

2. The following were suggested (as have been others, since):

- a. The fact that the lack of sound data in the great majority of cases was also, in the lack of specific follow-up and pointing to the fact that the limited facilities of the AFSA section could not give any indication of significant sightings discussed in detail with the witnesses.

San Francisco, Calif (2 August 1952); Evanston, Utah (2 July 1952);
 Great Falls, Montana (16 August 1950); York, Montana (1 September
 1950); Washington, D. C. area (19 July 1952); and Alaska A-7, Alaska
 (5 August 1952); Fort Huron, Michigan (29 July 1952); and
 Brooks Base, Alaska (23 October 1952).

After review and discussion of these cases (and about 35 others, in more detail), the Panel concluded that reasonable explanations could be suggested for most sightings and fly behavior and other. It would be useful (given additional data) that other cases might be explained in a similar manner. The Panel pointed out that because of the brevity of some sightings (e.g. 2-3 seconds) and the inaccuracy of the witnesses' expressions themselves clearly (sometimes), the definitive explanation would not be suggested for every case reported. Furthermore, it was considered that, normally, it would be a great waste of effort to try to solve most of the sightings, unless such action would result in a training and educational program (see below). The writings of Charles Fort were referenced to show

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These "strange things in the sky" had been recorded for hundreds of years. It appeared obvious that there was no single explanation for a majority of the things seen. The presence of radar and astronomical specialists on the Panel proved of value at once in their confident recognition of phenomena related to their fields. It was apparent that specialists in such additional fields as psychology, aerodynamics, ornithology and military air operations would augment the ability of the Panel to recognize many rare categories of little-known phenomena.

GENERAL COMMENT

The Panel concluded unanimously that there was no evidence of a direct threat to national security in the objects sighted. Instances of "Foo Fighters" were cited. These were unexplained phenomena sighted by aircraft pilots during World War II in both European and Far East theaters of operation wherein "balls of light" would fly near or with the aircraft and maneuver rapidly. They were believed to be electrostatic (similar to St. Elmo's fire) or electromagnetic phenomena or possibly light reflections from ice crystals in the air, but their exact cause or nature was never defined. Both Robertson and Illman had been concerned in the investigation of these phenomena, but David T. Griggs (Professor of Geophysics at the University of California at Los Angeles) is believed to have been the most knowledgeable person on this subject. If the term "flying saucers" had been popular in 1943 - 1945, these objects would

[REDACTED]

It was also indicated. It was interesting that in at least two cases involving that the object sighted was categorized by Robert and others as possibly "See Lighter", to date unexplained but not dangerous; they were not happy thus to dismiss the sightings by calling them names. It was their feeling that these phenomena are not beyond the domain of present knowledge of physical sciences; however.

THE RAND CORP. REPORT

It was the Rand's opinion that some of the Air Force concern over U.F.O.'s (notwithstanding Air Defense Command anxiety over that matter tracks) was probably caused by public pressure. The result being that the Air Force has instituted a fine channel for receiving reports of nearly anything anyone sees in the sky and fails to understand. This has been particularly encouraged in popular articles on this and other subjects, such as space travel and science fiction. The result is the mass receipt of low-grade reports which tend to overload channels of communication with material quite irrelevant to hostile objects that might some day appear. The Rand agreed generally that this mass of poor-quality reports containing little, if any, scientific data was of no value. Quite the opposite, it was possibly dangerous in having a military service foster public concern in "nocturnal wandering lights". The implication being, since the interested agency was military, that these objects were a threat to potential direct threats to national security. Accordingly, the need for declassification made itself apparent. Comments on a possible educational program are enumerated below.

[REDACTED]

[REDACTED]

It was the opinion of Mr. Robertson that the "sonar" problem is a very different in nature from the detection and identification of German V-1 and V-2 guided missiles prior to their operations, was in World War II. In their 1943-1944 intelligence operations (WACISSOW), there was excellent intelligence and by June 1944 there was material evidence of the existence of "Henschel" claimed from crashed vehicles in Sweden. This evidence gave the investigating team a basis upon which to operate. The chance of any "Henschel" resulting from unexplained U.F.O. sightings having a "will-doing" nature to the HMB problem. The results of their investigation, to date, strongly indicate that no evidence of hostile act or danger exists. Furthermore, the current reporting system would have little value in the case of detection of enemy attack by conventional aircraft or guided missiles; under such conditions "Henschel" would be available almost at once.

