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# Business Forecasting

## Business Indicators





# Cycles

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Many of the time series studied have obvious trend and/or seasonal components with relevant models suggested to incorporate these components into forecasts

Additionally, many time series particularly those relating to economic activity also exhibit cyclical behaviour, fluctuating around some non-cyclical level

Typically, the cyclical behaviour of the time series are related to the broad economic or business cycles that characterise economies

Complete cyclical fluctuations are generally only observable over a number of years



# Business Cycles

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A business cycle is a type of **fluctuation** found in **aggregate economic activity**, adjusted for **long-run trends**

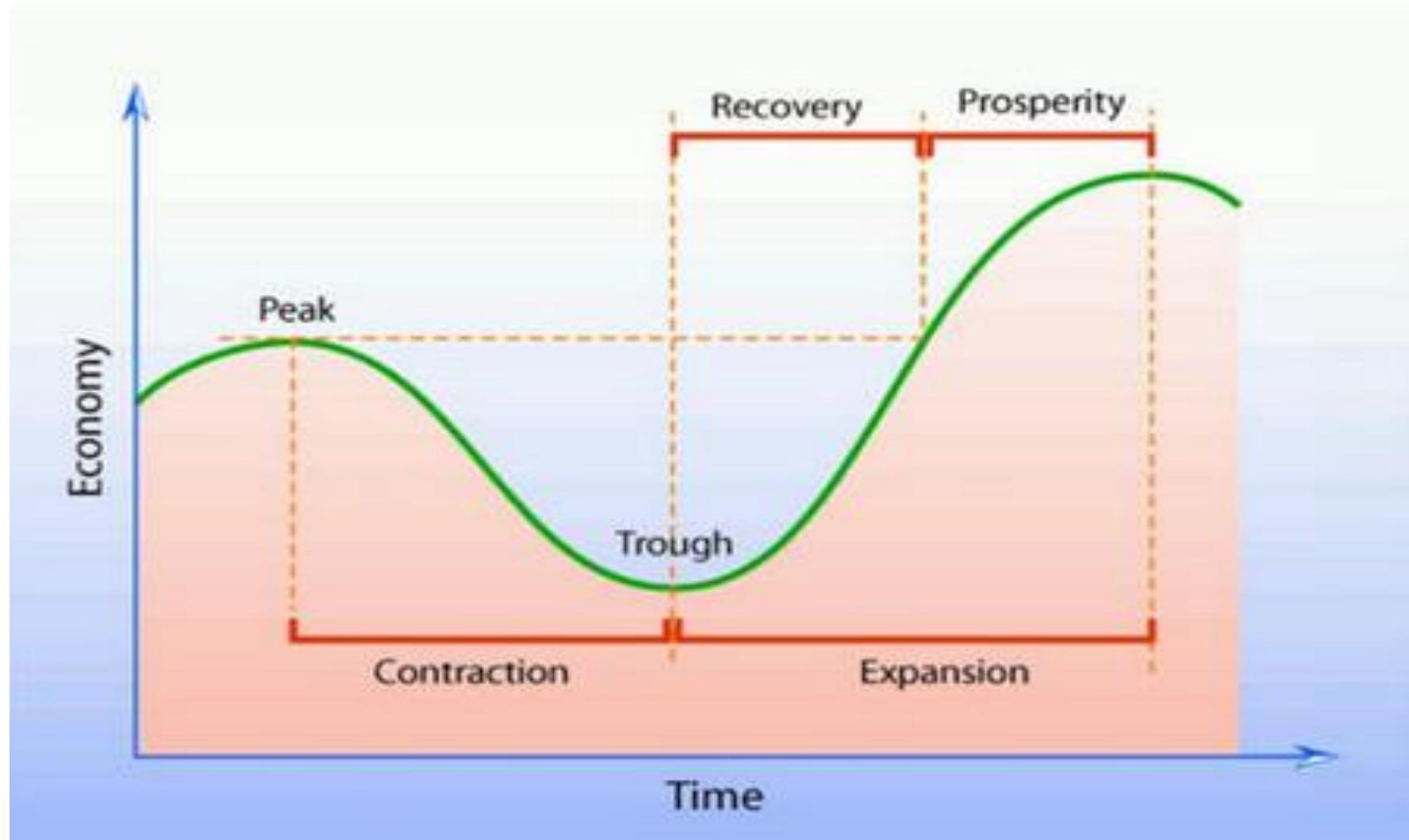
A cycle consists of **expansion** occurring at about the same time in **many economic activities**, followed by **general recessions, contractions, and revivals** which merge into the expansion phase of the next cycle

In duration business cycles vary from more than one to ten or twelve years

They are **not divisible into shorter cycles** with similar characteristics and amplitudes



