

# DevOps for Defense

Cross-Functional Teams

JD Black June 2021

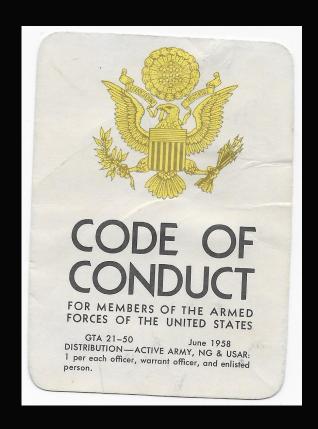
https://devopsfordefense.org https://www.meetup.com/DevOps-for-Defense/ https://github.com/jondavid-black/DevOpsForDefense devopsfordefense@gmail.com https://twitter.com/devops4defense

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# **DevOps for Defense Meetup: Code of Conduct**

- UNCLASSIFIED ONLY!!!!
- Treat each other with respect and professionalism.
- Do not talk about private, sensitive, or proprietary work.
- Do talk about your experiences, needs, desires to improve work in our domain.
- Do share your thoughts.
- Do learn from others.
- If you're attending virtually, do mute yourself while others are speaking!





# Hybrid Meetup: Not As Easy As I Thought

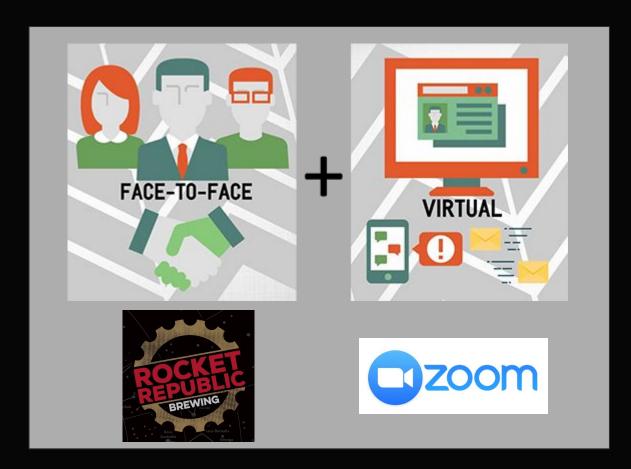


#### Last Month:

- No Usable Network
- No Presentation Recording
- Bad In-Person Audio
- Great Lean Coffee

#### This Month:

- New Microphones
- Tested Network Early
- More Lean-Coffee



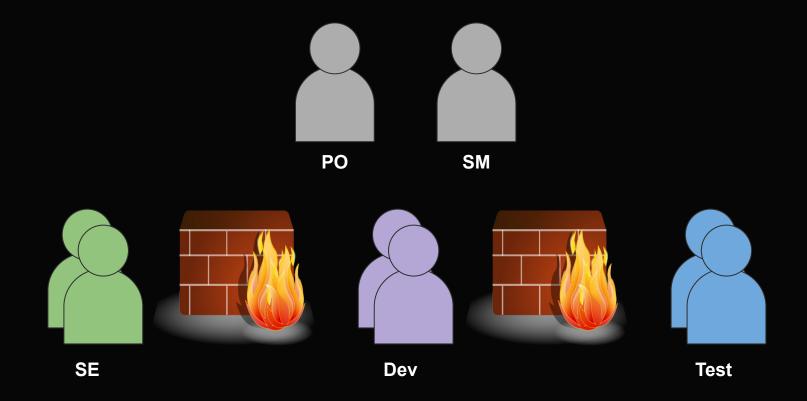
## **Cross Functional Team**

A cross-functional team is a group of people with different functional expertise working toward a common goal.

Cross-functional teams often function as self-directed teams assigned to a specific task which calls for the input and expertise of numerous departments. Assigning a task to a team composed of multi-disciplinary individuals increases the level of creativity and establishes common opinion. Each member offers an alternative perspective to the problem and potential solution to the task. In business today, innovation is a leading competitive advantage and cross-functional teams promote innovation through a creative collaboration process.

- Source: Wikipedia

#### **Antipattern: Cross Functional Group of Individuals**



...is a common place to start, but don't live here!

