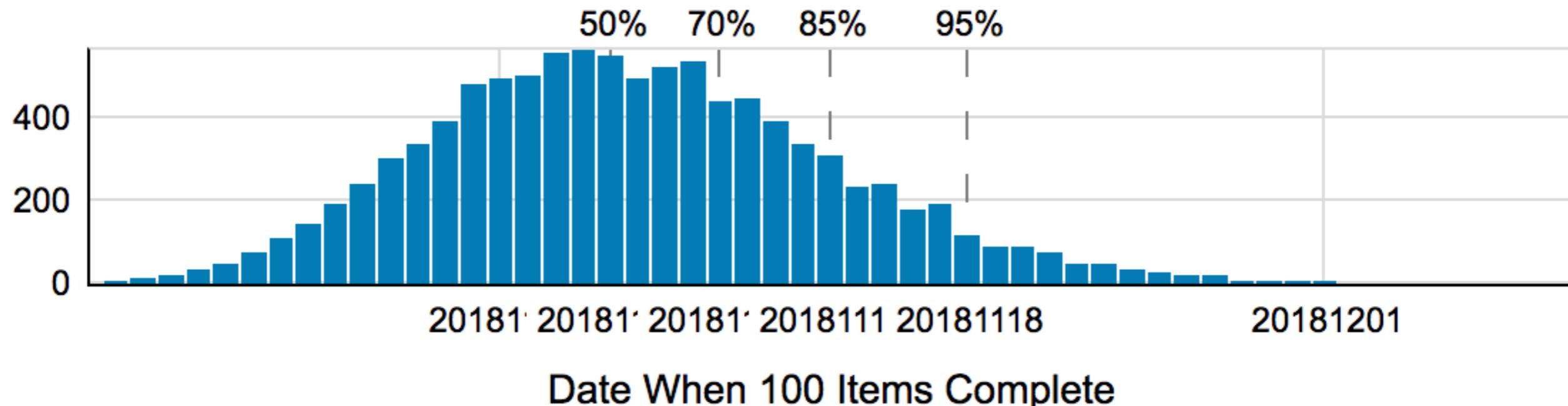
- TAIICHI OHNO







Monte Carlo (10K Trials)

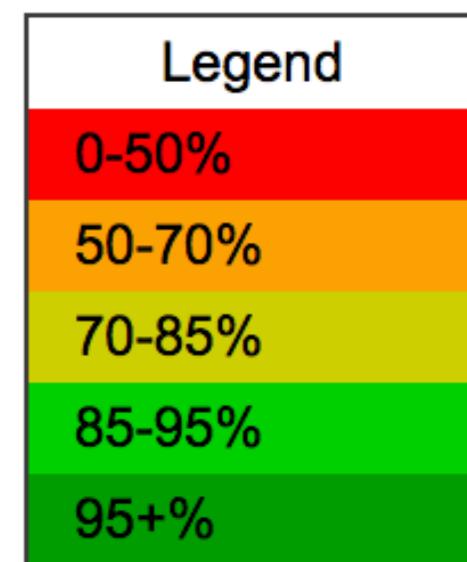


Date When 100 Items Complete

Oct 2018						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

Nov 2018						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5	6	7	8	9	10
	50%			70%		
11	12	13	14	15	16	17
	85%					
18	19	20	21	22	23	24
95%						
25	26	27	28	29	30	

Dec 2018						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					



JIM CARREY



YES MAN

ONE WORD CAN CHANGE EVERYTHING.