# General Cycle Path

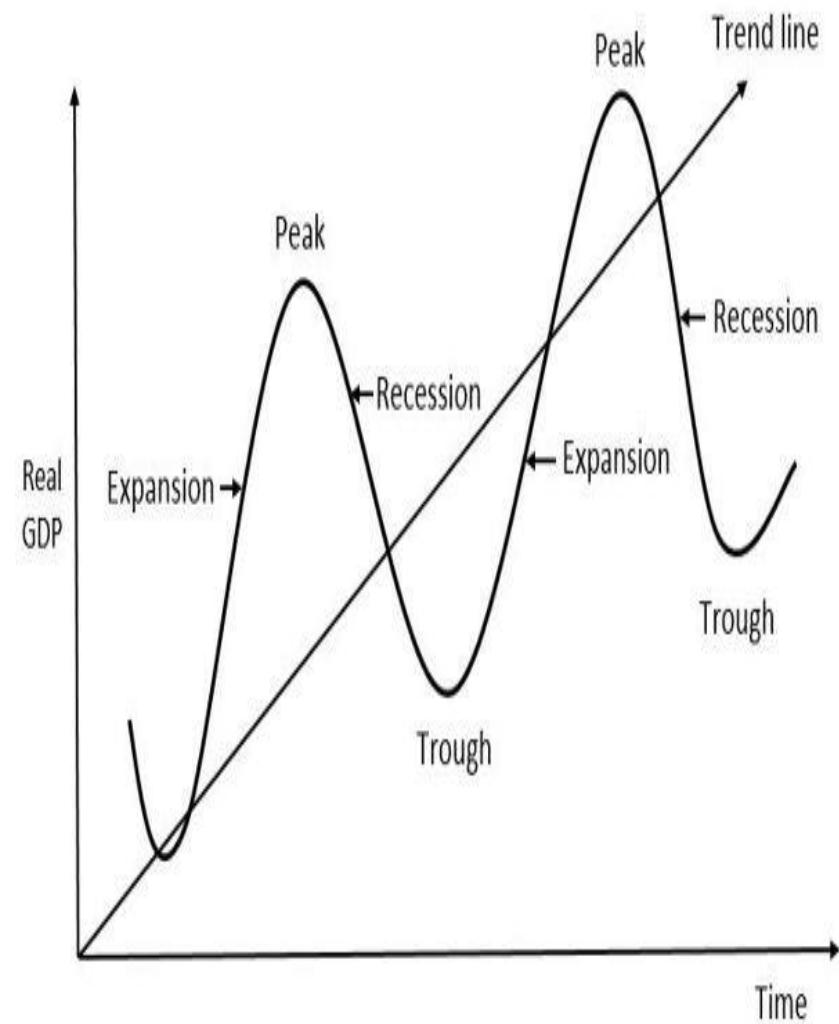


# Classical and Growth Cycles



- Generally we classify general business cycles into;
- **Classical cycles** are the peaks and troughs in a plot of the levels of the statistical time series representing the **general level of economic activity**
- **Growth cycles** are defined as recurring fluctuations in the rate of growth of aggregate economic activity relative to the **long-run trend rate of growth**

Graph 1



# Analysing Business Cycles

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First step in incorporating cycle analysis into forecasting is to identify the cycle history and in particular the current cyclical circumstance

ABS regularly produces **four** indicators of **past** economic activity through measures of gross domestic product (GDP)

Income based GDP (I);  
Expenditure based GDP (E);  
Production based GDP (P);  
Average of above measures, GDP (A)

The average of these which is GDP (A) appears to be the best of these series for cycle analysis



# Cycles and Forecasting

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Since product sales may fluctuate with fluctuations in economic activity, **understanding business cycles may improve sales forecasts**

Although cycles are systematic fluctuations in time series, they are **not as repetitive in characteristics** as seasonal components

Each cycle, from trough to peak is **highly individualistic with varied amplitude/length**

**Numerical generalisation** of cycle behaviour is **unlikely to be of great benefit**

Analysis of cycles will be more **subjective**.



# Forecasting including Cycle

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We typically analyse business cycles and our target time series for the following;

1. Identify the **historical relationship and links** between the business cycle and our target time series
2. Identify the **current level of business activity** and **where we are on the cycle**
3. Project **the course of business activity** in the coming months or periods
4. **Adjust and hopefully improve forecasts** of the target time series.