#### **Antipattern: Strict Separation of Duties in a Team**



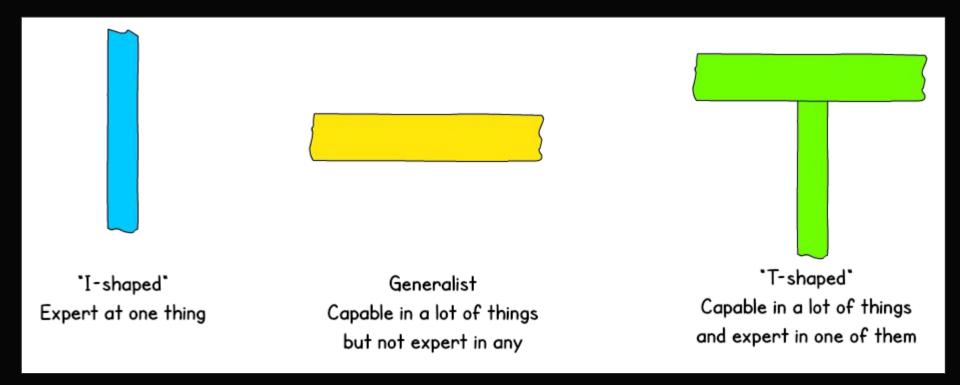
#### THAT'S NOT MY JOB! This is a story about four people named: Everybody, Somebody, Anybody and Nobody. There was an important job to be done and Everybody was sure that Somebody would do it. Anybody could have done it, but Nobody did it. Somebody got angry about that, because it was Everybody's job. Everybody thought Anybody could do it, but Nobody realised that Everybody wouldn't do it. It ended up that Everybody blamed Somebody when Nobody did what Anybody could have done.

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## Antipattern: I Only Do "My Function" In The Team



### Self Assessment: What Shape Are You?



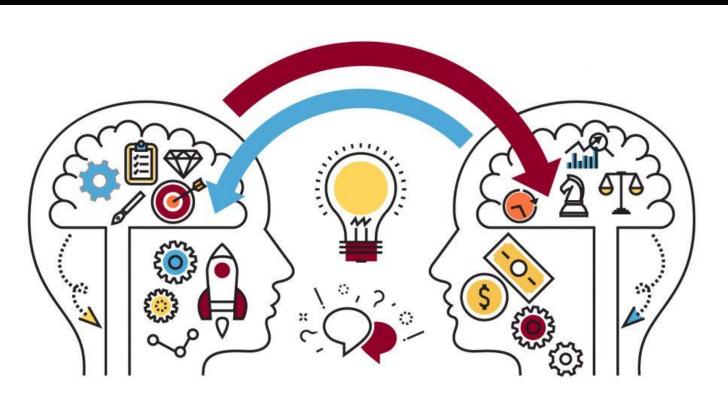
Team Goal: Create "T-Shaped Team Members"

Pattern: Build Your Team Carefully, Allow for Exits



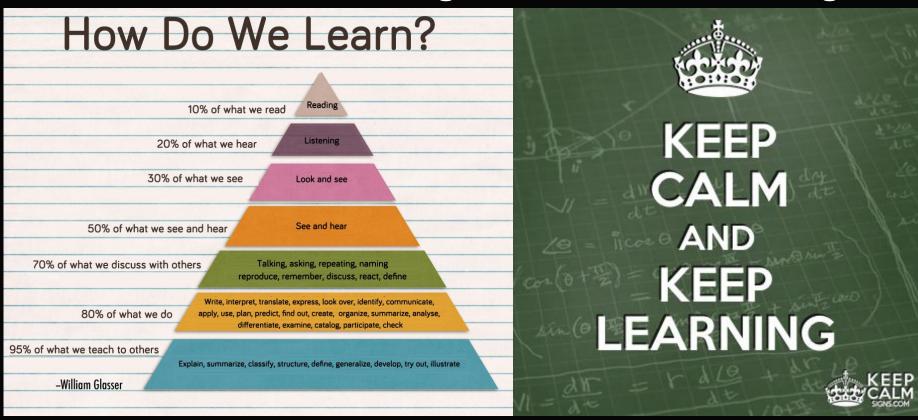
Team Goal: Everyone Works Together Effectively

#### Pattern: Don't Skip Backlog Refinement



Team Goal: Everyone on the Team Understands Every Story

#### Pattern: Add Learning to Your Team Backlog



Team Goal: Build & Share Team Knowledge & Skills

## Pattern: Pair Up on Stories





Team Goal: Gain Hands-on Experience Together

#### Pattern: Assign Stories to Challenge People



Team Goal: Grow the team and have each other's back

#### **Pattern: Reward Teams not Individuals**



Team Goal: Succeed or Fail Together

#### **Group Exercise: Virtual Lean Coffee**

- 1. The facilitator creates a new board on <a href="http://agile.coffee">http://agile.coffee</a> and shares the link in the Zoom chat with everyone.
- 2. The facilitator has a short introduction.
- 3. Everyone makes cards with questions or topics for discussion on the subject.



- Everyone votes on each question or topic by clicking the thumbs up button on the corner of the card. 5 votes per person.
- 5. Cards with most votes goes first. Set a timer for 5 minutes and discuss.
- 6. After 5 minutes, either vote (thumbs up/down in your Zoom window) to keep going or move on to the next card.

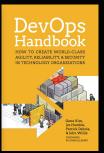
Suggested Topics: "Team Patterns", "Team Learning"

# **DevOps Resources**

https://devopsfordefense.org/resources/

Books / Publications:









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#### Conference Presentations (YouTube):

- DevOps Enterprise Summit (DOES)
- IT Revolution
- Velocity
- GoTo