WARNER BROS. PICTURES PRESENTS

In association with VILLAGE ROADSHOW PICTURES A HEYDAY FILMS/ZANUCK COMPANY PRODUCTION JIM CARREY "YES MAN" ZOOEY DESCHANEL BRADLEY COOPER JOHN MICHAEL HIGGINS AND TERENCE STAMP MUSIC BY LYIE WORKMAN AND MARK OLIVER EVERETT CO-PRODUCERS KATTERLI FRAUENFELDER TIFFANY DANIEL EDITED BY CRAIG ALPERT PRODUCTION DESIGNER ANDREW LAVIS DIRECTOR OF PHOTOGRAPHY ROBERT YEOMAN, ASC EXECUTIVE PRODUCERS MARTY EWING DANA GOLDBERG AND BRUCE BERMAN BASED ON THE BOOK BY DANNY WALLACE SCREENPLAY BY NICHOLAS STOLLER AND JARRAD PAUL & ANDREW MOGEL COMING SOON PRODUCED BY RICHARD D. ZANUCK DAVID HEYMAN DIRECTED BY PEYTON REED



HEYDAY FILMS



www.yesmanmovie.co.uk

FEATURING SONGS BY EELS

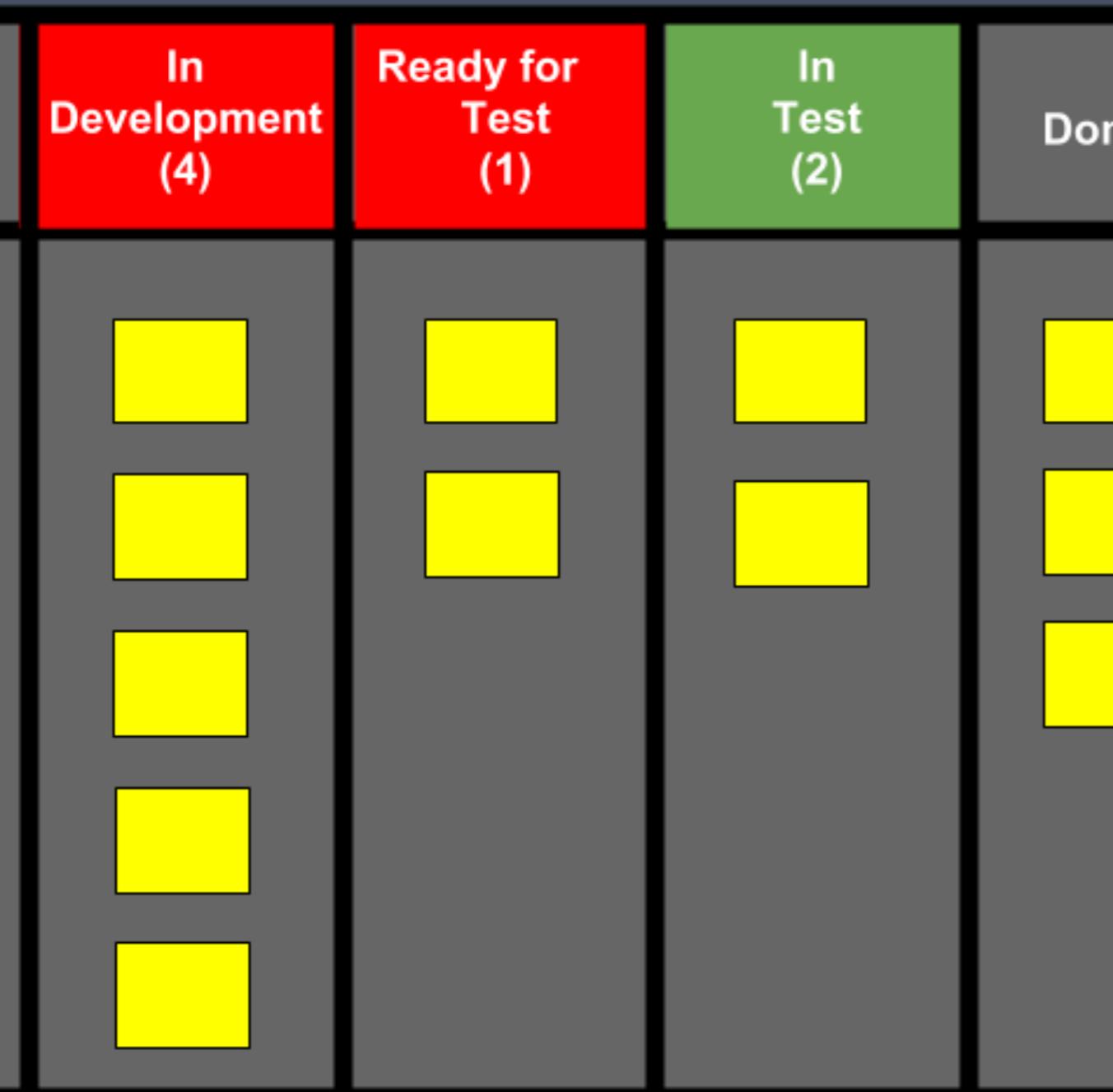
WARNER BROS. PICTURES ©2008 Warner Bros. Inc. All Rights Reserved