# Future Cycle Behaviour

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Unadjusted (for change in cycle) forecasts are likely to be **highly inaccurate**

Given cycles are individual in nature, **generalising the future path** of current cycles from previous cycles via **numerical analysis or extrapolation** will not necessarily be effective

Of major importance in predicting the future path of cycles is understanding **turning points** (expansions turn to contractions and vice versa)

Turning points in economic activity are likely to induce **major increases or decreases in the levels of the target time series.**



# Additional Problems

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Analysis of cycles using real GDP measures provided by ABS will also be problematic due to the **time lag** of data collection

GDP figures for a given quarter are typically published **around 6 weeks after the end of the quarter**

The data provided **does not measure current economic activity** but **activity in the recent past**

**Current cycle activity** needed to **adjust forecasts** for **future cycle activity** and **turning points** may not be available to the forecaster



# Leading Indicators

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The problems of lack of current measures of economic activity (publication time lag) and non-generalisability of cycles from observation of previous cycles can be partially overcome by using **leading indicators**

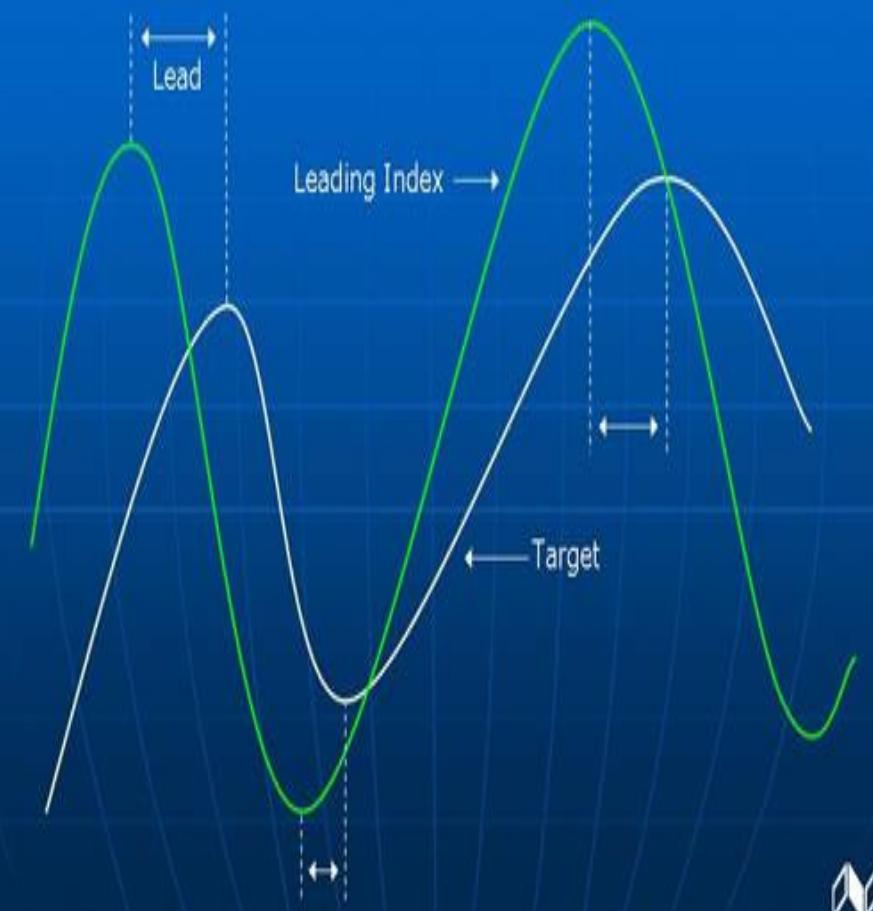
Leading indicators are sensitive statistical time series which tend to turn up or down in **advance of other series of interest**

They go through **similar cyclical fluctuations** as the target time series but at **slightly different points in time**

Leading indicators tend to reach turning points **before** the target time series

# Leading Index and Target Series

Leading Indexes can Time Turns



The leading index reaches turning points **before the target time series**

The time lag between the leading index reaching its **turning point** and the target series doing likewise can be used in **adjusting forecasts for the target series**



# Reasons for Leading Indicators

**Due to time sequences of processes**: Many of the processes relevant in business follow logical **time sequencing**. Plans for investment typically precede investment which precedes changes to production capacity

**Due to market expectations**: Expectations formations and changes typically precede changes in activity

**Due to prime movers**: Certain time series drive economic activity and will precede changes in economic activity – investment, interest rates, money supply



# Leading Indicators- How they help

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## Non-mathematical approach to forecasting

Enormous advantage if it is possible to identify a group of statistical time series which give **correct indications of future cycle activity**

By observing leading indicator cycle activity we may be able to reasonably **accurately predict business cycle activity** and **adjust forecasts** accordingly

Various organisations have developed systems of leading indicator and business cycle analysis to **provide analysis of turning points in economic activity**