STATE OF THE ART OF THE CURRENT

It was interesting to note that none of the members of the Board were loath to accept that this earth might be visited by extraterrestrial intelligent beings of some sort, some day. What they did not find was any evidence that related the objects sighted to space structures. Mr. Townsend, in his presentation, showed how he had eliminated each of the known and probable causes of sightings leaving him "no alternative" as the only one remaining in many cases. Townsend's background as an astronomical engineer and technical intelligence

[REDACTED]

...Project Officer, [REDACTED] could not do
 ... However, the Panel could not accept any of the cases
 ... by him because they were eye, unavaluated reports.
 Extraterrestrial explanations of the sightings were suggested in some
 cases and in others the time of sighting was so short as to cause
 suspicion of visual impressions. It was noted by [REDACTED] and
 [REDACTED] that extraterrestrial artifacts, if they did exist, are no
 cause for alarm; rather, they are in the realm of natural phenomena
 subject to scientific study, just as cosmic rays were at the time
 of their discovery 20 to 30 years ago. This was an attitude in
 which Mr. Robertson did not concur, as he felt that such artifacts
 would be of [REDACTED] and great concern not only to the U. S. but
 to all countries. (Nothing like a common threat to quite peoples)
 Mr. Hoge noted that present astronomical knowledge of the solar
 system makes the existence of intelligent beings (as we know the
 ... in) elsewhere than on the earth extremely unlikely, and the
 concentration of their attention by any controllable means confined
 to any one continent of the earth quite preposterous.

PHOTO INTERPRETATION SUMMARY

This case was considered significant because of the excellent
 documentary evidence in the form of Kinetoscope motion picture films
 (about 3600 frames). The Panel studied these films, the case history,
 [REDACTED] interpretation, and received a briefing by representatives of
 the [REDACTED] Photo Interpretation Laboratory on their analysis of the
 films. This team had analyzed (at Air Force request) approximately

[REDACTED]

[REDACTED]

... and hours of professional and sub-professional time in the production of good plots of individual frames of the film, showing apparent and relative motion of objects and variation in their light intensity. It was the opinion of the P.I.L. representatives that the objects sighted were not birds, balloons or aircraft, were "flat reflections" because there was no blinding while passing through 60° of arc and were, therefore, "flat reflections". Plots of motion and variation in light intensity of the objects were displayed. While the Panel Members were impressed by the evident competence, industry and extent of effort of the P.I.L. team, they could not accept the conclusions reached. Some of the reasons for this were as follows:

- a. A semi-circular object can readily produce a reflection of sunlight without "blinding" through 60° of arc travel.
 - b. Although no data was available on the "albedo" of birds or polyethylene balloons in bright sunlight, the apparent motions, sizes and brightnesses of the objects were considered strongly to suggest birds, particularly after the Panel viewed a short film showing high reflectivity of seagulls in bright sunlight.
 - c. P.I.L. description of the objects sighted as "circular, flat-reflection" in color would be expected in cases of specular reflections of sunlight from convex surfaces where the brilliance of the reflection would obscure other portions of the object.
- [REDACTED]

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1. Reports in the Great Falls case were believed to have probably been aircraft, and the bright lights such reflections.
 2. There was no valid reason for the attempt to relate the objects in the formation sighting to those in the Great Falls sighting. This may have been due to misunderstanding in their objective. The objects in the Great Falls sighting are strongly suspected of being reflections of aircraft known to have been in the area.
 3. The intensity change in the formation lights was too great for acceptance of the U.S.I. hypothesis that the apparent motion and changing intensity of the lights indicated extremely high speed in small orbital paths.
 4. Significant lack of guidance of investigators by those familiar with U.F.O. reports and explanations.
 5. Analysis of light intensity of objects made from duplicates rather than original film. The original film was noted to have a much lighter background (affecting relative brightness of object) and the objects appeared much less bright.
 6. Limited of obtaining data of light intensity appeared faulty because of unreliability of equipment and questionable assumptions in making averages of readings.
 7. No data had been obtained on the sensitivity of Kalmanson film to light of various intensities using the same camera type at the same lens openings.
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1. That "ghost" images (which the first study group of
 the American film) were not removed from the plates of the
 "original" plates at the end of the film.

