# ST 790 Navigating the PhD program and beyond: perspectives, skills, and strategies

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#### After passing the qualifying exam:

- ightarrow Developing your dissertation research is the most important aspect of your graduate studies
- ightarrow Insofar as receiving passing grades, courses are no longer the highest priority
- ightarrow Future employers will evaluate you based on the quality of your dissertation research

#### Note:

While many people with a PhD degree in statistics are choosing to work in industry, the purpose of a PhD degree in statistics is to train you as a researcher

A PhD is not a professional degree (e.g., Medical Doctor)

#### Timeline of next steps:

- 1. Narrow down your areas/types of potential research interest
  - → Will overview areas later
- 2. Find 1-2 PhD advisors
  - → Begin working on a first project
  - ightarrow Might spend 6-12 months on background reading
- 3. Schedule written preliminary exam
  - $\rightarrow$  Within  $\approx$  18 months of beginning research
  - → Assemble your PhD committee
  - ightarrow pprox 5 faculty members, mostly from your department
  - → Your advisor(s) are your PhD committee chair(s)

## Timeline of next steps (continued):

- 4. Complete  $\approx 75\%$  of dissertation research
  - → Schedule oral preliminary exam with committee
  - ightarrow Present what you have already accomplished
  - $\rightarrow$  Propose what the remaining 25% will look like
- 5. Complete  $\approx 99\%$  of dissertation research
  - → Schedule oral final defense with committee
  - → Present your dissertation work
  - $\rightarrow$  Argue it is substantial enough to earn your PhD degree
- 6. Submit your dissertation manuscript to the university
  - ightarrow Ask senior students for the university-compliant .tex file

#### Types of statistics research:

- → Theoretical or mathematical statistics
- → Machine learning or statistical learning
- $\rightarrow \text{Statistics methodology}$
- $\rightarrow$  Applied statistics
- $\rightarrow$  Computational statistics
- $\rightarrow$  Statistical software

#### Note:

This list does not include statistical applications or collaborative research published in domain science journals

#### Theoretical or mathematical statistics:

- ightarrow Investigations of theoretical or mathematical properties of estimators or computational tools
- $\rightarrow$  Formulations/justifications for a paradigm of statistical inference. E.g., frequentist, Bayesian, fiducial
- $\rightarrow$  etc.
- → No immediate applications necessary

#### Top journals include:

Annals of Statistics (AoS) Bernoulli

## Machine learning or statistical learning:

- ightarrow Use data to train algorithms to perform tasks
- → Particular emphasis on prediction problems/tasks
- $\rightarrow$  Algorithm development
- ightarrow Theoretical and empirical performance metrics/evalaution
- → Unsupervised learning

#### Top journals include:

Journal of Machine Learning Research (JMLR) Many prestigious conference proceedings (e.g., NeurIPS, ICML)

### Statistics methodology (most common type):

- → Propose a new estimator/approach for making inference on population quantity of interest
- $\rightarrow$  Simulation study to investigate empirical properties of the proposed method
- → Formulate and prove theorems to guarantee consistency or other optimality properties of the proposed method, under certain assumptions
- $\rightarrow$  "Real data" implementations and proof of concept

### Top journals include:

Journal of the Royal Statistical Society: Series B (JRSS B) Journal of the American Stat Assoc: Theory and Methods Biometrika



#### Applied statistics:

- → Method development/evaluation motivated by a real data set and/or questions of interest with considerable practical relevance in some application
- → Not necessarily methodologically novel
- → Illustration of important aspects of existing methods
- → Important case studies or comparisons

#### Top journals include:

Journal of the American Stat Assoc: Appl and Case Studies Annals of Applied Statistics (AoAS)

Journal of the Royal Statistical Society: Series C (JRSS C)



#### Computational statistics:

- $\rightarrow$  Algorithms for implementation of estimation routines
- $\rightarrow$  Issues relating to computational efficiency versus statistical efficiency
- → Theoretical properties of algorithmic convergence

#### Top journals include:

Journal of Computational and Graphical Statistics (JCGS)

#### Statistical software:

- → R package development
- $\rightarrow$  Open-source statistical software development, more generally
- $\rightarrow {\sf Demonstration/comparison} \ {\sf of} \ {\sf existing} \ {\sf software}$

#### Top journals include:

Journal of Statistical Software

Areas of statistics research:

... very many.