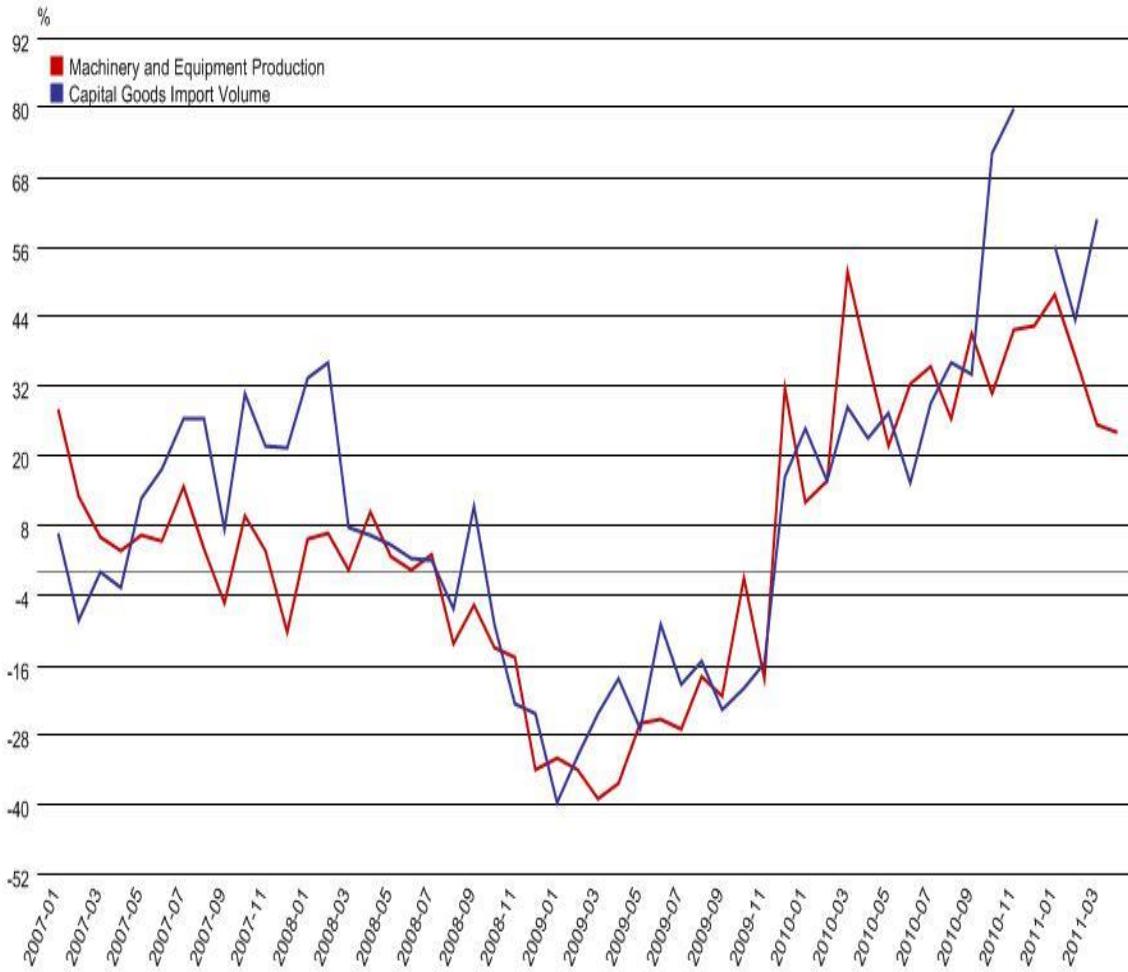
# Leading Indicator Example



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Machinery and Equip. Production & Capital Good Imports (yoY, %)

TURKEY DATA MONITOR



In this example, the volume of **Capital Goods Imported** seems to precede (**lead**) the **Machinery and Equipment Production** time series