The Panel believed strongly that the data available on this
 subject was sufficient for positive identification of certain data
 as obtained by photographing the original "ghost" images released
 from the film under similar weather conditions, checking that slight
 and reflection characteristics with competent cinematographers and
 collecting equipment. The Panel said that objects from their own work
 would be. It was concluded that the results of such tests would prob-
 ably lead to credible explanations of value in an educational or
 training program. However, the Panel notes that the cost in technical
 manpower effort required to follow up and explain every one of the
 thousands of news reports received through channels each year (2,500 in
 1960) would not be justified. It was felt that there will always be
 shortages, for which complete data is lacking, that can only be
 explained with discrepancy in the effort and with a long time delay, if
 at all. The long delay in explaining a situation tends to dilute
 the intelligence value. The Panel recommended that the training program should
 have as a major purpose the elimination of popular feeling that every
 thing, no matter how poor the data, must be explained in detail.
 The action should be directed to the requirement every candidate that
 every person, to be accepted, must be completely and completely
 convinced. In other words, the burden of proof is on the applicant.

THE PROBLEMS

and that there were in agreement with O/S opinion that, although evidence of any direct threat from these sightings was clearly lacking, related dangers might well exist consisting from

- a. Misidentification of actual enemy activities by defense personnel.
- b. Confusion of enemy by reporting demands with "false" information (false to signal radio analogy).
- c. Subjectivity of pilots to race hysteria and greater vulnerability to possible enemy psychological warfare.

Although not the concern of UTM, the first two of these problems may seriously affect the Air Defense Intelligence system, and should be studied by experts, possibly within ASD. If U.F.O.'s become more involved in a reaction to the "flying saucer" scare, or if reporting channels are saturated with false and poorly documented reports, our capability of detecting hostile activity will be reduced.

Dr. Hugo noted that more competent screening or filtering of reported sightings as or near the source is required, and that this can best be accomplished by an educational program.

ANALYSIS OF REPORTED SIGHTINGS

The map prepared by ASD showing geographic locations of officially reported unidentified sightings (1952 only) was examined by the Panel. This map showed clusters in certain strategic areas such as Los Alamos. This might be explained on the basis of 24-hour watchful guard and

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... of secondary nature were seen with locations. On the other hand, there had been no sightings in the vicinity of sensitive areas and coincidences while there were considerably multiple cases of unexplained sightings in non-strategic areas. Furthermore, there appeared to be no logical relationship to population centers. The Panel could find no ready explanation for these findings. It was noted, however, that all terrestrial artifacts were to be observed it would be likely that they would be seen first near foreign areas rather than around U. S.

INTERNATIONAL SECURITY

The Panel was of the opinion that the present ATU program to place 100 sensitive 35 mm. stereo cameras in the hands of various airport control tower operators would probably produce little valuable data pointed to U.S.O.S. However, it was recognized that such action would tend to allay public concern in the subject until an educational program had taken effect. It was believed that procurement of these cameras was partly the result of public pressure in July 1952. With the poor results of the year-long Project ATU, the program of 24-hour instrumentation watch (two frames of film showing nothing distinguishable), a widespread program of instrumentation would not be expected to yield much direct data of value.

There was considerable discussion of a possible "sky patrol" by amateur astronomers (Hynd) and by wide-angle cameras (Pogo). Dr. Pogo and Dr. Robertson pointed out that at present a considerable fraction

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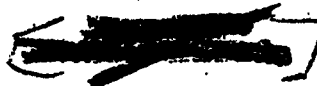
[REDACTED]

2. The sky is not yet clear for many years under any circumstances
 in the night in some of the most and most observing programs as
 well as the observing programs of the various institutions listed below.
 Although the observation of these instruments is largely directed
 toward identified rather than unidentified objects, no case of any
 unidentified object is known to Dr. Pogo or Dr. Lyness. Such
 an object would most certainly be reported if found on patrol plates.

It was also stated that an astronomer refused to interrupt his
 work in order to photograph an alleged sighting in a different
 part of the sky. This led Dr. Lyness to say that, if a program of
 watching could be an adjunct of planned astronomical programs, little
 work would be involved and that the trained astronomical personnel
 might photograph a sighting of an unidentified object.

The location of some of these programs and their directors are
 believed to be:

- a. Harvard University, Cambridge and W. J. Marsden (meteor patrol),
 Haystack.
- b. Yerkes Observatory, University of Chicago and Fort Davis, Texas
 (covered programs)—Wainel (aurorae), Ruiper (asteroids),
 Morgan (wide angle camera).
- c. University of Alaska, Fairbanks (aurorae)—Elvey
- d. Dominion Observatory, Ottawa (meteors)—William
- e. Lick Observatory, California (sky map)—Minkowski
- f. Lick Observatory, California (sky map)—Shane



It was agreed by the Panel that no government-sponsored program of official reconnaissance by patrol is workable at the present time, and that the encouragement of amateur reconnaissance to undertake such a program might have the adverse effect of over-emphasizing "flying saucer" stories in the public mind. However, the issue of reconnaissance for recording peculiar radar echoes would serve several purposes, including the better understanding of radar interference as well as identification of U.S.C.'s.