Here are the "major areas" of research in our department:

https://statistics.sciences.ncsu.edu/research/research-areas/

#### Things to consider in choosing an advisor:

- → Type/area of research focus
  - $\rightarrow$  But be careful not to overemphasize this one...
- $\rightarrow$  Personal compatibility
  - ightarrow It is difficult to work with someone that you find difficult to interact with
  - ightarrow You'll meet pprox weekly for the next 4 years
  - $\rightarrow$  You'll eventually need a strong letter of recommendation from them; so it's important they like you, as well

- → Their work ethic and intensity of expectations
  - ightarrow If you only want to work 30-40 hours per week, then you're never going to impress your advisor if she/he works around the clock
  - → Look for an advisor with a likeminded attitude about work–life balance
- → Feedback from current advisees
  - $\rightarrow$  So long as n>1, this is perhaps the best calibrated source of information for a glimpse into what your experience with a potential advisor might be like

- → Advisor's network
  - ightarrow Do their students tend to get jobs in careers you are aiming for?
  - $\rightarrow$  Some faculty send almost all students to industry
  - → Some have better connections in academia or industry
- $\rightarrow$  Resources available from the potential advisor
  - $\rightarrow$  Can they fund you as an RA?
  - → Do they have funds for you to travel to present your research?
  - → Do they work with collaborators in domain sciences of interest to you?

- → Amount of interaction you need
  - $\rightarrow$  Some advisors meet with each student for 30 min/week
  - $\rightarrow$  Some advisors are willing to meet 4-5 hours/week
  - ightarrow In part, depends on how many other students are advised
    - → The number of students a faculty member chooses to advise in a given year gives an indication of how carefully they choose to think about research problems
    - $\rightarrow$  Also indicates how active the faculty member is

- $\rightarrow$  You are exclusively your own best advocate for you
  - $\rightarrow$  Don't expect that your advisor will make you aware of all that you need to be aware of
  - → Don't expect your advisor to always be correct
  - → Don't expect your advisor to always know best
  - $\rightarrow$  But you need to be able to trust their judgement
  - ightarrow Your advisor is as human as you are, proceed as such

#### Things to consider in choosing to be an adult:

- → Whatever choices you make:
  - → Sometimes you will have to work more hours in a day/week/month/year/etc. than you want to
  - ightarrow Oftentimes you will have to do work you don't want to
  - $\rightarrow$  Your work should be about more than how it benefits you; we live in a society
  - ightarrow Aiming for purpose, satisfaction, and fulfillment is more sustainable than aiming to feel happy, on any given day

A typical framework for statistical research is as follows.

- 1. Begins with a population and questions of interest
- 2. Population features are formulated and quantified in relation to the questions of interest
- Data relevant to the population features of interest are collected
- 4. Statistics (i.e., functions of the data) are formulated to use the data to make inference on the population features of interest in a manner that is optimal in some way
  - $\rightarrow$  e.g., least biased, most efficient, most powerful, most consistent, etc.

Research might be done to choose or formulate an estimator

As a research statistician, much of the work is to establish the properties of the chosen/formulated estimator

This work can be approached in a few ways:

- ightarrow Gold standard: properties established by mathematical proof
- → Simulation studies:
  - $\rightarrow$  Helps to develop intuition for proofs
  - $\rightarrow$  Drives intuition for reformulating/adjusting estimator
  - $\rightarrow$  Can be used if proof is too complicated
  - → Support arguments used in proof
  - ightarrow To demonstrates concepts or strange phenomena

#### Consider a simple example:

- ightarrow Population of measurements  $\sim$  normal( $\mu$ , 1)
- ightarrow Unknown population feature  $\mu$
- ightarrow Perhaps use a sample mean or median to make inference on  $\mu$

What are the properties of the sample mean  $\overline{X}_n$  for estimating  $\mu$ ?

What are the properties of the sample median  $M_n$  for estimating  $\mu$ ?

#### **Theorem**

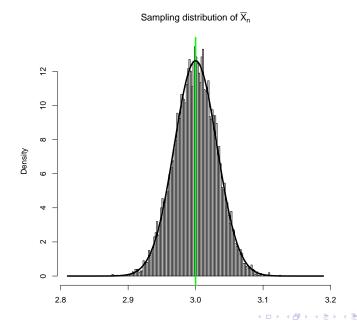
The sample mean of iid normal( $\mu$ , 1) data follows the normal( $\mu$ , 1/n) distribution.