TOO MUCH WIP



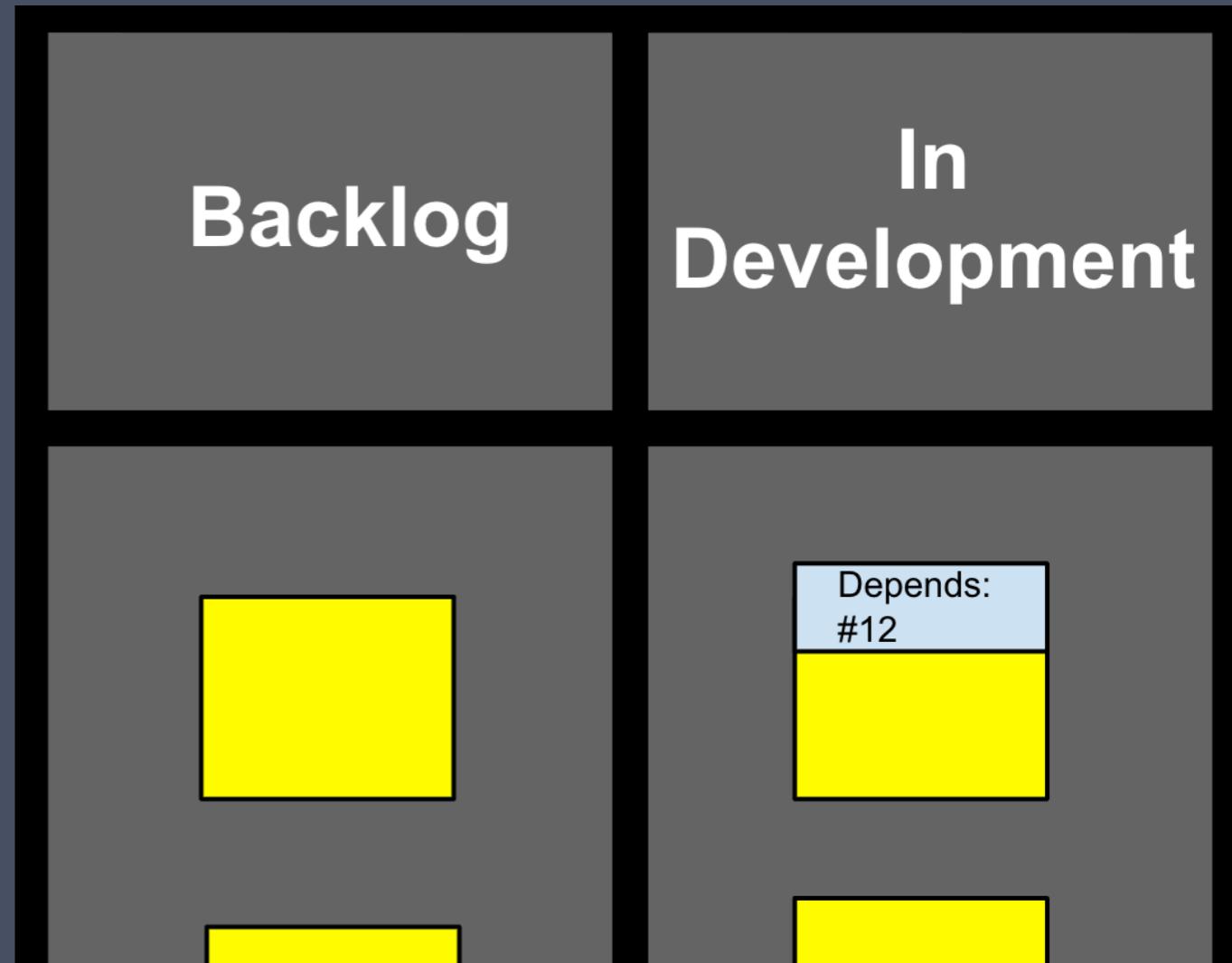
ADD WIP LIMITS

TOO MUCH WIP



MORE 'NO'
LESS WIP

EXPOSE DEPENDENCIES



EXPOSE DEPENDENCIES

	A	B	C	D	E
1	Squad	Depends on	Dependency	Comment	Same tribe?
2	Music Player				
3	Content	Ops	Slowing	Need machines, connections, help set-up things etc. Works really well in general, but at times the workload on operations causes the lead times to grow and slow us down	No
4	Content	NeXT	No problem	Storage. Not big, mostly information/communication needs to happen.	No
5	Content	BFS	No problem	Replacement service	Yes
6	Content	Team 2	No problem	Communication around next story	No