THE PROBLEM OF SIGNAL IDENTIFICATION

This characteristic problem of radar operation wherein the pulse signal (of approximately the same frequency) from station A may be picked up on the screen of station B and show as a high-speed track or series of dots was recognized to have probably caused a number of U.S.C. reports. This problem was underlined by information received indicating JCS concern in solving this problem of signal identification before service use of very high-speed aircraft or guided missiles (1955-1956). ^{Dr. S. J. S. S.} Dr. S. J. S. S. believed that one answer to this problem was the use of a "coupler filter" in the receiving circuit. ^{Another} [Dr. S. J. S. S.] suggested that the problem might be better solved by the use of a "controlled jitter" wherein the operator receiving "very fast tracks" (on the order of 2000-30,000 c.p.s.) would operate a circuit which would alter slightly his station's pulse frequency rate. If the signal received on the screen had been caused by mutual interference with another station, the track would now show itself at a different distance



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and the nature of the errors, as to which appeared at all. Dr. Abrams said that a technical solution was simpler and would cost much less than a human solution.

EXPERIMENTAL EVALUATION

Two reported cases were examined: one at Palmer Mountain, Goldsboro, in October 1949, when cosmic ray counters went "off scale for a few seconds" apparently while a "V" of flying saucers was observed visually; and two, a series of observations by the "Los Alamos Bird Watchers Association" from August 1953 to January 1954, when cosmic ray coincidence counters behaved strangely. Records of sightings and records were available for the latter, and Dr. Abrams was able quickly to point out that the recorded data were undoubtedly due to instrumental effects that would have been recognized as such by more experienced observers.

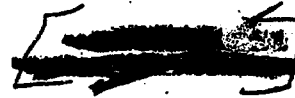
The implication that redemptive effects were correlated with unidentified flying objects in these two cases was, therefore, rejected by the Panel.

DEFENSE PROGRAM

And Panel's concept of a broad educational program integrating efforts of all concerned agencies was that it should have two major aims: training and "defining".

The training aim would result in proper recognition of unusually identified objects (e.g., balloons, aircraft reflections) as well as natural phenomena (meteors, fireballs, mirages, noctilucent clouds). Both visual and radar recognition are concerned. There would be any

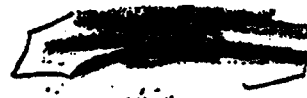
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Persons in such situation then collected personnel to command and research personnel. Relative emphasis and degree of explanation of different programs would correspond to the categories of duty (e.g., active operations; passive; control tower operators; forward observer corps personnel; and officers and enlisted men in other categories.) This training should not be in a neutral position in reports caused by misidentification and resultant confusion.

The "learning" can would result in reduction in public interest in "Mying errors" which today evokes a strong psychological reaction. This education could be accomplished by mass media such as television, motion pictures, and popular articles. Parts of such education would be actual case histories which had been pending at first but later explained. As in the case of confusing labels, there is much less stimulation of the "error" is known. Such a program should tend to reduce the current gullibility of the public and consequently their susceptibility to clever hostile propaganda. The Panel noted that the general character of Russian propaganda based on a subject with so many obvious possibilities for exploitation might indicate a possible Russian civil war policy.

Members of the Panel had various suggestions related to the planning of such an educational program. It was felt strongly that psychologists familiar with mass psychology should advise on the nature and extent of the program. In this connection, Dr. Hedley Cantrell (Princeton University) was suggested. Cantrell authored "Invasion from



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...a study in the psychology of panic, written about the famous
 ... (which was made broadcast in 1949) and has done several advanced
 ... studies in the field of perception. The names of Ben Hargis,
 (University of Michigan) and Leo Rosten were mentioned as possibly
 available as consultant psychologists. Also, someone familiar with
 mass communication techniques, perhaps an advertising expert, would be
 helpful. Arthur Godfrey was mentioned as possibly a valuable channel
 of communication reaching a mass audience of certain levels. Dr. ...
 suggested the U. S. Navy (ONI) Special Services Center, San Francisco, Cal.,
 as a potentially valuable organization to assist in such an educational
 program. The training techniques used by this agency for aircraft
 identification during the war were cited as an example of a similar
 educational task. (The San Francisco Co. which made World War II training
 films (motion pictures and slide strips) was also suggested, as well as
 Walt Disney, Inc. animated cartoons. Dr. ... suggested that the
 amateur organizations in the U. S. might be a potential source of enthusi-
 astic talent "to spread the gospel". It was believed that business
 clubs, high schools, colleges, and television stations would all be
 pleased to cooperate in the showing of documentary type motion pictures
 if prepared in an interesting manner. The use of two cases showing
 first the "mystery" and then the "explanation" would be successful.