Proof. If  $X_1,\ldots,X_n\stackrel{\mathrm{iid}}{\sim} \operatorname{normal}(\mu,1)$ , then each  $X_i/n$  has a moment generating function of the form  $m_{X_i/n}(t)=e^{\mu t/n+(t/n)^2/2}$ . By independence,

$$m_{\overline{X}_n}(t) = \prod m_{X_i/n}(t) = e^{\mu t + (1/n)t^2/2},$$

so that  $\overline{X}_n \sim \operatorname{normal}(\mu, 1/n)$ .

```
library(latex2exp)
mu = 3
siama = 1
n = 30
# Simulate a large number of data sets and least squares estimators
num sims = 300
x \ bar \ vec = rep(NA, n=num sims)
for(k in 1:num sims){
 v = rnorm(n. mean=mu. sd=sigma)
 x bar vec[k] = mean(y)
# Plot the sampling distributions of the estimator
upper = mu + 6*sigma/sqrt(n)
lower = mu - 6*sigma/sgrt(n)
grid = seq(lower, upper, by=.01)
hist( x bar vec. freg=F, main=TeX(r'(Sampling distribution of $\bar{X} {n}$)').
     xlab=NULL, xlim=c(lower,upper), breaks=floor(sqrt(num sims)))
abline( v=mu, col="green", lwd=3)
lines(grid, dnorm( grid, mean=mu, sd=sigma/sgrt(n)), lwd=3)
```



Rough outline of a typical statistics publication:

Section 1. Introduction

Section 2. Methods

Subsection 2.1. Algorithms

Section 3. Theoretical results

Subsection 3.1. Proofs

Section 4. Empirical results

Subsection 4.1. Numerical illustrations

Subsection 4.2. Simulation studies

Section 5. Real data analyses

Section 6. Concluding remarks and future work

Appendix A. Additional proofs

Appendix B. Additional figures, tables, algorithms etc.



Things to consider when writing a title and abstract

Link to TeX: https://en.wikipedia.org/wiki/TeX

Link to Overleaf: https://www.overleaf.com/

The role of mathematical notation in writing about mathematical and statistical ideas

https://jonathanpw.github.io/ST790/Marron1999.pdf

Generally, 4 levels of depth to reading a statistics research article:

- 1. Title + abstract
- 2. Title + abstract + introduction
- 3. Full manuscript
- 4. Full manuscript + appendices + proof details

How to approach learning about new topics?

- → Usually start with a key reference(s) from your advisor, a colleague, a collaborator, etc.
- $\rightarrow$  Forward and backward citation search of key articles
- → Keyword search in a repository (e.g., Google scholar)
- $\rightarrow$  Decide on the reliability of a found article:
  - ightarrow Do the authors have established credibility on the topic?
  - $\rightarrow$  Is the article published in a relevant journal?
  - → Should you trust preprints less then publications?

How to approach learning about new topics? (continued)

- $\rightarrow$  Reach out to authors
  - → Quick questions over email
  - $\rightarrow$  Non-quick questions over Zoom or meet for a coffee, e.g., at a conference if non-local.
  - → Most serious researchers enjoy having conversations about their work; I'm happy to talk about my work if anyone wants to come by my office
- $\rightarrow$  Find good literature review articles; usually titled:
  - $\rightarrow$  "Survey of ...", "Primer on ...", "Tutorial on ...", etc.
  - → Journal of the American Statistical Association: Reviews
  - $\rightarrow$  Statistical Science

# arXiv challenge

Start every workday by scrolling through all new submissions appearing in the Statistics topic section of arXiv:

https://arxiv.org/list/stat/new

 $\rightarrow$  There are typically  $\approx 30-40$  new articles each day

## arXiv challenge

- $\rightarrow$  As you scroll, read each article title and author list
- $\rightarrow$  Skim the abstract if:
  - $\rightarrow$  the title sounds interesting
  - $\rightarrow$  it's an author that you tend to appreciate
- $\rightarrow$  Of the abstracts read, if is compelling enough, open article:
  - → maybe it's on a topic of interest
  - → maybe it's relevant for a current/future literature review
  - → maybe it's on a topic that you hadn't heard of
- ightarrow Of the articles opened, decide how much of them to read
  - $\rightarrow$  recall the previously discussed levels of reading depth

## Scientific writing: literature reviews

Things to consider in writing a literature review:

- $\rightarrow$  How broad is the audience?
- → Trying to establish credibility in an area?
- → Trying to establish relevance of an idea?
- $\rightarrow$  Trying to be informative?
- $\rightarrow$  Does it have to be exhaustive?
- $\rightarrow$  Scope versus depth of each article discussed in the literature review

# Scientific writing: academic publishing and the purpose of journals

# Challenge question:

What is the purpose of academic journals?