7	Content	Team 1	Future	Content ingestion	No
8	BFS	UX	Slowing	Need UX to discuss, review and provide mock-ups.	No
9	BFS	Content	No problem	Normal dependencies, sprint work.	Yes
10	BFS	Mobile	Slowing	No internal mobile developers within Squad.	No
11	BFS	Analytics	Slowing	A/B test results slowing down roll outs of features	No
12	BFS	Team 3	Blocking	Waiting for data dumps	No
13	BFS	Team 1	Future	Waiting for data dumps	No
14					

EXPOSE DEPENDENCIES

Michael Stump
@michael_p_stump



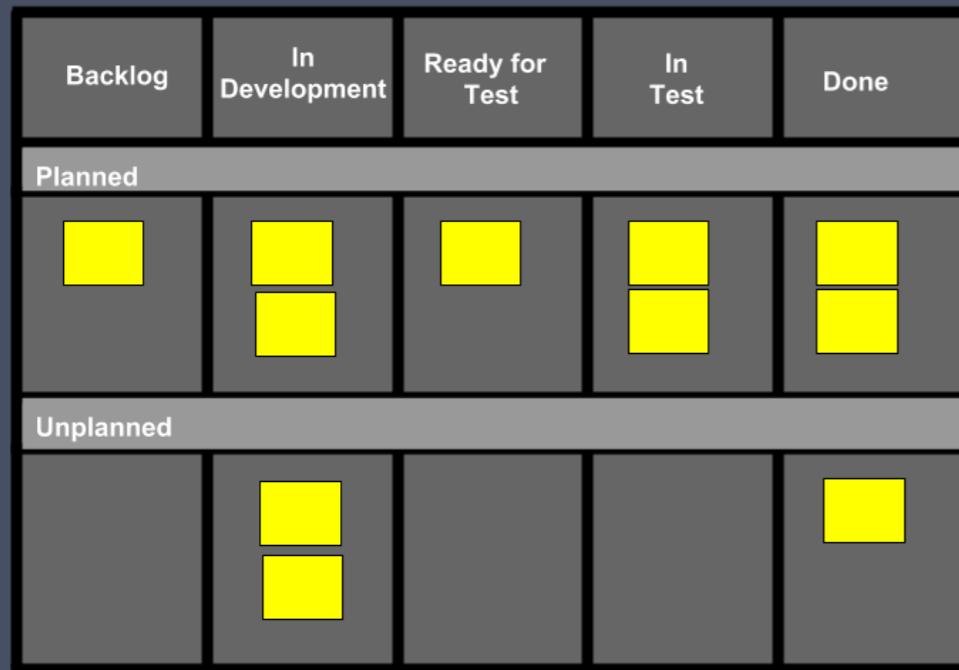
R - #SAFe Program Board after ScaledAgile PI Planning w/ a couple of dependencies #transparency #collaboration