To plan and execute such a program, the Panel believed was no
 small task. The current investigatory group at AFB would, of necessity,
 have to be closely integrated for support with respect to not only the

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...the photographing of "spies" at different distances
...the weather conditions at the site.

...of one to two paid agents and writers and a subcontractor
...the... the... would be necessary in addition. The Panel
...that... the... temporarily expanded as necessary.
...in implementing any action taken as a result of
...recommendations. Experience and records in AFM would be of value
...the public educational and service training program envisaged.
[The... at least, was of the opinion that after public gallantry
...and the survey organizations, such as AFM, had been trained
...the more readily explained obvious sightings, there would
...be a role for a very modest-sized AFM section to cope with the
...of items of possible scientific intelligence value. This
...should concentrate on energetically following up (perhaps on
...of qualified Air Force Scientific Advisory Board members)
...cases which seemed to indicate the evidence of unconventional
...artifacts. Reports of such artifacts would be expected to
...mainly from Western outposts in far closer proximity to the
...Curtain than... , ...

EXTRACURRICULAR GROUPS

The Panel took cognizance of the existence of such groups as the
"Frontier Flying Sensor Investigators" (Los Angeles) and the "Aerial
...Research Organization (Massachusetts). It was believed that
such organizations should be watched because of their potentially

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Abstract

1. *Phragmites* (common)

1. *Chlorophyll a* (Chl *a*)

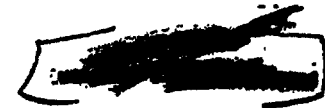
Journal of Management Education 26(7)

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10	10

Journal of Management Studies, 19(1), 67-80.

1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971) using a Shimadzu 1601 UV-Visible Spectrophotometer. The concentration of chlorophylls was expressed in $\mu\text{g mL}^{-1}$.

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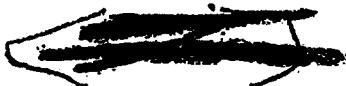
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1 - 17 January 1950

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1. Summary and History of sightings 1951 - 1952 (indicated by [redacted] and [redacted]).
2. Summary and Progress Report of Project [redacted] and Project [redacted] (also known as [redacted] class of subject).
3. Progress Report of Project [redacted] (also known as [redacted] class of subject).
4. Summary Report of Sightings at Williams Air Force Base, New Mexico.
5. Report of USAF Research Center, Cambridge, Mass., Investigation of "Project [redacted]" (Project [redacted]).
6. Summary of Investigation of U.F.O.s Reported by Williams Air Force Base (Project [redacted]).
7. Summary History of sightings at [redacted], Utah, 2 July 1948. [redacted], [redacted], August 1950.
8. Summary Report of the various causes of sightings of various [redacted] (Weather, [redacted] lights, [redacted], etc.).
9. List of [redacted] "How to Make a [redacted]", prepared at [redacted].
10. Chart Showing Plot of Geographic Location of Unexplained Sightings in the United States during 1952.
11. Chart Showing [redacted] [redacted] Areas in the United States.
12. Chart Showing Selected [redacted] [redacted] Flight Paths and Relations of Reported Sightings.
13. Chart Showing Frequency of Reports of Sightings, 1948 - 1952.
14. Chart Showing Categories of Explanations of Sightings.
15. [redacted] [redacted] of Polyethylene Film Balloons in [redacted] [redacted] [redacted] [redacted].



Tab 1

1. Known picture of capsule in flight, showing high reflectivity.
2. The "Light Report" dated 10 U.S. interest in U. S. sightings.
3. Copies of official U.S. Navy and Coast Guard copies of pertinent reports, Navy and Army copies relating to subject.
4. Sample Polyethylene "Thin" material (54 inches square).
5. "Weathering in Rain Coverage", JUNE 1961 (Manual illustrating unusual operating characteristics of Service radar).
6. Miscellaneous official letters and foreign intelligence reports dealing with subject.
7. Copies of popular published books dealing with subject (articles in magazines, newspaper clippings and books).