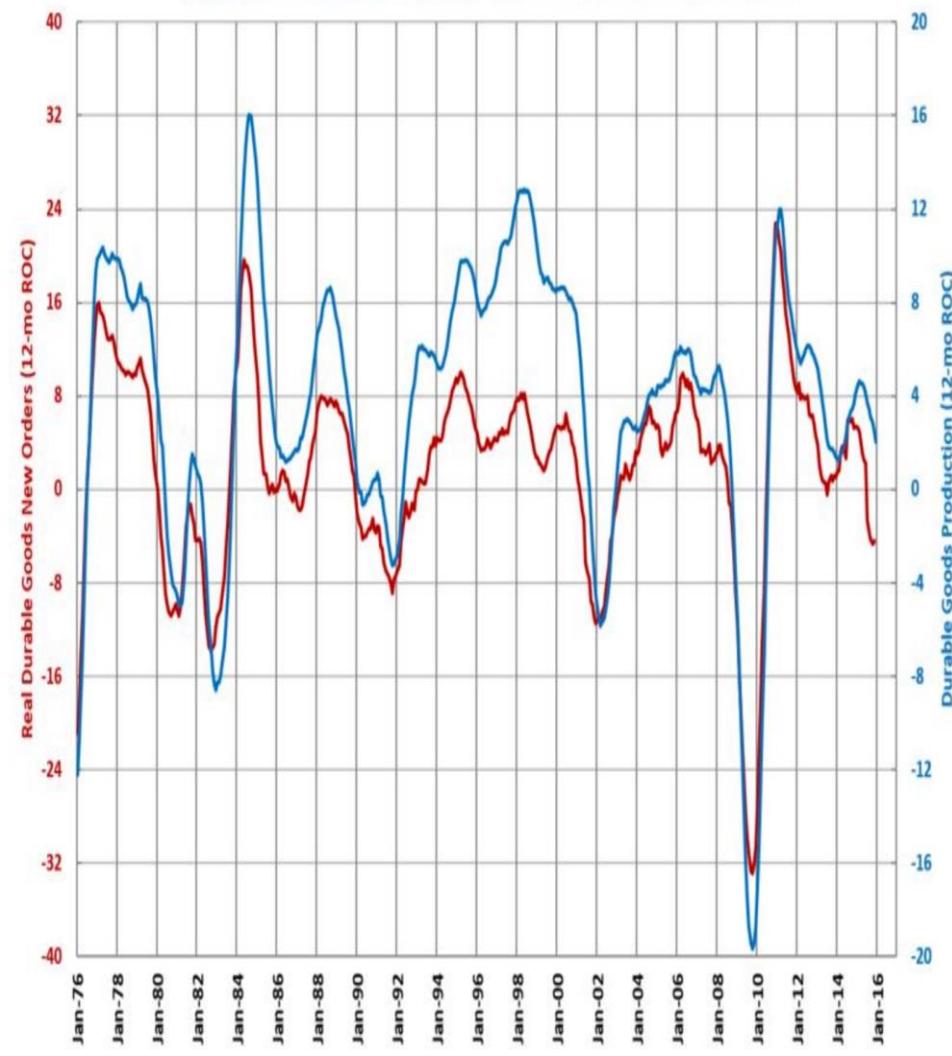
This due to the process of manufacturing equipment

# General Activity Leading Indicators



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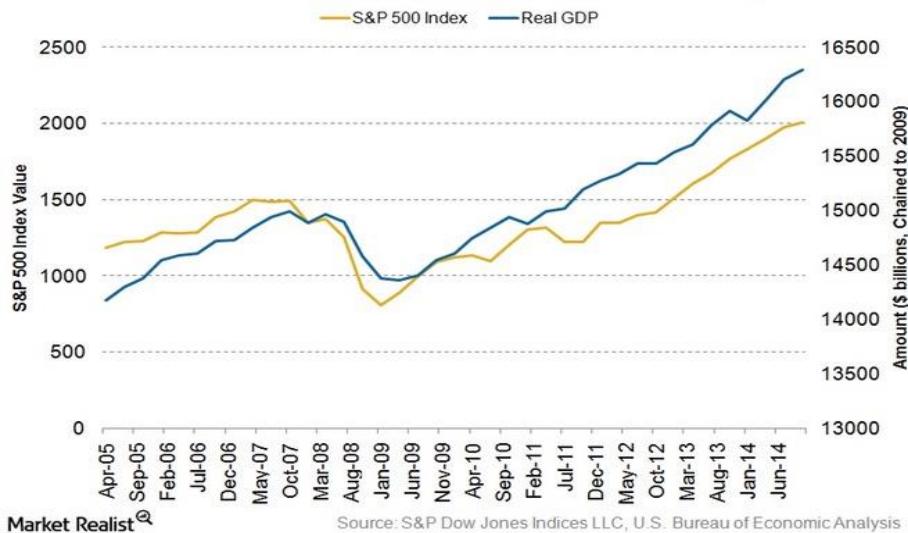
Real Durable Goods New Orders Leads Durable Goods Production



Annual growth of housing prices and building approvals



Stock Market Index as a Leading Indicator of Business Cycles





# Criteria for Leading Indicators

## A suitable leading indicator:

- Is a **significant economic variable**
- Is **statistically adequate**;
- Is **not subject to significant revisions**;
- Reveals a **consistent relationship** (leading, coincident or lagging) over time with **business cycle peaks and troughs**
- Is not dominated by **irregular, erratic and non-cyclical influences**
- Is **promptly and regularly available** preferably **monthly**



