



# [COMPANY] FLASH ENTERPRISE ASSESSMENT OVERALL SCORE

**YOUR SCORE: 67 INDUSTRY AVERAGE: 54 INDUSTRY TOP 25%: 79** Overall score is weighted by priority of business capabilities LAGGARD **FOLLOWER CHALLENGER INNOVATOR LEADER Basic Processes Broken Processes** Unintegrated processes **End-to-End Processes** Agile & Automated End-to-End Processes Slow Digital Adoption Partial Collaboration Cross-functional Collaboration **Manual Operations** Sustainable Operations Siloed Teams Limited Collaboration Limited Use of Data Unified Data Al & Data-driven Decisions 0-20 21-40 41-60 61-80 80-100 80 YOUR SCORE INDUSTRY AVERAGE **INDUSTRY TOP 25%** 





Creating value that transcends product offerings is critical for companies to build trust and loyalty among consumers. Key to this are the following:

### Embrace the changing consumer

86% of profitable growth companies invest in technology and data to engage with consumers and employees and provide a personalized experience that matches their values.\*

#### Drive value through supply chain

90% of profitable growth companies (nearly 2X more than all other companies) are investing in supply chain operational excellence for customer retention and logistics optimization to create efficiencies and meet traceability requirements.\*

#### Focus on omnichannel

81% of consumers are willing to pay more for an experience that elevates shopping through a multifaceted brand approach, and companies see greater engagement, improved fulfillment and increased sales.\*\*

#### Create a frictionless experience

Both online and in-store, 76% of consumers will switch companies if they can't shop seamlessly, quickly and easily.\*\*\* Offering data-informed and digital technology-supported options across discovery, purchase, delivery and customer service is critical to maintaining loyalty.

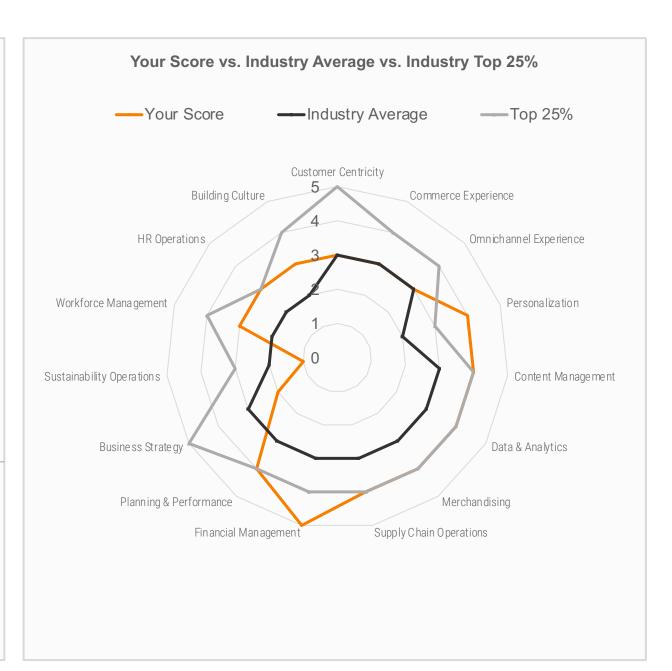
\*Deloitte, 2023; \*\* CapGemini, 2017; \*\*\* McKinsey, 2021

### Strengths

- Supply Chain Operations
- Planning & Performance
- Personalization
- Merchandising
- Data & Analytics
- Content Management
- Financial Management

## Opportunities

- Sustainability Operations
- Business Strategy





# [COMPANY] RESULTS SUMMARY AND BENCHMARKS

Each question is scored on a 1-5 scale

### Legend:

IF YOU SCORE 5

IF YOU SCORE 3-4

IF YOU SCORE 1-2

IF YOU SCORE 0

	Click a category to receive a download of best practices			
	CATEGORIES	YOUR SCORE	INDUSTRY AVERAGE	INDUSTRY TOP 25%
Customer Experience	Customer Centricity	3	3	5
	Commerce Experience	3	3	4
	Omnichannel Experience	3	3	4
	Personalization	4	2	3
	Content Management	4	3	4
Management & Operations	Data & Analytics	4	3	4
	Merchandising	4	3	4
	Supply Chain Operations	4	3	4
	Financial Management	5	3	4
	Planning & Performance	4	3	4
Organization & Culture	Business Strategy	2	3	5
	Sustainability Operations	•	2	3
	Workforce Management	3	2	4
	HR Operations	3	2	3
	Building Culture	3	2	4

## **NEXT STEPS**





Connect with an expert
to review the results with you, and
dive deeper into best practices.



Share your feedback to let us know what you liked about the survey and what you feel we could do better.



Explore the Firestarters Community

Get insights, events and tools that help you unlock value and drive your business forward:

- Network with like-minded business leaders.
- Attend virtual & in-person community events
- Leverage best practice resources

**LEARN MORE** 

**REQUEST MEETING** 

PROVIDE FEEDBACK

Email <u>flash@sap.com</u> with any questions.

### **METHODOLOGY**



The FLASH Enterprise Maturity Assessment and performance benchmarks are provided by SAP, a global leader in enterprise cloud technology supporting 87% of total global commerce.

Company scores from the FLASH Assessment are collected, protected and analyzed using SAP's Value Lifecycle Management (VLM) technology. <a href="VLM">VLM</a> provides companies with tools, such as benchmarking surveys and business cases, to identify the financial and strategic value of their digital transformation initiatives.

How is scoring calculated?

- Company scores are calculated by users selecting a minimum of 1 and maximum of 5 answers for each question.
- Answers feature company capabilities which are primarily ranked in order from least to most maturity.
- Each question is weighted by level of significance it has in driving a company's business, based on SAP industry expertise; all weights add up to 100%.
- Responses with "None of these apply" equal zero.
- Results are aggregated and anonymized in comparison benchmarking to protect company privacy.

For questions or inquiries, email <u>flash@sap.com</u>.