LIKES
8



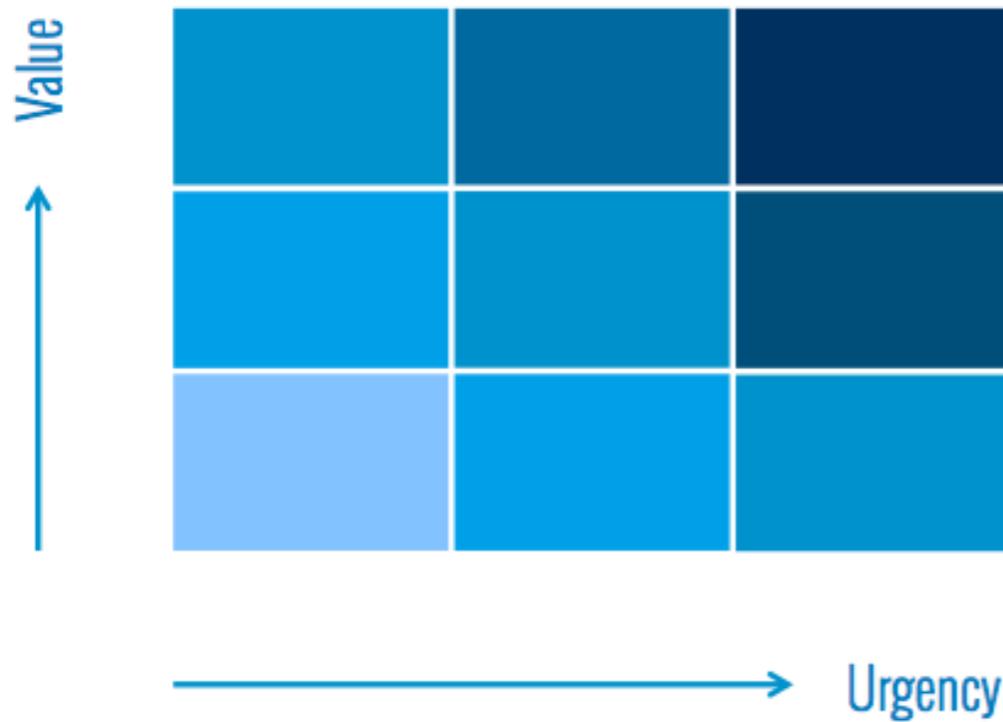
UNPLANNED WORK



TRACK IT
&
KNOW THE RATIO

PRIORITISE!

Qualitative Cost of Delay



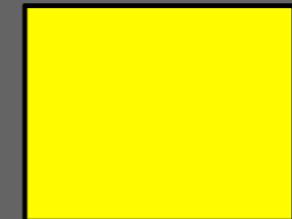
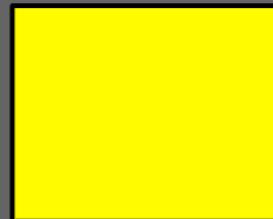
BLACK SWAN FARMING

- › HIGHEST PAID PERSONS OPINION (HIPPO)
- › FIRST-IN FIRST OUT
 - › OKRS
- › COST OF DELAY
- › WEIGHTED SHORTEST JOB FIRST

