## Problem Solving Tools & Techniques

**Bar Charts** 



Display Quantities in a picture, Graphical format.

**Brainstorming** 



Obtain as much information as possible about a problem.

Cause & Effect



Identify possible causes of a given effect.

**FMEA** 



Risk Analysis Tool for Product & Process Design..

(Failure Modes and Effects Analysis.)

5 Whys

Structured technique to identify root causes of a problem.

Process Map

Simple summary of a processes activities.

Histograms



Shows a distribution over a range of values.

Pareto

Shows most repetitive issues.

Pie Charts

Picture of relative proportion of items.

© SYS July 2009

**PDCA** 



**Continual Process to improve performance.** 

Assessment of a measurement Systems Variation.

Run Charts Monitor features that might affect the process performance.

# provement and Standard

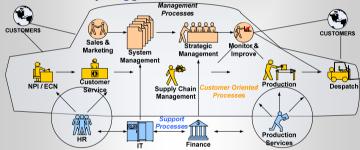
# "Time to make that business decision" TM yes Systems Yield Success

# Disciplined Problem Solving

SYS wants to help you improve your business using the Process Approach & obtain third party Approval.

This is done by providing Training, including on DPS, Key Steps, see page 2 & 3, & Tools, see page 4

& Consultancy Support, see brochure.



Example 'SYSTEM MAP' Showing 'Sequence & Interaction' of Key Processes

Products are delivered by professionals with competency in:

- Third party assessment,
- Group management positions
- Training & qualifying third party assessors.

We cover standards such as:

+ ISO9001:2008 & ISO/TS 16949:2009

Contact us; sales@systemsys.co.uk or the web.



Business Link www.selectsupply.co.uk

Alan Keffler 07947 676705.

# Disciplined Problem Solving

San Tark

'Understand this key Corrective Action Process.'

### **Objective**;

'To assist Teams in being able to: Use a Structured Approach to understand, Identify

use a Structured Approach to understand, Identify and Eliminate the Root Cause of a Complex Problems with Permanent Corrective Action.'

### 1 Use a Team Approach

Establish a small group of people with the process / product knowledge, allocated time, authority and skill in the required technical disciplines to solve the problem and implement corrective actions. They must have a designated champion.

### **2** Describe the problem

Specify the internal / external customer problem by identifying in quantifiable terms who, what, when, where, why, how, how many.

Process Flow, Cause & Effect, Pareto, FMEA

### **3** Containment Action

Define, implement & verify containment actions to isolate the problem from any internal / external customer until permanent corrective action is available.

**Brainstorming** 

### 4 Root Causes(s)

Identify all potential causes which could explain why the problem occurred. Isolate and verify the root cause(s) by testing each potential cause against the problem description and test data.

Brainstorming, Cause & Effect Diagram



# Disciplined Problem Solving

### **5** Corrective Actions



Identify and verify alternative corrective actions to eliminate Root Cause.

Through pre-production test programmes, quantitatively confirm that the selected corrective actions will resolve the problem for the customer and will not cause undesirable side-effects.

Cause & Effect Diagram

### **6** Permanent Corrective Action

Define and implement the best permanent corrective actions.

Corrective Actions. Choose on-going controls to ensure the root cause is eliminated. Once in production, monitor the long-term effects. *Pareto, FMEA* 

### **7** Prevent Recurrence

Modify the management systems, operating system, practices and procedures to prevent recurrence of this and similar problems.

### **8** Congratulate the team

Recognise the collective efforts of the team.

### FEEDBACK EXAMPLES

"These sessions have been invaluable to our company, and have helped us to address a number of weaknesses as a business."

"Course strengths — Team activities / Problem Solving."



Page 3