- → Communication and discourse on discovery of knowledge?
- → Archival and documentation of knowledge?
- $\rightarrow$  Quality control?

# Scientific writing: academic publishing and the purpose of journals

Other things to consider about academic journals:

- → Governance and censorship of knowledge dissemination?
- → Who has access to journal articles?
- $\rightarrow$  Who pays for the research leading to the journal articles?
  - $\rightarrow$  Do they have free access?
  - → Consider the story of sci-hub: link
  - → Radiolab episode: link
- → What articles are excluded from journals?
  - $\rightarrow$  Negative results?
  - → Unpopular ideas? (...fiducial inference ideas?)

#### Editorial board of a journal:

### Editor(s)

- $\rightarrow$  Typically 1-2 serve on a limited term basis (e.g., two years)
- ightarrow Chosen by committees of other academics/researchers
- $\rightarrow$  Unpaid

## Associate Editors (AEs)

- $\rightarrow$  Typically many dozens
- → Chosen by the Editor(s)
- $\rightarrow$  Unpaid

#### Peer-review process:

- $\rightarrow$  Author submits manuscript to journal
- ightarrow Editor decides on further review or desk reject ( $\sim$ 1-2 weeks)
- $\rightarrow$  In the case of further review:
  - 1. Editor determines/selects an appropriate AE
  - 2. AE takes a closer look and decides:
    - 2.1 Reject with comments formulated ( $\sim$ 1-3 pages;  $\sim$ 1-3 months)
    - 2.2 Further review by peers ( $\sim$ 3-8 months)
      - 2.2.1 AE identifies appropriate reviewers ("unbiased" experts)
      - 2.2.2 AE solicits recommendations from  $\sim$ 2-3 appropriate reviewers
  - 3. AE provides a recommendation to Editor
  - 4. Editor makes a final decision:
    - 4.1 Usually reject
    - 4.2 Sometimes major revision; authors revise-and-resubmit



Things to consider in navigating the peer-review process:

- → Identify an appropriate journal for type/area of research
- ightarrow Identify an appropriate journal for depth of presentation ightarrow e.g., AOS versus Statistics and Probability Letters
- ightarrow Journal prestige and impact factor
- $\rightarrow$  Timeliness of the process for a given journal

Things to consider in navigating the peer-review process (continued):

- → Known opinions/biases of the current Editor(s)
- $\rightarrow$  You can suggest reviewers & who not to review
- ightarrow If rejected, can always submit somewhere else
- → Post a preprint (e.g., arXiv or Researchers.One)
  - → Immediate dissemination of your work
  - $\rightarrow$  Timestamp on your work
  - → Preprints are cited in the mathematical sciences

# Open source research practices

- ightarrow Open source code repositories such as GitHub
- $\rightarrow$  Make a Google Scholar account
- $\rightarrow$  Get an ORCID
- → Make a personal academic website
- → Make research papers and code available on academic website
  - → Idea of *time-capsule code*

ASSIGNMENT: create your Google Scholar profile (and a website if thinking about academia)

- $\rightarrow$  Conferences and roles
  - → organizer, chair, presenter, discussant, panelist, etc.
- $\rightarrow$  When and how to go to conferences
- → Student paper competitions
- $\rightarrow$  How to get funding for travel
- $\rightarrow$  Department student seminar
- $\rightarrow$  Job talk

- $\rightarrow$  Poster presentations
- $\rightarrow$  10-15 minute talk
- $\rightarrow$  20-30 minute talk
- $\rightarrow$  45-60 minute talk

# Academic presentations: Poster presentations

Usually as part of a conference

- $\rightarrow$  Invited session
- → Contributed session

Can be more fruitful than a talk because of one-on-one interactions

There's often a student poster session as part of every conference

- $\rightarrow$  Submit a poster if you want to attend
- ightarrow Many conferences also offer some funding to students

Use your time in grad school to travel and meet new people!