BE EXPLICIT

Options

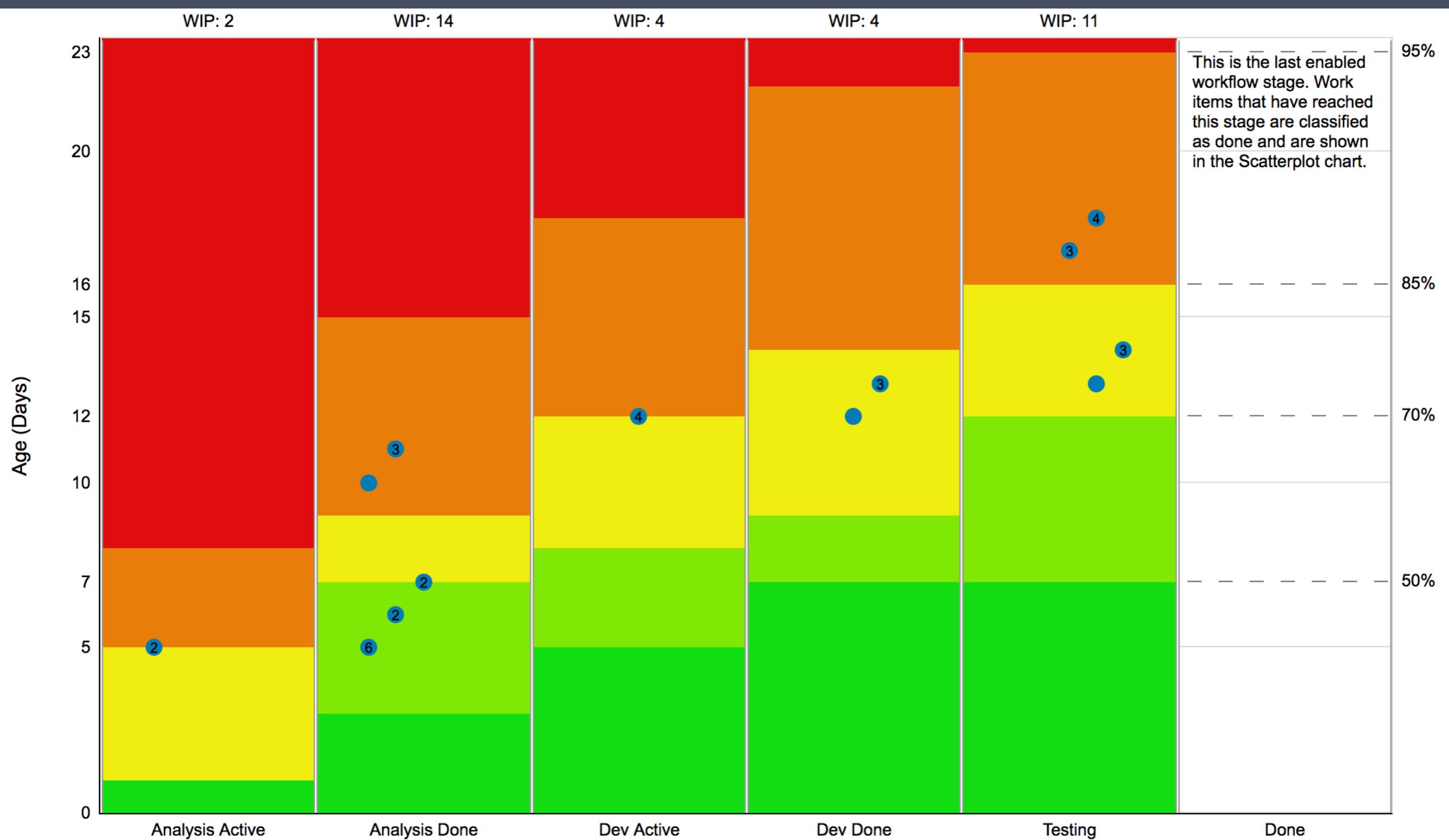
Next



PRIORITISE!
ESTABLISH A LINE
OF COMMITMENT

PREVENTING NEGLIGENCE





CATCH THEM ALL

- › TOO MUCH WIP
- › UNKNOWN DEPENDENCIES
- › UNPLANNED WORK
- › CONFLICTING PRIORITIES
- › NEGLECTED WORK

Making Work Visible

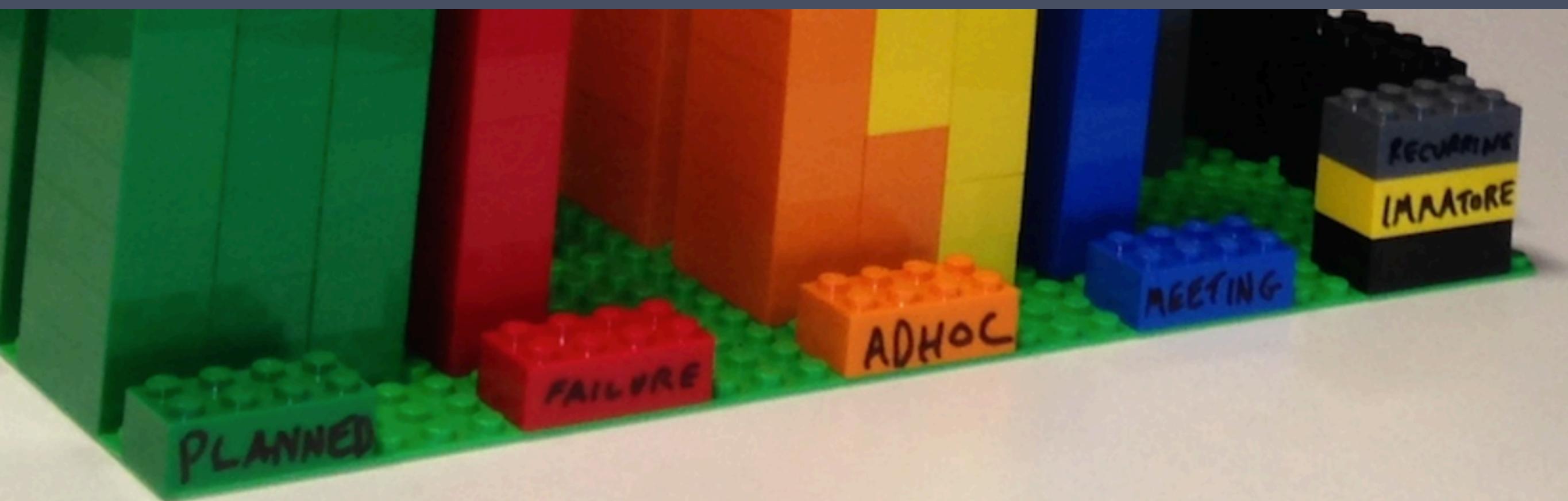


EXPOSING
TIME THEFT TO
OPTIMIZE
WORK & FLOW

DOMINICA DEGRANDIS









THE TASK



23.2%

STATISTICS - 2016

	PLANNED	FAILURE	AD-HOC	MEETINGS
APRIL	23%	30%	40%	2%

STATISTICS - 2016

	PLANNED	FAILURE	AD-HOC	MEETINGS
APRIL	23%	30%	40%	2%
NOV	56%	4%	24%	10%



Ebay

The image shows a screenshot of the eBay homepage. The top navigation bar includes links for 'Buy', 'Sell', 'My eBay', and 'Comm'. Below the navigation is a search bar with 'Search' and 'Advanced Search' buttons, and dropdown menus for 'All Categories' and 'All Categories'. A 'Java TECHNOLOGY' logo is visible. The main content area features a large 'Welcome to eBay' message with a 'Sign In' button. It also displays a 'New to eBay?' registration offer. Below the welcome message are several product thumbnails: a red baseball t-shirt labeled 'LITTLE SLUGGER', a pair of CHI straightening irons, a Garmin nüvi GPS device, a set of Wüsthof knives, an Apple iPod touch, and a Michael Kors handbag. On the left side, there's a sidebar with links for 'TRANSFORMERS GENERATION 1', 'Helpful Links' (Learning Center, PayPal Buyer Protection, eBay Toolbar), and various item categories like 'Skirt - 100% hemp -...', 'RISERS COLLEGE DORM O...', and 'Wood Necklaces from \$5'. At the bottom, there are promotional sections for 'Records from \$1', 'Posters from \$10', and 'Gymboree Baby Clothing'.

WHAT ARE
YOUR
QUESTIONS?

@JOE_JAG - JOE WRIGHT

[HTTPS://GITHUB.COM/JOEJAG/TIMEBANDITS](https://github.com/joejag/timebandits)