# Composite Leading Indicators

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**Is there one single time series that acts as a proxy for business cycles?**

Typically, **one time series will not be sufficient** to proxy the broad economic activity cycle

Broad economic activity encompasses diverse sectors such as **real goods, services, financial markets and international markets**

**No single measure** is likely to be able to adequately measure changes in activity across those diverse sectors. Usually, **several time series are combined in a composite index**

# Composite Indicators- More



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Composite indexes are **weighted averages of several time series**

Statistically, composite indexes are likely to have **less random fluctuations** than single time series and be more suitable as indicators

In Australia, the three main composite leading indexes used are

- 1. Conference Board (CB)**
  
- 2. OECD**



# Australian Composite Indexes

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The different composite indexes use **different component time series**

Very little agreement between the indexes on what the **relevant component series** should be

Certain time series such as **All Ordinaries Index** (share market) and dwelling approvals seem to have **consistently led Australian economic activity**

All Ords series is used in **all the composite leading indexes** cited previously while dwelling approvals appears **in WMI and OECD**

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**CB consists of the following series;**

**1. Medium term govt bond yield**

**2. Yield spread (10 year & 90 day)**

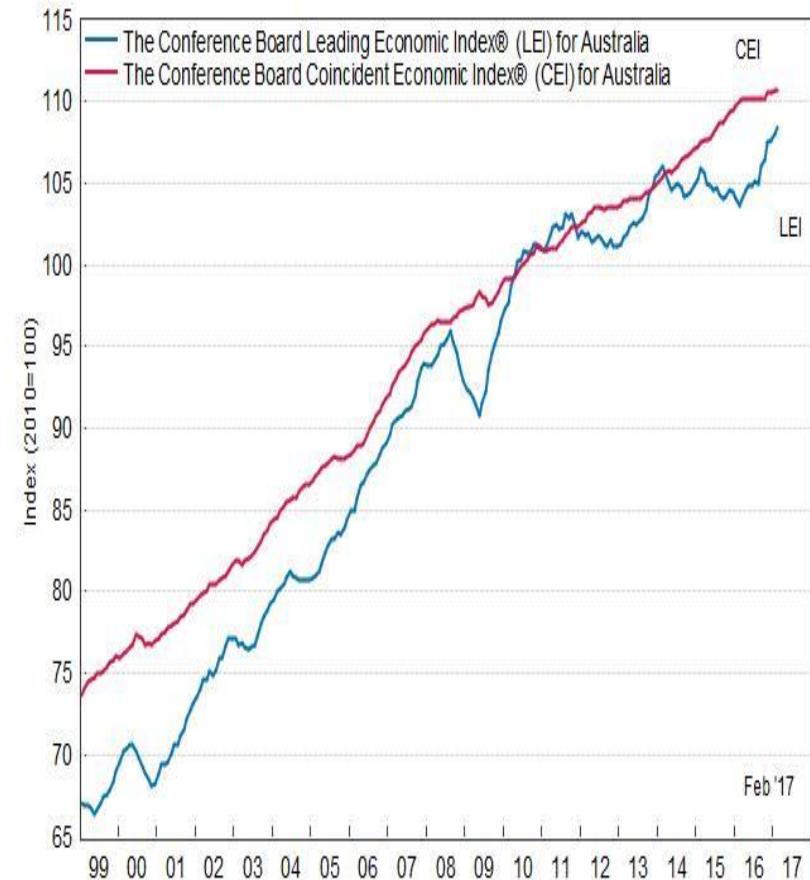
**3. Rural Exports**

**4. Sales to Inventories ratio**

**5. All ordinaries share price index**

**6. Building approvals**

**7. Real M3 money supply**



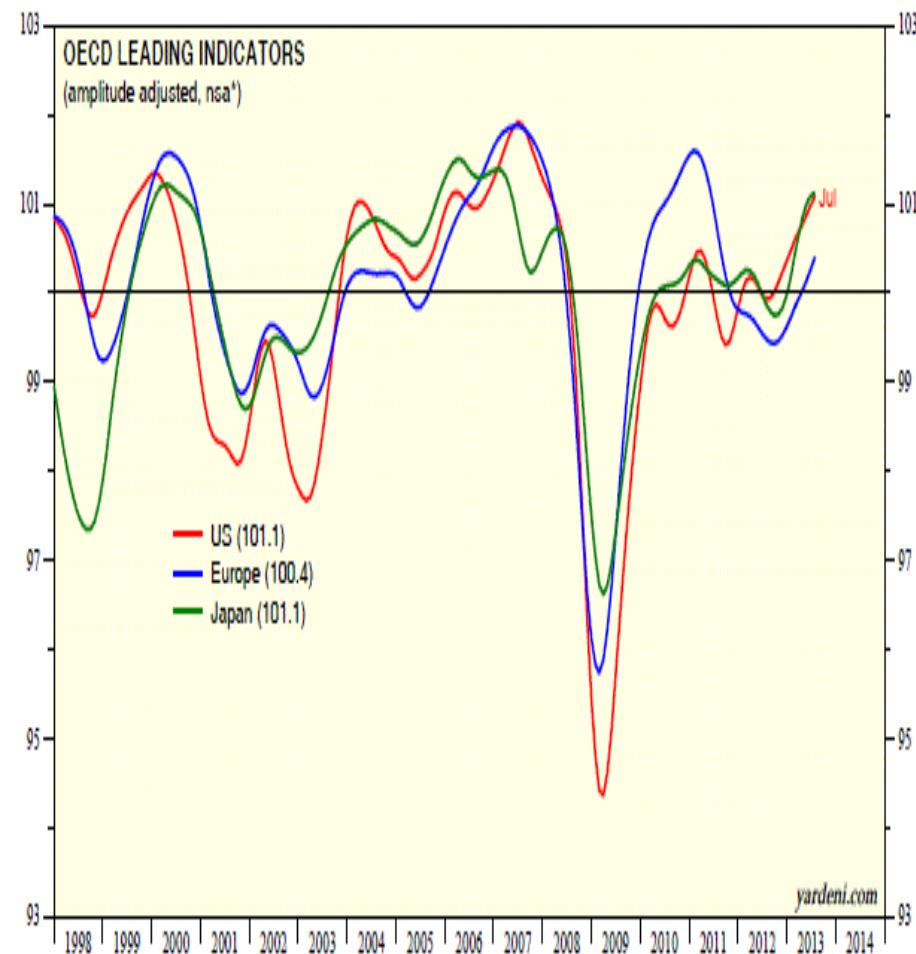
The shaded areas represent business cycle recessions. The peaks and troughs are designated by The Conference Board based on the coincident index and real GDP.  
Source: The Conference Board



# OECD

OECD consists of the following series:

1. Dwelling approvals
2. Manufacturing production
3. All ordinaries share price index
4. Terms of trade
5. 10 year yield on treasury bonds
6. Real M3 money supply



\* A reading above 100 that is rising predicts expansion, above 100 and falling a downturn, below 100 and falling a slowdown, and below 100 and rising a recovery.  
Source: Haver Analytics.

# Coincident and Lagging Indicators

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**Coincident indicators** are indexes that reveal the current state of the business cycle

The turning points of coincident indicators are **approximately at the same time** as the turning points in the business cycle

However, they typically consist of time series that are **published more regularly than economic activity data** and are **thus available more readily**

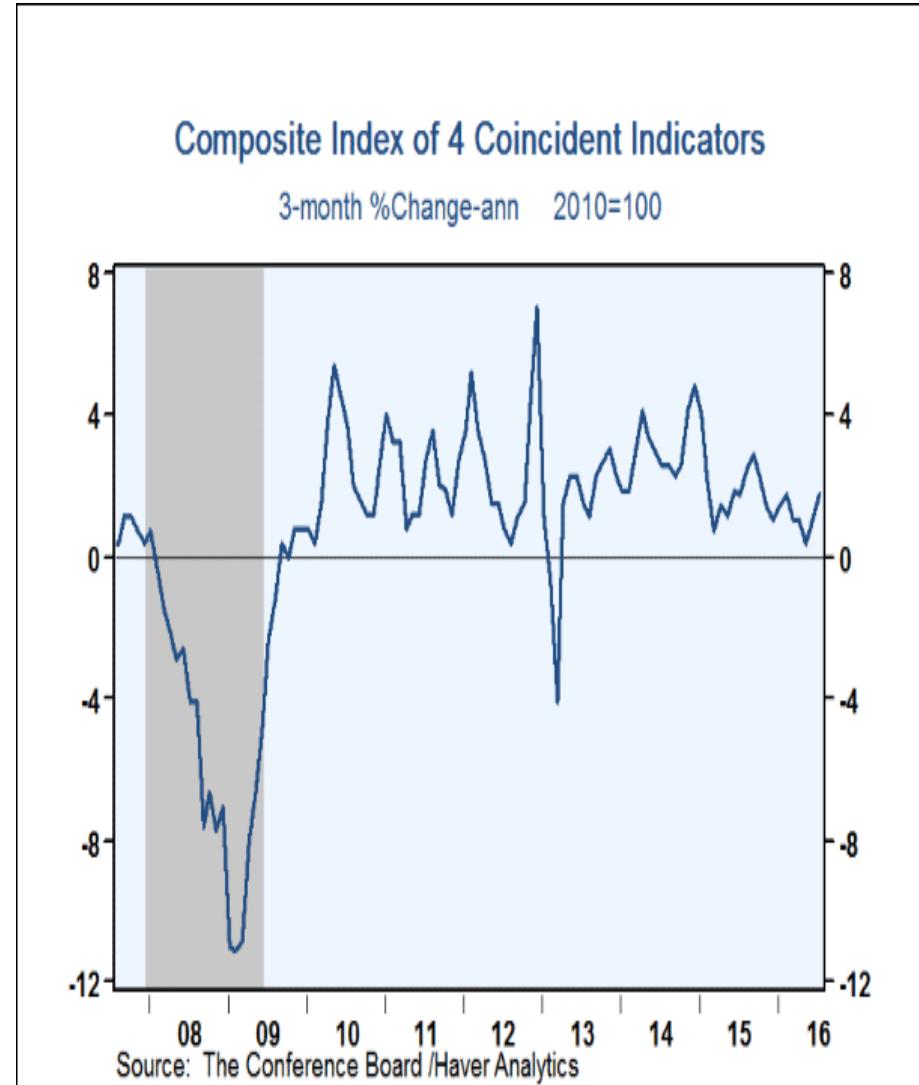
**Lagging indicators** turning points **follow** the turning points of the business cycle