# Academic presentations: 10-15 minute talk

- $\rightarrow$  Short talk
- ightarrow Usually as part of a contributed session in a conference
  - ightarrow Approximately 90 minute session with 6 speakers
  - → Common research theme of talks within session
  - ightarrow "Contributed" usual means not automatically accepted

### Objectives:

- $\rightarrow$  Big picture overview of project; omit technical details
- ightarrow Define the one thing you hope the audience takes away
- → Hammer that point early and often
- $\rightarrow$  Rehearse a lot to get the timing down
- → Avoid mathematical notation as much as possible

## Academic presentations: 20-30 minute talk

- $\rightarrow$  Typical-length talk
- $\rightarrow$  Usually as part of an invited session in a conference
  - → Approximately 90 minute session with 3-4 speakers
  - → Common research theme of talks within session
  - → "Invited" usual means selected (solicited or unsolicited)

### Objectives:

- ightarrow Big picture overview; nod to some technical details
- ightarrow Define the one thing you hope the audience takes away
- → Spend some time on motivating that point
- ightarrow Still rehearse, but you can breathe a few times during talk
- → Avoid mathematical notation as much as possible

## Academic presentations: 45-60 minute talk

- $\rightarrow$  Full-length talk
- → Usually a seminar, keynote, or job talk
  - $\rightarrow$  Sole session speaker
  - → Important research topic
  - ightarrow This is typical in recognition of one or more contributions

### Objectives:

- ightarrow Big picture overview; tell a story about the technical details
- ightarrow Define the one thing you hope the audience takes away
- $\rightarrow$  Lots of motivation, simple examples, and pictures
- → Avoid mathematical notation as much as possible

Humans understand stories ...

- → That's basically all we understand
- $\rightarrow$  Powerful stories are those that connect to bigger stories
- ightarrow You'll understand a story better if it connects to stories you already know; so will your audience

When the mathematician expresses frustration that something in mathematics is hard to understand, they are really admitting a lack of capacity for understanding

what the story is.

When a student expresses frustration in learning mathematics, it is because they have not yet understood that a story exists

#### The don't do's of presentations:

- → Mathematical notation (to the greatest extent possible)
- → Over-crowded slides (students always do this)
- $\rightarrow$  Full sentences
- $\rightarrow$  Tiny or colored font
- $\rightarrow$  Distracting backgrounds
- $\rightarrow$  Going over time
- $\rightarrow$  Preparing your slides the day of

#### How to handle questions:

- → Don't be afraid to pause and think
  - → good questions don't have quick answers
  - ightarrow wisdom comes from thinking, not speaking
- → You don't need to know the answer
  - $\rightarrow$  just have something insightful to say
- $\rightarrow$  Invite further dialogue
- $\rightarrow$  If the question doesn't make sense,
  - → it's *not* because you're an idiot
  - $\rightarrow$  it's because the asker is confused
  - ightarrow assume responsibility and try to clarify the confusion

Finally, a quote I like:

"It takes courage to stand up and speak. It also takes courage to sit down and listen."

You can learn a lot about your work in the feedback you get from those you present it to

### Academic careers

#### Types of academic jobs:

- → Tenure-track research focus
- $\rightarrow$  Non-tenure teaching-track
- $\rightarrow$  Lecturers
- $\rightarrow$  Tenure-track teaching focus

#### Classification of colleges and universities:

- $\rightarrow$  E.g., R1 versus R2 institutions
- → Carnegie classification: link

## Academic careers: Tenure-track research focus

#### Job description:

- $\rightarrow$  40-50% research
- $\rightarrow$  40-50% teaching (0-3 classes per year)
- $\rightarrow$  5-10% service

#### Formal expectations:

- $\rightarrow$  Publish many papers in mid- and top-tier journals
- → Advise PhD students
- → Write *competitive* grant proposals
  - $\rightarrow$  pay for summer salary
  - $\rightarrow$  buyout of teaching
  - $\rightarrow$  hire an RA or a postdoc
  - $\rightarrow$  travel to conferences



### Academic careers: Tenure-track research focus

Hard money versus soft money

Statistics departments versus biostatistics departments

Statistics departments in business school versus college of science

### Academic careers: Tenure-track research focus

To prepare for a tenure-track research position:

- → Prioritize your dissertation research
- → Avoid non-academic internships
- → Teach for at least 2 semesters
- → Let your advisor know *as soon as possible* that your goal is a tenure-track research position
- ightarrow Find the websites of junior faculty to see how competitive they were on the market
  - $\rightarrow$  that's how you know what the bar for entry is
- $\rightarrow$  If not competitive when you are graduating, then do a postdoc and try again in 2-3 years!

# Academic teaching focus and non-academic careers

Alumni panel during final exam period:

15:30-18:00 on Friday, 6 December 2024 via Zoom