# CB Coincident Index

Conference Board also provides a **coincident index** made up of the following series;

- 1. Retail Trade**
- 2. Industrial Production**
- 3. Employed Persons**
- 4. Household Disposable Income**





# Micro Level Leading Indicators

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There may also be leading indicators that can be applied at an **organisational level**

**Enquiries logged may precede orders and demand** for an organisation's products or services. **Web or social media** registrations and information search data can precede orders or sales.

**Monitoring of related products and services** may be useful as leading indicators of the target organisations sales

**Components manufacturers can monitor demand for related finished products**

Tourism operators can **monitor airline bookings/sales**

# Pre-Sales/Orders and Social Media as Leading Indicators



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## Observing social media metrics before a movies release assists in forecasting revenues/profits



| MOST TALKED ABOUT MOVIES: JANUARY 1st thru JANUARY 7th |             |                     |                   |                          |
|--|-------------|---------------------|-------------------|--------------------------|
| Title  | Distributor | Days Before Release | New Conversations | Cumulative Conversations |
| Fifty Shades Freed                                     | UNI         | 33                  | 185,075           | 722,241                  |
| Black Panther  | DIS         | 40                  | 60,466            | 1,145,324                |
| Slender Man  | SNY         | 131                 | 36,315            | 36,555                   |
| Maze Runner: The Death Cure                            | FOX         | 19                  | 33,164            | 634,793                  |
| Post, The  | FOX         | 5                   | 30,356            | 131,158                  |
| Avengers: Infinity War                                 | DIS         | 117                 | 19,976            | 1,473,289                |
| Paddington 2   | WB          | 5                   | 14,344            | 129,540                  |
| Proud Mary   | SNY         | 5                   | 10,475            | 57,877                   |
| Solo: A Star Wars Story                                | DIS         | 138                 | 9,199             | 145,678                  |
| Wrinkle In Time, A                                     | DIS         | 61                  | 6,317             | 170,806                  |

The "Most Talked About Movies" chart represents the amount of conversation measured through comScore's PreAct – a tracking service utilizing social data to create context of the ever-evolving role of digital communication on feature films.



*Mission: Impossible – Rogue Nation*

US Theatrical Release July 31st 2015

|              |              |              |              |
|--------------|--------------|--------------|--------------|
| <b>3.24M</b> | <b>35.5M</b> | <b>103k</b>  | <b>135k</b>  |
| Likes        | Views        | Tweets       | Google Views |
| <b>3%</b>    | <b>0.31%</b> | <b>64.6k</b> |              |
| PTAT         | Buzz         | Retweets     |              |



*Vacation*

US Theatrical Release July 29th 2015

|              |              |              |              |
|--------------|--------------|--------------|--------------|
| <b>2.65M</b> | <b>17.9M</b> | <b>29.9k</b> | <b>85.5k</b> |
| Likes        | Views        | Tweets       | Google Views |
| <b>5%</b>    | <b>0.32%</b> | <b>16.4k</b> |              |
| PTAT         | Buzz         | Retweets     |              |





# Anticipatory Surveys

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Three major types of anticipatory surveys:

1. **Consumer attitudes/buying plans**;
2. **Investment anticipations**;
3. **Inventory and sales anticipations**.

Outcomes of these surveys can be used as **input to prediction of the cycle**

The forecaster must bear in mind the **characteristics and accuracy record of these surveys which isn't great**